Regent Andrá Ward, Chair, called the Board of Regents Retreat to order at 8:30 a.m., Wednesday, July 21, 2021.

**Roll Call:** Michael Baranowski, Richard A. Boehne, Normand Desmarais, Aliya Cannon, Cori Henderson, Ashley Himes, Ken Perry, Gregory Shumate, Elizabeth Thompson, Andrá Ward (Absent: Kara Williams)

**Other Attendees:** Ashish Vaidya, Bonita Brown, Ken Bothof, Eddie Howard, Matt Cecil, Joan Gates, Darryl Peal, Eric Gentry, Mike Hales, Kim Scranage, Lori Southwood, Steve Reno.

**Oath of Office:**

Regent Andrá Ward performed the oath of office for the newly elected Regents: Aliya Cannon, Cori Henderson and Elizabeth Thompson. The newly elected Regents swore to uphold all stipulations of the oath and faithfully execute, to the best of his/her ability, the duties of Regent of Northern Kentucky University according to law.

**Board of Regents Retreat Presentations:**

The Board held in depth discussions on the following topics.

- Role of Board of Regents – Presented by: Steve Reno
- Success By Design and Metrics Update – Presented by: Bonita Brown, Shawn Rainey
- Strategically Positioning NKU for Success
  - Tuition and Financial Aid Principles – Facilitator: Chair Andrá Ward
    Presented by: Mike Hales, Matt Cecil, Kim Scranage
  - Future Visioning – President Vaidya

At 5:04 p.m., Regent Gregory Shumate seconded Regent Andrá Ward’s motion to adjourn. (Motion carried)

I, Gregory Shumate, Secretary of the Board of Regents of Northern Kentucky University, certify that the foregoing is a true copy of the minutes of the retreat meeting held on July 21, 2021, and that such matters are still in force and effect.

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**Signature On File**

Bonita Brown  
Vice President and Chief Strategy Officer  
Secretary to the Board of Regents

**Signature On File**

Gregory Shumate  
Secretary of the Board of Regents
Regent Andrá Ward, Chair, called the meeting of the Board of Regents to order at 9:00 am, Thursday, July 22, 2021.

Roll Call: Michael Baranowski, Richard A. Boehne, Normand Desmarais, Aliya Cannon, Cori Henderson, Ashley Himes, Ken Perry, Gregory Shumate, Elizabeth Thompson, Andrá Ward (Absent: Kara Williams)

Board Self-Assessment:

Regent Andrá Ward led the Board of Regents in its annual self-assessment. The Board discussed its performance over the past two years and the terms of engagement going forward as it onboards new members.

D. Executive Session:

Regent Aliya Cannon seconded Regent Andrá Ward’s motion to enter into executive session pursuant to KRS 61.810(1)(F). (Motion carried)

Review of 2020-2021:

President Vaidya reviewed the successes and challenges of this year, including the resolution of the pension decision and navigating the pandemic.

The Board then discussed the President’s evaluation No other matters were discussed.

Regent Ken Perry seconded Regent Normand Desmarais’s motion to return to open session. (Motion carried)

At 12:45 p.m., Regent Aliya Cannon seconded Regent Gregory Shumate’s motion to adjourn. (Motion carried)

I, Gregory Shumate, Secretary of the Board of Regents of Northern Kentucky University, certify that the foregoing is a true copy of the minutes of the Board of Regents meeting held on July 22, 2021, and that such matters are still in force and effect.

Signature On File
Bonita Brown
Vice President and Chief Strategy Officer
Secretary to the Board of Regents

Signature On File
Gregory Shumate
Secretary of the Board of Regents