

**Board of Regents Retreat
Northern Kentucky University
Student Union 302
Wednesday, July 23, 2025**

This meeting was conducted as a video teleconference pursuant to KRS 61.826.

In Open Session

Regent Nathan Smith, Chair, called the Board of Regents Retreat to order at 9:00 a.m., Tuesday, July 22, 2025. He asked Tammy Knochelmann, Secretary to the Board of Regents, to call roll.

Roll Call: The following members of the Board were present: Shea Conley, Cori Henderson, Ashley Himes, Collin Jarrell, Nathan Smith, Sandra Spataro, Kara Williams (joined virtually at 9:02 a.m.), and Brad Zapp

Ms. Knochelmann confirmed that a quorum was present.

The Board received presentations on the following topics, followed by discussion and questions:

2025-2028 Strategic Plan – Presented by: Holly Chason and Pete Rinto

- Ms. Chason and Mr. Rinto provided an overview of Forward Together: The 2025–2028 Strategic Plan, with emphasis on key performance indicators (KPIs) and benchmarking data.

Board Governance Session and Board Self-Evaluation – Presented by Denise Kuprionis

- Ms. Kuprionis, President of The Governance Solutions Group, facilitated a session focused on best practices in board governance. She also led a discussion of the 2025 Board Self-Evaluation results.

Adjourn: At 12:00 p.m., Regent Collin Jarrell seconded Chair Smith’s motion to adjourn. **(Motion carried)**

I, Ashley Himes, Secretary of the Board of Regents of Northern Kentucky University, certify that the foregoing is a true copy of the minutes of the retreat meeting held on July 23, 2025, and that such matters are still in force and effect.

Signature On File
Tammy Knochelmann
Executive Assistant to the President &
Secretary to the Board of Regents

Signature On File
Ashley Himes
Secretary of the Board of Regents