



# **Board of Regents 2020-2021 Tuition & Annual Operating Budget**

**May 13, 2020**



# Summary

## PART I : TUITION & FEES

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- Undergraduate tuition freeze to provide students with stability during the COVID-19 uncertainty
- Overall housing fees are proposed to increase at a weighted average of 3% with a simplified fee structure that has 30% of rooms at same or below rates
- Parking rates for students, faculty and staff will be held flat
- New meal plan options as part of the new contract with the university's dining partner, Chartwells

# Summary

## PART II : ANNUAL OPERATING BUDGET

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The 2020-21 operating budget spending authorization is recommended at \$251,000,000.

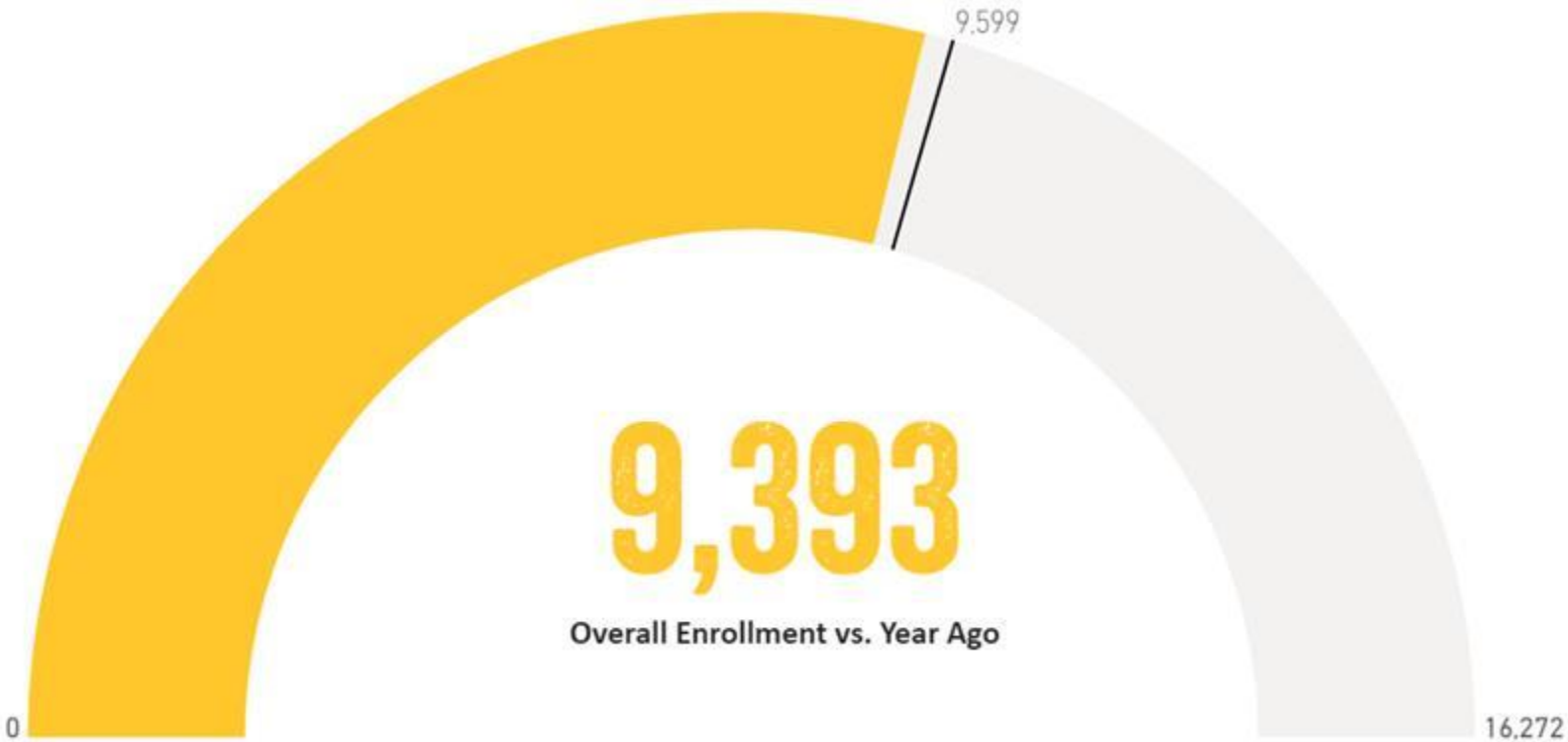
# Overview

## PART I : TUITION & RATES

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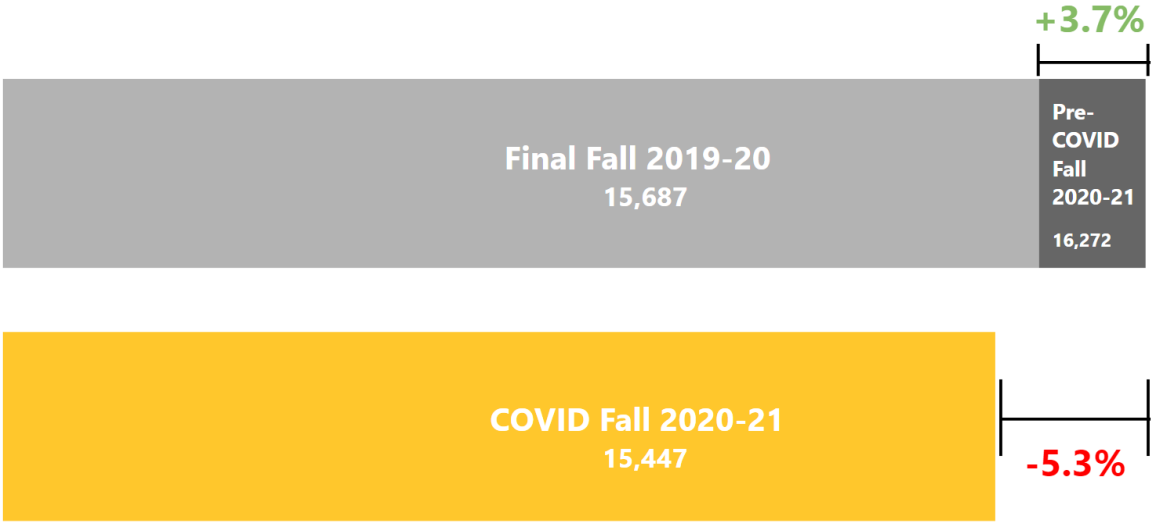
- Context for Tuition Rate Setting
  - Current Registration Activity
  - Enrollment Projection
- Tuition Proposed Rates
- Dining/Parking/Housing Proposed Rates

# Current Registration Activity



As of May 11, 2020

# Enrollment Projection



# RECOMMENDED TUITION RATES

|  | 2019-20<br>Tuition<br>Rate | FY 2020-21 Recommended |                |               |
|--|----------------------------|------------------------|----------------|---------------|
|  |                            | Tuition<br>Rate        | \$<br>Increase | %<br>Increase |
| <b>UNDERGRADUATE</b>                     |                            |                        |                |               |
| <b>Credit Hour (1-11, 17+ hours)</b>     |                            |                        |                |               |
| Resident, Ohio Reciprocity, Indiana Rate | \$413                      | \$413                  | \$0            | 0.0%          |
| Metro (returning)                        | \$625                      | \$625                  | \$0            | 0.0%          |
| Nonresident                              | \$828                      | \$828                  | \$0            | 0.0%          |
| Online (accelerated and all other)       | \$448                      | \$448                  | \$0            | 0.0%          |
| RN-BSN Online Partner (Note 1)           | \$330                      | \$330                  | \$0            | 0.0%          |
| School Based Scholars (Note 2)           | \$58                       | \$69                   | \$11           | 19.0%         |
| <b>Full-Time 12-16 Hours (Semester)</b>  |                            |                        |                |               |
| Resident, Ohio Reciprocity, Indiana Rate | \$4,956                    | \$4,956                | \$0            | 0.0%          |
| Metro (returning)                        | \$7,500                    | \$7,500                | \$0            | 0.0%          |
| Nonresident                              | \$9,936                    | \$9,936                | \$0            | 0.0%          |

# RECOMMENDED TUITION RATES

|  | 2019-20<br>Tuition<br>Rate | FY 2020-21 Recommended |                |               |
|--|----------------------------|------------------------|----------------|---------------|
|  |                            | Tuition<br>Rate        | \$<br>Increase | %<br>Increase |
| <b>General: Graduate and Doctorate</b> |                            |                        |                |               |
| <b>Credit Hour</b>                     |                            |                        |                |               |
| Resident                               | \$613                      | \$613                  | \$0            | 0.0%          |
| Ohio/ Indiana                          | \$738                      | \$738                  | \$0            | 0.0%          |
| Nonresident                            | \$943                      | \$943                  | \$0            | 0.0%          |
| Online                                 | \$653                      | \$653                  | \$0            | 0.0%          |
| <b>COI</b>                             |                            |                        |                |               |
| MHI- accelerated online                | \$640                      | \$520                  | \$-120         | -18.8%        |



# RECOMMENDED TUITION RATES

|   | 2019-20<br>Tuition<br>Rate | FY 2020-21 Recommended |                |               |
|---|----------------------------|------------------------|----------------|---------------|
|   |                            | Tuition<br>Rate        | \$<br>Increase | %<br>Increase |
| <b>Education Masters, Post Masters, and Doctorate</b> |                            |                        |                |               |
| <b>Masters-Credit Hour</b>                            |                            |                        |                |               |
| Master of Arts in Education- non accelerated online   | \$518                      | \$400                  | \$-118         | -22.8%        |
| Master of Arts in Education- accelerated online       | \$400                      | \$400                  | \$0            | 0.0%          |
| Alternative Certification in Special Education- aol   | New                        | \$400                  | N/A            | N/A           |
| Masters of Arts in Teaching- accelerated online       | \$400                      | \$400                  | \$0            | 0.0%          |
| MAED: Teacher as Leader- Great 8 Cohort               | \$351                      | \$351                  | \$0            | 0.0%          |
| <b>Post Masters- Credit Hour</b>                      |                            |                        |                |               |
| Education Specialist T&L-accelerated online           | \$400                      | \$400                  | \$0            | 0.0%          |
| Education Specialist-other than accelerated online    | \$653                      | \$400                  | \$-253         | -38.7%        |
| Graduate certifications/Rank 1                        | \$653                      | \$400                  | \$-253         | -38.7%        |
| <b>Doctorate-Credit Hour</b>                          |                            |                        |                |               |
| Resident  | \$684                      | \$684                  | \$0            | 0.0%          |
| Ohio/ Indiana   | \$803                      | \$803                  | \$0            | 0.0%          |
| Nonresident   | \$998                      | \$998                  | \$0            | 0.0%          |

# RECOMMENDED TUITION RATES

|  | 2019-20<br>Tuition<br>Rate | FY 2020-21 Recommended |                |               |
|--|----------------------------|------------------------|----------------|---------------|
|  |                            | Tuition<br>Rate        | \$<br>Increase | %<br>Increase |
| <b>Business Graduate</b>               |                            |                        |                |               |
| <b>Credit Hour</b>                     |                            |                        |                |               |
| Resident                               | \$627                      | \$565                  | \$-62          | -9.9%         |
| Ohio/ Indiana                          | \$737                      | \$664                  | \$-73          | -9.9%         |
| Nonresident                            | \$1,022                    | \$921                  | \$-101         | -9.9%         |
| Accelerated Online Master of Business  | \$499                      | \$460                  | \$-39          | -7.8%         |
| <b>Program Rate</b>                    |                            |                        |                |               |
| ELOC (Note 3)                          | \$34,950                   | N/A                    | N/A            | N/A           |
| MBLI (Note 4)                          | \$28,950                   | \$28,950               | \$0            | 0.0%          |
| MBA International Partnership (Note 5) | \$10,000                   | \$10,000               | \$0            | 0.0%          |

# RECOMMENDED TUITION RATES

|   | 2019-20<br>Tuition<br>Rate | FY 2020-21 Recommended |                |               |
|---|----------------------------|------------------------|----------------|---------------|
|   |                            | Tuition<br>Rate        | \$<br>Increase | %<br>Increase |
| <b>College of Health &amp; Human Services</b>         |                            |                        |                |               |
| <b>Credit Hour</b>                                    |                            |                        |                |               |
| Doctor of Nursing Practice (DNP)-accelerated online   | \$648                      | \$570                  | \$-78          | -12.0%        |
| DNP- Post Master-non accelerated online               | \$673                      | \$673                  | \$0            | 0.0%          |
| DNP-Nursing Anesthesia (resident)                     | \$746                      | \$746                  | \$0            | 0.0%          |
| DNP- Nursing Anesthesia (non resident)                | \$954                      | \$954                  | \$0            | 0.0%          |
| DNP- Nurse Anesthesia Post Masters-non accelerated    | New                        | \$673                  | N/A            | N/A           |
| Master of Science in Nursing (MSN)-accelerated online | \$621                      | \$550                  | \$-71          | -11.4%        |
| MSN-non accelerated                                   | \$645                      | \$645                  | \$0            | 0.0%          |
| MS- Health Science-accelerated online                 | \$624                      | \$520                  | \$-104         | -16.7%        |
| Master of Science in Exercise Science-non accelerated | \$450                      | \$450                  | \$0            | 0.0%          |

# RECOMMENDED TUITION RATES

|  | 2019-20<br>Tuition<br>Rate | FY 2020-21<br>Recommended |                |               |
|--|----------------------------|---------------------------|----------------|---------------|
|  |                            | Tuition<br>Rate           | \$<br>Increase | %<br>Increase |
| <b>College of Health &amp; Human Services (continued)</b>                            |                            |                           |                |               |
| <b>Credit Hour</b>   |                            |                           |                |               |
| Master of Science in Athletic Training (resident)                                    | New                        | \$450                     | N/A            | N/A           |
| Master of Science in Athletic Training (non resident)                                | New                        | \$550                     | N/A            | N/A           |
| Occupational Therapy Doctorate   | New                        | \$845                     | N/A            | N/A           |
| MA School Counseling and/or MS<br>Clinical Mental Health Counseling (resident)       | \$613                      | \$613                     | \$0            | 0.0%          |
| MA School Counseling and/or MS<br>Clinical Mental Health Counseling (non resident)   | \$943                      | \$943                     | \$0            | 0.0%          |
| MA School Counseling and/or MS Clinical<br>Mental Health Counseling (Graduate Metro) | \$738                      | \$630                     | \$-108         | -14.6%        |

# RECOMMENDED TUITION RATES

|                                      | 2019-20<br>Tuition<br>Rate | FY 2020-21 Recommended |                |               |
|--------------------------------------|----------------------------|------------------------|----------------|---------------|
|                                      |                            | Tuition<br>Rate        | \$<br>Increase | %<br>Increase |
| <b>Law</b>                           |                            |                        |                |               |
| <b>Credit Hour (1-12, 17+hours)</b>  |                            |                        |                |               |
| Resident                             | \$821                      | \$854                  | \$33           | 4.02%         |
| Nonresident                          | \$1,328                    | \$1,381                | \$53           | 3.99%         |
| MLS accelerated online               | New                        | \$854                  | N/A            | N/A           |
| <b>Semester (13-16 credit hours)</b> |                            |                        |                |               |
| Resident                             | \$10,673                   | \$11,100               | \$427          | 4.0%          |
| Nonresident                          | \$17,264                   | \$17,955               | \$691          | 4.0%          |
| <b>Program Rate</b>                  |                            |                        |                |               |
| LLM (Note 6)                         | \$28,950                   | \$30,108               | \$1,158        | 4.0%          |

Note 1: Rate for students enrolled through Academic Partnerships agreement.

Note 2: Rate for high school students taking an NKU college course. Rate is the ceiling set by the Kentucky Higher Education Assistance Authority to participate in Dual Credit Scholarship program.

Note 3: Discontinued Fall 2020.

Note 4: Master of Business in Leadership and Innovation (MBLI) is a 2 year program. Price includes \$3,750 for 10 day global seminar trip. Begins Fall 2020.

Note 5: Program rate for NKU MBA in partnership Indian Universities. Courses will be jointly taught by NKU and Indian partner faculty.

Note 6: LLM (Master in Law for International students) is a one year program.

# Dining: Residential Meal Plans

| Current Residential Meal Plans     |         |
|------------------------------------|---------|
| Ultimate Meal Plan plus \$100 Flex | \$2,035 |
| 15 Meal Plan plus \$100 Flex       | 1,875   |
| 15 Meal Plan (carryout)            | 1,935   |
| Block Plans (all categories)       | 1,900   |

| Proposed FY21 Residential Meal Plans and Comparisons |                |         |         |         |         |
|--|----------------|---------|---------|---------|---------|
| Plans  | NKU            | EKU     | MSU     | WKU     | UC      |
| Ultimate/\$100 Flex                                  | <b>\$2,150</b> | \$2,340 | \$2,305 | \$2,200 | \$2,405 |
| 225 Block/\$200 Flex                                 | <b>1,925</b>   | 2,120   | N/A     | 1,920   | N/A     |
| 8 Meals/\$500 Flex                                   | <b>2,175</b>   | N/A     | N/A     | N/A     | N/A     |
| 5 Meals/\$700 Flex                                   | <b>2,100</b>   | N/A     | N/A     | N/A     | N/A     |
| 15 Meals No Frills                                   | <b>1,650</b>   | N/A     | N/A     | N/A     | N/A     |
| Mandatory Commuter Meal Plan                         | <b>50</b>      | 400     | 100     | 300     | N/A     |

# Highlights: New Contract with Chartwells

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- New (10) year food and beverage contract with Chartwells; effective date July 1, 2020
- Commitment of \$4.1M in capital funding for program enhancements, residential renovations, and new/upgraded retail locations
- Development of a new slate of residential meal plans that reflect our students desires as well as the needs of the university
- Expanded evening operating hours to meet the needs of our non-residential students and support our new commuter meal plans
- What's Happening This Summer:
  - Completion of 2<sup>nd</sup> phase construction for our SBARRO's Restaurant: \$100K
  - Design/Build of our QDOBA Restaurant, 1<sup>st</sup> Floor of the Student Union: \$1.25M
  - Renovation of the Norse Commons Residential Cafeteria: \$500K
  - Development of new service platforms for the Norse Commons Cafeteria: \$250K
  - Total funding for summer, 2020 food and beverage development: \$2.1M

# PARKING RATES

## Faculty, Staff and Students

|  | Approved Rates 19-20 | \$ Increase | Approved Rates 20-21 |
|--|----------------------|-------------|----------------------|
| Faculty & Staff (full-time, per year)    | \$395                | \$0         | \$395                |
| Staff (part-time, per year)              | \$195                | \$0         | \$195                |
| Faculty (part-time, per semester)        | \$37                 | \$0         | \$37                 |
| Reserved parking (per year)              | \$835                | \$0         | \$835                |
| Students (full- and part-time, per year) | \$256                | \$0         | \$256                |
| Student (per semester)                   | \$150                | \$0         | \$150                |
| Summer Students                          | \$60                 | \$0         | \$60                 |



# Proposal for Housing Rates

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|                        | Proposed FY21 Rate | Total Beds at Price Point |
|------------------------|--------------------|---------------------------|
| Value Accommodation    | \$2,375            | 17.2%                     |
| Standard Accommodation | \$2,700            | 42.5%                     |
| Premium Accommodation  | \$3,325            | 40%                       |
| Private Accommodation  | \$4,000            | .5%                       |

Overall average rates would increase approximately 3%



# **ANNUAL OPERATING BUDGET**

# Budget Principles

- Preserve the university's academic priorities centered on student success
- Invest in our people
- Position NKU for both short- and long-term success
- Be bold and innovative when prioritizing functions and activities for investment and disinvestment
- Create efficiencies and effectiveness across campus
- Take an incentive-based approach to allocating university resources aligned with our mission

# What we are doing now – FY20

- Building towards goal of \$2+ million net position
- Hiring freeze and cost containment
- Processing refunds for housing, dining and parking
- Tracking COVID-related expenses
- Adapting recruitment and retention strategies for a virtual environment

# 2019-20 PROJECTION

*(\$'s in millions)*

|  | FY20<br>Budget | FY20<br>Projection | Fav (Unfav)<br>to FY20 Bud |
|--|----------------|--------------------|----------------------------|
| <b>Revenue</b>                               |                |                    |                            |
| Tuition/Fees (Gross) - Resident              | \$79.6         | \$74.1             | -\$5.5                     |
| Tuition/Fees (Gross) - non Resident          | 69.9           | 67.4               | -2.5                       |
| Accelerated Online (Gross)                   | 16.0           | 28.0               | 12.0                       |
| Sales/Services                               | 4.5            | 4.5                | 0.0                        |
| Auxiliary Revenue                            | 17.1           | 13.6               | -3.5                       |
| Other Revenue (e.g., Invest Income, rentals) | 8.2            | 11.0               | 2.8                        |
| State Appropriation                          | 52.3           | 51.8               | -0.5                       |
| <b>Total Revenue</b>                         | <u>247.6</u>   | <u>250.4</u>       | <u>2.8</u>                 |
| <b>Expenditures</b>                          |                |                    |                            |
| Personnel                                    | 99.3           | 99.1               | 0.2                        |
| Benefits                                     | 45.3           | 45.9               | -0.6                       |
| Estimated AOL AP Share                       | 6.0            | 11.0               | -5.0                       |
| Operating                                    | 47.9           | 44.2               | 3.7                        |
| Student Financial Aid                        | 36.8           | 37.9               | -1.1                       |
| Transfers (e.g., Debt Service)               | 10.8           | 10.8               | 0.0                        |
| Reserves                                     | 1.5            | 0.0                | 1.5                        |
| <b>Total Expenditures</b>                    | <u>247.6</u>   | <u>248.9</u>       | <u>-1.3</u>                |
| <b>Surplus (Deficit)</b>                     | <b>0.0</b>     | <b>1.5</b>         | <b>1.5</b>                 |

# FY21 Budget Development Context

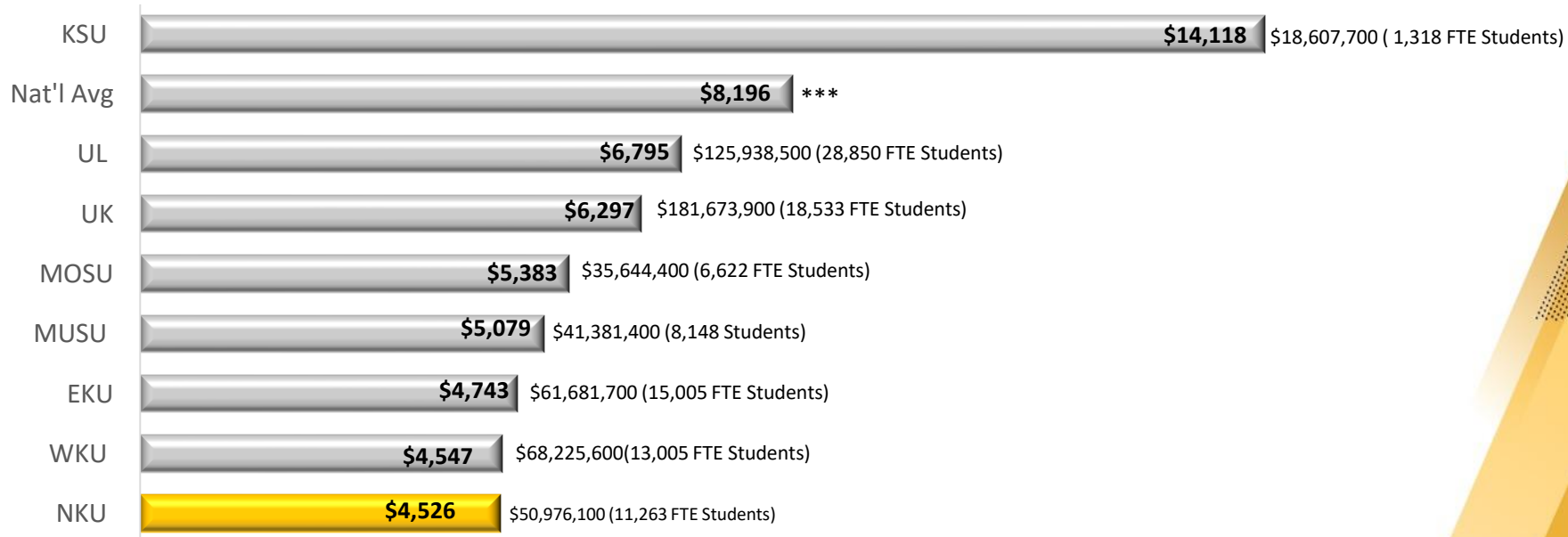
- **State Budget update**

- Due to COVID-19 uncertainty, produced a one-year budget
- No additional funding provided
- **Announced April 30, 2020 1% cut to FY20 (\$523K)**
- Possibility of mid-year cut for FY21

- **Pension update**

- All decisions regarding the pension system delayed by one year
- Our contribution rates are frozen at current levels through 6/30/21
- Requires decision by January 1, 2021
- Recommendation to board at November meeting

# FY20 State Appropriation Per FTE Student After Performance Funding Model



\*Student FTE calculated using Fall 2019 three year average provided by the Council on Postsecondary Education

\*\*State appropriation calculated as regular appropriation less debt service and mandated programs.

\*\*\*National average per the State Education Executive Officers Association.

# FY 21 Budget Planning Parameters

## Scenario A (campus open with restrictions)

- Undergraduate tuition held flat
- Enrollment assumptions (Overall UG/G enrollments down 5-6%; AOL enrollments up 10%)
- State appropriations flat \*
- Investments in AOL programs, Steely Library, and compliance initiatives
- Reallocations of \$6 million from divisions/colleges



# FY 21 Budget Planning Parameters

Scenario B (campus remains in virtual continuity of operations)

- Undergraduate tuition held flat
- Enrollment assumptions (Overall UG/G enrollments down 12-13%; AOL enrollments up 10%)
- State appropriation flat \*
- Auxiliary Revenues down over 50%
- Investments in AOL programs, Steely Library, and compliance initiatives
- Reallocations of \$6 million from divisions/colleges
- Projected deficit is approximately \$10 million
- Ad Hoc Contingency Planning Group formed

# Ad Hoc Contingency Planning Group

- Established an Ad Hoc Contingency Planning Group early May
- The group is a small set of faculty and staff who will take a university view with strategic thinking
- Group charged with developing and proposing ideas to create savings and revenue opportunities
- By June 8<sup>th</sup>, a draft of recommendations will be provided to Budget Executive Committee, Cabinet and President
- By June 30<sup>th</sup>, final recommendations will be presented to campus



**2020-2021  
PROPOSED BUDGET**

# 5-YEAR BUDGET TRENDS

|                                | FY16 Budget  | FY17 Budget  | FY18 Budget  | FY19 Budget  | FY20 Budget  |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|
| <b>Revenue</b>                 |              |              |              |              |              |
| Tuition/fees (Gross)           | \$143.6      | \$142.2      | \$143.5      | \$149.7      | \$165.5      |
| State Appropriation            | 48.5         | 46.4         | 51.6         | 53.9         | 52.3         |
| Auxiliary Revenue              | 15.9         | 16.2         | 16.8         | 17.2         | 17.1         |
| Other Revenue                  | 12.5         | 12.0         | 11.5         | 12.1         | 12.7         |
| <b>Total Revenue</b>           | <b>220.5</b> | <b>216.8</b> | <b>223.4</b> | <b>232.9</b> | <b>247.6</b> |
| <b>Expenditures</b>            |              |              |              |              |              |
| Personnel                      | 95.6         | 92.4         | 96.8         | 97.7         | 99.3         |
| Benefits                       | 43.5         | 44.3         | 44.5         | 43.8         | 45.3         |
| Operating                      | 46.3         | 41.4         | 38.7         | 41.9         | 53.9         |
| Student Financial Aid          | 22.6         | 25.6         | 27.0         | 34.6         | 36.8         |
| Transfers (e.g., Debt Service) | 11.5         | 11.1         | 14.0         | 13.0         | 10.8         |
| Reserves                       | 1.0          | 2.0          | 2.3          | 2.0          | 1.5          |
| <b>Total Expenditures</b>      | <b>220.5</b> | <b>216.8</b> | <b>223.3</b> | <b>233.0</b> | <b>247.6</b> |

\$'s in millions

# Recurring Investment Priority Requests

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- Steely Library resources for SACS compliance - **\$1.5M**
- Technology compliance resources (PCI, GLBA, GDPR, Accessibility, etc.) - **\$130K**
- Women's Softball, Women's Volleyball, Gender Equity Personnel - **\$67K**
- Accelerated online investment in faculty and support staff for the continued growth on AOL programs - **\$3.8M**

# Summary of Recurring Investments

## Compliance Investments

- Salary/Benefits (7 positions) \$446K
  - 1 Faculty | 6 Staff
- Operating \$1.3M

***Total Compliance Investments*** **\$1.7M**

## Accelerated Online

- Salary/Benefits (40 positions) \$3.7M
  - 28 Faculty | 12 Staff
- Operating \$60K

***Total Accelerated Online*** **\$3.8M**

## Summary

- Salary/Benefits (47 positions) \$4.2M
  - 29 Faculty | 18 Staff
- Operating \$1.3M

**TOTAL RECURRING INVESTMENTS** **\$5.5M**

# Non-recurring Priority Requests

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## Non-Recurring - \$2M

- Student Union & University Center equipment/technology upgrades - \$350K
- University Police Facility Relocation - \$850K
- Softball field regrading - \$490K
- Marketing and advertising funds - \$295K
- Technology Compliance Resources (PCI, GLBA, GDPR, Accessibility, etc.) - \$50K

# REALLOCATIONS BY DIVISION

| Division                 | Amount        |
|--------------------------|---------------|
| Academic Affairs         | \$3.9M        |
| Administration & Finance | \$1.3M        |
| Student Affairs          | \$300K        |
| Athletics                | \$245K        |
| Advancement              | \$225K        |
| <b>TOTAL</b>             | <b>\$6.0M</b> |



# Summary of Reallocations

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|   |               |
|---|---------------|
| Salary/Benefits   | \$4.7M        |
| <ul style="list-style-type: none"><li>• Elimination of 26 faculty positions<br/>(all vacant)</li><li>• Elimination of 23.5 staff &amp; 3 administrator positions<br/>(4.5 filled staff &amp; 1 filled administrator; 21 vacant)</li></ul> |               |
| Operating Expenses  | \$1.3M        |
| <b>TOTAL REALLOCATIONS</b>  | <b>\$6.0M</b> |

# REVENUE ASSUMPTIONS

- Flat undergraduate tuition
- Enrollment projected to decline 6% resident and 4% non-resident (impact of \$6 million)
- AOL enrollments projected to increase 10% bringing in gross revenues of \$31 million
- State appropriation budget flat
- Other revenues up slightly with auxiliary revenues down \$3 million due to lower housing occupancy offset by higher miscellaneous budget (FY20 budget understated)

# EXPENSE ASSUMPTIONS

- No compensation increase
- No increase in pension contributions
- Student financial aid approximately flat
- 50% share of AOL revenue to Academic Partnership increase of over \$6 million due to continued growth
- Operating expenses down over \$3 million due to lower utilities, reduced housing expenses, and other cost savings
- Contingency reserve lower \$1 million to cover budget shortfall
- Non-recurring salary reductions (3-10%) for members of President's Council earning over \$100K

# 2020-21 PROPOSED BUDGET

|                                     | FY20 Budget    | FY21 Proposed  | Incr (Decr)<br>to FY20 Budget |
|-------------------------------------|----------------|----------------|-------------------------------|
| <b>Revenue</b>                      |                |                |                               |
| Tuition/Fees (Gross) - Resident     | \$79.6         | \$70.1         | (\$9.5)                       |
| Tuition/Fees (Gross) - Non Resident | 69.9           | 65.4           | (4.5)                         |
| Accelerated Online - AOL (Gross)    | 16.0           | 31.0           | 15.0                          |
| State Appropriation                 | 52.3           | 52.3           | 0.0                           |
| Other Revenue                       | 29.8           | 30.1           | 0.3                           |
| <b>Total Revenue</b>                | <b>\$247.6</b> | <b>\$248.9</b> | <b>\$1.3</b>                  |
| <b>Expenditures</b>                 |                |                |                               |
| Personnel                           | \$99.3         | \$98.7         | (\$0.6)                       |
| Benefits                            | 45.3           | 45.0           | (0.3)                         |
| Student Financial Aid               | 36.8           | 36.9           | 0.1                           |
| Estimated AOL AP Share              | 6.0            | 12.4           | 6.4                           |
| Operating                           | 47.9           | 44.6           | (3.3)                         |
| Transfers (e.g., Debt service)      | 10.8           | 10.8           | 0.0                           |
| Reserves                            | 1.5            | 0.5            | (1.0)                         |
| <b>Total Expenditures</b>           | <b>\$247.6</b> | <b>\$248.9</b> | <b>\$1.3</b>                  |
| Nonrecurring investments            | 2.7            | 2.0            | (0.7)                         |
| <b>Total Operating Budget</b>       | <b>\$250.3</b> | <b>\$250.9</b> | <b>\$0.6</b>                  |

\$'s in millions

# POTENTIAL RISKS FY21

## Impacts from COVID-19

- Enrollment declines
- Loss of international and diverse students
- Auxiliary revenue impacts (housing, dining, parking)
- COVID-19 expenses (Cleaning, technology, professional development/training for online, etc.)
- Fundraising
- State appropriation cut
- Athletics impact – fundraising, canceling games
- Macroeconomic impact
- Loss of staff from illness

# POTENTIAL RISKS FY22

- Same impacts as FY20 related to COVID-19
- Endowment spending
- Pension - \$12 million additional contributions if we remain in KERS under SB249

# Summary

## PART II : ANNUAL OPERATING BUDGET

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The 2020-21 operating budget spending authorization is recommended at \$251,000,000.

**QUESTIONS?**