



# 2014-2015 **FINANCIAL REPORT**

Current as of June 30, 2015

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# Northern Kentucky University A Component Unit of the Commonwealth of Kentucky Annual Financial Report June 30, 2015

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September 30, 2015

Northern Kentucky University Board of Regents Highland Heights, KY 41099



Dear Members of the Board:

I am pleased to share the University's 2014-15 Annual Financial Report. The firm of BKD, LLP, has audited the following statements and accompanying footnotes.

Notwithstanding the impact of the new pension reporting requirements on the University's unrestricted net position, the University continues to show solid operating performance as measured by cash flows. Management is continuing its efforts to diversify revenue sources, contain costs, and redirect resources to core mission priorities. The University is engaged in a process to develop a new budget model that will further enhance these efforts.

We have also seen significant growth in our endowment funds in recent years. For the five-year period ended June 30, 2015, the endowment funds that are managed by the NKU Foundation have grown from \$56.5 million in 2010 to \$95.1 million. The continued growth in funds provided through endowments, gifts, and other sources of revenues will be essential as the University strives to meet the needs of our students.

As a result of sound fiscal management and generous philanthropic support, our students, faculty, and staff made a lasting impact on our University and our community last year.

More and more students from across the Commonwealth and across the country are showing interest in NKU, as evidenced by the continuing growth in applications for admission. Freshman applications for this Fall increased by 18 percent compared to last year. And our incoming freshmen are more academically prepared to succeed than ever before. The average ACT score of the 2015 freshman class is 23.7, compared to 23.3 last year and compared to 20.7 in Fall 2005.

And our commitment to putting students first is paying off. We graduated a record number of students last year, with more than 3,000 students earning a degree or some other credential.

We continue to expand and physically transform our campus as well. This Fall, we will break ground on a \$97 health innovation center that will help address population health management issues and seek new solutions to the health and wellness challenges we face. We recently announced that St. Elizabeth Healthcare will donate \$8 million – the second largest gift in the University's history – to support cutting-edge simulation facilities. We'll also celebrate the opening of our renovated and expanded campus recreation center.

As we approach our 50th anniversary in 2018, excitement is high on campus. We continue to enhance our academic programs and our support of student success both in the classroom and in life. Our students come here to learn, and they learn to lead.

Finally, I'm happy to report that *Forbes* magazine recently ranked NKU among America's Top Colleges for the seventh consecutive year. I'm confident 2015-16 will be even better.

Sincerely,

Geoffrey S. Mearns

President



# **Independent Auditor's Report**

Board of Regents Northern Kentucky University Highland Heights, Kentucky

# **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities and discretely presented component unit of Northern Kentucky University (University), collectively a component unit of the Commonwealth of Kentucky, as of and for the year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the University's basic financial statements, as listed in the table of contents.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



# **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of the University as of June 30, 2015, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

# **Emphasis of Matter**

As discussed in Note 1r. to the financial statements, in 2015 the University adopted GASB Statement No. 68, *Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27*. Our opinions are not modified with respect to this matter.

# Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and pension information listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

BKD,LLP

Cincinnati, Ohio September 30, 2015

# Northern Kentucky University A Component Unit of the Commonwealth of Kentucky Management's Discussion and Analysis Year Ended June 30, 2015

Northern Kentucky University's (the University) Management Discussion and Analysis of its financial condition provides an overview of the financial performance of the University for the year ended June 30, 2015, with selected comparative information for the year ended June 30, 2014. This discussion has been prepared by management and should be read in conjunction with the accompanying financial statements and notes.

As a public comprehensive university located in a major metropolitan area, Northern Kentucky University delivers innovative, student-centered education and engages in impactful scholarly and creative endeavors, all of which empower our graduates to have fulfilling careers and meaningful lives, while contributing to the economic, civic, and social vitality of the region.

# Financial Highlights

For the year ended June 30, 2015, the University adopted Governmental Accounting Standards Board (GASB) Statement Nos. 68 and 71, which requires governmental employers participating in a cost-sharing defined benefit pension plan to recognize their long-term obligation for pension benefits as a liability for the first time. As a participating employer in the Kentucky Employees Retirement System (KERS), the University reported a net pension liability of \$224.4 million as of June 30, 2015. The cumulative effect of the adoption of GASB 68 and GASB 71 resulted in a decrease in the University's unrestricted net position at July 1, 2014 of \$210.4 million. In addition, the University reported an additional \$4.5 million in pension expense for fiscal year 2015 as required under GASB 68 and 71. The combined impact of pension reporting changes resulted in a \$214.9 million reduction in the University's unrestricted net position as of June 30, 2015. Excluding the impact of the pension reporting changes, the University's unrestricted net position would have decreased by only \$2.2 million for the year ended June 30, 2015.

Despite the negative impact of the new pension reporting requirements, the University's operating performance for the year was sound. The University's combined operating and nonoperating revenues totaled \$221.4 million for the year ended June 30, 2015, a decrease of \$1.1 million compared to 2014. Operating revenues declined by \$1.3 million for the year while nonoperating revenues grew by \$0.2 million for the year. The University's state appropriations increased by \$1.7 million, or 3.6 percent, for the year ended June 30, 2015. Operating and nonoperating expenses increased by \$6.4 million, or 2.8 percent, to a total of \$230.3 million for the year ended June 30, 2015 primarily due to an increase in pension expenses.

At June 30, 2015, the University had several major projects in progress, including the expansion and renovation of a student campus recreation/health facility. In addition, the Kentucky General Assembly approved a \$97.0 million capital appropriation in its 2014-16 biennial budget to the University to fund the construction of a state-of-the-art Health Innovations Center and renovate Founders Hall. The Center will integrate a broad range of expanded existing and new programs to meet the health and wellness needs of the residents of the northern Kentucky and greater Cincinnati region with the ultimate focus on not only delivering *healthcare* but on advancing *health*. The design phase is underway and the Center is expected to open in 2018.

The University's state-funded endowments totaled \$12.7 million as of June 30, 2015. These funds, along with the private endowed gifts donated to benefit the University, are managed by Northern Kentucky University Foundation, Inc. (Foundation). The endowment funds managed by the Foundation, including the University's endowment funds, totaled \$95.1 million at June 30, 2015. For the five-year period ended June 30, 2015, the endowment funds managed by the Foundation have grown from \$56.5 million to \$95.1 million as a result of excellent investment returns and the receipt of several major endowment gifts. The growth in endowment funds has provided a significant increase in the funds available to support the University's mission.

# **Using the Financial Statements**

The University's financial report includes three financial statements: the statement of net position; the statement of revenues, expenses and changes in net position and the statement of cash flows. These financial statements and accompanying footnotes are prepared in accordance with GASB principles, which establish standards for external financial reporting for public colleges and universities and require that financial statements be presented on a comprehensive, entity-wide basis to focus on the University as a whole.

The University is a component unit of the Commonwealth of Kentucky. The financial statements of the University include the University and its blended component unit, the Northern Kentucky University Research Foundation, Inc. (Research Foundation). Financial statements for the University's discretely presented component unit, Northern Kentucky University Foundation, Inc., have also been included in accordance with GASB pronouncements. Financial statements presented for the Foundation consist of the consolidated statement of financial position and the consolidated statement of activities. These statements are prepared in accordance with Financial Accounting Standards Board (FASB) pronouncements.

#### **Statement of Net Position**

The statement of net position reflects the financial position of the University as of June 30, 2015, with comparative information as of June 30, 2014, and includes all assets, deferred outflows and inflows of resources, liabilities and net position. It is prepared under the accrual basis of accounting, whereby revenues and assets are recognized when the service is provided and expenses and liabilities are recognized when others provide the service, regardless of when cash is exchanged. Net position, consisting of the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources, is one indicator of the current financial condition of the University. Assets, liabilities, deferred inflows and outflows of resources are generally measured using current values. A major exception is capital assets, which are stated at historical cost less accumulated depreciation.

A summary of the University's net financial position at June 30, 2015 and 2014 follows:

# Condensed Statements of Net Position (in thousands)

	2015	2014
ASSETS		
Current assets	\$ 111,618	\$ 108,879
Capital assets, net	335,618	315,411
Noncurrent assets	38,859	71,455
Total assets	486,095	495,745
DEFERRED OUTFLOWS OF RESOURCES	13,446	1,079
LIABILITIES		
Current liabilities	36,893	36,205
Noncurrent liabilities	364,350	149,003
Total liabilities	401,243	185,208
DEFERRED INFLOWS OF RESOURCES	5,515	1,522
NET POSITION		
Invested in capital assets, net of related debt	211,004	212,906
Restricted		
Nonexpendable	7,616	7,616
Expendable	7,374	5,631
Unrestricted	(133,211)	83,941
Total net position	\$ 92,783	\$ 310,094

#### **Assets**

The University's assets decreased by \$9.7 million, or 1.9 percent, for the year ended June 30, 2015 and now total \$486.1 million. A \$2.7 million increase in current assets for the year ended June 30, 2015 resulted primarily from an increase in cash and cash equivalents. Noncurrent assets, excluding net capital assets, declined by \$32.6 million for the year as a result of a decrease in unspent bond proceeds related to several major building projects that are currently under construction. Net capital assets grew by \$20.2 million, or 6.4 percent, for the year ended June 30, 2015. This increase is the net result of a \$39.8 million increase in capitalized construction project costs, land improvements, equipment and other capital assets, less \$19.6 million in depreciation. Net capital assets totaled \$335.6 million, or 69.0 percent of total assets as of June 30, 2015.

#### **Deferred Outflows of Resources**

Deferred outflows of resources totaled \$13.4 million and \$1.1 million as of June 30, 2015 and 2014, respectively. The deferred outflows of resources at June 30, 2015 included University pension contributions of \$12.5 million that were contributed subsequent to the measurement date. These contributions will be recognized as a reduction of the net pension liability in the year ending June 30, 2016.

# **Liabilities**

At June 30, 2015, the University's liabilities totaled \$401.2 million compared to the previous year's \$185.2 million. This \$216.0 million increase in liabilities is primarily attributable to the recognition of the University's proportionate share of the pension liability as a participating employer in the Kentucky Employees Retirement System (KERS) in accordance with GASB Statement No. 68 *Accounting and Financial Reporting for Pensions* (GASB 68) and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – an amendment of GASB Statement No.* 68 (GASB 71). GASB 68 requires governments providing defined benefit pensions to recognize their long-term obligation for pension benefits as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits. The University's pension liability totaled \$224.4 million as of June 30, 2015. Noncurrent liabilities, excluding the pension liability, declined by \$9.0 million for the year as a result of a \$9.2 million decrease in outstanding bonds, notes and capital leases. Bonds, notes and municipal leases payable, net of discounts and premiums, totaled \$132.2 million at June 30, 2015.

# **Deferred Inflows of Resources**

Deferred inflows of resources totaled \$5.5 million and \$1.5 million as of June 30, 2015 and 2014, respectively. The deferred inflows of resources at June 30, 2015 included the difference between projected and actual earnings on pension investments (\$3.0 million) and service concession agreements between the University and a food service provider (\$2.5 million).

#### **Net Position**

Net position represents the difference between the University's total of assets and deferred outflows of resources and the total of liabilities and deferred inflows of resources. The University's net position totaled \$92.8 million and \$310.1 million at June 30, 2015 and 2014, respectively. The cumulative effect of the adoption of GASB 68 and GASB 71 resulted in a decrease in the University's unrestricted net position at July 1, 2014 of \$210.4 million. In addition, the University reported an additional \$4.5 million in pension expense for fiscal year 2015 as required under GASB 68 and 71. The combined impact of pension reporting changes resulted in a \$214.9 million reduction in the University's unrestricted net position as of June 30, 2015. Excluding the impact of the pension reporting changes, the University's unrestricted net position would have decreased by only \$2.2 million for the year ended June 30, 2015.

Net invested in capital assets totaled \$211.0 million and \$212.9 at June 30, 2015 and 2014, respectively. Net invested in capital assets decreased \$1.9 million for the year resulting from depreciation expenses in excess of increases in new capital assets, net of debt. Restricted expendable resources increased by \$1.7 million.

# Statement of Revenues, Expenses and Changes in Net Position

The statement of revenues, expenses and changes in net position presents the revenues earned and expenses incurred during the year. Activities are reported as either operating or nonoperating. GASB requires state appropriations and nonexchange grants and contracts to be classified as nonoperating revenues. Accordingly, the University will generate an operating loss prior to the addition of nonoperating revenues.

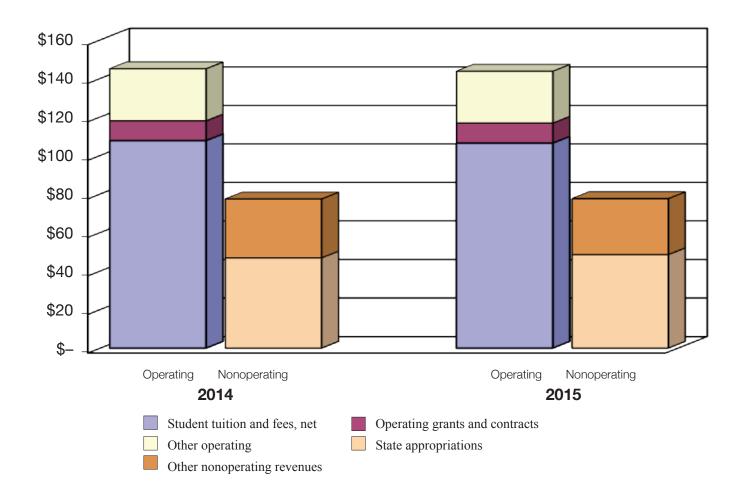
This statement is prepared on the accrual basis of accounting whereby revenues and assets are recognized when the service is provided and expenses and liabilities are recognized when others provide the service, regardless of when cash is exchanged. The utilization of long-lived assets, referred to as capital assets, is reflected in the financial statements as depreciation, which amortizes the cost of an asset over its expected useful life. A summarized comparison of the University's revenues, expenses and changes in net position for years ended June 30, 2015 and June 30, 2014 follows:

# Condensed Statements of Revenues, Expenses and Changes in Net Position (in thousands)

	2015	2014
OPERATING REVENUES		
Student tuition and fees, net	\$ 106,415	\$ 107,716
Grants and contracts	10,373	10,253
Sales and services of educational departments	4,529	5,470
Auxiliary enterprises	15,312	14,177
Other operating revenues	7,124	7,423
Total operating revenues	 143,753	145,039
OPERATING EXPENSES		
Educational and general	198,909	194,678
Depreciation	16,375	16,475
Auxiliary enterprises (including depreciation)	11,113	8,734
Other expenses	33	101
Total operating expenses	 226,430	219,988
Net loss from operations	(82,677)	(74,949)
NONOPERATING REVENUES (EXPENSES)		
State appropriations	48,538	46,835
Gifts, grants and contracts	28,488	28,179
Investment income	594	2,406
Interest on capital asset-related debt	(3,800)	(3,381)
Other nonoperating revenues (expenses)	(97)	(607)
Net nonoperating revenues	 73,723	 73,432
Income (loss) before other revenues, expenses,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,
gains or losses	 (8,954)	 (1,517)
Capital appropriations	1,968	-
Capital grants and gifts	 111	 281
Total other revenues	2,079	281
Increase (decrease) in net position	 (6,875)	(1,236)
Net position-beginning of year as previously reported	310,094	311,330
Cumulative effect of change in accounting principle	(210,436)	 -
Net position-beginning of year as restated	99,658	 311,330
Net position-end of year	\$ 92,783	\$ 310,094

# **Operating and Nonoperating Revenues**

The following chart illustrates the University's revenues by source (both operating and nonoperating), which were used to fund its operating activities for fiscal years 2014 and 2015. Significant recurring sources of revenues, including state appropriations and nonexchange grants and contracts, are considered nonoperating revenues as defined by GASB. These revenues support operating expenses; therefore, they are included in the graph of revenues by source (presented in millions).



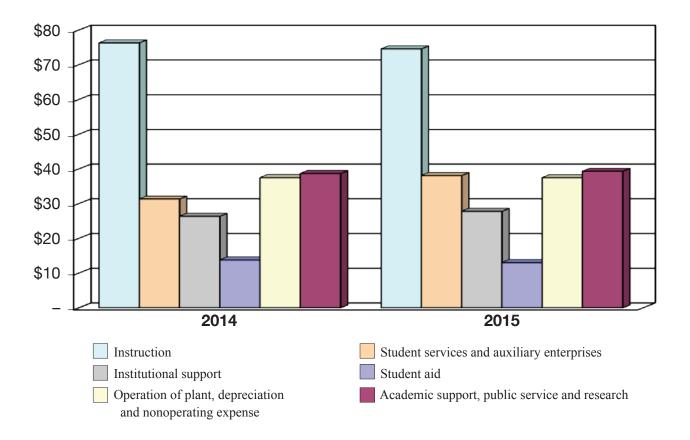
The University's operating and nonoperating revenues totaled \$221.4 million for the year ended June 30, 2015, a decrease of \$1.1 million compared to 2014. Operating revenues totaled \$143.8 million, or 64.9 percent of revenues, while nonoperating revenues grew to \$77.6 million, or 35.1 percent of revenues, for the year. The most significant sources of revenue for the University are net student tuition and fees (48.1 percent) and state appropriations (21.9 percent).

Operating revenues declined by \$1.3 million for the year with decreases in net tuition and fees (\$1.3 million), sales and services of educational activities (\$0.9 million), and other operating revenues (\$0.3 million). These decreases were partially offset by increases in auxiliary enterprise revenues (\$1.1 million) and operating grants and contracts (\$0.1 million).

Nonoperating revenues grew by \$0.2 million for the year. The University's state appropriations increased by \$1.7 million, or 3.6 percent, to \$48.5 million for the year ended June 30, 2015. The University's state nonoperating grant revenues increased by \$0.4 million for the year due to a \$0.5 million increase in state financial aid program revenues, including increases in need-based aid (\$0.1 million) and merit scholarships (\$0.3 million). The University's federal nonoperating grant revenues decreased by \$0.1 million for the year due to a \$0.1 million decrease in federal financial aid program revenues. A decline in endowment investment earnings resulted in a \$1.5 million decrease in investment income for the year.

# **Operating and Nonoperating Expenses**

The following chart illustrates the University's expenses by function (both operating and nonoperating) for fiscal years 2014 and 2015 (presented in millions).



Operating and nonoperating expenses increased by \$6.4 million, or 2.8 percent, to a total of \$230.3 million for the year ended June 30, 2015. The adoption of GASB 68 and GASB 71 had a significant impact on the University's expenses reported for the year ended June 30, 2015 as compared to fiscal year 2014, which does not reflect the impact of GASB 68 and 71. For 2015, the University recognized \$17.0 million in pension expenses as required under GASB 68 and GASB 71. Under the previous generally accepted accounting principles related to the recognition of pension expense the University would have recognized \$12.5 million in pension expense for 2015. Therefore, under GASB 68 and GASB 71, the University reported an additional \$4.5 million in pension expenses for the year ended June 30, 2015. Additional pension expenses were recognized in all functional expense categories including institutional support (\$1.1 million), student services (\$1.0 million), operation and maintenance of plant (\$0.7 million) and academic support (\$0.7 million).

Instruction expenses decreased by \$1.7 million, or 2.3 percent, for the year ended June 30, 2015 primarily due to a \$1.7 million decline in faculty, staff and student salaries and benefits. A decline in grants that fund public service expenses, such as the GEAR UP Kentucky grant, and a decline in expenses related to revenue supplemented operations, such as the Center for Environmental Restoration and the Center for Applied Informatics, contributed to a \$0.4 million decline in public service expenses. Increases in pension expenses and contract service expenses contributed to the \$1.0 million increase in academic support expenses for the year. Student services expenses increased by \$4.5 million primarily due to an increase in pension expenses and a planned increase in recurring and nonrecurring expenses related to intercollegiate athletics. An increase in pension expenses resulted in a \$1.4 million increase in institutional support expenses for the year. Auxiliary enterprises expenses increased by \$2.4 million as a result of an increase in operating expenses associated with the opening of a new student housing facility and an increase in depreciation and pension expenses.

# **Statement of Cash Flows**

Another important factor to consider when evaluating financial viability is the University's ability to meet financial obligations as they become due. The statement of cash flows presents information related to cash inflows and outflows, summarized by operating, noncapital financing, capital and related financing, and investing activities. A comparative summary of the University's statements of cash flows for the years ended June 30, 2015 and 2014 follows:

# Condensed Statements of Cash Flows (in thousands)

	2015	2014
Net cash provided (used) by:		
Operating activities	\$ (57,237)	\$ (52,042)
Noncapital financing activities	77,106	68,876
Capital and related financing activities	(50,345)	22,877
Investing activities	(1,227)	2,812
Net increase (decrease) in cash	(31,703)	42,523
Cash and cash equivalents, beginning of year	153,380	110,857
Cash and cash equivalents, end of year	\$ 121,677	\$ 153,380

The University's cash and cash equivalents decreased by \$31.7 million in 2015 and increased \$42.5 million in 2014. Major sources of funds generated by operating activities in 2015 included student tuition and fees (\$104.9 million), grants and contracts (\$10.6 million) and auxiliary enterprises (\$15.4 million). The largest cash payments for operating activities were made to employees (\$146.3 million) and to vendors and contractors (\$53.9 million). Net cash used by operating activities increased by \$5.2 million for the year primarily due to a \$3.1 million increase in payments to suppliers and a \$2.4 million increase in payments for salaries and benefits. The growth in the payments for salaries and benefits was driven by an increase in contributions to the Kentucky Employees Retirements System. A \$1.1 million decrease in cash provided by net tuition and fees was offset by a \$1.4 million increase in cash provided by auxiliary enterprise receipts resulting from the opening of a new student housing facility.

A \$1.7 million increase in state appropriations and a \$0.5 million growth in nonoperating grants contributed to an \$8.2 million increase in net cash provided by noncapital financing activities. Cash used by capital financing activities totaled \$50.3 million for 2015. Purchases of capital assets totaling \$39.8 million were primarily funded by \$52.0 million in bond proceeds issued in 2014 to finance an expansion of the campus recreation/health center and a student housing project.

# **Capital Asset and Debt Administration**

#### Capital Assets

Capital assets, net of accumulated depreciation, increased by \$20.2 million for the year ended June 30, 2015. Additions to capital assets, net of disposals, during the year totaled \$39.8 million, including the renovation of student housing and dining facilities and the expansion and renovation of the University's campus recreation/health center. Depreciation expenses totaled \$19.6 million for the year. As of June 30, 2015, net capital assets totaled \$335.6 million, or 69.0 percent of total assets.

At June 30, 2015, the University had several major projects in progress, including the expansion and renovation of a student campus recreation/health facility and the renovation of a student dining facility. In addition, the Kentucky General Assembly approved a \$97.0 million capital appropriation in its 2014-16 biennial budget to the University to fund the construction of a state-of-the-art Health Innovations Center and renovate Founders Hall. The design phase is underway and the project is expected to be completed in 2018.

# **Debt**

The following is a summary of the University's outstanding capital debt summarized by trust indenture and type as of June 30, 2015 and 2014 (in thousands):

	 2015	 2014
General Receipts Bonds, net of discounts and premiums	\$ 128,795	\$ 134,923
Housing and Dining System Revenue Bonds	1,140	1,310
Notes payable and municipal lease obligations	 2,283	 5,110
	\$ 132,218	\$ 141,343

The University issued General Receipts Bonds in 2014 to finance the expansion and renovation of a campus recreation/health center and the acquisition and renovation of a new student housing facility. This bond issue contributed to a \$46.8 million, or 49.4 percent, net increase in outstanding debt for the year ended June 30, 2014. For the year ended June 30, 2015, the University did not issue any new debt and retired \$9.1 million of bonds, notes and municipal lease obligations resulting in a \$9.1 million reduction in outstanding debt for the year.

A strong debt rating is an important indicator of the University's financial health. The current bond ratings assigned by Moody's Investors Service (A1-stable) and Standard and Poor's (A) to the University's General Receipts bonds reflect the University's solid financial position.

# ECONOMIC FACTORS IMPACTING FUTURE PERIODS

The University's 2013-18 Strategic Plan, *Fuel the Flame*, established an objective to "develop an all-funds approach and ensure budget processes align resources with strategic goals." During fiscal year 2014-15, the University engaged in a process to develop a new budget model. The decision was made to transition to a decentralized, incentive-based approach to budgeting. The new budget approach will provide incentives that empower colleges to engage in entrepreneurial activities and focus on enrollment growth and retention with the goal of increasing tuition and alternative revenue sources. The new model is expected to be in full operation for fiscal year 2017.

The University's Board of Regents approved a 3.12 percent increase in undergraduate resident tuition rates for fiscal year 2016. This increase was approved by the Council on Postsecondary Education.

The University's state-funded endowments totaled \$12.7 million as of June 30, 2015. These funds, along with the private endowed gifts donated to benefit the University, are managed by Northern Kentucky University Foundation, Inc. (Foundation). The endowment funds managed by the Foundation, including the University's endowment funds, totaled \$95.1 million at June 30, 2015. For the five-year period ended June 30, 2015, the endowment funds managed by the Foundation have grown from \$56.5 million to \$95.1 million as a result of excellent investment returns and the receipt of several major endowment gifts. The growth in endowment funds has provided a significant increase in the funds available to support the University's mission.

The design phase is underway for the University's new state-of-the-art Health Innovations Center that is scheduled to open in 2018. An external advisory committee advised the University on the strong demand for graduates in the health profession programs that will be housed in the Center. The Center will increase the University's capacity to meet the growing demand for graduates in the health professions and management expects enrollment and the associated tuition revenues related to these programs to be positively impacted.

The 2014-16 biennial budget passed by the General Assembly reflects a \$48.5 million general state appropriation for the University for fiscal year 2015-16. According to the fiscal year 2015 year-end *Quarterly Economic & Revenue Report* issued by the Commonwealth, Kentucky's economy performed very well in the fourth quarter of fiscal year 2015 and the economic outlook for fiscal year 2016 is predominantly positive. Although the economy continues to show signs of improvement, the Commonwealth and the University still face budget challenges, including funding the state pension systems.

For the year ended June 30, 2015, the University adopted GASB 68 and 71, which requires governmental employers participating in a cost-sharing defined benefit pension plan to recognize their long-term obligation for pension benefits as a liability for the first time. As a participating employer in the Kentucky Employees Retirement System (KERS), the University reported a net pension liability of \$224.4 million as of June 30, 2015. The cumulative effect of the change in accounting principle resulted in decrease in net position at July 1, 2014 of \$210.4 million. In addition, the University reported an additional \$4.5 million in pension expense for fiscal year 2015 as required under GASB 68 and 71. The Commonwealth continues to implement reforms to address the large KERS unfunded liability by restructuring future employee benefits to ensure a sustainable pension system. The University's required contribution rate for fiscal year 2016 is 38.77% of covered payroll for all of its employees that participate in KERS.

In summary, while the impact of the new pension reporting requirements on the University's unrestricted net position is significant, the University continues to show solid operating performance as measured by cash flows. Management is continuing its efforts to diversify revenue sources, contain costs and redirect resources to core mission priorities. The new budget model and associated budget approach will further enhance these efforts. The continued growth in funds provided through endowments, gifts, and other sources of revenues will be essential as the University strives to meet the needs of our students.

# Northern Kentucky University A Component Unit of the Commonwealth of Kentucky Statement of Net Position As of June 30, 2015

ASSETS	
Current Assets	
Cash and cash equivalents	\$ 99,052
Notes, loans and accounts receivable, net	9,973
Other current assets	2,593
Total current assets	111,618
Noncomment Aggets	
Noncurrent Assets Cash and cash equivalents	22,625
Investments	14,692
Notes, loans and accounts receivable, net	1,421
Capital assets, net	335,618
Other noncurrent assets	121
Total noncurrent assets	374,477
Total assets	486,095
Total assets	400,093
DEFERRED OUTFLOWS OF RESOURCES	
Loss on refunding	990
Pension contributions made subsequent to the measurement date	12,456
Total deferred outflows of resources	13,446
I LA DIL IMPRO	
LIABILITIES	
Current Liabilities	22 122
Accounts payable and accrued liabilities	23,123
Unearned revenue	5,998
Long-term liabilities-current portion	7,772
Total current liabilities	36,893
Noncurrent Liabilities	
Deposits	12,198
Unearned revenue	283
Long-term liabilities	127,491
Net pension liability	224,378
Total noncurrent liabilities	364,350
Total liabilities	401,243
DEFERRED INFLOWS OF RESOURCES	
Service concession arrangement revenue applicable to future years	2,505
Difference between projected and actual earnings on pension investments	3,010
Total deferred inflows of resources	5,515
NET POSITION	
Invested in capital assets, net of related debt	211,004
Restricted	
Nonexpendable	7,616
Expendable	7,374
Unrestricted	(133,211)
Total net position	\$ 92,783

# Northern Kentucky University Foundation, Inc. Consolidated Statements of Financial Position As of June 30, 2015

ASSETS	
Cash and cash equivalents	\$ 4,929
Loans and accounts receivable, net	228
Accrued interest receivable	9
Contributions receivable, net	2,347
Prepaid expenses and deferred charges	57
Investments	99,334
Land and land improvements	548
Accumulated depreciation	(208)
Total assets	107,244
LIABILITIES AND NET ASSETS	
Accounts payable	361
Annuities payable	148
Deferred income	26
Funds held in trust for Northern Kentucky University	12,692
Total liabilities	13,227
NET ASSETS	
Unrestricted	
For current operations	892
Amounts functioning as endowment funds	2,244
Invested in land and land improvements	340
Total unrestricted	3,476
Temporarily restricted	
Unexpended funds received for restricted purposes	7,867
Contributions receivable	2,042
Loan funds	173
Endowment funds	37,760
Total temporarily restricted	47,842
Permanently restricted	
Contributions receivable	305
Endowment funds	42,394
Total permanently restricted	42,699
Total net assets	94,017
Total liabilities and net assets	\$ 107,244

# Northern Kentucky University A Component Unit of the Commonwealth of Kentucky Statement of Revenues, Expenses and Changes in Net Position For the Year Ended June 30, 2015

OPERATING REVENUES	
Student tuition and fees (net of scholarship allowances of \$34,194)	\$ 106,
Federal grants and contracts	3,
State and local grants and contracts	3,
Nongovernmental grants and contracts	2,
Sales and services of educational departments	4,
Auxiliary enterprises	
Housing and food service (net of scholarship allowances of \$1,117)	11,
Other auxiliaries	3,
Other operating revenues	7,
Total operating revenues	143,
OPERATING EXPENSES	
Educational and general	
Instruction	74,
Research	1,
Public service	13,
Libraries	6,
Academic support	18,
Student services	26,
Institutional support	27,
Operation and maintenance of plant	17,
Depreciation	16,
Student aid	13,
Auxiliary enterprises	
Housing and food service	6,
Other auxiliaries	1,
Auxiliary depreciation	3,
Other expenses	·
Total operating expenses	226,
Net loss from operations	(82,
NONOPERATING REVENUES (EXPENSES)	
State appropriations	48,
Federal grants and contracts	19,
State and local grants and contracts	8,
Private gifts and grants	
Investment income (loss)	
Interest on capital asset-related debt	(3,
Other nonoperating revenues (expenses)	(- )
Net nonoperating revenues	73,
Income (loss) before other revenues, expenses, gains or losses	(8,
Capital appropriations	1,
Capital grants and gifts	-,
Total other revenues	2,
Increase (decrease) in net position	(6,
NET POSITION	
Net position-beginning of year, as previously reported	310,
Cumulative effect of change in accounting principle	(210,
Net position-beginning of year, as restated	99,
	-
Net position-end of year	\$ 92,

# Northern Kentucky University Foundation, Inc. Consolidated Statement of Activities For the Year Ended June 30, 2015

	Unrestricted Net Assets		Res	porarily stricted : Assets	Re	nanently stricted t Assets	 Total
REVENUES, GAINS AND OTHER SUPPORT							
Gifts and bequests	\$	8	\$	3,374	\$	1,361	\$ 4,743
Rental income	11	9		-		-	119
Investment return	6	1		1,450		-	1,511
Other revenue	6.	2		286		-	348
Total revenues and gains	25	0		5,110		1,361	6,721
Net assets released from restrictions	6,89	7		(6,897)		-	-
Reclassifications of net assets		-		(28)		28	-
Total revenues, gains and other support	7,14	7		(1,815)		1,389	6,721
EXPENSES AND LOSSES							
Program Expenses							
Instruction	1,08	9		-		-	1,089
Research	3	5		-		-	35
Public service	60	1		-		-	601
Libraries	2	8		-		-	28
Academic support	60	6		-		-	606
Student services	32	1		_		_	321
Institutional support	78	1		-		-	781
University facilities and equipment acquisition	4	4		-		-	44
Student financial aid	2,88	9		-		-	2,889
Other program expenses and losses		-		135		-	135
Total program expenses	6,39	4		135			6,529
Support Expenses							
Management and general	63	1		-		-	631
Fund raising support	9	2		-		-	92
Total support expenses	72	3		-		-	723
Total expenses and losses	7,11	7		135		_	7,252
Increase (decrease) in net assets	3			(1,950)		1,389	(531)
Net assets-beginning of year	3,44			49,792		41,310	94,548
Net assets-end of year	\$ 3,47		\$	47,842	\$	42,699	\$ 94,017

# Northern Kentucky University A Component Unit of the Commonwealth of Kentucky Statement of Cash Flows For the Year Ended June 30, 2015

CASH FLOWS FROM OPERATING ACTIVITIES	
Tuition and fees	\$ 104,896
Grants and contracts	10,592
Payments to suppliers	(53,856)
Payments for salaries and benefits	(146,307)
Loans issued to students	(403)
Collection of loans to students	521
Auxiliary enterprise receipts:	
Housing operations	11,110
Other auxiliaries	4,273
Sales and service of educational departments	4,590
Other receipts (payments)	 7,347
Net cash used by operating activities	 (57,237)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES	
State appropriations	48,538
Gifts and grants for other than capital purposes	28,574
Agency and loan program receipts	88,223
Agency and loan program disbursements	(88,132)
Other nonoperating receipts (payments)	(97)
Net cash provided by noncapital financing activities	 77,106
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	 ,
Capital appropriations	1,670
Capital grants, gifts, and advances received	101
Purchases of capital assets	(39,810)
Principal paid on capital debt and leases	(8,326)
Interest paid on capital debt and leases	(3,980)
Net cash provided (used) by capital and related financing activities	(50,345)
CASH FLOWS FROM INVESTING ACTIVITIES	 (50,515)
Proceeds from sales and maturities of investments	179
Purchase of investments	(2,000)
Interest on investments	594
Net cash provided (used) by investing activities	 (1,227)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	 (31,703)
Cash and cash equivalents-beginning of year	153,380
Cash and cash equivalents-end of year	\$ 121,677
RECONCILIATION OF NET LOSS FROM OPERATIONS TO NET CASH USED BY OPERATING ACTIVITIES:	
Net loss from operations	\$ (82,677)
Adjustments to reconcile operating loss to net cash used by operating activities:	
Depreciation expense	19,604
Deferred inflows of resources	3,373
Deferred outflows of resources	(5,019)
Changes in assets and liabilities:	
Receivables, net	700
Other assets	(500
Accounts payable	1,318
recounts payable	
	(300
Unearned revenue Long-term liabilities	(366) 6,330

# Northern Kentucky University A Component Unit of the Commonwealth of Kentucky Notes to the Financial Statements For the Year Ended June 30, 2015

# Note 1 – Organization and Summary of Significant Accounting Policies

#### a. Reporting Entity

Northern Kentucky University (the University) is a component unit of the Commonwealth of Kentucky (Commonwealth) and is included in the general-purpose financial statements of the Commonwealth. The financial statements of the University include the operations of the Northern Kentucky University Research Foundation (Research Foundation) which is a legally separate, tax-exempt organization supporting the University. In accordance with Governmental Accounting Standards Board (GASB) Statement No. 61, the Research Foundation is reported as a blended component unit of the University and condensed financial information is provided in Note 12.

The Northern Kentucky University Foundation, Inc. (the Foundation) is a legally separate, tax-exempt organization supporting the University. The Foundation acts primarily as a fund-raising organization to supplement the resources that are available to the University in support of its programs. The Foundation's Board of Directors is self-perpetuating and consists of graduates and friends of the University. Although the University does not control the timing or amount of receipts from the Foundation, the majority of resources the Foundation holds and invests are restricted to the activities of the University by the donors. Because these restricted resources held by the Foundation can only be used by, or for the benefit of, the University, the Foundation is considered a component unit of the University and is discretely presented in the University's financial statements.

The accompanying financial statements do not include the financial position or operating results of the Chase College Foundation, Inc. This foundation is a separately incorporated not-for-profit entity organized for the purpose of promoting the educational mission of the University's Salmon P. Chase College of Law. Although this entity benefits the University's Salmon P. Chase College of Law, it is governed by an independent Board of Directors and is not controlled by the University.

#### b. Basis of Presentation

The accompanying financial statements of the University have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the GASB. In accordance with GASB Statement No. 35, *Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities* (GASB 35) and subsequent standards issued by GASB, the University has elected to report as an entity engaged in business-type activities (BTA). BTAs are those activities that are financed in whole or part by fees charged to external parties for goods and services. GASB 35 establishes standards for external financial reporting for public colleges and universities and requires that resources be classified for accounting and reporting purposes into the following net position categories:

• Invested in capital assets, net of related debt: Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction or improvement of those assets.

#### • Restricted:

*Nonexpendable* – Net position subject to externally imposed stipulations that they be maintained permanently by the University.

**Expendable** – Net position whose use by the University is subject to externally imposed stipulations that can be fulfilled by actions of the University pursuant to those stipulations or that expire by the passage of time. Expendable net position consists primarily of amounts for specified capital construction projects.

• **Unrestricted:** Net position whose use by the University is not subject to externally imposed stipulations. Unrestricted net position may be designated for specific purposes by action of management or the Board of Regents or may otherwise be limited by contractual agreements with outside parties.

The financial statement presentation required by GASB is intended to provide a comprehensive, entity-wide perspective of the University's assets, deferred outflows of resources, liabilities, deferred inflows of resources, net position, revenues, expenses, changes in net position and cash flows.

# c. Accrual Basis

The financial statements have been prepared on the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when an obligation has been incurred.

#### d. Cash and Cash Equivalents

Cash and cash equivalents include all readily available sources of cash such as petty cash, demand deposits, certificates of deposit and temporary investments in marketable debt securities with original maturities less than three months. Funds held by the Commonwealth of Kentucky are also considered cash equivalents.

# e. Notes, Loans and Accounts Receivable

This classification consists of tuition and fee charges to students, charges for auxiliary enterprise services provided to students, faculty and staff, loans to students and amounts due from sponsors for reimbursement of expenses made pursuant to contracts and grants. Accounts receivable are recorded net of estimated uncollectible amounts based upon a review of outstanding receivables, historical collection information and existing economic conditions.

#### f. Capital Assets

Capital assets are stated at cost at date of acquisition or, in the case of gifts, at fair market value at date of gift. Equipment with a unit cost of \$5,000 or more and having an estimated useful life of greater than one year is capitalized. Renovations to buildings, infrastructure and land improvements that significantly increase the value or extend the useful life of the structure are capitalized. The University capitalizes interest costs as a component of construction in progress based on the interest cost of borrowing specifically for the project, net of interest earned on investments acquired with the proceeds of the borrowing. Routine repairs and maintenance are charged to operating expense in the year in which the expense is incurred.

Depreciation of capital assets is computed on a straight-line basis over the estimated useful lives of the respective assets, generally 40 years for land improvements, 10-40 years for buildings and fixed equipment, 10 years for library books and 3-10 years for equipment. The University capitalizes, but does not depreciate, works of art and historical treasures that are held for exhibition, education, research and public service or intangible assets with an indefinite life. Indefinite life intangible assets are reviewed annually for impairment. If the fair value of the asset is less than the carrying amount, an impairment loss is recognized for the difference.

# g. Compensated absences

University policies permit employees to accumulate vacation and sick leave benefits that may be realized as paid time off or, in limited circumstances, as a cash payment. Expense and the related liability are recognized as vacation benefits are earned whether the employee is expected to realize the benefit as time off or in cash. Sick leave benefits are recognized as expense when the time off occurs and no liability is accrued for such benefits employees have earned but not yet realized. Compensated absence liabilities are computed using the regular pay rates in effect at the statement of net position date plus an additional amount for compensation-related payments such as social security and Medicare taxes computed using rates in effect at that date.

#### h. Investments

Investments in equity and debt securities are carried at fair value. Fair value is determined using quoted market prices. Investments in nonnegotiable certificates of deposit are carried at cost. Investment income consists of interest and dividend income and the net change for the year in the fair value of investments carried at fair value.

#### i. Unearned Revenue

Unearned revenue includes amounts received for tuition and fees prior to the end of the fiscal year but related to the subsequent accounting period. Unearned revenue also includes amounts received from grants and contracts sponsors that have not yet been earned.

# j. Deposits

The University held noncurrent agency deposits of \$12,198,000 as of June 30, 2015, the majority of which is a wetland restoration fund pursuant to a memorandum of agreement with a federal agency. For the year ended June 30, 2015 additions to deposits were \$4,737,000 while reductions were \$4,622,000 resulting in an increase of \$115,000 over the previous year.

# k. Service Concession Agreement

The agreement between the University and the University's food service provider resulted in a deferred inflow of resources of \$2,505,000 at June 30, 2015. The deferred inflows of resources related to this agreement are recognized evenly over the life of the contract.

# I. Scholarship Allowances

Student tuition and fee revenues and other student related revenues are reported net of scholarship allowances in the statement of revenues, expenses and changes in net position. Scholarship allowances are the differences between the stated charge for services provided by the University, and the amounts that are paid by the students or third parties making payments on a student's behalf. To the extent that revenues from such programs are used to satisfy tuition and fees, and other student charges, the University has recorded a scholarship allowance.

#### m. Income Taxes

The University is an agency and instrumentality of the Commonwealth, pursuant to Kentucky Revised Statutes sections 164.290 through 164.475. Accordingly, the University is generally exempt from federal income taxes as an organization described in Section 115 of the Internal Revenue Code of 1986, as amended. The Research Foundation has received a determination from the Internal Revenue Service granting exemption from federal income taxation pursuant to the provisions of Internal Revenue Code section 501(c)(3).

#### n. Restricted Asset Spending Policy

The University's policy is that restrictions on assets cannot be fulfilled by the expenditure of unrestricted funds for similar purposes. The determination on whether restricted or unrestricted funds are expended for a particular purpose is made on a case-by-case basis. Restricted funds remain restricted until spent for the intended purpose.

# o. Operating Activities

The University defines operating activities, as reported on the statement of revenues, expenses and changes in net position, as those that generally result from exchange transactions, such as payments received for providing goods and services and payments made for services and goods received. Nearly all of the University's expenses are from exchange transactions. Certain significant revenues relied upon for operations, such as state appropriations, gifts, and investment income, are recorded as nonoperating revenues, in accordance with GASB 35. In accordance with GASB Statement No. 24, *Accounting and Financial Reporting for Certain Grants and Other Financial Assistance* and related GASB implementation guidance, Pell Grants, College Access Program (CAP) Grants and Kentucky Educational Excellence Scholarship (KEES) are considered nonexchange transactions and are recorded as nonoperating revenues in the accompanying financial statements.

#### p. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and deferred inflows and outflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

#### q. Component Unit Disclosure

The accompanying financial statements of the Foundation have been prepared in accordance with accounting principles generally accepted in the United States of America as prescribed by the Financial Accounting Standards Board. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features.

See Note 13 for further details of related party transactions between the University and Foundation. Complete financial statements for the Foundation can be obtained from the Northern Kentucky University Foundation, Inc. at Lucas Administrative Center Room 221, Nunn Drive, Highland Heights, KY 41099.

# r. Change in Accounting Principle

During fiscal year 2015, the University adopted GASB Statement No. 68, *Accounting and Financial Reporting for Pensions-an amendment of GASB Statement No. 27* and GASB Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date – an amendment of GASB Statement No. 68.* Statement 68 requires governments providing defined benefit pensions to recognize their long-term obligation for pension benefits as a liability for the first time, and to more comprehensively and comparably measure the annual costs of pension benefits.

Governmental employers participating in a cost-sharing plan are required to report a net pension liability, pension expense and pension-related assets and liabilities based on their proportionate share of the collective amounts for all governments in the plan. Refer to Note 8 for the following required note disclosures:

- Descriptions of the plan and benefits provided
- Significant assumptions employed in the measurement of the net pension liability
- Descriptions of benefit changes and changes in assumptions
- Assumptions related to the discount rate and impact on the total pension liability of a 1 percentage point increase and decrease in the discount rate
- Net pension assets and liabilities

The objective of Statement No. 71 is to address an issue regarding application of the transition provisions of Statement No. 68. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability. This Statement amends paragraph 137 of Statement 68 to require that, at transition, a government recognize a beginning deferred

outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net pension liability. Statement 68, as amended, continues to require that beginning balances for other deferred outflows of resources and deferred inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts. The provisions of this Statement were required to be applied simultaneously with the provisions of Statement 68.

The adoption of GASB Statement No. 68 and 71 resulted in a decrease in net position at July 1, 2014 of \$210,436,000. This change is in accordance with generally accepted accounting principles.

# s. Recent Accounting Pronouncements

In June 2015, the GASB approved Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits other than Pensions. The objective of this Statement is to establish new accounting and financial reporting requirements for governments whose employees are provided with OPEB, as well as for certain nonemployer governments that have a legal obligation to provide financial support for OPEB provided to the employees of other entities. The provisions of this statement are effective for financial statements for periods beginning after June 15, 2017. The University is currently evaluating the effects of this statement on its financial statements.

# Note 2 – Cash, Cash Equivalents and Investments

At June 30, 2015, petty cash funds totaled \$26,615 and the carrying amount of the deposits was \$121,650,000 with a corresponding total bank balance of \$134,484,000. Of the bank balance, \$26,090,000 was covered by federal depository insurance, or collateralized with securities held by the pledging bank, or bank's agents, in the University's name and \$108,394,000 was held and invested by the Commonwealth. These deposits were covered by federal depository insurance or by collateral held by the Commonwealth in the Commonwealth's name.

#### **Investments**

The investments which the University may purchase are limited by the Commonwealth's law and the University's bond resolutions to the following (1) securities or obligations which are fully guaranteed by the U.S. Government or agencies of the U.S. Government as to principal and interest; (2) certificates of deposit or time deposits of banks, trust companies or national banking associations which are insured by the Federal Deposit Insurance Corporation; and (3) mutual funds investing solely in U.S. securities.

Custodial credit risk: Custodial credit risk for deposits is the risk that in the event of a bank failure, a government's deposits or collateral securities may not be returned to it. The University currently uses commercial banks and the Commonwealth as its depositories. Deposits with commercial banks are substantially covered by federal depository insurance or collateral held by the bank in the University's name. At the Commonwealth, the University's accounts are pooled with other agencies of the Commonwealth. These Commonwealth-pooled deposits are substantially covered by federal depository insurance or by collateral held by the Commonwealth in the Commonwealth's name. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party.

The following schedule reports the fair values of the University's investments at June 30, 2015 (in thousands):

Certificates of deposit	\$ 2,000
Restricted assets held by the Foundation	12,692
Total Investments	\$ 14,692

University investments held by the Foundation are comprised of Regional University Excellence Trust Fund endowments. Assets held by the Foundation are invested in an investment pool managed by the Foundation. University assets in the Foundation investment pool at June 30, 2015 are invested as follows:

Type of Investment:	
Fixed income funds	10%
Equity funds and common stock	51%
Alternative investments	32%
Other	7%
Total Investments	100%

See Note 13 for further details of the Foundation's investment pool.

*Interest Rate Risk*: Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. As stated in the University's investment policy, the bond resolution governs the investment of bond reserves. The bond resolution

limits the investment maturities by the lesser of the remaining life of the bond issue or ten years. Certificates of deposit can have a maturity of not more than two years from the date of issue.

Credit Risk: Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. The University's investment policy requires investments to be in compliance with state statute. University investments that are managed by the Foundation are governed by the Foundation's investment policy. This policy contains several provisions which are intended to limit credit risk, including a requirement that fixed income portfolios maintain a weighted average credit rating of at least AA (Standard and Poor's) and have no more than 10 percent of the portfolio in below investment grade bonds.

Concentration of Credit Risk: Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single user. The University debt service reserves are invested by the bond trustees in accordance with the governing bond resolutions. There are no specific limits on the maximum amount of investment securities held in bond debt service reserve funds that may be invested in one issuer. However, such investments are limited to bonds or interest bearing notes of the U.S. government.

*Foreign Currency Risk:* This risk relates to adverse effects on the fair value of an investment from changes in exchange rates. The University had no investments denominated in foreign currency at June 30, 2015.

# Note 3 – Notes, Loans and Accounts Receivable

Notes, loans and accounts receivable as of June 30, 2015 are as follows (in thousands):

	Gross		Net
	Receivable	Allowance	Receivable
Student loans	\$ 2,342	\$ (663)	\$ 1,679
Student accounts receivable	10,955	(4,638)	6,317
Reimbursement receivable grants and contracts	1,242	-	1,242
Other	3,146	(990)	2,156
Total	\$ 17,685	\$ (6,291)	\$ 11,394
Current portion			\$ 9,973
Noncurrent portion			1,421
Total			\$ 11,394

# Note 4 - Capital Assets, net

Capital assets for the year ended June 30, 2015 is summarized as follows (in thousands):

	Beginning Balance		S		Reductions		Ending Balance	
Cost:								
Indefinite life intangible assets	\$	4,622	\$	-	\$	-	\$	4,622
Land		9,347		98		-		9,445
Land improvements		34,744		1,286		3		36,027
Buildings		395,713		12,544		2,765		405,492
Equipment		67,072		1,287		269		68,090
Library books		19,673		458		524		19,607
Construction in process		14,021		24,275				38,296
		545,192		39,948		3,561		581,579
Accumulated Depreciation:								
Land improvements		6,513		961		2		7,472
Buildings		159,019		12,829		2,646		169,202
Equipment		48,132		5,086		252		52,966
Library books		16,117		728		524		16,321
		229,781		19,604		3,424		245,961
Capital assets, net	\$	315,411	\$	20,344	\$	137	\$	335,618

The estimated cost to complete construction under contract at June 30, 2015 was approximately \$11,506,000.

As of June 30, 2015, the net book value of land, buildings and equipment acquired through capital leases included in the above schedules totaled \$2,909,000, including buildings of \$2,859,000.

#### Note 5 – Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities as of June 30, 2015 are as follows (in thousands):

Payable to vendors and contractors	\$ 11,761
Accrued expenses, primarily payroll and vacation leave	6,992
Employee withholdings and deposits payable to third parties	3,271
Self-insured health liability	1,099
Total	\$ 23,123

#### Note 6 – Unearned Revenue

Unearned revenue as of June 30, 2015 is as follows (in thousands):

Unearned summer school revenue	\$ 4,502
Unearned grants and contracts revenue	629
Unearned auxiliary revenue	589
Other	561
Total	\$ 6,281
Current	\$ 5,998
Noncurrent	283
Total	\$ 6,281

# Note 7 – Long-term Liabilities

The changes in long-term liabilities for the year ended June 30, 2015 is summarized as follows (in thousands):

	Beginning			Ending		Current		nt Noncurrent				
	]	Balance	Additions		Reductions		Balance		Portion		Portion	
Housing and Dining Revenue Bonds	\$	1,310	\$	-	\$	170	\$	1,140	\$	175	\$	965
General Receipts Bonds (net of discounts and												
premiums)		134,923				6,128		128,795		6,293		122,502
Total bonds		136,233		-		6,298		129,935	-	6,468		123,467
Municipal lease obligations		4,402		-		2,185		2,217		1,128		1,089
Notes payable		708		-		642		66		21		45
Total notes and municipal leases		5,110				2,827		2,283		1,149		1,134
Deferred compensation		456		9		83		382		84		298
Federal portion of loan programs		2,004		-		50		1,954		-		1,954
KERS-sick leave		695		14		-		709		71		638
Total other liabilities		3,155	-	23		133		3,045		155		2,890
Total long-term liabilities	\$	144,498	\$	23	\$	9,258	\$	135,263	\$	7,772	\$	127,491

#### a. Bonds

The gross revenues of the Housing and Dining system operations are pledged for the retirement of the Housing and Dining System Revenue Bonds. The \$210,000 reserve requirement for the Housing and Dining issue has been fully funded as of June 30, 2015. The \$348,000 required housing repair and replacement fund was fully funded as of June 30, 2015.

The outstanding obligation as of June 30, 2015 for the Northern Kentucky University General Receipts Bonds are reported net of discounts totaling \$782,000 and premiums of \$4,782,000. General Receipts Bonds are collateralized by the operating and nonoperating income of the University excluding income which as a condition of the receipt is not available for payment of debt service charges.

During fiscal year 2015, \$620,000 in notes payable was reclassified as deferred inflows of resources. Per a revised contract with the University's food service provider, these funds no longer need to be repaid. The deferred inflows of resources will be amortized based on the term in the original agreement.

The total bonds payable as of June 30 are as follows (in thousands):

Housing and Dining System Revenue bonds payable Series B, dated November 1, 1980, with an interest rate of 3.00%. Final principal payment date November 1, 2020.	\$ 1,140
Total Housing and Dining System Revenue bonds payable	 1,140
General Receipts bonds payable Series A 2007, dated May 23, 2007, with interest rates from 4.00% to 4.30%. Final principal payment date September 1, 2027.	35,775
Series A 2008, dated June 18, 2008, with interest rates from 3.00% to 4.38%. Final principal payment date September 1, 2028.	18,000
Series A 2010, dated June 29, 2010, with interest rates from 2.00% to 3.50%. Final principal payment date September 1, 2020.	2,195
Series B 2010, dated October 21, 2010, with interest rates from 2.00% to 3.75%. Final principal payment date September 1, 2027.	10,385
Series A 2011, dated August 4, 2011, with interest rates from 2.00% to 4.00%. Final principal payment date September 1, 2030.	8,480
Series A 2013, dated February 26, 2013, with an interest rate of 2.00%. Final principal payment date September 1, 2022.	4,075
Series A 2014, dated January 7, 2014, with interest rates from 2.00% to 5.00%. Final principal payment date September 1, 2033.  Total General Receipts bonds payable	 45,885 124,795
Plus: Net discounts and premiums	4,000
Total bonds payable	\$ 129,935

Principal maturities and interest on bonds and notes payable for the next five years and in subsequent five-year periods are as follows (in thousands):

Fiscal Year	Principal	Interest	Total
2016	\$ 6,276	\$ 5,116	\$ 11,392
2017	6,457	4,919	11,376
2018	6,713	4,701	11,414
2019	7,430	4,444	11,874
2020	7,510	4,155	11,665
2021-2025	39,985	15,994	55,979
2026-2030	37,550	6,866	44,416
2031-2033	14,080	1,324	15,404
Subtotal	126,001	47,519	173,520
Plus: Net discounts and premiums	4,000		4,000
Total	\$ 130,001	\$ 47,519	\$ 177,520

# b. Municipal Leases

Municipal lease obligations as of June 30 are as follows (in thousands):

# Municipal leases payable

Equipment lease, dated December 3, 2012, with an interest rate of 1.41%. Final payment date of December 3, 2016.	\$ 170
Facility improvement lease, dated June 26, 2012, with an interest rate of 1.58%. Final payment date of June 26, 2017.	2,047
Total municipal leases payable	\$ 2,217

Municipal future minimum lease payments by year as of June 30 are as follows (in thousands):

Fiscal Year	Future	nt Value of Minimum Payments	erest tion	,	Total
2016	\$	1,128	\$ 41	\$	1,169
2017		1,089	10		1,099
Total	\$	2,217	\$ 51	\$	2,268

# Note 8 - Pension Plans and Accrued Compensated Absences

Employees of the University are covered by one of the following plans:

# a. Defined Contribution Plan

A Teachers Insurance and Annuity Association - College Retirement Equities Fund (TIAA CREF) sponsored plan, adopted by the Board of Regents in July 1970, is available upon completion of ninety days of service, to all regular fulltime members of the faculty, administrative officers and others who have educational related duties. The TIAA CREF retirement plan is a defined contribution, money purchase retirement plan. The employees contribute 5 percent of their base salary to the plan, and the University contributes 10 percent. All payments are vested immediately and the contracts with the providers are owned by the individual employees. The employee is entitled to various payment options upon retirement. Benefit payments at retirement depend on the total contributions with interest deposited into the employee's account. Retirement benefits can begin upon retirement or termination of employment with the University. Covered payroll totaled \$46,043,000 for the year ended June 30, 2015. The University's contribution totaled \$4,604,000 for the year ended June 30, 2015.

# b. Defined Benefit Plan

Plan Description - All regular employees not participating in the above plan are required to participate in either the Nonhazardous or Hazardous cost-sharing multiple employer defined benefit pension plan, both of which are under the Kentucky Employees Retirement System (KERS), that is administered by the Board of Trustees of the Kentucky Ritirement Systems (KRS). The defined benefit plans provide for retirement, disability, death benefits and health insurance. Participants have a fully vested interest after the completion of 60 months of service, 12 of which are current service. KERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to Kentucky Retirement Systems, Perimeter Park West, 1260 Louisville Road, Frankfort, Kentucky, 40601-6124 or by calling (502) 696-8800.

	Tier 1 Participation Prior to 9/1/08	Tier 2 Participation 9/1/2008 through 12/31/2013	<b>Tier 3</b> Participation on or after 1/1/14		
	N	Nonhazardous			
Benefit Formula:	Final Compensation X Benefit Fac	ctor X Years of Service	Cash Balance Plan		
Final Compensation:	Average of the highest 5 fiscal years (must contain at least 48 months). Includes lump-sum compensation payments (before and at retirement).	5 complete fiscal years immediately preceding retirement; each year must contain 12 months. Lump-sum compensation payments (before and at retirement) are not to be included in creditable compensation.	No Final Compensation		
Benefit Factor:	1.97%, or 2.0% for those retiring with service for all months between 1/1998 and 1/1999.	10 years or less = 1.10%. Greater than 10 years, but no more than 20 years = 1.30%. Greater than 20 years, but no more than 26 years = 1.50%. Greater than 26 years, but no more than 30 years = 1.75%. Additional years above 30 = 2.00% (2.00% benefit factor only applies to service earned in excess of 30 years).	No benefit factor. A life annuity can be calculated in accordance with actuarial assumptions and methods adopted by the board based on member's accumulated account balance.		
Cost of Living Adjustment (COLA):	No COLA unless authorized by the retirees regardless of Tier.	e Legislature. If authoized, the COLA is limite	ed to 1.5%. This impacts all		
Unreduced Retirement Benefit:	Any age with 27 years of service. Age 65 with 48 months of service. Money purchase for age 65 with less than 48 months based on contributions and interest.	Rule of 87: Member must be at least age 57 and age plus earned s must equal 87 years at retirement to retire under this provision. A with 5 years of earned service. No money purchase calculations			
Reduced Retirement Benefit:	Any age with 25 years of service. Age 55 with 5 years of service.	Age 60 with 10 years of service. Excludes purchased service (exception: refunds, omitted, free military).	No reduced retirement benefit		

	<b>Tier 1</b> Participation Prior to 9/1/08	<b>Tier 2</b> Participation 9/1/2008 through 12/31/2013	<b>Tier 3</b> Participation on or after 1/1/14
	Н	lazardous	
Benefit Formula:	Final Compensation X Benefit Fa	actor X Years of Service	Cash Balance Plan
Final Compensation:	Highest 3 fiscal years (must contain at least 24 months). Includes lump-sum compensation payments (before and at retirement).	3 highest salaries; each year must contain 12 months. Lump-sum compensation payments (before and at retirement) are not to be included in creditable compensation.	No Final Compensation
Benefit Factor:	2.49%	•	
Cost of Living Adjustment (COLA):	No COLA unless authorized by t retirees regardless of Tier.	he Legislature. If authoized, the COLA is limi	ted to 1.5%. This impacts all
Unreduced Retirement Benefit:	Any age with 20 years of service. Age 55 with 60 months of service.	Any age with 25 years of service. Age 60 with 60 months of service.	Any age with 25 years of service. Age 60 with 60 months of service.
Reduced Retirement Benefit:	Age 50 with 15 years of service.	Age 50 with 15 years of service.	No reduced retirement benefit

Contributions- Benefit and contribution rates are established by state statute. Per Kentucky Revised Statute 61.565 contribution requirements of the active employees and the participating organizations are established and may be amended by the KRS Board. For the fiscal year ended June 30, 2015, University employees were required to contribute 5 percent of their annual covered salary for retirement benefits. Employees with a participation date after 9/1/2008 were required to contribute an additional 1 percent of their covered salary for retiree healthcare benefits. The University was contractually required to contribute 30.4 percent and 7.93 percent of covered payroll to the nonhazardous KERS pension and insurance plans, respectively. The University also was contractually required to contribute 16.37 percent and 9.97 percent of covered payroll to the hazardous KERS pension and insurance plans, respectively. Actuarially determined as an amount that, when combined with employee contributions, is expected to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The University's total required contributions to KERS nonhazardous and hazardous pension plans for the year ending June 30, 2015 was \$12,320,000 and \$136,000, respectively.

Pension liabilities, pension expense, and deferred outflows of resources and deferred inflows of resources related to pensions - At June 30, 2015, the University reported a liability of \$223,319,000 for its proportionate share of the nonhazardous net pension liability and \$1,059,000 for hazardous. The net pension liability was measured as of June 30, 2014 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The University's proportion of the net pension liability was based on a projection of the University's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2014, the University's proportion was 2.489 percent for nonhazardous and .4145 percent for hazardous.

For the year ended June 30, 2015, the University recognized nonhazardous pension expense of \$16,878,000 and \$74,000 for hazardous. At June 30, 2015, the University reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources (in thousands):

	Deferred Outflows Of Resources		 ed Inflows Resources
Nonhazardous			
Net difference between projected and actual earnings on investments	\$	-	\$ 2,870
Contributions subsequent to the measurement date		12,320	-
Hazardous			
Net difference between projected and actual earnings on investments		-	140
Contributions subsequent to the measurement date		136	 
Total	\$	12,456	\$ 3,010

At June 30, 2015, the University reported \$12,456,000 as deferred outflows of resources related to pensions resulting from University contributions subsequent to the measurement date that will be recognized as a reduction of the net pension liability in the year ending June 30, 2016. Deferred inflows of resources at June 30, 2015, related to pensions will be recognized in pension expense as follows (in thousands):

Year Ending June 30	
2016	\$ 753
2017	753
2018	753
2019	 751
	\$ 3,010

*Actuarial assumptions* - The total pension liability was determined by an actuarial valuation as of June 30, 2014, using the following actuarial assumptions, applied to all periods included in the measurement for nonhazardous and hazardous pensions:

Inflation	3.50%
Salary Increases	4.5%, average, including inflation
Investment Rate of Return	7.75%, net of pension plan investment expense, including inflation

The rates of mortality, for both nonhazardous and hazardous, for the period after service retirement are according to the 1983 Group Annuity Mortality Table for all retired members and beneficiaries as of June 30, 2006; and the 1994 Group Annuity Mortality Table for all other members. The Group Annuity Mortality Table set forward five years is used for the period after the disability retirement.

The actuarial assumptions used in the June 30, 2014 valuation were based on the results of an actuarial experience study for the period July 1, 2005- June 30, 2008.

The long-term expected return on plan assets is reviewed as part of the regular experience studies prepared every five years for KERS. The most recent analysis, performed for the period covering fiscal years 2005 through 2008, is outlined in a report dated August 25, 2009. Several factors are considered in evaluating the long-term rate of return assumption including long-term historical data, estimates inherent in current market data, and a log – normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed by the investment consultant for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The capital market assumptions developed by the investment consultant are intended for use over a 10-year horizon and may not be useful in setting the long-term rate of return for funding pension plans which covers a longer timeframe. The assumption is intended to be a long-term assumption and is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years.

The target asset allocation and best estimates of arithmetic nominal rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Nominal Rate of Return
Domestic Equity	30%	8.45%
International Equity	22%	8.85%
Emerging Market Equity	5%	10.5%
Private Equity	7%	11.25%
Real Estate	5%	7%
Core U.S. Fixed Income	10%	5.25%
High Yield U.S. Fixed Income	5%	7.25%
Non U.S. Fixed Income	5%	5.5%
Commodities	5%	7.75%
TIPS	5%	5%
Cash	1%	3.25%
Total	100%	

Discount rate – The discount rate used to measure the total pension liability was 7.75%. The projection of cash flows used to determine the discount rate assumed that local employers would contribute the actuarially determined contribution rate of projected compensation over the remaining 29 year amortization period of the unfunded actuarial accrued liability. The actuarial determined contribution rate is adjusted to reflect the phase in of anticipated gains on actuarial value of assets over the first four years of the projection period. Based on these assumptions, the pension plans' fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees.

Sensitivity of the University's proportionate share of the net pension liability to changes in the discount rate - The University's proportionate share of the net pension liability has been calculated using a discount rate of 7.75%. The following presents the University's proportionate share of the net pension liability calculated using a discount rate 1% higher and 1% lower than the current rate (in thousands):

		1%	_	Current		1%
	Do	ecrease	D	iscount	I	ncrease
	(6	5.75%)	Rat	te (7.75%)	(	(8.75%)
Nonhazardous Proportionate share of the Collective Net Pension Liability	\$ 2	251,228	\$	223,319	\$	198,157
Hazardous Proportionate share of the Collective Net Pension Liability	\$	1,420	\$	1,059	\$	748

*Payable to the pension plan* - At June 30, 2015, the University reported a payable of \$1,603,000 for the outstanding amount of employer contributions to the pension plan required for the year ended June 30, 2015.

Effective July 1, 2010 KRS 61.546 states "the value of any accumulated sick leave that is added to the member's service credit in the Kentucky Employees Retirement System on or after July 1, 2010, shall be paid to the retirement system by the last participating Kentucky Employees Retirement System employer based upon a formula adapted by the Board." The KERS sick leave liability as of June 30, 2015 was \$709,000.

# c. Compensated Absences

University employees begin to accumulate annual vacation allowance from the initial date of employment; however, no vacation is granted until three months of continuous employment have been completed. The maximum accumulation of vacation leave is limited to the number of days that can be accumulated in twelve months, based upon length of service and employment classification. Eligible employees are paid their accumulated vacation upon termination, subject to certain limitations. At June 30, 2015, the University had recognized an accrued vacation liability of \$3,143,000.

# Note 9 – Operating Expenses By Natural Classification

The University's operating expenses by natural classification are as follows for the year ended June 30, 2015 (in thousands):

Salaries and wages	\$ 104,683
Employee benefits	47,611
Utilities	5,431
Supplies and other services	35,663
Depreciation	19,604
Student scholarships and financial aid	13,438
Total	\$ 226,430

# Note 10 - Risk Management

The University is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These risks are covered by (1) the State Fire and Tornado Insurance Fund (the Fund), (2) Sovereign Immunity and the State Board of Claims, or (3) in the case of risks not covered by the Fund and Sovereign Immunity, commercial insurance, participation in insurance risk retention groups or self-insurance.

The Fund covers losses to property from fire, wind, earthquake, flood and most other causes of loss between \$500 and \$500,000 per occurrence. Losses in excess of \$500,000 are insured by commercial carriers up to \$500 million per occurrence with buildings insured at replacement cost and contents on an actual cash value basis. As a state agency, the University is vested with Sovereign Immunity and is subject to the provisions of the Board of Claims Act, under which the University's liability for certain negligence claims is limited to \$200,000 for any one person or \$350,000 for all persons damaged by a single act of negligence. Claims against educators' errors and omissions and wrongful acts are insured through a reciprocal risk retention group. There have been no significant reductions in insurance coverage from 2014 to 2015. Settlements have not exceeded insurance coverage during the past three years.

The University began self-insuring employee health insurance as of January 1, 2014. Accrued expenses are based on the estimated costs of health care claims based on claims filed subsequent to year end and an additional amount for incurred but not yet reported claims based on prior experience. The University purchases both specific and aggregate stop loss coverage on medical and prescription drug claims. The stop loss insurance limits its exposure for claims to \$225,000 per individual and 125 percent of projected aggregate claims.

The health self-insurance liability as of June 30, 2015 is detailed below (in thousands):

Liability, beginning of year	\$ 1,162
Claims and changes in estimates	12,515
Claims paid	(12,578)
Liability, end of year	\$ 1,099

The University also self-insures certain other employee benefits, including worker's compensation claims to the extent not covered by insurance. The University has recorded an estimate for asserted claims at June 30, 2015.

# Note 11 – Contingencies

The University is a party to various litigation and other claims in the ordinary course of business. University officials are of the opinion, based upon the advice of legal counsel, that the ultimate resolution of these matters will not have a material effect on the financial position of the University.

# Note 12 -Blended Entity Condensed Financial Information

**ASSETS** 

Condensed financial information for Northern Kentucky University Research Foundation (NKURF) is provided below for the year ended June 30, 2015 (in thousands):

# **NKURF Condensed Statement of Net Position**

Current assets	\$ 2,045
Noncurrent assets	11,766
Total assets	13,811
LIADH ITIEC	
LIABILITIES  Comment lightilities	576
Current liabilities	576
Due to the University-current	547
Noncurrent liabilities	11,774
Total liabilities	12,897
NET POSITION	
Restricted expendable	5
Unrestricted	909
Total net position	\$ 914
NKURF Condensed Statement of Revenues, Expenses, and Changes	in Net Position
OPERATING REVENUES	
Grants and contracts	\$ 5,410
Recoveries of facilities and administrative costs	556
Other operating revenues	2
Total operating revenues	5,968
OPERATING EXPENSES	
Operating expenses	5,465
Operating income	503
NONOPERATING REVENUES (EXPENSES)	
Non-capital transfers (to)/from the University	(618)
Gifts and grants revenues (expenses)	(47)
Net nonoperating revenues (expenses)	(665)
Income (loss) before other revenues, expenses, gains or losses	(162)
Capital transfers (to) the University	(5)
Capital grants and gifts	1
Total other revenues (expenses)	(4)
Increase (decrease) in net position	(166)
NET POSITION	
Net position-beginning of year	1,080
Net position-end of year	\$ 914

# **NKURF Condensed Statement of Cash Flows**

Net cash provided (used) by operating activities	\$ 411
Net cash provided (used) by noncapital financing activities	(511)
Net cash provided (used) by capital and related financing activities	(4)
Net cash provided (used) by investing activities	(2,000)
Net increase (decrease) in cash and cash equivalents	(2,104)
Cash and cash equivalents-beginning of year	12,997
Cash and cash equivalents-end of year	\$ 10,893

#### Note 13 – Northern Kentucky University Foundation, Inc. Notes to Financial Statements

Selected disclosures from the Foundation are included as follows:

#### a. Summary of Significant Accounting Policies

# 1. Scope of Statements

The consolidated financial statements of the Northern Kentucky Foundation, Inc. include the operations of the Foundation and several single member limited liability companies. All material intercompany transactions and balances have been eliminated for the year ended June 30, 2015.

#### 2. Basis of Presentation

The consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) which require management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates. The following is a summary of the significant accounting policies consistently followed by the Foundation in preparation of its consolidated financial statements.

These statements are presented on the accrual basis of accounting, and have been prepared to focus on the Foundation as a whole and to present transactions according to the existence or absence of donor-imposed restrictions. This has been accomplished by classification of balances and transactions into three classes of net assets - permanently restricted, temporarily restricted and unrestricted net assets.

Net assets and changes therein are classified as follows:

- *Permanently restricted net assets* Net assets subject to donor-imposed stipulations that they be maintained permanently by the Foundation. Generally, the donors of these assets permit the Foundation to use the returns on the related investments over time for general or specific purposes.
- *Temporarily restricted net assets* Net assets subject to donor-imposed stipulations that may or will be met by actions of the Foundation and/or the passage of time. Temporarily restricted net assets are generally established in support of colleges or departments of the University, often for specific purposes such as faculty support, scholarships and fellowships, library acquisitions, equipment or building projects and other specific purposes.
- Unrestricted net assets Net assets not subject to donor-imposed stipulations.

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulation or by law. Restricted contributions and net investment returns earned are reported as temporarily restricted support and reclassified as unrestricted when any donor-imposed restrictions are satisfied. Expirations of temporary restrictions on net assets are met when a donor stipulated time restriction ends or purpose restriction is accomplished and reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restriction.

Contributions, including unconditional promises to give, are recognized as revenues in the period received. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value. Contributions receivable are discounted at an appropriate rate commensurate with the risks involved. Amortization of the discount is recorded as additional contribution revenue in accordance with donor-imposed restrictions on the contributions. An allowance for uncollectible contributions receivable is provided based upon management's judgment of such factors as prior collection history, type of contribution and nature of the fund-raising activity.

Income and realized net gains on long-term investments are reported as follows:

- As increases in permanently restricted net assets if the terms of the gift require that they be added to the principal of a permanent endowment fund.
- As increases in temporarily restricted net assets if the terms of the gift impose restrictions on the use of the income.
- As increases in unrestricted net assets in all other cases.

# 3. Cash and Cash Equivalents

Cash and cash equivalents includes all readily available sources of cash such as petty cash, demand deposits and temporary investments in marketable securities with maturities of less than three months. Cash and cash equivalents representing investments purchased with endowment net assets are reported as investments.

At various times throughout the year, the Foundation has cash in certain financial institutions in excess of insured limits. Additionally, at June 30, 2015, \$277,000 was collateralized with securities held by the financial institution's trust department or agent, but not in the Foundation's name. At June 30, 2015, a balance of \$3,621,000 was neither insured nor collateralized.

#### 4. Loans and Accounts Receivable

Loans receivable consists primarily of loans made to students under privately funded loan programs. The advances are evidenced by signed promissory notes, bearing interest at varying stated interest rates, with varying due dates. Loans, accounts and other receivables are stated at the amount management expects to collect from outstanding balances. Management provides for a probable uncollectible allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. The allowance for doubtful accounts at June 30, 2015 was approximately \$124,000.

#### 5. Investments

Investments in equity securities with readily determinable fair values and all debt securities are reported at their fair value. The estimated fair value of investments is based on quoted market prices, except for investments for which quoted market prices are not available. The alternative investments, which are not readily marketable, are carried at estimated fair values as provided by the investment managers. The estimated fair value of certain alternative investments, such as private equity interests, is based on valuations provided by the external investment managers adjusted for cash receipts, cash disbursements and distributions. The Foundation believes the carrying amount of these financial instruments is a reasonable estimate of fair value. Because alternative investments are not readily marketable, their estimated value is subject to uncertainty and therefore may differ from the value that would have been used had a ready market for such investments existed. Such difference could be material.

The Foundation invests its endowment investment portfolio and allocates the related earnings for expenditure in accordance with the total return concept. A distribution of endowment return that is independent of the cash yield and appreciation (depreciation) of investments earned during the year is provided for program support.

The Foundation has significant exposure to a number of risks including interest rate, market and credit risks for both marketable and non-marketable securities. Due to the level of risk exposure, it is possible that near-term valuation changes for investment securities may occur to an extent that could materially affect the amounts reported in the Foundation's consolidated financial statements.

All true endowment investments and long-term net assets functioning as endowments are managed in a pool, unless special considerations or donor stipulations require that they be held separately.

# 6. Land and Land Improvements

At June 30, 2015, land and land improvements (in thousands) consisted of:

Type	of	Asset:
------	----	--------

\$ 178
162
 208
\$ 548
\$

Assets acquired for Foundation use with a useful life greater than one year and a value of \$5,000 or more are capitalized. Annual depreciation for land improvements is calculated on a straight-line basis, beginning in the month of acquisition based on a useful life of 30 years. At June 30, 2015 all land improvements were fully depreciated.

Assets purchased or constructed through the Foundation for immediate use by Northern Kentucky University are recorded by the Foundation as a program expense.

# 7. Transfers Between Fair Value Hierarchy Levels

Transfers in and out of Level 1 (quoted market prices), Level 2 (other significant observable inputs) and Level 3 (significant unobservable inputs) are recognized on the actual transfer date.

# b. Notes Payable

The Foundation borrowed \$4.425 million on a promissory note collateralized by certain pledges receivable restricted by the donor to partially fund construction of The Bank of Kentucky Center, a multi-purpose athletic and special event facility, with equal annual payments of \$857,000 including principal and interest at a rate of 4.31 percent due from August 1, 2009 through August 1, 2014. As of June 30, 2015, the loan was paid in full.

#### c. Unconditional and Conditional Promises to Give

Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The discounts are computed using a risk free interest rate as of fiscal year-end. Amortization of the discount is included in gifts and bequests revenue.

At June 30, 2015, the Foundation recognized contributions based on the following unconditional promises to give (in thousands):

Purpose:	
Endowment giving	\$ 317
Capital purposes	155
Operating programs	 2,045
Gross unconditional promises	2,517
Less: Discount and allowance	
for uncollectible accounts	(170)
Net unconditional promises to give	\$ 2,347
Amounts due in:	
Less than one year	\$ 1,069
One to five years	1,248
More than five years	200
Total	\$ 2,517

The discount rates used to calculate the present value of contributions receivable at June 30, 2015 vary from 1.2 percent to 2.8 percent depending on when the promise was made.

At June 30, 2014, the Foundation had pledged approximately \$857,000 of unconditional promises to give as collateral against a promissory note. The pledge expired upon payment of the promissory note during fiscal year 2015. There were no pledges against unconditional promises to give as of June 30, 2015.

Conditional promises to give are not included as support until such time as the conditions are substantially met. At June 30, 2015, the Foundation had received conditional promises to give of approximately \$1.1 million, consisting of the face value of life insurance policies, net of accumulated cash surrender value.

# d. Fair Value Measurements

The three levels of the fair value hierarchy under generally accepted accounting principles are described as follows:

<u>Level 1</u> – Quoted prices in active markets for identical assets or liabilities

Level 2 – Observable inputs other than Level 1 prices, such as:

- Quoted prices for similar assets or liabilities;
- Quoted prices for identical or similar assets or liabilities in inactive markets;

- Other inputs that are observable for the asset or liability;
- Other inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term.

<u>Level 3</u> – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value measurement of the asset or liability.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value:

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Level 1 investments include short term money market funds, cash surrender value, fixed income funds and equity funds.

Level 2 investments are based on quoted prices of securities or other property with similar characteristics and include hedge funds of funds, low volatility, fixed income and a remainder interest in real property subject to a life estate.

Level 3 investments include those in which there is no active market, such as private equity, private debt, natural resources, private real estate and low volatility alternative investments. For such investments, the fair values are based on valuations determined by the investment managers using Net Asset Values (NAV) as of their most recent statements, adjusted for cash receipts and cash disbursements through June 30.

Level 3 investments also include those for which the determination of fair value requires significant management judgment or estimation. Pursuant to GAAP, management has considered redemption restrictions to assess classification of fair value inputs. Accordingly, the Foundation has classified alternative investments that are redeemable in greater than 90 days or that are considered an illiquid asset, as Level 3 investments.

There have been no changes in the methodologies used at June 30, 2015.

#### **Level 3 Valuation Process**

Fair value determinations for Level 3 measurements of securities are the responsibility of management. Management contracts with an endowment investment consultant to generate fair value estimates on a monthly or quarterly basis. Management challenges the reasonableness of the assumptions used and reviews the methodology to ensure the estimated fair value complies with accounting standards generally accepted in the United States.

Type of Investment:		
Short-term money market funds	\$	7
Cash surrender value		370
Fixed income funds:		
Core		1,489
Core plus		5,163
Global		2,153
Treasury inflation protected securities		1,503
Equity funds:		
Large/mid cap - broad		14,280
Large/mid cap - growth		4,655
Large/mid cap - value		10,298
Small cap - growth		1,411
Small cap - value		1,675
International - core		8,492
International small cap - value		2,423
Emerging markets - value		4,026
Emerging markets - small cap		3,684
Real estate investment trust		12
Exchange traded funds		32
Quoted prices in active market for		
identical assets (Level 1)	\$	61,673
Hedge funds:		
Public natural resources-master limited partnerships	\$	2,605
Fixed income high yield		2,133
Low-volatility diversifying strategies		2,749
Remainder interest in real property and other		348
Significant other observable		
inputs (Level 2)	\$	7,835
Private equity:		
Buyout	\$	1,749
Diversified		1,987
Venture capital		868
Secondary		1,966
Private debt:		
Distressed		1,453
Mezzanine		360
Natural resources:		2.010
Diversified		3,819
Energy		2,972
Commodities		751
Private real estate:		1.554
Value added		1,754
Low-volatility:		0.1.12
Diversifying strategies		9,143
Significant unobservable	ø	26 922
inputs (Level 3)	<b>3</b>	26,822

The table below presents information about the changes in the fair value of assets based on significant unobservable inputs (Level 3) (in thousands):

	Private Natura Equity/Debt Resour		atural sources			e Low-Volati		
Investments:								
Beginning balance, June 30, 2014	\$	7,038	\$	7,160	\$	1,980	\$	10,100
Additional investments		2,603		1,711		255		4,000
Capital distributions		(1,775)		(916)		(646)		(5,330)
Fees		(78)		(86)		(18)		(61)
Realized gains		187		309		259		-
Unrealized gains (losses)		408		(636)		(76)		434
Ending balance, June 30, 2015	\$	8,383	\$	7,542	\$	1,754	\$	9,143

## **Fair Value of Financial Instruments**

The following table presents estimated fair values of the Foundation's financial instruments and the level within the fair value hierarchy in which the fair value measurements fall at June 30, 2015 (in thousands):

	Carrying Amount		Fair Value		
Financial Assets					
Cash and cash equivalents	\$ 4,929	\$	4,929		
Loans receivable	83		83		
Contributions receivable	2,347		2,347		
Investments	99,334		99,334		
Financial Liabilities					
Funds held in trust for others	\$ 12,692	\$	12,692		
Annuities payable	148		148		

The following methods were used to estimate the fair value of all other financial instruments recognized in the accompanying statements of financial position at amounts other than fair value.

## Cash and Cash Equivalents:

The carrying amount approximates fair value.

## Loans Receivable:

The carrying amount approximates fair value.

## Contributions Receivable:

Fair value is estimated using a discounted cash flow model.

## Notes Payable:

The carrying amount approximates fair value.

## Funds Held in Trust for Others:

The carrying amount approximates fair value.

# Annuities Payable:

Fair values of the annuity obligations are based on a calculation of discounted cash flows of the annuity payments under such obligations.

# e. Investments

The market value (in thousands) of the Foundation's investments as of June 30, 2015 is categorized by type below:

pe of Investment:		
Short-term money market funds	\$	7
Cash and cash surrender value	•	522
Certificates of deposit		2,852
Fixed income funds:		,
Core		1,489
Core plus		5,163
Global		2,153
High yield		2,133
Treasury inflation protected securities		1,503
Equity funds:		-,
Large/mid cap - broad		14,280
Large/mid cap - growth		4,655
Large/mid cap - value		10,298
Small cap - growth		1,411
Small cap - value		1,675
International - core		8,492
International small cap - value		2,423
Emerging markets - value		4,026
Emerging markets - small cap		3,684
Real estate investment trust		12
Exchange traded funds		32
Hedge funds:		32
Public natural resources-master limited partnerships		2,605
Remainder interest in real		2,000
property and other		348
Private equity:		5.10
Buyout		1,749
Diversified		1,987
Venture capital		868
Secondary		1,966
Private debt:		1,700
Distressed		1,453
Mezzanine		360
Natural resources:		300
Diversified		3,819
Energy		2,972
Commodities		751
Private real estate:		/31
Value added		1,754
Low-volatility:		1,/34
Diversifiying strategies		11 902
Diversiffying strategies		11,892
Total investments	\$	99,334

Investment return (in thousands) for the year ended June 30, 2015 consists of:

Interest and dividend income (net of	
investment fees of \$451)	\$ 1,074
Net realized gains	1,434
Net unrealized (losses) gains	(997)
Total Investment Income	\$ 1,511

The Foundation records the cost of managing its endowment portfolio as a decrease in investment income within the appropriate net asset class in the Statement of Activities. Some of the Foundation's investment managers report investment transactions net of fees. The fees noted above are only those fees separately stated by the managers.

The investments of the Foundation are commingled with certain investments which the Foundation holds in trust for Northern Kentucky University. The market value of funds held in trust for the University at June 30, 2015 is approximately \$12,692,000. See Note 13h. for further explanation of the trust funds.

At June 30, 2015, the Foundation has committed \$34.4 million of its endowment investment resources to alternative investments, of which \$10.4 million has not yet been called by the investment managers. Alternative investments for which commitments have been made consist of private equity/debt, natural resources, private real estate and low-volatility.

Alternative investments of the Foundation have limited marketability and the related investment agreements generally contain restrictive redemption provisions to the extent that the underlying investments should be considered illiquid for the duration of the investment through normal maturity. Early redemption of such investments would likely result in recovery of significantly less than the original investment amount. Foundation management believes the investment portfolio contains sufficient liquidity among other asset classes to make early redemption of alternative investments unlikely for reasons of meeting current spending needs.

## f. Endowments

The Foundation's endowment consists of 279 individual funds established for a variety of purposes. Its endowment includes both donor-restricted funds and funds designated by the Board of Directors to function as endowments (quasi-endowments). Net assets associated with endowment funds, including quasi-endowments, are classified and reported based on the existence or absence of donor-imposed restrictions. The board, at their discretion, can at any time permit spending from the principal of any quasi-endowed fund, provided the expenditure complies with any donor-imposed restrictions related to the fund.

Kentucky enacted the Kentucky Uniform Prudent Management of Institutional Funds Act (KUPMIFA), the provisions of which apply to endowment funds existing on or established after enactment, with an effective date of July 15, 2010.

An interpretation of KUPMIFA provisions by the Foundation Board of Directors requires that the historical dollar amount of a donor-restricted endowment fund be preserved. As a result of this requirement, the Foundation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, and (b) the original value of subsequent gifts to the permanent endowment. In the absence of donor restrictions, the net appreciation on a donor-restricted endowment fund is spendable. The net appreciation of donor-restricted endowment funds is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation.

Under KUPMIFA, the Foundation endowment spending policy allows for prudent spending of future endowment earnings for accounts without accumulated earnings based upon consideration of the following factors, if applicable:

Duration and preservation of the endowment fund Purpose of the institution and the endowment fund General economic conditions Possible effect of inflation or deflation Expected total return on investments Other resources of the institution Investment policy

The approved annual endowment spending rate is reduced by a proportion of 5 percent for each 1 percent the affected endowment is below the value of original and subsequent gifts to the permanent endowment (i.e. principal).

Return Objectives and Risk Parameters. The Foundation has adopted investment and spending policies, approved by the Board of Directors, for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of these endowment assets over the long-term. The Foundation's spending and investment policies work together to achieve this objective. The investment policy establishes an achievable return objective through diversification of asset classes. The current long-term return objective is to return a rate equal to the Consumer Price Index plus 5 percent, net of investment fees. Actual returns in any given year may vary from this amount.

Strategies Employed for Achieving Objectives. To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that includes fixed income investments as well

as publicly traded equity-based investments and various alternative investment strategies to achieve its long-term return objectives within prudent risk parameters.

Spending Policy and How the Objectives Relate to Spending Policy. The spending policy calculates the amount of money annually distributed from the Foundation's various endowed funds, for grant making and administration. The current spending policy is to distribute an amount at least equal to 3-5 percent of a moving sixteen quarter average of the fair value of the endowment funds. Accordingly, over the long term, the Foundation expects its current spending policy to allow the Foundation to meet its objective to maintain historical dollar amount of endowment assets as well as to provide additional real growth through investment return.

Endowment net asset composition by type of endowment (in thousands) as of June 30, 2015 is as follows:

	<u>Unr</u>	estricted	nporarily estricted	manently estricted	En	otal Net dowment Assets
Donor restricted endowment funds Quasi-endowment funds	\$	2,244	\$ 31,795 5,965	\$ 42,394	\$	74,189 8,209
Total endowment funds	\$	2,244	\$ 37,760	\$ 42,394	\$	82,398

Changes in endowment net assets (in thousands) for the year ended June 30, 2015 are as follows:

	Unrestricted		Temporarily Unrestricted Restricted			Permanently Restricted		Endowment  Assets	
Endowment net assets, beginning of year	\$	2,212	\$	38,905	\$	41,105	\$	82,222	
Contributions collected		-		20		1,261		1,281	
Investment income		30		1,081		-		1,111	
Net investment gain		10		371		-		381	
Amounts appropriated for expenditure		(8)		(2,617)		-		(2,625)	
Transfers						28		28	
Endowment net assets, end of year	\$	2,244	\$	37,760	\$	42,394	\$	82,398	

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*Funds with Deficiencies*. From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or KUPMIFA requires the Foundation to retain as a fund of perpetual duration. There were no such deficiencies at June 30, 2015.

## g. Contingent Liabilities

Legal counsel for the Foundation have advised that they know of no pending or threatened litigation, claims or assessments involving the Foundation that could have a material adverse financial effect on the Foundation.

#### h. Regional University Excellence Trust Fund

The Foundation holds certain funds, consisting of endowment matching funds received by Northern Kentucky University from the Commonwealth of Kentucky's Regional University Excellence Trust Fund, which were subsequently transferred to the Foundation for management and investment. The Foundation reports these funds and accumulated earnings as assets held in trust for the University. Investment earnings, gains and losses and expenditures from these funds are reported as changes in the balance held in trust rather than as revenue and expenses of the Foundation.

### i. Subsequent Events

Events occurring after June 30, 2015 have been evaluated for possible adjustment to the financial statements or disclosure through September 9, 2015, the date on which the consolidated financial statements were available to be issued.

#### j. Related Party Transactions

During the year ended June 30, 2015, the Foundation made payments on behalf of the University of \$496,000 for salaries, benefits, and other administrative costs for University staff that directly support the Foundation's operations. These payments are made by agreement between the Foundation and University. As of June 30, 2015, there were no amounts owed to the University for such costs.

In support of University programs for the year ended June 30, 2015, the Foundation made payments on behalf of the University of \$5,045,000. In addition, the Foundation transferred to the University \$1,622,000 in 2015 for restricted purposes.

**Required Supplementary Information** 

# Northern Kentucky University A Component Unit of the Commonwealth of Kentucky Schedule of Proportionate Share of the Collective Net Pension Liability Kentucky Employees' Retirement system

(in thousands)

	June 30, 2015*	
Nonhazardous		
University's proportionate share of the net		
pension liability		2.489115%
University's proportionate share of the collective		
net pension liability	\$	223,319
University's covered-employee payroll	\$	39,266
University's proportionate share of the net		
pension liability as a percentage of its		
covered-employee payroll		568.74%
Pension plan fiduciary net position as a %		
of the total pension liability		22.32%
Hazardous		
University's proportionate share of the net		
pension liability		0.414511%
University's proportionate share of the collective		
net pension liability	\$	1,059
University's covered-employee payroll	\$	535
University's proportionate share of the net		
pension liability as a percentage of its		
covered-employee payroll		197.84%
Pension plan fiduciary net position as a %		
of the total pension liability		68.74%

<sup>\*</sup>The amounts presented for the fiscal year were determined as of June 30, 2014 (measurement date).

# Northern Kentucky University and Affiliate A Component Unit of the Commonwealth of Kentucky Schedule of University Contributions Kentucky Employees' Retirement system

(in thousands)

	June	30, 2015*
Nonhazardous		
Contractually required contribution	\$	12,320
University's contributions in relation to the		
contractually required contribution		12,320
Contribution deficiency	\$	-
Covered-employee payroll	\$	39,948
Contributions as a percentage of		
covered-employee payroll		30.84%
Hazardous		
Contractually required contribution	\$	136
University's contributions in relation to the		
contractually required contribution		136
Contribution deficiency	\$	-
Covered-employee payroll	\$	831
Contributions as a percentage of		
covered-employee payroll		16.37%

<sup>\*</sup>The amounts presented for the fiscal year were determined as of June 30, 2015.

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