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Welcome from the President

On behalf of the faculty and staff of Northern Kentucky University, it is my pleasure to welcome you as you embark on your graduate education. I know that you come here with the ability and the ambition to achieve your goals. I am pleased that you have chosen NKU as the place to make those dreams a reality.

At NKU, our faculty and staff are known for a commitment to providing a quality, personal education at both the undergraduate and graduate levels. That commitment has shaped our past, and it will continue to define our future. We are also committed to the economic and cultural vitality of our community. This partnership between the university and community demonstrates the relevant, experience-based education that you'll receive. As you read our mission, vision, and values that follow, you will learn even more about the basic principles upon which NKU operates.

I urge you to review the graduate catalog carefully. It contains information that will be valuable to you at each stage in your journey at NKU. Our online catalog is fully searchable, and it will allow you to easily find the information you are seeking, including details about our academic programs, information on our policies and procedures, special opportunities to support your growth and learning, and a host of other topics.

On behalf of the entire Northern Kentucky University community, welcome! We are delighted that you chose NKU for your graduate education.

Institutional Foundation

Mission
The mission of Northern Kentucky University is to educate students to succeed in their chosen life roles; be informed, contributing members of their communities - regionally, nationally, and internationally; and pursue satisfying and fulfilling lives. The university will offer a comprehensive array of baccalaureate and master’s programs as well as law and other selected doctoral programs that meet regional needs.

The university supports multi-dimensional excellence across the full breadth of its work: teaching and learning, research and creative activity, and outreach and public engagement. Northern Kentucky University fosters a community that values openness, inclusion, and respect. The university is committed to intellectual and creative freedom and to the open expression of ideas in ways that support scholarship and advance the learning process. The university embraces its regional stewardship role as reflected in its significant contribution to the intellectual, social, economic, cultural, and civic vitality of the region and the commonwealth.

Northern Kentucky University achieves its mission through outstanding faculty, state-of-the-art programs, and community partnerships. The university prides itself on its learner focus, entrepreneurial spirit, global perspective, innovative programs, small classes, technology-enhanced academic programs, co-curricular learning opportunities, and emphasis on active learning, including student research, internships, co-op programs, and service learning.

Northern Kentucky University is the commonwealth’s only regional university located in a major metropolitan area. The university values its role as an integral part of the metropolitan region and recognizes the region as a powerful source of knowledge and experience that can strengthen, enhance and enrich every aspect of the university. Regional stewardship informs every dimension of the university’s mission.

Vision
Northern Kentucky University will be nationally recognized as the premier comprehensive, metropolitan university that prepares students for life and work in a global society and provides leadership to advance the intellectual, social, economic, cultural, and civic vitality of its region and of the commonwealth.

Core Values
NKU is committed to:

- Placing learners and their learning at the center of all that we do.
- The highest standards of excellence in every dimension of our work.
- Access to education that holds high expectations for all students and provides support for their success.
- Public engagement that advances the progress of the region and commonwealth.
- Intellectual and creative freedom and the free expression of ideas.
- A culture of openness and inclusion that values diversity in people and ideas.
- A work environment that encourages and rewards innovation and creativity.
- A campus climate that supports collegiality, collaboration and civility.

Our Strategic Priorities

- Develop talent
- Increase student engagement in learning
- Ensure academic quality
- Engage in effective regional stewardship

Accreditations
NKU is accredited by Commission on Colleges of the Southern Association of Colleges and Schools to award undergraduate, graduate, doctoral, and professional degrees. For questions about this accreditation, contact the Commission on Colleges at 1866 Southern Lane, Decatur, Georgia 30333-4097.

The following organizations have accredited specific NKU programs:

- AACSB International—the Association to Advance Collegiate Schools of Business
- American Bar Association; American Chemical Society (ACS)
- American Council for Construction Education (ACE)
- Commission on Accreditation of Athletic Training Education (CAATE)
- Commission on Accreditation for Respiratory Care (CoARC)
- Council on Social Work Education (CSWE)
- Joint Review Committee on Education in Radiologic Technology (URCER)
- National Association of Schools of Music (NASM)
- National Association of Schools of Public Affairs and Administration (NASPAA)
- National Council for Accreditation of Teacher Education (NCATE)
- Accreditation Commission for Education in Nursing (ACEN)
Graduate Degrees Conferred
The University is authorized by the Commonwealth of Kentucky to confer the following graduate degrees:

- Master of Accountancy
- Master of Arts in Communication
- Master of Arts in Education: Teacher as a Leader
- Master of Arts in English
- Master of Arts in Integrative Studies
- Master of Arts in Public History
- Master of Arts in School Counseling
- Master of Arts in Teaching
- Master of Business Administration
- Master of Public Administration
- Master of Science in Business Informatics
- Master of Science in Clinical Mental Health Counseling
- Master of Science in Computer Information Technology
- Master of Science in Computer Science
- Master of Science in Executive Leadership and Organizational Change
- Master of Science in Health Informatics
- Master of Science in Health Science
- Master of Science in Industrial-Organizational Psychology
- Master of Science in Nursing
- Master of Social Work
- Education Specialist in Educational Leadership
- Education Doctorate
- Doctor of Nursing Practice
- Juris Doctor/Master of Business Administration
- Juris Doctor/Master of Science in Business Informatics
- Juris Doctor/Master of Science in Health Informatics.

Campus Map
NKU makes available online (www.nku.edu/campusmaps.html) a variety of campus maps, including: a three dimensional view of the Highland Heights campus with links and information about each building; a two dimensional map of the campus; a regional map showing the location of the Highland Heights campus, NKU's Grant County Center, and NKU's METS Center; and a map giving directions to the Highland Heights campus.

Campus Calendars
NKU provides a variety of calendars online (http://nku.edu/calendars.html), including a master calendar and several academic calendars. In addition, there are calendars of events such as athletic and music events. These calendars enable students to plan ahead for studying, social events, vacations, and so forth.
History of Graduate Programs
Graduate programs in education were initiated in 1975; business administration in 1979; public administration in 1989; nursing in 1992; technology in 1997; accountancy in 1998; computer science in 1999; information systems (now business informatics) and teaching in 2001; school counseling and community counseling (now clinical mental health counseling) in 2005; communication and executive leadership & organizational change in 2006; health informatics in 2007; English and the Ed.D. in 2008; computer information technology in 2009; public history in 2010; social work in 2011; education specialist and the doctor of nursing practice and health science in 2012. We also offer numerous certificate programs. New graduate programs are planned to meet the demands of our growing population.

NKU continues to thrive as evidenced by the new state-of-the-art informatics building. Our total enrollment is more than 14,000 and growing. Currently, we have about 1,700 graduate students. Our location seven miles south of downtown Cincinnati allows the serenity of a suburban setting with the activities of a metropolitan area.

Mission Statement
The mission of the Office of Graduate Programs is to advance and support high-quality graduate education. This is accomplished by encouraging and supporting the development and delivery of outstanding graduate programs, as well as contributing to the recruitment, admission, and retention of well-prepared and successful graduate students. The Office of Graduate Programs also contributes to the development and fair enforcement of policies related to graduate students and graduate programs.

Administration
Office of Graduate Programs
The Associate Provost for Research, Graduate Studies & Regional Stewardship has the primary responsibility for overseeing graduate programs. The Office of Graduate Programs serves as the coordinating office for the University’s graduate programs. It is responsible for marketing, recruiting, and admitting graduate students. The director of Graduate Programs is responsible for implementing the Graduate Council’s policies and procedures and for coordinating negotiations for cooperative graduate arrangements with other universities. The director facilitates the development of new programs; works with graduate program directors to ensure the quality of graduate programs; acts as an advocate for graduate-student concerns; and oversees the placement of graduate assistants. He/she serves on the Graduate Council as a non-voting member and hears procedural appeals from program directors.

The Office of Graduate Programs is located in Lucas Administrative Center 302. To contact us please call (859) 572-6364 or visit our website at http://gradschool.nku.edu.

Graduate Council
The Graduate Council is the official university body that oversees and interprets all policies, procedures, curricula, and regulations associated with NKU graduate programs. It approves all policies with regard to graduate courses and programs and establishes all rules, regulations, and procedures governing admission, academic policies, curriculum, and evaluation of programs in which graduate degrees or certificates are awarded. The Council also rules on appeals for waivers of any graduate regulations with the exception of admission decisions. The Council’s recommendations and decisions are advisory to the provost.

Voting members of the Graduate Council include representatives of each of the graduate programs, two at-large members elected by the graduate faculty, one graduate student, and the chief academic officer for graduate programs. The director of graduate programs is an ex officio member of the council.
GRADUATE PROGRAMS ADMISSION AND ACADEMIC REQUIREMENTS

The purpose of administrative rules and regulations is to ensure that academic standards for admission are maintained and that procedures are in place to allow you to know what is expected of you throughout your graduate career. These rules and regulations also help you to know what you can expect from the University. The policies and procedures presented in this catalog apply to all graduate students of NKU.

Admissions Requirements
Presented in this section are the minimum standards required for admission to NKU’s graduate programs. These standards enable us to admit applicants who have a reasonable chance of successfully completing their graduate work. Individual programs may have more stringent admission standards. Recognizing that some applicants may be successful graduate students even though they do not meet the minimum standards, we have created admission categories (provisional admission and conditional admission) that may be used to give you a chance to prove yourself. These admission categories are used sparingly and only with the approval of the program director. Furthermore, although NKU would like to be able to admit all qualified applicants, our strong commitment to quality requires that programs limit enrollment to retain small class sizes. As a result, please recognize that meeting these minimum requirements does not guarantee admission into the University in general or into a specific degree program.

Notification of admission decisions will be sent via the email address supplied by the applicant at the time the application was submitted. If you do not have an e-mail address, it is your responsibility to notify the Office of Graduate Programs of the need for an alternative method of delivery.

Guidelines for Admission

Application – Applications must be completed online. The website for access to the application is: http://www.nku.edu/apply/applygrad.html

Application Fee A fee will be assessed at the time the application is submitted. The current fee structure for the general graduate application is as follows:

- $40 for all graduate applications except for the DNP and EdD.
- $55 for the doctoral application.

Exceptions: Applicants who have earned a bachelor’s or master’s degree from NKU as well as current faculty and eligible staff are not assessed an application fee. Faculty and staff must submit a copy of their All-card for the waiver to be applied.

The application fee is non-refundable regardless of circumstance.

Deadlines Application deadlines vary by program. Please consult the application web site for a list of the deadlines at http://gradschool.nku.edu/ProspectiveStudents/ApplicationDeadlines.html

GPA For anyone applying as a non-degree student (someone not pursuing a certificate or degree), the minimum undergraduate GPA is 2.5 on a 4.0 scale. Each degree and certificate program sets its own minimum GPA standard. Please look at the admission requirements for your program of study for complete information

Transcripts To be admitted into NKU as a graduate student, you must hold a bachelor’s degree from a regionally accredited institution. You must submit official transcripts for all work taken (undergraduate and graduate) before being awarded full admission into the University. An unofficial transcript showing that a bachelor’s degree has been awarded may be used for admission for one semester only upon approval by the program director. Once your official transcripts have been received, and presuming they have been evaluated favorably in relation to the University’s standards, you will be allowed to enroll for additional semesters. If you are not able to produce an official transcript, you will need to apply to the program director for a waiver by the Office of Graduate Programs. Official transcripts are defined as those submitted directly to the Office of Graduate Programs from the issuing institution or given to the student by the issuing institution in an envelope sealed/stamped by the issuing institution. We reserve the right to evaluate all transcripts and course credits individually to determine eligibility for admission or transfer of credit to NKU.

Standardized Tests Although standardized tests such as the GRE and GMAT are not a university requirement, they are required by most NKU graduate programs. Please check with the director of your program of interest for specifics.

Change of Degree Program
A new application is necessary if you plan to change from one degree program to another. An additional application fee may be assessed. You will be under the catalog in effect at the time you are admitted into the new program.

Admission Categories

Full or Regular Admission You are eligible for this category if you meet all admission requirements prior to beginning graduate study.

Provisional Admission If you are unable to provide one of the required admissions documents prior to the start of classes, you can request that the director of your graduate program grant you provisional admission. The missing document may include, but is not limited to, an official transcript, an official standardized test result, or a letter of recommendation. If this is your situation, you may make a written request to your program director that you be admitted provisionally. When only one document is missing, the graduate program director may use his/her discretion to extend provisional admission to you based on the program director’s judgment that you would be regularly admitted if all application materials had been received. When more than one document cannot be submitted, the Office of Graduate Programs must approve provisional admission based on a request directly from the program director. Provisional admission is valid for one semester only during which time the missing documents must be submitted. You can be dismissed from the program if the newly submitted documents do not meet the appropriate admission requirements. Provisional admission is not available in all graduate programs. Please consult the information in your program of interest.

Please be aware that if you are awarded provisional admission, you may receive a federal loan only during the first semester. Additionally, if you have not been fully admitted by October 1 for fall admission, March 1 for spring admission, or July 1 for summer admission, NKU is required to return Federal Stafford Loans previously awarded and cancel subsequent loan disbursements. If this occurs, you will be responsible for tuition. You may regain eligibility for federal aid by becoming fully admitted. In some cases students admitted provisionally will not be eligible for federal aid for even one term. Check with the Office of Student Financial Aid to determine your specific eligibility.

Conditional Admission This status is reserved for those applicants who have submitted all admission documents but fail to meet one or more of the requirements for regular admission and who in the judgment of the graduate
program director hold promise of successfully completing the graduate degree. If you have not met the published admissions standards, the program director may recommend that the Office of Graduate Programs grant you conditional admission. In return for our offer of conditional admission, you will be required to satisfy particular criteria specified at the time of admission before being granted regular admission. At the time of admission, you will be told the length of time you have to fulfill the conditions for regular admission. In all cases, students must have regular admission status prior to graduating. A student will be dismissed from the program if the criteria for regular admission are not satisfied within the specified time limit. Conditional admission is not available in all graduate programs. See your specific graduate program section for more information.

Please be aware that if you are awarded conditional admission, you will not be eligible to receive Federal Stafford Loans. Once you have been fully admitted, you will be eligible for those loans.

**Non-degree Seeking** Not everyone applies to a university with a degree goal in mind. Non-degree status is appropriate if you want to take courses without obtaining a degree or if you want to demonstrate your academic abilities before applying to a degree program. In order to be admitted as a non-degree student, you must hold a bachelor’s degree from a regionally accredited institution with an overall minimum undergraduate GPA of 2.5. You may take as many courses as you like as a non-degree student. If you decide later to pursue a degree, however, be aware that a maximum of nine hours of coursework taken as a non-degree student may be counted toward the degree.

**Visiting Student** If you are a student enrolled in a graduate program at another regionally accredited institution and want to take a course to transfer into that program, you may do so as a visiting student. There are no transcript or GPA requirements (except for the Haile/US Bank College of Business); however, you must have permission from your home institution. To apply for visiting student status, complete the Visiting Student Application and the general graduate application, and pay the NKU application fee.

**Undergraduates Taking Graduate Credit** If you are an undergraduate student who has no more than six credits remaining to complete a bachelor’s degree, you may be dually enrolled as a graduate student, provided you have the approval of your undergraduate academic advisor and the relevant graduate program director has awarded you provisional admission into the graduate program. As a dually enrolled student, you may take a maximum of 12 credits, graduate and undergraduate combined, in a single semester. Graduate credit for these courses will not be granted unless all work for the undergraduate degree is completed during the semester in which you are enrolled for graduate credit. The graduate courses you take will count only toward the graduate degree. They cannot be part of the coursework required for the bachelor’s degree. Tuition will be assessed on the level of each course. Graduate classes will be assessed at the graduate tuition rates; classes designated as undergraduate will be assessed at the undergraduate rate.

**Graduate Students Taking Undergraduate Courses** Graduate students are allowed to take undergraduate courses as long as a separate undergraduate application has been submitted. Graduate students will be charged at the graduate tuition rate for all courses. Tuition will be assessed at the level of each course. Graduate classes will be assessed at the graduate tuition rates; classes designated as undergraduate will be assessed at the undergraduate rate.

**Time Limit for Application/Readmission** Once admitted as a graduate student, you have one year to enroll in your first class; otherwise, a new application will be required to ensure that all of your information is up to date. We will keep the documents submitted with your initial application for one year if you do not enroll. If you need to delay enrolling for an additional period of time, we will keep the documents on file for you. All you need to do is make a written request to the Office of Graduate Programs requesting that your date of enrollment be moved to a new semester. That will ensure your documents are kept on file. Some programs may require new admission documents. Check with your program director for specific information.

If you have enrolled at NKU but interrupted your enrollment for four or more years, you will need to submit a new application for admission and meet current admission requirements. We also require that you submit official transcripts for additional coursework taken elsewhere since your last attendance at NKU. The standard application fee will be assessed. Your catalog of record will be the one in effect when you are readmitted.

**International Graduate Students**

**When to Apply** The deadline for application to the fall semester is June 1 and the deadline for application to the spring semester is October 1. We suggest, however, that applications be sent well in advance of the start of a semester in order to make certain the University will have time to receive all required documentation, make an admission decision, and issue an I-20 or DS-2019 (F-1 and J-1). The Office of International Students and Scholars will not issue an I-20 until it has received documentation that you have: acceptable academic credentials; competency in English (unless conditionally admitted); and access to funds sufficient to meet the costs of completing your studies (see specific financial documentation requirements below). If a tuition deposit is required, you will be so advised by the University.

**Financial Documentation (F1 and J1 students only)** All international applicants must submit a declaration and certification of finances from their sponsors. This includes the Financial Statement from Sponsor. This form must be accompanied by the sponsor’s current bank statement, a letter from the bank on official stationery, other liquid assets to prove that sufficient finances are immediately available to cover the costs of educational and living expenses at NKU. The form is available on our web site at http://oiss.nku.edu.

**International Transcripts** If you have international transcripts, an evaluation by a foreign education evaluation service is required before sending them to the University. Many graduate programs require a course-by-course analysis and GPA, so be certain to check the requirements of your program. A list of the acceptable agencies where you can send your transcripts may be obtained from the Office of International Students and Scholars (University Center 405 or http://oiss.nku.edu or (859) 572-6517). Applicants with international transcripts will need documentation of completion of undergraduate studies culminating in a degree equivalent to a four-year U.S. bachelor degree. This means you will need to submit official or certified copies of transcripts of all undergraduate and graduate coursework. These must be translated into English. Your undergraduate grade point average (GPA), based on all undergraduate course work, must be at least a 2.50 on a 4.0 scale. Individual programs may have higher GPA requirements. See the specific program listed in Academic Programs for special requirements for each program.

**English Proficiency** It is important that students have the English skills to read at the graduate level and to understand the oral communication that takes place in classes. Applicants must demonstrate English proficiency by submitting the exam results on either the Test of English as a Foreign Language (TOEFL), the International English Language Testing Service (IELTS) exam or other means of assessment approved by the Director of Graduate Programs. TOEFL scores must meet a minimum standard score of 550 on the paper version, 213 of the computer-based version, or 79 on the internet based (iBT) version. Applicants submitting the IELTS must achieve a 6.5 on the general band portion. Particular graduate programs may require higher minimum scores on either of these tests or specific minimum scores on the individual sections of the TOEFL. Provisional or conditional admission may be offered to international students on a case-by-case basis with approval from the graduate program director. Please check requirements for your program of interest. Official test results should be sent to the Office of
International Students and Scholars at the time of application. International students may substitute the Institutional TOEFL Exam only if it is taken at NKU through the American English Language Program (AELP) and by approval of the graduate program director. You must score at least an 550. Contact the Office of International Students and Scholars for complete information. (Exception: International students whose native language is English or who have graduated from an American university in which the language of instruction is English may be eligible for a waiver of this requirement. Contact the Office of International Students and Scholars for more details.)

A program director may require you to take additional English remediation such as a course in English as a Second Language if in his/her judgment you need to improve your English language skills. This decision will be based upon admission materials and an interview with the program director. You will be notified at the time of admission by the program director if the course will be necessary.

**College of Education and Human Services Specifics** International students are subject to all requirements for admission to NKU’s graduate programs. The only exception is that international students applying to a graduate program in education may be admitted without a teaching certificate. If you are a graduate of an institution outside the United States and, therefore, are not a certified teacher in the United States, you may be admitted to the Master of Education program, but you should be aware you will not earn teacher certification upon completion. As a rule, admission into the Master of Arts in Teaching is not open to applicants holding foreign transcripts. Applicants seeking an exception to this policy may appeal to the graduate program director for the degree they are seeking an exception.

Contact information: http://oiss.nku.edu or contact the Office of International Students and Scholars at (859) 572-6517, fax: (859) 572-6178 or e-mail: oiss@nku.edu
Course Policies

Time Limit on Course Viability
The general rule for the age of a course that is applicable to a degree or certificate is six years. However, a course that is seven or eight years old may be allowed if the following guidelines are met:

- The student and course instructor must prepare a reinstatement plan that is reviewed and approved by the graduate dean.
- The plan must include a special examination, portfolio presentation, or other measurable demonstration of knowledge consistent with current course content.
- Once a student successfully complies with all elements in the reinstatement plan, the course is considered valid for an additional six years.
- No course over eight years will be reinstated.
- No more than 25% of the courses required for a degree may be reinstated.
- Only courses in which an A or B grade was earned may be reinstated.

Independent Study/Readings Courses

Number of Hours Allowed
NKU offers graduate students the opportunity to engage in independent scholarship guided by individual graduate faculty. These courses take the form of readings and independent study. We encourage students to undertake research into topics that are not part of the regular curriculum, provided that:

- Consent of a graduate faculty member is obtained prior to the student’s registration for the course.
- The content of the course is not the same as that covered in a regular course; exceptions to this requirement must be approved by the program director before the course may be offered.
- There is a sufficient number of contact hours, albeit scheduled on an arranged basis, between the student and the instructor throughout the duration of the course to ensure consistency with the amount of graduate credit earned in regular course offerings; this contact hour number is specified by the program/department contract or program requirements.
- No more than 20% of the minimum number of hours counted toward degree completion may be taken through courses listed as readings and independent study with the exception of studio work, labs, research, practica, and internships.

Special Topics Courses

Special topics courses may be repeated with the approval of the graduate program director. A topics course for a change of grade may be repeated only when the same topic is offered again.

Numbering for Independent Study/Readings Courses
All graduate courses in which only one student is enrolled or a faculty member works with a student one-on-one are considered independent study or readings courses. The course numbering assigned for independent work is X99 and should be used instead of the regular or seminar course number. This applies even if the content of the coursework is identical to that of a regular, existing course.

Where an independent study course is used in lieu of a required course, the change must be noted on the student’s program plan when submitted to the Office of the Registrar as certification for graduation.

Certificate Guidelines

The policies presented below are the minimum university guidelines for students in certificate programs. You should always check the requirements of your particular program which may be more restrictive.

- A graduate certificate consists of 12 to 18 credits of coursework at the 500-level and above.
- A post-master’s certificate consists of 12 to 30 credits; at least 50% of which must be at the 600-level.
- No more than one-third of the credits required on a graduate certificate may be transfer credits. All such work must be from a regionally accredited institution; taken for graduate credit and posted to a graduate transcript; and, completed with a grade of B or better. The program director approves all courses to be allowed as transfer credit. The limit on transfer credit does not include any hours taken through the Greater Cincinnati Consortium of Colleges and Universities (GCCCU) which will be considered NKU courses. Please be aware that grade earned in courses taken the GCCCU will become part of your GPA.

First Professional (e.g., law school and medical school) courses may be transferred into a graduate program only if: they fit into the program of study; a grade of B or better was earned; they were earned at a regionally accredited institution; and, your advisor or program director approves the courses for transfer credit.

One may earn both a certificate and a degree, but it is not necessary to earn one in order to get the other.

Credits used in fulfillment of certificate requirements may be used in partial fulfillment of degree requirements as well. Check with your program director for specific information.

One must be admitted to the certificate program prior to completion of all certificate requirements, or prior to completion of all requirements for the concurrent master’s degree.

All credits for a certificate program must be earned within the six years prior to the award of the certificate.

Students enrolled in a certificate program must meet the same course prerequisites as any other student.

Up to one-third of credits earned in one certificate program can be counted toward a different certificate, providing that both certificates are issued by NKU.

Up to one-third or nine credits (whichever is less) of the credits for a certificate program may have been completed as part of a previously earned master’s degree issued by another university, providing that the credits are not out-of-date.

Grading Policy

Types of Grading and Academic Probation

Grades
Grades that can be assigned by faculty for graduate courses are: A, A-, B+, B, B-, C+, C, F, I, and X. An F is considered an unacceptable grade for graduate students. The grade of I+ can be assigned only by request to the Office of the Registrar.

Incompletes
There may be an occasion when you cannot complete your course requirements by the end of the semester. You may be assigned an Incomplete (I) at your request and where your instructor judges there is a reasonable possibility that a passing grade will result from completion of the work. In return for being given this extra time, you will need to submit to the instructor all work necessary for completion of an Incomplete (I) grade no later than the sixth week of the semester immediately following the semester in which the Incomplete was earned. Incompletes earned in the spring
semester must be cleared by the sixth week of the fall term.) All Incompletes (I) will convert to F's if a grade change has not been submitted to the Office of the Registrar prior to the eighth week of the semester. Grades of X are reserved for continuing work on theses/projects. They remain unchanged on your transcript until the thesis/project has been completed.

**Pass/Fail Courses** may not be taken as pass/fail unless so designated by the individual programs. A request that the course be designated pass/fail must be requested of Graduate Council as part of the curriculum process. Students enrolled in a course that has been designated as pass/fail will not have the option of requesting a grade.

**Good Standing** Students must maintain a minimum 3.00 grade point average and/or earn no more than two grades of C or below to remain in good standing. (A C+ is considered above a C grade.) Unfortunately, some students do not succeed in their graduate work. We do not think it is fair to allow students to continue in a program that is unsuited to their strengths. Standards have been set for what we consider to be the minimum requirements for students to be in good standing. Should students fall below a 3.00 GPA, they will be placed on academic probation. (See below for specifics of probationary status.) No student will be allowed to graduate with more than two C grades or below in course work that contributes to the degree program. Students who have more than two C grades or below will need to repeat some course work to be in compliance with this policy. (See below for specifics of the course repeat option).

Be aware that even though your transcript may state you are in "good standing" because your overall GPA is not below 3.0, you in fact are considered by the university not to be in "good standing" when you have more than two grades of C or below.

**Academic Probation** Students are placed on academic probation when their GPA falls below a 3.0 on the 4.0 scale. Once on probation students will have up to nine semester hours to achieve a GPA of at least 3.0 to remove their probationary status. The nine semester hours must be taken at NKU. If after nine semester hours on probation, a student’s graduate GPA has not increased to at least a 3.0, he/she will be dismissed from the program. A student will not be placed on probationary status more than once. If a student successfully removes him/herself from probationary status and subsequently has a GPA that falls below a 3.0 on the 4.0 scale that student will be dismissed from the program. Individual programs may have more stringent requirements. You should check your program guidelines for complete information. Exceptions to this policy will be granted only if requested by the program director and approved by the Dean of Graduate Programs.

If you wish to be considered for readmission into the program, you must submit a new application with a letter attached explaining why you are now prepared to continue in your program. You will not be admitted without approval from your program director. A letter of support from your program director for your readmission must be sent to the Dean of Graduate Programs who will make the final decision. If you are readmitted, you will have an additional nine semester hours to remove your probationary status. During this period, any grade earned below a B will result in dismissal from the program.

You may be considered for readmission after one semester has elapsed if you were dismissed from a program for academic reasons. When you apply for readmission, you will need to document your preparedness for re-entry into the program.

**Course Repeat Option**

Graduate students are permitted to repeat two courses for grade replacement. The grade earned for the repeated course will be the one used to count the number of C's and below grades as well as being the grade factored into your GPA even if it is below the original grade. A specific course may be repeated only once. All courses taken for the repeat option must be taken from NKU. They cannot be taken from another university and transferred to NKU without the permission of your program director. The only courses taken outside NKU where grades may be factored with your GPA are those taken through the Greater Cincinnati Consortium of Colleges and Universities (GCCCU).

**Academic Bankruptcy**

If you have not been successful in previous graduate work from NKU but want to start over in the same or a different graduate program, you may wish to apply for academic bankruptcy. You cannot have been enrolled in the University for at least six years if you want to start over in the same graduate program; you may apply at any time if you are pursuing an academic field that is unrelated to the one for which you request bankruptcy. You will need to make your request for bankruptcy to the Office of the Registrar at the time of admission into a program or no later than the first semester you are enrolled in the program. All courses taken prior to the time of academic bankruptcy will be omitted from your graduate GPA (with the exception of work taken as part of a previously earned degree/certificate) but not from the transcript. No coursework earned prior to bankruptcy may be applied toward a graduate degree at NKU.

**Grade Change**

1. If a grade change is required due to an error, it must be accomplished by midterm of the next full semester after the issuance of the incorrect grade.
   a. If the time limitation has been exceeded, the instructor must attach a written explanation of the causes for the delay and deliver the change to the chair, who will forward any approved changes to the appropriate dean’s office.
   b. For I (incomplete) grades being changed to letter grades, the instructor and department chair must approve the change; for letter grade changes to another letter grade, the instructor, the department chair, and the appropriate dean must approve.

Changes become official when received and recorded by the registrar’s office.

For information on "grade appeals" – where there is a difference of opinion between the student and the instructor – see the catalog section dealing with academic appeals.

**Catalog of Record**

Your catalog of record is the one in effect during the semester for which you are admitted into a graduate program, even if your initial admission is conditional or provisional. The policies and procedures published in that catalog are the ones you will follow during your graduate career. If your progress toward a degree is interrupted for four or more academic years from the last time you were regularly enrolled, the catalog in effect upon your re-entry into the university will govern. Your initial catalog of record (the one in effect when you originally enrolled) will no longer be applicable for you. It will be superseded by the new one. Your catalog of record follows any changes you make in area of concentration or specialization. If you want to change your area of concentration or the catalog under which you are governed, you may complete a form to do so. The Change of Area of Concentration/Catalog Applicability is on the graduate programs website in a downloadable PDF file.

With the permission of your program director, you may request that your catalog of record be moved forward. You cannot have a catalog of record that was extant prior to your admission into your program of study.

Appeals to these regulations can be made to the Office of Graduate Programs.
Course Prerequisites and Corequisites

Prerequisites
A prerequisite is a requirement that must be satisfied before enrolling for a specific course. You may not enroll in courses for which you lack the stated prerequisites. Without the appropriate prerequisite(s), you will be withdrawn from the course at the request of either the instructor or the program director.

Corequisites
A corequisite is a course that must be taken in conjunction with another course. You must enroll in corequisites during the same semester or summer session. If you are enrolled in one course but not its corequisite, you will be withdrawn from that course upon request of the instructor and/or program director.

Course Substitution and Audits

Substitution for Course Requirement
Only program directors may approve substitute courses for program requirements. With the approval of the program director, material covered in the following professional certifications may be used as substitutes for course requirements: Certified Public Accountant (CPA); Certified Financial Planner (CFP); and Certified Financial Analyst (CFA). No more than 40% of the program may be comprised of course substitutes.

Audits
If you want to audit a graduate course, you will need to get prior approval from the director of the program in which the course is offered. Audited courses may be repeated for credit that in turn can be counted towards the degree.

Coursework Taken as an NKU Undergraduate
A 500-level course cannot count toward a graduate degree if the student took that course, or any course cross-listed with it, as an undergraduate at NKU.

Credit Applied to Degree
Most of the credit you apply towards your degree will be earned after you have been admitted into the program; however, you may have taken courses outside of the degree program that you would like applied to the degree.

NKU Non-degree Credit
There is no limit on the number of hours you may take as a non-degree seeking student; however, only nine hours of NKU coursework taken in the graduate non-degree status may be applied to a graduate degree program at NKU. Some graduate programs may allow fewer; please check the guidelines of your specific program.

You will be allowed to apply additional courses taken in non-degree status if those courses were taken in fulfillment of an NKU graduate certificate program and they are not older than six years when you complete the graduate degree.

Transfer Work
A maximum of 40% of your master’s program may consist of transfer work. All such work must be from a regionally accredited institution or an accrediting body which accredits an existing NKU program. In all cases, the program chair may document and petition the Graduate Council for inclusion of transfer course/credits for students. All work requested for transfer must be taken for graduate credit and posted to a graduate transcript, and completed with a B (equalling quality points of 3.0) or better. The limit on transfer credit does not include any hours taken through the Greater Cincinnati Consortium of Colleges and Universities which will be considered NKU courses. The grades in transferred courses will not be factored into your NKU GPA unless taken as a part of the GCCCU.

First Professional (e.g., law school and medical school) courses may be transferred into a graduate program only if they fit into the program of study; a grade of B or better was earned; they were earned at a regionally accredited institution; and your advisor or program director approves the courses for transfer credit.

Transfer work taken at schools on other than a semester system will not be given one-to-one credit hour equivalency. For example, a four quarter hour course transfers into NKU as 2.66 hours. This means that you may have to take an additional one credit hour course to meet the required minimum 30 credit hours required for a graduate degree. Further, you cannot receive more credit for a transfer course than is offered for the NKU course for which it will substitute. A course taken elsewhere four four semester hours will be transferred into NKU as three hours of credit if that is the maximum number of hours for the NKU course in the catalog.

Submission and Processing Transfer Request
1. You must request transfer credit for work taken prior to matriculation into NKU during the first semester of enrollment in a program. Program directors will determine the approval status generally within four weeks. If the request is denied, the student will be so notified in writing at that time.

After initial approval by the program director, transfer course requests will be sent to the Office of Graduate Programs where the director will determine if the requested credit meets with University standards for transfer of graduate courses (see above for guidelines). The graduate dean will be the final arbiter where differences exist between the program director and the director of Graduate Programs.

You will be notified by the Office of Graduate Programs of the final decision. You also will be told when the courses expire as credit toward the degree.

No transfer work will be noted on a transcript until a student formally enrolls for NKU classes.

Transfer request forms can be found at: http://gradschool.nku.edu.

From a Previously Eared Master’s Degree
With the approval of your program director you may transfer up to nine hours of coursework taken as part of a previously earned graduate degree.

Degree Time Limits
We expect graduate students to complete their master’s degrees and certificates within six years; doctoral students have eight years. All coursework that is applied to the degrees and certificates must be no older than six years or (eight years for doctoral student) by the time the program is completed.

Course Reinstatement
Exceptions to the rule may be granted by reinstating courses older than six years (or eight for doctoral students).

• The student and the course instructor must prepare a reinstatement plan that is reviewed and approved by the graduate dean.

• This plan must include a special examination, portfolio presentation or other measurable demonstration of knowledge consistent with current course content.

• Once the student successfully complies with all of the elements in the reinstatement plan, the course is considered valid for an additional six years.

• No courses over eight years will be reinstated.

• No more than 25% of the courses required for a degree may be reinstated.
Only courses in which a grade of B or higher was earned can be reinstated.

If you are in the JD/MBA program, you may have additional time at the request of the MBA program director. The program director must request the additional time formally so that the Office of the Registrar can be notified and a note to that effect placed in your permanent record.

Hours Allowed Per Semester

**Full-time Status**

Graduate students who are enrolled in seven hours in the fall and spring terms and five hours during the summer term are considered full-time.

**Fall and Spring**

You may take up to twelve graduate hours of coursework during each of the fall and spring semesters. To enroll in more than 12 credits, you should seek the approval of your program director.

**Summer**

You may take a maximum of nine graduate hours of coursework throughout the combined summer terms.

Student Appeals

**Waiver of Graduate Policies**

There are two regulations where no exception will be made: 1) no one will receive a master’s degree with fewer than 30 hours of coursework; 2) no one will be awarded a graduate degree or certificate with a cumulative graduate GPA below 3.00.

**Appeal of University Graduate Regulations (non-Honor Code/non-Grade)**

Appeals from graduate students regarding university graduate regulations, excluding admission decisions, grade appeals, and violations of the Graduate Student Honor Code, are heard by the university’s Graduate Council. A graduate student wishing to appeal the application of a university rule or regulation relating to graduate students (e.g., time limits for graduation, limits on transfer credits, limits on hours taken as a non-degree student that may apply to a graduate degree) should write a letter to his/her program director requesting an appeal to Graduate Council. The program director will notify the student when the appeal has been placed on the Graduate Council agenda. Once the appeal has been heard, the director of Graduate Programs will notify the student of the decision. The student may request to be present to make a personal appeal to Graduate Council, but must leave the room when the vote on the appeal is taken. A copy of this policy can be obtained from the graduate office or can be found at http://gradschool.nku.edu/CurrentStudents/Academicpolicies.html

**Appeal Relating to Violation of the Graduate Student Honor Code**

A student sanctioned for violating the Graduate Student Honor Code may appeal the decision that a violation has occurred and/or the sanction. Students must follow the appeal procedures set forth in the Graduate Student Honor Code which can be found at http://gradschool.nku.edu/CurrentStudents/Academicpolicies.html

**Academic Appeals – Course Related**

When a student believes that an instructor has violated his or her rights in the classroom – for example, failure to follow stated grading policy as outlined in the course syllabus, discrimination in evaluating individual achievement, illegal discrimination or harassment – the student should follow the procedures listed in Code of Student Rights and Responsibilities, section 5.G (http://deanofstudents.nku.edu/policies.html).
DEGREE AND CERTIFICATE EXIT PROGRAM REQUIREMENTS

Culminating Experiences and Capstone Courses

All graduate degree programs require a culminating experience described in each program section. Examples of these are dissertation, thesis, project, portfolio, comprehensive exam, and capstone course.

A student must complete the culminating experience at least three weeks prior to the officially scheduled commencement except when the experience is a course for which a grade cannot be entered until the end of a semester. Completion of the culminating experience means that the work has been approved by the department and, in the case of published documents, delivered to UMI. If this deadline is not met, the Office of Graduate Programs will notify the Office of the Registrar that the student will not be allowed to graduate in the current semester.

Failure of Culminating Experience

Program directors notify the Office of Graduate Programs in writing when one of their students does not "pass" the culminating experience. The program director will recommend one of two options for the student: allow a second opportunity to "pass" a culminating experience or be withdrawn from the program. If the student is allowed to remain in the program, and if the student’s catalog of record provides more than one option for a culminating experience, the student may select a second option rather than repeat the previous option. The student must have the written permission of the program director before selecting the second option.

Two failures of the culminating experience, whether two failures of the same experience or a combination of two different experiences, will result in dismissal from the program.

Documents Required to be Filed with Office of Graduate Programs

For everyone taking a comprehensive exam or defending a project/thesis/dissertation, the following forms must be completed by the appropriate program director or thesis/dissertation chair; these forms are available on the Office of Graduate Programs website:
http://gradschool.nku.edu/CurrentStudents/ThesisFinalProjectDissertation.html

1. Form for Thesis/Dissertation Committee Selection
   Form to schedule the Thesis/Dissertation Defense (also for comprehensive exam)
   Form for Thesis/Dissertation Defense Results (also for comprehensive exam)

2. Master’s Degree Thesis/Final Project/Comprehensive Exam Specific Requirements
   There are four formal culminating experiences excluding programs where a specifically designated course serves this function. Each of these is listed below. For specific information on which one will be required for your program of study, you should consult with your program director.
   1. Formal thesis
      Requirements:
      It should include a thorough review of secondary sources.

   a. It should include original research.
   b. There will be at least three faculty members on the student’s committee; one member may be outside of NKU.
   c. It will be published on UMI upon completion.
   d. There will be a formal defense of the thesis.
   e. There must be final approval by Office of Graduate Programs.
   f. Thesis credits may be 3-6 credits of degree requirements.

3. Published Project
   Requirements
   a. It should include a literature review of secondary sources.
   b. It should contribute to a body of knowledge or practice.
   c. There will be at least three faculty members on the student’s committee; one member may be outside of NKU.
   d. There will not be a formal defense of the project.
   e. It will be published on UMI upon completion.
   f. There must be final approval by Office of Graduate Programs.
   g. Project will be 3 credits of degree requirements.

4. Unpublished Project
   Requirements
   a. The length depends upon the project and the particular graduate program.
   b. Non-research, portfolio and creative documents (or products) will fall into this category.
   c. There will not be a formal defense of the document/project.
   d. There is no oversight from Office of Graduate Programs.
   e. Approval by the Program Director is required.

Comprehensive Examination

Each program using the comprehensive examination as a culminating experience will set forth the appropriate guidelines including dates and format.

Additional Guidelines for theses/projects:

The individual graduate programs will determine the number of continuing credit add students in their program are allowed to pursue. All continuing credit must be taken within the six years allowed to complete the degree.

Committee Membership for Exit Options: Outside students should not be required but may be used. When outside members are used, the Program Director must apply for and receive a special graduate faculty status category for the outside members (perhaps an "auxiliary" category). This status is for professionals from the community if their only service is to be an exit option committee member.

Each program director will be responsible for "tutoring" faculty in the appropriate method of chairing or being a member of a committee. Each program director will decide on the oversight necessary from the director.

Doctoral Degree Dissertation Specific Information

1. Committee Membership
   a. There must be at least three members (a chair and two "readers") on the dissertation committee, whose responsibility it is to:
      Approve the dissertation proposal;
      Evaluate the dissertation;
      Participate in the defense of the dissertation, and
      Vote to determine a candidate’s passing of the defense.
One person shall be designated the dissertation chair. This member will:
- Facilitate the committee schedule and meetings;
- Mentor the candidate through the completion of the degree;
- Process paperwork;
- Coordinate the candidate's defense with the Office of Graduate Programs.

One "reader" member of the dissertation committee must be from outside the candidate's department of study.

All members of the dissertation committee shall approve the dissertation proposal.

There must be a fourth person, assigned by the Office of Graduate Programs, on the dissertation committee who will validate that the policies and procedures set forth by the Office of Graduate Programs have been followed. This Graduate Programs representative does not vote on the content of the dissertation, but assures the required processes have been followed. He/she is responsible for:
- Clarifying policy and procedures at the beginning of the examination;
- Observing the flow of the examination;
- Intervening where matters of policy clarification or fairness dictate;
- Initiating and supervising the voting process for the pass/fail decision;
- Reporting the results of the examination to the Office of Graduate Programs in a timely fashion.

The program shall have a dissertation proposal process that provides for the Office of Graduate Programs, the program, and the candidate, a written and signed document defining the expectations of the program for a successful dissertation.

Until the dissertation defense is scheduled, the initial proposal may be amended with unanimous agreement of the dissertation committee and candidate.

A dissertation defense may not be scheduled without a signed dissertation proposal. The candidate shall initiate the scheduling of a defense and requires the concurrence of at least one committee member.

Programs must provide alternatives for candidates to alter or change dissertation chairs and committee membership.

The "completion of the defense" is deemed successful when:
- A simple majority of the dissertation committee (without the dissertation chair and committee membership) votes approval; AND
- The Graduate Programs Representative provides procedural validation.

The "approval of the dissertation proposal" is deemed successful when the dissertation chair files appropriate paperwork with the Office of Graduate Programs signifying approval for the candidate to move forward.

If desired, programs may make votes more restrictive, but may not require unanimous approval by the committee (chair and readers).

Dissertation defenses shall be open to the public.

Guidelines for All Culminating Experiences

Defense of Dissertation/Thesis/Project When you have completed your thesis/project, you may be asked to present it formally to your committee through an oral examination and in some cases a presentation to the University community. This process gives you the opportunity to answer questions posed by your committee about your research.

Time Limit for Completion One of the hallmarks of graduate education is that you will have exposure to the most recent research in your field. To make certain that you have maintained that currency at the time you complete your degree requirements, the University has set an age limit of six years on the courses applicable to a master's degree or eight years for a doctorate. This time limit in turn sets the maximum number of years you will have to complete a degree. From the time you register for the dissertation/thesis/project credits, you are allowed one year to complete the dissertation/thesis/project. If it is not completed, you are allowed to register for the dissertation/thesis/project continuing course during the next succeeding semester. You must complete the dissertation/thesis/project during this semester. Failure to do so may result in dismissal from the program.

If you are a graduate student enrolled in the Master of Science in Nursing program, you may have additional time at the discretion of the program director. During this extension, you need to register for thesis credit.

Unfinished Dissertation/Thesis/Project Grade Until a dissertation/thesis/project has been completed, approved by the department, and formally accepted by the Office of Graduate Programs, the grade to be assigned to thesis/project credits will be an X. This grade does not affect a student’s GPA nor credits earned. When the dissertation/project is completed, the faculty supervisor will change the X to a P or letter grade and the credits will be counted toward graduation. Letter grades will contribute to the overall GPA. If the dissertation/thesis/project is never completed, then the X grade remains on the transcript permanently.

Completion of Dissertation/Thesis/Project After you successfully complete the oral examination and the committee has indicated that you passed, you should make all required changes to your document. After your chair approves your final document, you will upload the document in PDF format to the UMI website. Complete instructions for the final submission of your thesis or project are published in the Electronic Thesis Guidelines found on the Office of Graduate Programs website:

http://gradschool.nku.edu/thesis.html

Once the final project has been accepted by the Office of Graduate Programs, the director of Graduate Programs will notify the Office of the Registrar that you have been cleared for graduation as long as all other graduation requirements have been met.

Dissertation/Thesis/Project Formatting Directions for formatting the thesis/project are available at gradschool.nku.edu. Adhering to these standards will assure that your thesis/project will be accepted by the Office of Graduate Programs. Failure to adhere to them is likely to result in changes being required before the document is accepted by the graduate office.

Proprietary Information The tradition and culture of graduate education requires that dissertations and theses be published as public documents, and as a result, they will be placed in the library for public access. If you are using proprietary information supplied by your employer or sponsor for your dissertation/thesis/project, please be certain to reconcile proprietary issues with your employer or sponsor before you do the work on the dissertation/thesis/project. In rare instances a waiver from public access for a limited time (no longer than one year) may be granted. To protect your own investment of time and energy, you should be sure to have the waiver request signed by the appropriate program director, approved by the Office of Graduate Programs, and on file in the graduate office prior to the start of work on the dissertation/thesis/project. If the waiver is denied, you may either agree to publication anyway or rewrite your dissertation/thesis/project in a manner that can be published.

Co-Authors Co-authors are allowed in all areas.

Continuing Credit The individual graduate programs will determine the number of continuing credit hours students in their program are allowed to pursue. All continuing credit must be taken within the stated number of years allowed to complete the degree.

Submission Deadlines The following dates are the deadlines for uploading your completed document to UMI. "Completed" is defined as follows: you
have successfully defended your dissertation/thesis; you have made all changes required by your committee; your advisor has approved those changes. You should not upload your document to UMI until your document is completed. In order to ensure that you meet these deadlines, you and your advisor should plan your defense date accordingly. If your document has not been fully approved and uploaded to UMI by these dates, you may be required to delay your graduation for at least one term. Once the document has been uploaded to UMI, the director of graduate programs will examine the document. Your program director will be notified of changes/editing that must be made before final approval by the director of graduate programs can be given.

Fall  No later than November 1
Spring  No later than April 1
Summer  No later than July 1

Steps for Typical Dissertation Process
1. Student/Candidate identifies Dissertation Chair and committee.
   Dissertation Chair convenes Committee.
   Student/Candidate and Dissertation Chair work to define proposal.
   Full Committee approves proposal.
   Dissertation chair files approval with Graduate Programs.
   Candidate and Dissertation Chair finalize dissertation.
   Student files for Defense with the support of at least one committee member.
   Graduate Programs assigns Graduate Programs Representative.
   Dissertation Chair schedules defense with Committee and Graduate Programs Representative.
   Defense occurs
   a. Committee approves; Graduate Programs Representative approves.
      Dissertation Chair, Committee, and Candidate define changes;
      return to step 3 above.
   b. Committee does not approve.
      Dissertation Chair, Committee, and Candidate define changes;
      return to step 3 above.
   Graduate Programs Representative does not approve
      Dissertation Chair, Graduate Programs Representative convene with Graduate Programs Dean, Program Coordinator, Department Chair, and programs' Dean of College; this committee may
   1. require the candidate to schedule another defense; or
   2. Deem the procedural issue non-critical and deem the candidate passed the defense.
      All candidate's rights to appeal remain intact
   Graduate Programs approves candidacy
   Upload to UMI
   Candidate Graduates

Graduation Requirements

Minimum Credit Hours Required for a Master's Program
All master's degree programs require a minimum of 30 semester hours. Only courses taken for graduate credit and placed on a graduate transcript as graduate credit may be counted toward a master's degree.

GPA
No student may earn a graduate degree or graduate certificate with a GPA below 3.00 (no rounding allowed) for all graduate work taken for completion of a specific graduate program as well as a cumulative 3.00 (no rounding allowed) for all graduate work taken at the institution. If you have declared academic bankruptcy, your graduate GPA will be based on all coursework taken subsequent to the bankruptcy.

Incomplete Course Work
No one will be awarded a degree if an I or I+ has not been cleared for all coursework applicable to that degree. An I/In a course that is not part of the coursework for the degree is allowed. Students need to be aware of the policy that changes an I to an F after a given period of time. The grade of I+ does not automatically change to an F.

Participation in Graduation Ceremony
In order for a student to participate ("walk") in the NKU graduation ceremony, the following requirements must be met:

1. Doctoral Students:
   a. Successfully complete all program requirements
   Student may "walk" at graduation:
      If successfully completed all coursework
      And successfully defended the dissertation

Master's Students
   a. Successfully complete all coursework
   Successfully complete the culminating experience requirement pertinent to the program.
   Individual graduate programs may set a more rigorous policy.

Degree Application Deadline
All graduate and certificate students should file an Application for Graduation with the Office of the Registrar. You may complete the form on the graduate programs website. There is a fee that must accompany the Application for Graduation. The fees given below are the current fees. They are subject to change. Your fee will be the one in effect at the time you submit your application for graduation.

1. File an Application for Degree or Certificate Candidacy in the Office of the Registrar. The form, available online, must be submitted by the following dates, or if a date falls on a weekend, by the Monday following the prescribed date.
   For fall graduation  April 22
   For spring graduation  October 22
   For summer graduation  April 22

2. Pay the application to graduate fee.
   a. For fall semester graduation:
      Apply by April 22  $50
      Apply between April 23 and August 8  $80
      Apply between August 9 and October 31  $100
      Apply after October 31*  $100
      * Graduation applications submitted after October 31 will not be processed for fall semester graduation unless special approval is obtained. There is no guarantee that the application can be processed in time for fall graduation.
   b. For spring semester graduation:
      Apply by October 22  $50
      Apply between October 23 and January 8  $80
      Apply between January 9 and March 30  $100
      Apply after March 30*  $100
      * Graduation applications submitted after March 30 will not be processed for spring semester graduation unless special approval is obtained. Those graduating with a bachelor's degree must receive permission from the associate dean of their college. Even with that approval, there is no guarantee that the application can be processed in time for spring graduation.
   c. For summer semester graduation:
      Apply by April 22  $50
      Apply between April 23 and May 31  $80
      Apply between June 1 and July 1  $100
      Apply after July 1*  $100
      * Graduation applications submitted after July 1 will not be processed for summer semester graduation unless special approval is obtained. Even with that approval, there is no guarantee that the application can be processed in time for summer graduation.

It is not necessary for a student enrolled in multiple programs (master's and certificate, for example) to complete all of them at the same time. However,
if you are completing both in the same term, only one fee will be assessed. 
If they are completed in separate terms, the fee will be assessed for each.

Applications submitted separately will be assessed the fee individually.

**Dissertation/Thesis/Project Checklist Forms**

Your dissertation/thesis/project must have final approval by your chair, program director and the Office of Graduate Programs before you can be cleared for graduation. Failure to submit your thesis/project in a timely manner may result in the delay of your graduation for a semester.
GENERAL UNIVERSITY POLICIES AND PROCEDURES

Add/Drop Withdrawals
The University Schedule of Classes lists the dates when you may add or withdraw from a course after completing registration. The regulations below apply to regular courses in fall and spring semesters. They also apply to all short courses, especially summer offerings, in a time sequence proportional to the length of the session. When adding courses, see the course-load policy for allowable limits.

Adding a Course
1. The online registration guide and online academic calendar list the dates when a student may add a course after completing registration.
2. A course should be added via myNKU or in person at the registrar's office, Lucas Administrative Center 301. Registration for the added course is not official unless processed via one of these methods.
3. When adding courses, a student should see the course load policy for allowable limits.

Dropping a Course – Student Initiated
1. Once the semester has begun, students may withdraw from a course only during the session or semester in which the course is taken.
2. There are three time periods that relate to withdrawing from a course. The online registration guide and online academic calendar list the relevant semester dates and their equivalencies for courses of differing lengths.
   a. Weeks 1 through 3 or equivalent: during the first three weeks or equivalent of the semester, official course withdrawals are not reflected on the student’s transcript. That is, the transcript will not indicate that the student was ever registered for the course.
   b. Weeks 4 through 10 or equivalent: a student who withdraws from a course after the third week of the semester (or equivalent) and prior to the end of the 10th week of the semester (or equivalent) will receive a grade of W for the course.
   c. Weeks 11 through 14 or equivalent: course withdrawals after the 10th week or equivalent are not usually allowed. In circumstances beyond the student’s control, a W may be granted with approval of the instructor, the chair of the department offering the course, and the dean of the college offering the course. In cases not approved, the student will receive the grade of F (failure).
3. Students withdrawing completely after the 10th week need only the approval of the dean of the student’s major.
   a. Students withdrawing completely after the 10th week need only the approval of the dean of the student’s major.
   b. The instructor may not issue a W as the final grade for students who did not withdraw prior to the 10th week or equivalent if they are not covered by exceptions listed above.

Removal from a Course – University Initiated
1. A student who, without previous arrangement with the instructor or department, fails to attend the first class meeting of a given term may be dropped from the course. An instructor may drop a student for nonattendance only during the regular drop/add period of the term as defined by the academic calendar. Nonattendance does not release students from the responsibility to officially drop any course for which they have enrolled and choose not to complete.

A student may also be dropped from a course as a result of his or her disruptive classroom behavior. See the Code of Student Rights and Responsibilities (http://deanofstudents.nku.edu/policies.html) for more information.

Student Initiated
Unless specified by an academic department, you do not need approval to add a course prior to the published last day to add. After the published deadline for adding a course, you will be permitted to enter a course only with approval from the instructor of the course, the program director and an assistant dean of the college offering the course.

Unless otherwise required by an academic department, you do not need approval to drop a course if you initiate the drop prior to the published deadline to drop.

Withdrawing from a Course

Course Withdrawal Grade Policy
Dates for dropping a course or adding a course are available to students on the Academic Calendar posted on the NKU website http://registrar.nku.edu/academiccalendar.html. The dates are given for all terms for each semester. Please check this site for the most current information.

Withdrawing from School
If, after midterm, you wish to withdraw completely from school, you need to submit a late withdrawal form signed by the dean of your college. Instructors will be notified of the withdrawal on revised class lists or final grade rosters by the Office of the Registrar. The instructor may not issue a W as the final grade for you if you did not file or have processed a drop/add form with the Office of the Registrar prior to the ninth week of classes or check with the Office of the Registrar for exceptions to this policy.

We understand that students will experience a variety of circumstances that will force them to withdraw from all courses for one semester. However, when this occurs in two consecutive semesters, we will want to ensure that you have satisfactorily dealt with these circumstances before allowing you to enroll for a third semester. You will need to petition the Office of Graduate Programs explaining in writing why you should be allowed to enroll.

The above regulations apply to fall and spring 16 week semesters. The dates for summer, eight-week fall and spring terms, and winter term adds/drops depend upon the session in which the course is taken. The specific dates are given in the Summer Schedule of Classes. The last dates to add or withdraw from a course will be printed in the Registration Guide for each semester.

Military Service
If you are in the military reserves and called into active status on an emergency basis and cannot complete coursework for a given semester, you a) will receive an automatic late withdrawal in each course with full refund if call-up is within the first 12 weeks of the semester; b) may elect to receive the grade earned to date in each course or receive a W in each course with a full refund if call-up is during the 13th or 14th week of the semester; or, c) will receive the grade earned to date in each course if call-up is in the 15th or 16th week of the semester.
You should present your orders at the Registrar Service Center to be given the Late Withdrawal Form to complete. If you do not yet have written orders, you will have 60 days in which to present the orders. A family member or friend may bring a copy of the orders in your absence. If this deadline is not met, your grades will revert to F and you will not be eligible to receive a refund.

In the circumstances where you may select either to receive a grade or to withdraw, the selection made will apply to all courses (all grades will be assigned or all courses will be withdrawn).

**Initiated by Program Director**

Drops may be initiated by program directors in two circumstances. First, the drop may be initiated if the director is notified by the instructor that you have not attended class during the first two class meetings of the semester. A drop also can be initiated by the program director if you do not have the proper prerequisite, corequisite, or consent of the instructor.

**Class Attendance**

Classroom participation is essential to the educational process in many disciplines. If a portion of the final grade is dependent upon classroom participation, the instructor will make a statement to that effect in the course syllabus. The syllabus will be provided to you no later than the fifth day of the semester. Regardless of attendance policy, you are responsible for familiarity with material disseminated in the class and are not released from this responsibility because you cease to attend. It is assumed that you will be aware of the calendar deadlines that are published in the Registration Guide. If you do not officially withdraw prior to this deadline, and fail to successfully complete the required coursework, a failing grade will be recorded.

**Non-Attendance**

The university is required to return federal loan funding for students who have never attended a class for which they are registered. If you do not attend a class and do not submit a formal drop/withdrawal, you will be held responsible for your tuition.

**Academic Honesty**

NKU is dedicated to creating an environment conducive to the development of educated and intellectually curious people. Cheating and plagiarism are in opposition to this environment. Therefore, we require that all work submitted by a student be a product of that student’s own ideas and words.

Plagiarism is defined as using someone else’s thoughts and/or words and allowing other people to believe they are your own. It does not matter whether this is done intentionally or unintentionally. One is plagiarizing if one uses specific words, phrasing, or ideas of others without using quotation marks and citations. When paraphrasing an idea or sentence, the original source of that material must be cited.

Cheating is defined as copying from someone else’s exam, purchasing a paper to be submitted as your own, or using books and notes during exams (in class or take-home) when expressly forbidden to do so.

These examples of cheating and plagiarism are not meant to be exhaustive. Rather they are to be used as basic guidelines for appropriate academic behavior.

NKU takes academic dishonesty very seriously. A student guilty of cheating or plagiarism may be given a failing grade for the assignment or course by the instructor, who can then recommend suspension or expulsion from the University. Cheating and plagiarism will not be tolerated in any form. All work submitted by a student must represent that student’s own ideas and effort; when the work does not, the student has engaged in academic dishonesty. You can find the full graduate student Code of Conduct at [http://gradschool.nku.edu/CurrentStudents/Academicpolicies.html](http://gradschool.nku.edu/CurrentStudents/Academicpolicies.html)

**Student Code of Conduct**

The Code of Student Rights and Responsibilities is designed to ensure that students enjoy intellectual freedom, fair and legal treatment, the freedom of speech both on and off campus, freedom of press, the right of peaceable assembly, the right to petition for redress of grievances, the right to a fair hearing of charges made against one, and the right to responsible participation in the university community. Rights imply responsibilities; therefore members of the university community must show both initiative and restraint. The code is endorsed by the Student Government Association, Faculty Senate, Staff Congress, and university administration, and it was approved by the NKU Board of Regents.

It is incumbent upon students to be aware of university regulations. Ignorance of these regulations does not excuse students from adherence to them. The Code of Student Rights and Responsibilities is available online ([http://deanofstudents.nku.edu/policies/student-rights.html](http://deanofstudents.nku.edu/policies/student-rights.html)).

**Request for Academic Transcripts**

You may request a transcript from the Office of the Registrar in any of the following ways: in person in Lucas Administrative Center 301, fax to (859) 572-6094, by mail or online. In each case your signature on the request is required. For specific information on requests for transcripts, please phone the One Stop Service Center at (859) 572-5556.

**Course Numbering**

Courses numbered 499 and below are considered undergraduate-level courses and should not be taken by students who want to take a course for graduate credit. Courses numbered 500 to 599 may be taken by juniors and seniors for undergraduate credit and by graduate students for graduate credit. Students who take a 500-level course with the intention of earning graduate credit must have submitted a graduate application and been admitted by the Office of Graduate Programs.

Only graduate students are allowed to take courses numbered 600 and above.

No more than one-half of a student’s graduate coursework may be taken at the 500 level. With the approval of the Graduate Council new programs may be given a waiver of this regulation at the time they are approved.

**Registration Holds**

Registration holds prevent students from registering for courses. They are most often established because the student is required to meet with his or her advisor prior to registering or because the student owes money to the university. Registration holds must be resolved before a student can register online via myNKU. The student can still search for courses and place them in the registration cart, but the student must contact the office or department that placed the hold and resolve the issue before being able to register. For advising and probation holds, the student should contact his or program advisor to make arrangements for release of these holds. If a student has a fee-related hold, the fee must be paid before the hold will be released.

Generally, holds can be released Monday-Friday between 8:30 a.m. and 4:30 p.m. For more information about holds, students should visit the web.

**Academic Requirements and Regulations Updates**

The colleges of the university reserve the right to change requirements. Program changes will become effective at the beginning of the next fall semester and are applicable only to new students and to readmitted students as stipulated elsewhere in this catalog under Catalog of Record. Changes in program requirements with any other effective date require the approval of the provost; such changes will become effective when posted in the Lucas Administrative Center, the University Center, the Student Union,
the Office of Graduate Programs (for graduate programs only), and in each academic building. Students should refer any inquiries to the appropriate dean or the registrar. Visit the university website for more information.

**Distance Learning**

NKU offers courses as well as degree and certificate programs using various technologies, including the Internet, television, and interactive television. Search for course availability using the information below. Visit the Distance Learning website at http://dl.nku.edu.

**Diplomas**

The diploma, which documents that one has earned a degree, is issued and dated only after all graduation requirements are met. NKU awards degrees in May, August, and December. Diplomas are then mailed to the recipient’s home address. It generally takes at least four weeks for the diploma to arrive.

**Graduation Ceremonies**

Each year, NKU holds two graduation ceremonies: one in May and one in December, each occurring on the weekend following final exams. NOTE: Participating in these ceremonies does not mean that one has graduated. In order to participate in the December commencement ceremony, an undergraduate student must have either:

1. Completed all classes required for the degree, or
2. Be enrolled that fall in all classes needed to complete the degree.

In order to participate in the May commencement ceremony, an undergraduate student must have either:

1. Completed all classes required for the degree, or
2. Be enrolled that spring in all classes needed to complete the degree.

Exceptions to this policy can be approved only by the vice provost upon recommendation of the dean of the college that houses the student’s major.

**Transcript Availability**

Transcripts of NKU coursework are available upon request. Students must request their official transcript through the National Student Clearinghouse. More information on this process can be found on the registrar’s office website. Students may view and print an unofficial transcript through myNKU. Availability of official transcripts is limited at the end of each semester to accommodate final grading. NOTE: The section on course evaluations explains why a student’s access to his or her transcript can be delayed.

Norther Kentucky University charges a fee for each transcript. For regular mailed or pick-up transcripts, the fee is $7 per copy. For expedited service transcripts (one to two business days), the fee is $10 per copy. Normal processing time for a non-expedited transcript is up to 15 business days. Processing time does not reflect delivery time.

**Transcripts Received from Other Institutions**

When NKU receives transcripts from another institution, the transcripts are considered property of NKU. NKU does not reproduce or copy transcripts received from any sending institutions. Students should seek copies of transcripts from the institution that originally issued the transcript.

**Online Graduate Programs and Courses**

**Technology Requirement** Students must have Microsoft Office and a web browser. The myNKU system is designed and to perform and operate best with the following browsers:

- Microsoft Internet Explorer 7,8 for Windows XP, Vista, and 7
- Mozilla Firefox 3.6x (3.6.24 is recommended for Windows XP, Vista, 7 Mac OS)

There is limited support for Safari 5.0 for Mac OS 10.5 and 10.6

Students must also have the ability to navigate the web and handle multiple open windows. In addition, students must have knowledge of how to send and receive email and the ability to open, close, and save files and attachments. Please note: some courses require PowerPoint. Please read section comments below.

**Online Degree and Certificate Programs** The credits required for the following degree and certificate programs can be earned entirely online. For more information, visit dl.nku.edu:

- Master of Science in Nursing (MSN)
- Post-Master’s Certification in Nursing
- Nurse Practitioner Advancement
- Master of Arts in Education (Gifted and Talented endorsement area)
- Doctor of Nursing Practice

To search for the online courses in your myNKU Search for classes tab, select one of the following in the Delivery Mode drop down box:

- Leave “blank” for face-to-face courses on the Highland Heights campus and select Highland Heights for the Campus/Location.
- “Online Program (Online Majors Only)” if you are completing your program online.
- “Online Program” if you are completing your program on campus, but want the convenience of an online course.

**Kentucky Virtual University (KYVC)**

KYVC is the state’s official virtual campus and provides access to online college credit courses and professional development programs from universities across the state of Kentucky. To learn more about KYVC, visit www.kyvu.org/.

**Commitment to Equal Opportunity**

It is the policy of NKU not to discriminate in employment, educational programs, admissions policies, financial aid, or other school-administered programs on the basis of race, sex, color, age, religion, national origin, sexual orientation, physical, and/or mental disability, or status as a disabled veteran or veteran of the Vietnam era. The University takes affirmative action to fulfill its policy against illegal discrimination. Sexual harassment is a form of sex discrimination and is, therefore, a violation of NKU’s Affirmative Action Policy, Title VII of the Civil Rights Act of 1964, and Title IX of the Educational Amendments of 1972. Sexual harassment is defined as any unwelcome sexual advances, requests for sexual favors, and other verbal, non-verbal, physical, or non-physical conduct of a sexual nature that unreasonably interferes with an individual’s academic or employment performance.

The University’s policy is in compliance with state and federal guidelines and is consistent with the University’s interest in seeking a diverse faculty, staff, and student body. Student inquiries should be directed to the NKU Dean of Students or the Director of Affirmative Action and Multicultural Affairs, Nunn Drive, Highland Heights, KY 41099.

**Privacy Rights: FERPA**

The Family Educational Rights and Privacy Act affords students certain rights with respect to their education records, including:
1. The right to inspect and review the student’s education records within 45 days of the day the university receives a request for access.
   a. Students should submit to the registrar, dean, head of the academic department or other appropriate official a written request that identifies the record(s) they wish to inspect. The university official will make arrangements for access and notify the student of the time and place where the records may be inspected.
   b. If the records are not maintained by the university official to whom the request was submitted, that official shall advise the student of the correct official to whom the request should be addressed.
   c. The right to request the amendment of the student’s education records that the student believes are inaccurate or misleading.
      a. Students may ask the university to amend a record that they believe is inaccurate or misleading. They should write the university official responsible for the record, clearly identify the part of the record they want changed, and specify why it is inaccurate or misleading.
      b. If the university decides not to amend the record as requested by the student, the university will notify the student of the decision and advise the student of his or her right to a hearing regarding the request for amendment. Additional information regarding the hearing procedures will be provided to the student when notified of the right to a hearing.
   d. The right to consent to disclosures of personally identifiable information contained in the student’s education records, except to the extent that FERPA authorizes disclosure without consent.
      a. Disclosure without the student’s consent is permissible to school officials with legitimate educational interests. A school official is a person employed by the university in an administrative, supervisory, academic, research, or support staff position (including law enforcement unit personnel and health staff); a person or company with whom the university has contracted (such as an attorney, auditor, or collection agent); a person serving on the Board of Regents; or a student serving on an official committee, such as a disciplinary or grievance committee, or assisting another school official in performing his or her tasks. A school official has a legitimate educational interest if the official needs to review an education record in order to fulfill his or her professional responsibility.
      b. FERPA allows the institution to routinely release information defined as “directory information.” The following student information is included in the definition: the student’s name, address, email address, telephone listing, date and place of birth, major field of study, participation in officially recognized activities and sports, weight and height of members of athletics teams, dates of attendance, enrollment status (including full time, part time, not enrolled, withdrawn, and the like), degree and awards received, and the most recent previous education agency or institution attended by the student. When a student wants the directory information to remain confidential, an official request form must be completed in the registrar’s office (Lucas Administrative Center 301).
   e. The right to file a complaint with the U.S. Department of Education concerning alleged failures by NKU to comply with the requirements of FERPA. The name and address of the office that administers FERPA is:
      a. Family Policy Compliance Office
         U.S. Department of Education
         600 Independence Ave., SW
         Washington, DC 20202-4605
      b. Students who have questions about FERPA, would like to grant access to their educational records to a third party, or wish to see their records should contact NKU’s Office of the Registrar at 859-572-5556, email the registrar at registrar@nku.edu, or check the website .

Misrepresentation of NKU Credentials
Any person reporting their accomplishments or relationship with NKU is expected to do so in a completely truthful manner. Misrepresentation of accomplishments may relate to, but is not limited to, grades, coursework, co-curricular activities, honors, certificates, and degrees. Anyone misrepresenting his or her work or accomplishments at NKU may be barred from future enrollment and graduation from NKU. In addition, such behavior may be subject to criminal prosecution.

ADA Policy
The Office of Disability Services (http://disability.nku.edu) provides academic accommodations and auxiliary aids to individuals with disabilities in compliance with the Americans with Disabilities Act and Section 504 of the Rehabilitation Act. The office staff are committed to providing reasonable accommodations and a supportive environment for qualified students with disabilities to ensure equal access to the university’s programs and curriculum.

Alcohol and Drug Abuse Policy
In order to ensure the university’s commitment to a quality educational and work environment, every faculty member, employee, and student has a right to work and learn in an environment free from the effects of abuse of alcohol and other drugs. It is the policy of the university to discourage the misuse and abuse of alcoholic beverages and other drugs. NKU prohibits the unlawful possession, use, or distribution of drugs and alcohol on its property or as a part of its activities. A clear statement of unacceptable conduct and consequences related to substance abuse is found in the Code of Student Rights and Responsibilities.

Students may be accountable to both civil authorities and to the university for acts that constitute violations of both the law and the student code. Those charged with violations are subject to university disciplinary proceedings pending criminal proceedings and may not challenge university proceedings on grounds that criminal charges for the same incident have been dismissed, reduced, or not yet adjudicated.

The following misconduct is subject to disciplinary action:

- Unauthorized distribution, possession, or use of any controlled substance, illegal drug, or paraphernalia as defined by Kentucky Revised Statutes, chapter 218A, on university premises or at university-sponsored activities.
- The use, possession, or distribution of alcoholic beverages on university property except as authorized by university policy.
- Appearing in a public place on university premises or at university-sponsored activities manifestly under the influence of a controlled or other intoxicating substance to the degree that there is danger to self, others, or property, or there is unreasonable annoyance to persons in the vicinity.
- Aiding or abetting any conduct described above.

The legal drinking age in Kentucky is 21. Individuals are personally responsible for knowing the laws that apply to substance abuse in Kentucky. In particular, individuals should be aware of the legal consequences for violation of the legal age, use of false identification, drunk driving, and the sale or distribution of illicit drugs.

Recognizing that alcohol and drug abuse are serious problems in our society, NKU offers a variety of educational and assistance programs to the student population. For more information, students should contact Office of Health, Counseling, and Prevention Services , University Center 440, or by calling 859-572-5650.
Sexual Discrimination and Sexual Misconduct

As members of the campus community, all university students, faculty and staff as well as guests and visitors have the right to be free from sexual misconduct. The university does not tolerate gender-based misconduct and does not discriminate on the basis of sex in its education programs. The university is committed to treating those involved in an allegation of sexual misconduct with dignity and respect. Investigative and hearing proceedings are conducted in a timely, thorough, and impartial manner. This policy has been developed to reaffirm these principles and to provide recourse for those individuals whose rights have been violated. This policy is intended to define expectations and to establish a mechanism for determining when those expectations have been violated. More information on the university’s sexual misconduct policy can be found in the Code of Student Rights and Responsibilities (http://deanofstudents.nku.edu/titleIX.html).

NKU prohibits all forms of discriminatory harassment that are unlawful under applicable local, state, and federal law, including sexual harassment. It is the policy of the university to provide every employee and student with an environment conducive to productivity and learning, free from intimidating, hostile, or offensive behavior. The university condemns all forms of sexual harassment on the part of any employee, student, or vendor toward any other employee, student, or vendor. Sexual harassment is the making of unwelcome and offensive sexual advances or of sexually offensive remarks or acts, especially by one in a superior or supervisory position or when compliance is made a condition of continued employment or advancement. Unwelcome behavior is behavior that is not welcome, not solicited, and not wanted by the offended person.

Title IX prohibits gender discrimination at all institutions receiving federal funding, including Northern Kentucky University. These requirements apply to all forms of sexual misconduct including, but not limited to sexual harassment and sexual violence, and are important for preventing and effectively responding to sex discrimination.

If you are a student who believes you have been subjected to (1) sexual harassment by University faculty or staff; or (2) any other form of gender discrimination under Title IX, you may report such misconduct or file a formal complaint with the Title IX Coordinator in the Office of the Dean of Students. Complaints must be submitted in writing. If you are a student who believes you have been or are the victim of sexual harassment, including sexual assault, sexual violence or other sexual misconduct, by another University student, you may report such conduct or file a complaint under Title IX with the Title IX Coordinator. Complaints of student sexual misconduct are addressed by the Code of Student Rights and Responsibilities (http://deanofstudents.nku.edu/titleIX.html). Federal and state laws prohibit the taking of retaliatory measures against any individual who files a complaint in good faith. Contact information for the Title IX Coordinator, as well as additional information about Title IX legislation, may be found online (http://deanofstudents.nku.edu/titleIX.html).

A report may also be filed by calling university police at 859-572-5500, the Office of the Dean of Students at 859-572-5147 or by completing an incident report form on the dean of students office website (http://deanofstudents.nku.edu).

Smoking Policy

In January 2013, the NKU Board of Regents voted unanimously to implement a campus-wide tobacco-free policy. The university has assembled a Tobacco-Free Task Force to develop a comprehensive policy that will take effect in 2014. Updated information is available online (http://tobaccofree.nku.edu).

The NKU Clean Air Act of 2006 will remain in effect during this transition period. This policy states:

NKU is designated as nonsmoking in all of the following areas: all highly populated pedestrian areas on the Highland Heights campus; within 30 feet of all NKU satellite campus facilities; within a 30-foot perimeter of all campus facilities unless otherwise stipulated as a smoking area; inside all university buildings and vehicles; inside the residential village facilities and outdoors within 30 feet of all residential facilities and common pedestrian areas within the residential village unless otherwise stipulated; and within 30 feet of all athletics and intramural facilities. In addition, the sale of tobacco products and the free distribution of tobacco products are prohibited on the campus.

The complete policy and information on where smoking is permitted can be found online (http://wellness.nku.edu/2006NKUCleanAirAct-f.pdf).

Course Evaluations

NKU takes instructor and course evaluations very seriously. Evaluations are important means of gathering information about instructors and courses. The information submitted will be used for the enhancement of student learning opportunities. It is an important responsibility of NKU students to participate responsibly in the instructor and course evaluation process and to include thoughtfully written comments.

Evaluation periods begin 1 week prior to final exams for the 8-week courses or 2 weeks prior to final exams for a full semester course. Students are notified via email when the online evaluation process is available and are sent a reminder every three days until evaluations are completed. The evaluations ask students to reflect upon what they have learned in each of their courses, the extent to which they have invested the necessary effort to maximize learning, and the role the instructor played in the learning process.

Students who complete an evaluation for a particular course or select “opt out” within the online evaluation instrument will have access to their course grade as soon as the grade is submitted by the instructor.

Students who do not complete the course evaluation and do not select "opt out" within the online evaluation instrument will incur a 2-week delay in viewing the course grade, obtaining an unofficial and official transcript, and running a degree audit. The delay starts after the university’s official date for grade availability.

Student evaluations are strictly confidential, and results are not available to instructors until after final grades for the course are posted. The university has established extensive precautions to prevent individual student comments from being identified.

For more information and to view the instructor and course evaluation schedule visit the student evaluation homepage.

Greater Cincinnati Consortium of Colleges and Universities (GCCCU)

General Information

Through an agreement with the Greater Cincinnati Consortium of Colleges and Universities, current NKU students may register for courses offered by other consortium institutions. Course credit and/or grades will be posted on the NKU transcript and treated as though earned at NKU. Quarter hours are converted into semester hours on a two-thirds basis. Complete information may be obtained at registrar.nku.edu/students/gcccu.php.

Guidelines

To participate in the consortium during the fall and spring, you must be enrolled in at least three (3) hours of graduate course work from NKU during the semester in which a consortium course is taken. During the summer, graduate students may enroll in a consortium class without being enrolled in
an NKU course. You must be degree seeking and may enroll for no more than two courses at the host institution in one semester. You may not take a course through the GCCCU that will be offered by NKU within one calendar year unless you have applied officially for graduation and the required course is scheduled after you will have graduated. You cannot have registration holds on your record. You are asked to observe all regulations of the host institution. You must obtain written permission in advance from your program director before registering for courses through the consortium at other colleges or universities, and your program director must approve acceptance of any GCCCU course as part of your degree program.

Forms
Cross registration forms are available in the Office of the Registrar.

Tuition and Fees
In addition to regular tuition charges at NKU, students will be required to pay course-related fees at the host institution. Catalogs and schedules of classes are available in the Office of the Registrar.

Member Institutions Offering Graduate Credit
Art Academy of Cincinnati
Athenaeum of Ohio
Cincinnati Christian University
College of Mt. St. Joseph
Hebrew Union College/Jewish Institute of Religion
Miami University
Northern Kentucky University
Thomas More College
University of Cincinnati
Xavier University
Southwestern Ohio Council for Higher Education

Through an agreement between the Greater Cincinnati Consortium of Colleges and Universities and Southwestern Ohio Council for Higher Education, NKU students may register for courses offered by the latter in fall and spring semesters if the courses needed are not available at the GCCCU schools. The same regulations apply as for the Greater Cincinnati Consortium.

Member Institutions
Air Force Institute of Technology
Cedarville University
Central State University
United Theological Seminary
University of Dayton
Urbana College
Wright State University
Office of the Registrar
The Office of the Registrar is responsible for facilitating University Catalog policy for students, faculty, and staff. The Office of the Registrar provides three major functions; student registration for classes, maintain and safeguard student academic records, and assure that students graduating from NKU meet all requirements for a degree as specified by the academic departments. To satisfy these objectives, the office of the Registrar is organized into service functions and processing activities supported by myNKU and operates in accordance with the Family Educational Rights & Privacy Act (FERPA). The Office of the Registrar is located in Lucas Administrative Center 301.

Office of the Registrar’s Service Center
The Office of the Registrar Service Center assists students with registration through myNKU, cross registration through the Greater Cincinnati Consortium of Colleges and Universities; facilitating requests for audit, pass/fail, option to repeat a course, and graduation applications; processing declaration/certification of major, transcripts, enrollment verification, and student information changes.

Office of the Registrar’s Processing Center
The Office of the Registrar Processing Center assists students by providing Veterans Enrollment Certification (see http://registrar.nku.edu/Vets.html); processing transcript and enrollment verification requests, grade changes, option to repeat a course, and non-traditional credit (Prior Learning, Study Abroad, ACE, Advanced Standing Examinations, etc.). The processing center also works with students regarding academic bankruptcy, probation/suspension, and grading issues. For more information, visit the Office of the Registrar website http://registrar.nku.edu/.

Student Online Services
Student Online Services may be accessed at www.nku.edu via myNKU on the "Quick Links" drop down box. A variety of services and information are available including registration and dropping/adding a course, official transcript requests, grades, grade mailer ordering, degree audit, schedule of classes, course availability, various forms, account summary, credit card tuition and fee payment, personal financial assistance information, and more.

All current and past students have a user name and password automatically generated.

Schedule of Classes
The schedule of classes and the priority registration schedule are available at http://www.nku.edu/class_sched/

Residency Status
The Office of the Registrar is also responsible for reviewing residency status. Changing an address to Kentucky is not sufficient to change residency status for tuition purposes. The residency review affidavit must be completed and submitted to the Office of the Registrar within 30 days of the first class day for the semester. For further information regarding Residency Status visit http://registrar.nku.edu/Residency.html.

Voter Registration
The Office of the Registrar also encourages the NKU community to register to vote. Voter registration information is available at http://www.elect.ky.gov/register.htm. For further information call (859) 572-5556 or email registrar@nku.edu.

Student Services
Student services are provided by two major divisions of the University: Student Affairs and Enrollment Management and Financial Services. What follows are descriptions of many of the services that benefit NKU’s graduate students.

NKU All Card (Student ID)
Every NKU student must obtain a photo ID called an All Card. The NKU All Card is used to access NKU email (can forward to your business or home account), Blackboard, computer lab printing, discounted dining, vending, laundry, parking permits and fines, Health, Counseling and Prevention services, copy machines, bookstore purchases, game room, door access, health center access, campus events, meal plans, and serves as a library card and optional debit/ATM card with a free U. S. Bank checking account. New students should visit the All Card office as early as two weeks before the start of classes, and two days after course registration. All Cards automatically reactivate each semester. All Card Office – Student Union 120, (859) 572-6016, http://allcard.nku.edu/

African-American Student Affairs and Ethnic Services
The mission of African American Student Affairs (AASA) is to create a support system which advocates academic excellence and enriching African American cultural experiences at Northern Kentucky University. Through collaborative relationships across campus and throughout the region, we offer educational, professional and social resources designed to meet the needs of students and members of the greater Cincinnati/Northern Kentucky community. AASA will provide unique programming and services which will cultivate opportunities to engage with faculty, staff and alumni, develop leadership skills, and celebrate African American culture. Visit our office located in SU 309, or contact us at 859-572-6684, email aasa@nku.edu, or visit our website at http://aasa.nku.edu

Campus Recreation
The Department of Campus recreation invites all students to take advantage of a wide variety of outstanding recreational programs and facilities offered on campus. The Campus Recreation Center (CRC) is located on the first floor of the Albright Health Center and is open over 95 hours per week to fit your busy schedule. Use of the Campus Recreation Center is free for all students with their NKU All Card. Want to meet other students? Get involved and participate in our top notch programs like Intramural Sports, Norse Fitness, Sports Clubs, and Aquatics. The Department of Campus Recreation also has outdoor facilities for students to use for drop-in play. The lighted sand volleyball courts, outdoor basketball courts and intramural fields are located behind the Dr. Leon Boothe Residential Village. For additional information call (859) 572-1964 or visit our website at http://campusrec.nku.edu.

Career Development Center
The Career Development Center at Northern Kentucky University provides career services to students that emphasize the developmental nature of career decision making: self-exploration, career exploration and world-of-work knowledge, job search planning and assistance, and career transition assistance. These services are available without charge to undergraduate students, graduate students and alumni of NKU and may include the following specific activities: career counseling, résumé and job search assistance, and cooperative education coordination (cooperative education
Disability Services

NKU is an area leader in providing comprehensive programming and accommodation to students with disabilities. Buildings and campus facilities are strategically located in a close geographical area providing easy accessibility. A wide variety of services and programs are available through the Office of Disability Services and these include:

- Consultation for disability issues for faculty, staff and students
- Advanced priority registration
- Accessible classroom seating
- Extended time/quiet environment test proctoring
- Alternative textbooks
- Assistive technology.

Students must register with Disability Services in order to receive reasonable academic accommodations. For more information contact Disability Services at (859) 572-6373 or disability@nku.edu or stop by the University Center room 101 or visit our website at http://disability.nku.edu.

Email Accounts

All NKU students automatically receive campus email accounts that become activated when you obtain your NKU All Card. You can find yours by going to https://webapps.nku.edu/secureapps/phonebook/. If you prefer to have all email sent to a different address, you can have your campus email forwarded to the email account of your choice. Directions for forwarding email can be found by visiting http://webmail.nku.edu.

Health, Counseling and Prevention Services

Health, Counseling and Prevention Services provides a variety of preventive and acute-care services to promote the physical and mental health of students. Registered nurses and nurse practitioners provide treatment for acute illnesses or injuries during regular office hours. Non-prescription medications are available, as well as testing for hearing, vision, diabetes, blood pressure, and pregnancy. Mental health professionals provide assessment, diagnosis, and short-term treatment for a variety of crisis, adjustment, relationship, and general mental health issues. Health, Counseling and Prevention Services staff are also available for educational programming addressing mental and physical health needs of students. Faculty and staff are encouraged to consult with the Health, Counseling and Prevention Services office regarding specific student needs. For additional information stop by University Center 400 or call (859) 572-5650 or visit http://hcp.nku.edu/

University Housing

University Housing provides single students with an affordable, safe and supportive environment that promotes success. Currently, the University does not have family housing. Please visit http://housing.nku.edu for a virtual tour of all room types. Living options for single students include apartments, traditional residence halls and suite-style units. Amenities include computer labs, recreation and laundry facilities, study space, and 24 hours staffing. One fee covers all housing costs including high-speed Internet, expanded cable and local phone. Flexible meal plans and dining options are available to meet every student’s needs. Financial aid and scholarships may be applied toward your housing and dining fees. For more information or a tour, please contact the Office of University Housing at 1-866-572-5676, or via email at housing@nku.edu.

Office of International Students and Scholars

The Office of International Students and Scholars (OISS) serves all non-immigrant and graduate permanent-resident students attending the University. In addition to recruitment and admissions for non-immigrant foreign applicants, the office staff assists international students with their general welfare and social adjustment and guides them in their relations within and outside the University community so that they can successfully achieve their academic goals. The OISS office is also the responsible office for F-1 related immigration advice and procedures. The office is located in University Center 405. For additional information call (859) 572-6517 or visit oiss.nku.edu.

Office of Latino Student Affairs

The Office of Latino Student Affairs strives to improve and enhance the educational experience of Latino Students at Northern Kentucky University by implementing academic, cultural and social programs designed to address their needs and further their success. We are located in the Student Union, room 313 and can be reached at (859) 572-6013, website address http://latino.nku.edu/.

Parking

All students who operate and park a motor vehicle on the Highland Heights campus must properly display a current parking permit on their vehicle and must be parked in their designated parking area. Parking Services has made it easy and convenient for you to purchase a parking permit. Please visit our website at http://parking.nku.edu and click on ”permit purchase” to order your new permit within the advance online purchase time frame before the start of the semester. All permits must be paid for at time of purchase. We accept MasterCard, Visa, and Discover, and there is no service fee for paying by credit card. The permit will be mailed to the address indicated on the online registration form three weeks prior to the start of classes. If your parking permit is lost or stolen, you must report the loss or theft of the permit to Parking Services immediately. A replacement permit may be obtained for a fee.

Public Safety

The Department of Public Safety is a full-service, state-certified law enforcement agency. In addition to law enforcement activities, the University Police maintains a motorist assist program that will help you with a dead battery or with keys locked in your vehicle. Specialty programs offered to the campus community and described on the Department’s webpage are "Rape Aggression Defense" and "Citizen Police Academy". Students, faculty, staff and visitors are strongly encouraged to report criminal activity or potential criminal action and any other emergency by dialing 911 from any campus telephone. Non-emergency calls can be made to (859) 572-5500 at any time. Also, there are 66 emergency call boxes located throughout the campus that provide direct access to the University Police. All faculty, staff and students are encouraged to sign up for the Norse Alert Emergency Text Messaging System. This and other useful information can be found by visiting http://police.nku.edu/.

Testing Services

Testing Services provides academic and admission testing for students throughout their college experience. Admissions tests include the Residual ACT, National ACT, and COMPASS (for nontraditional students). Other tests offered are the PRAXIS (Professional Assessments for Beginning Teachers), the Kentucky Principals Exam, and the CLEP (College Level Examination Program). In addition, Testing Services is an official site for many distance learning courses. The testing services office is located in University Center 101. For additional information call (859) 572-6373 or visit http://testing.nku.edu
**W. Frank Steely Library**

Steely Library is your place for study space, scheduling an appointment for research consultation, getting a bite to eat, working on group projects, and much more. Facilities include an e-content area, with specialized software, such as Acrobat Professional and Captivate, access to thousands of electronic journals and other full-text resources, both on and off campus, group-study rooms, wireless laptops for use in the building, and a café in the lobby. Services include research assistance by chat, email, phone, or in person and document delivery for materials unavailable at the Library. Fall and spring hours: Monday-Thursday 8:00 a.m.-midnight; Friday 8:00 a.m.-5:30 p.m.; Saturday 11:00 a.m.-5:00 p.m.; Sunday 12:30 p.m.-midnight. For additional information please visit the library's home page at http://library.nku.edu.

Hours will vary during University holiday periods, in summer sessions, and between semesters. For additional information about the library and its services, log on to the home page at library.nku.edu or call the information desk at (859) 572-5456. Questions may be emailed to refdept@nku.edu.

**Kentucky Virtual University Library**

All NKU students are automatically members in the Kentucky Virtual University Library, which allows access to databases and holdings of university libraries across the state. There are other special services available as well. To learn more about these resources consult the KYVU website at www.kyvu.org and click on the link "For KYVU Students."

**Community Connections**

Community Connections manages non-credited classes and workshops for the community, including ACT, GRE, GMAT and LSAT test preparation courses, and language course such as Spanish, French, Italian, and American Sign Language. NKU Connections provides access to information about NKU’s activities, events, and services available to individuals, businesses, and agencies. The department’s Connect Center offers event management services to NKU departments and centers sponsoring continuing education programs and public events, including web registration, event promotion and CEU processing. Community Connections also plans and facilitates programs for P-12 schools in the region, specifically Art Reach, Spirit Day and Norse Explore campus visits. For more information contact NKU Connect (859) 572-5600 or connect@nku.edu, or check the Community Connections website at communityconnections.nku.edu.
Tuition, Fees, and Financial Aid

Tuition and Fees

Office: Bursar Operations
Location: Lucas Administrative Center 235
Telephone: 859-572-5204
Fax: 859-572-6087
Email Address: bursar@nku.edu
Web Address: http://bursar.nku.edu

The Office of Bursar Operations is responsible for assessment and collection of student tuition and fees. Hours are subject to change as necessary and are posted outside the office and on the bursar’s website.

Tuition and Fees

Please go to the bursar’s website, for complete tuition information. Students should be certain to note that there are different tuition classifications for graduate students: resident, metro, and nonresident rates. There also are different rates for specific programs or sites.

Fees

Information about fees is included on the bursar’s website. Here is a list of some of the fees that students may encounter after enrolling at NKU:

1. Course fees – Course fees are charged for specific classes.
2. Late registration fee – Students registering as of the first day of the term will be assessed a late registration fee.
3. NKU Installment Plan enrollment fee – Students not paid in full by the original due date of the semester will automatically be enrolled in the NKU Installment Plan and charged a fee for participating in the installment plan.
4. Account maintenance fees – Any open balances at the end of each month will be assessed a 1.25 percent account maintenance fee.
5. Returned check fee – Students whose checks get returned to the bursar’s office as not paid will be charged a fee.
6. Graduation fee – Students are charged a fee at the time they apply to graduate.

Account Statements

Account statements are sent ONLY to the student’s NKU email address. Account statements are not sent via the US Postal Service. They are sent at the end of every month. Students should be sure to regularly check their NKU email accounts. Failure to read the emailed statement does not relieve the student of the financial obligation to the university.

Nonpayment Policy

To avoid course cancelation for nonpayment, minimum payment criteria must be met by the date specified to the student. Minimum payment criteria include either:

1. Full payment by cash, check, credit card, or financial aid by NKU’s established tuition due date (typically the week before the semester begins).

OR

2. Inclusion in the NKU Installment Plan.

NKU Installment Plan

Students who do not pay their bill in full by the original tuition due date will automatically be placed into the NKU Installment Plan. Students entering the installment plan will be charged a payment plan enrollment fee of $50 and will be assessed a 1.25 percent account maintenance fee each month.

Payments are due according to the following schedule:

1. 50 percent of the full balance is due on the original tuition due date.
2. An additional 25 percent of the charges is due by the 15th of the following month, bringing the total paid to 75 percent of the bill.
3. The remaining balance is due by the 15th of the third month of the semester, which is 60 days after the initial payment was due.

Accounts must be paid in full by the close of business on the 15th of the third month of the semester.

Financial Warning and Cancelation of Classes for Nonpayment

Students enrolled in the NKU Installment Plan who do not pay 50 percent of their total charges within the first 2 weeks of the semester will be placed on “financial warning.” Students placed on financial warning will be given 10 business days to bring their account into compliance. Those who remain on financial warning after 10 business days will have their classes canceled for nonpayment. Students who have their classes canceled as a result of nonpayment are still responsible for 50 percent of their original bill.

Students who register and later change their plans for attendance should not rely on the cancelation for nonpayment or cancelation for nonattendance processes to complete administrative drops for them. Those who no longer wish to be enrolled must drop their courses via myNKU and officially withdraw for accurate determination of any financial obligation to the university.

Dunning Notices/Past Due Notices

Any student – including those on the NKU Installment Plan – whose bill is not paid in full before the 20th of every month will be sent a dunning notice to his or her NKU email address. Any student who continues to remain unpaid by the fourth dunning notice will receive the fourth dunning notice/final warning letter at the student’s standard address on file with the registrar as well as at his or her NKU email address. This is the final warning to a student before the account is turned over to a professional collection agency. Students should make any necessary financial arrangements with the bursar’s office before an account is turned over to a collection agency, because additional fees are incurred once the account is turned over for collection.

Collections

If a student’s account remains unpaid and is referred for collection, the student is liable for all attorney’s fees and related costs and charges incurred by the university for the collection of the obligation. All accounts sent to collection are assessed a collection fee on their full unpaid balance and are reported as a delinquent account to the credit bureaus.

If the account remains unpaid at the collection agency, the account will be sent to the Kentucky Department of Revenue for collection.

Refunds

7-Day Hold

All refunds are subject to a maximum 7-day hold before disbursement. This period is used to ensure that funds have been received by the university,
allow for adjustments, and ensure accuracy of the refund being disbursed. Students who fail to receive a refund within 7 days should call the bursar’s office.

**Calculation**

A reimbursement of some or all tuition depends on when a student drops a class (or several classes) and whether the student adds other classes. Refunds are calculated based on the number of financially equivalent hours, not academic hours. This means that a student who drops and adds the same number of credits does not necessarily end up with the same tuition bill as he or she would have gotten for the initial set of courses. For example, if a student originally had 15 credit hours and dropped 5 credit hours during the 50 percent tuition adjustment period, the student would be charged for 12.5 hours (15 credits less half of 5 credits = 12.5 credits). If the student added 5 credits at the same time, the student would be charged for 17.5 hours. The formula to determine financial equivalent hours is here:

Previous academic hours – (dropped hours * tuition adjustment percent) + added hours = financial equivalent hours charged for

To determine refund eligibility, calculate: new tuition charge – previous tuition charge = difference

If the difference is negative, the student is due a refund; if the difference is positive, the student owes money to the university.

**Direct Deposit**

Students should sign up for Direct Deposit. They will get refunds by signing up for direct deposit at myNKU, they go to Biller Direct, select the direct deposit tab, and enter their bank information.

**Academic Common Market**

The Academic Common Market (ACM) is a cooperative tuition-reduction agreement among 16 Southern Regional Education Board states. The program allows Kentucky students who are interested in an academic program not offered at a public/state-funded university in Kentucky to pay in-state tuition at participating public/state-funded colleges and universities. The list of programs included in the ACM is revised periodically to reflect the changing needs and offerings of participating states. The 16 states that participate in the ACM are Alabama, Arkansas, Delaware, Florida (graduate-level only), Georgia, Kentucky, Louisiana, Maryland, Mississippi, North Carolina (graduate-level only), Oklahoma, South Carolina, Tennessee, Texas (graduate-level only), Virginia, and West Virginia. For more information, contact: Academic Common Market Institutional Coordinator, Founders Hall 508, Northern Kentucky University, Highland Heights, KY 41099, 859-572-6578 or the Council on Postsecondary Education, Kentucky ACM Coordinator, Frankfort, KY 40601, 502-573-1555.

**Donovan Scholars**

The Herman L. Donovan Fellowship for Older Adults program allows Kentucky residents 65 years of age or older to pursue credit-bearing coursework at NKU for a degree or for personal enrichment without payment of application fees or tuition. Donovan Scholars are responsible for books, supplies, parking, and applicable taxes. Noncredit courses are not included in this benefit. Upon applying for admission, students must submit proof of age. The tuition award is posted to the student’s account by the Office of Student Financial Assistance.

**Corporate Tuition Payment for Employed Students**

Many employers provide tuition benefits to their employees. Students should contact their company’s personnel office and request information on tuition benefits.

**Financial Audit**

Tuition and fee assessments are subject to audit at any time throughout the academic career of the student. If an account is audited, it may result in the student owing the university more money, or it may result in the student receiving a refund, depending on the outcome of the audit.

**Financial Assistance**

Approved financial assistance is applied directly to a student’s account. If the assistance is not showing, the student should contact the Office of Student Financial Assistance at 859-572-5143 or toll free at 888-225-4499.

Students receiving financial aid may obtain a temporary deferment of their financial obligation(s) if the financial aid process is complete (that is, estimated aid is viewable on the student’s account and covers at least 50 percent of the entire account balance owed). At the time financial aid checks are distributed, the bursar will deduct any balance due the university. Students who fail to have their financial aid in estimated status and viewable on the student’s myNKU account when the semester begins will be responsible for paying their bill and will later receive their financial aid as a reimbursement.

**Third-Party Billing**

In order to have tuition and fees paid by a third party, a written authorization must be received by the Office of Bursar Operations and approved prior to the tuition due date. If authorization is not received, the student will be required to make the full payment by the due date. **Note:** Changes to the student’s schedule may affect the authorized payment amount. A student should contact the bursar’s office immediately if changes to the schedule affect the tuition and fees charged.

**Veterans’ Benefits**

Students eligible for veterans’ educational benefits should contact the veterans’ services coordinator in Lucas Administrative Center 301 or at 859-572-7609 prior to registration.

**Withdrawal from the University**

When a student determines that he or she will NOT be attending NKU for the upcoming semester, the student must officially withdraw before the first day of classes. To withdraw, the student must notify the registrar’s office via email or telephone (859-572-5556). If the student does not officially withdraw from the university before the first day of classes, the student may be held responsible for all tuition and fees and may also receive failing grades for courses in which the student is currently registered.

**Involuntary Withdrawal**

Students who are dismissed from the university for administrative or disciplinary reasons will be withdrawn from all of their classes and will receive a W for each class in which they were enrolled. Standard NKU financial policies will apply. Students should check with the bursar’s office.

**Military Purposes**

1. When a student is called into active military status on an emergency basis and therefore cannot complete coursework for a given semester, the timing of the withdrawal affects whether the student receives a W or the earned grade in each course.
   a. First 12 weeks or equivalent: the student will receive a withdrawal (W) in each course with full refund if call-up is within the first 12 weeks of the semester.
   b. Weeks 13 and 14 or equivalent: the student may elect to receive the grade earned to-date in each course or receive a W in each course with a full refund if call-up is during the 13th or 14th week of the semester.
Weeks 15 and 16 or equivalent: the student will receive the grade earned to date in each course if call-up is in the 15th or 16th week of the semester.

The student should present his or her orders at the registrar’s office (Lucas Administrative Center 301) or fax them to 859-572-6094. If the student does not yet have written orders, he or she will have 60 days in which to present the orders. A family member or friend may bring in a copy of the orders in the student’s absence. If this deadline is not met, the student’s grades will revert to F, and he or she will not be eligible to receive a refund. In the situation in which the student has a choice, he or she must take either the grades or drop all courses for a full refund.

**Student Initiated**

1. A student may withdraw from the university – that is, withdraw from all classes for which he or she is registered – at any time prior to the 11th week of classes.

To withdraw, the student should complete the NKU formal withdrawal request form available online (http://registrar.nku.edu/docs/Withdrawal_Form.pdf).

The Office of the Registrar will verify that the form is complete, determine the date of withdrawal, and process the withdrawal as long as it falls within approved withdrawal-date guidelines.

**Grades**

a. Weeks 1 through 3 or equivalent: if a student withdraws prior to the end of the third week of the semester or its equivalent, the transcript will not reflect that the student was enrolled in the classes.

b. Weeks 4 through 10 or equivalent: if the student withdraws after the third week (or its equivalent) and prior to the end of the 10th week (or its equivalent), the student will receive a grade of W in each course for which he or she was registered.

The specific dates for sections (a) – (b) can be found in the online registration guide and the online academic calendar.

EXCEPTION: In cases of academic dishonesty, the instructor will determine the student’s grade.

**Other responsibilities**

a. A student withdrawing from the university should check with the bursar’s office to determine the financial implications of the withdrawal and to settle any money owed to the university or to the student.

A student who has financial aid and is withdrawing from the university should check with the Office of Student Financial Assistance as there may be important consequences for the student’s financial aid.

If the student leaving the university lives in university housing, he or she should contact the housing office and complete a contract termination form. A student withdrawing from the university is not eligible to live in university housing.
FINANCIAL AID

Location: Lucas Administrative Center 416
Telephone: 859-572-5143
Fax: 859-572-6997
Email Address: ofa@nku.edu
Web Address: http://financialaid.nku.edu
Director: Leah Stewart
Associate Directors:
  Penny Asalon (asalonp@nku.edu)
  Jackie Marshall (marshallj@nku.edu)

The Office of Student Financial Assistance creates clear pathways for students and parents to apply for and receive financial aid. Staff will employ creative and innovative approaches to provide personalized service to both current and prospective students, as financial aid options are explored. The office staff continually strive to exceed the expectations of those they serve.

Financial Aid Application (FAFSA)

Students apply for federal, state, and institutional aid programs by completing the FAFSA. Students are encouraged to complete the FAFSA online. The FAFSA is available January 1 of every year. To be considered for aid for the academic year or for fall semester only, the FAFSA should be submitted by February 1. Applications submitted after the priority date will not be considered if funds are available.

<table>
<thead>
<tr>
<th>Financial Aid Application (FAFSA)</th>
<th>FAFSA Deadlines</th>
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<tbody>
<tr>
<td>FAFSA available</td>
<td>January 1</td>
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<tr>
<td>FAFSA Fall Semester Priority Deadline</td>
<td>February 1</td>
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<tr>
<td>FAFSA Spring Semester Priority Deadline</td>
<td>November 1</td>
</tr>
<tr>
<td>*FAFSA Summer Priority Deadline</td>
<td>February 1</td>
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*Students who wish to apply for a summer term should contact the NKU Office of Student Financial Assistance.

Eligibility

To receive financial aid, a student must be enrolled in a program leading to a degree or certificate. Graduate students must be in degree programs. Transient or non-degree student enrollment does not qualify for financial aid consideration.

During any semester, a graduate student must be enrolled for at least 4 semester credit hours to receive a student loan and 7 semester credit hours to be considered a full-time student.

In order to determine eligibility, students must be fully admitted to NKU, and they must annually complete the FAFSA if they are applying for federal or state financial aid or for other special programs that indicate the FAFSA is required. Students will not be awarded federal, state, or institutional aid until their financial aid file is complete. Students must also be maintaining progress according to NKU’s satisfactory academic progress policy, and must meet all federal, state, and institutional eligibility requirements. All estimated aid is awarded based on the number of enrolled hours.

International students are not eligible for federal financial aid.

Award Notification

Students who submit application materials for federal aid according to the instructions and before February 1 for fall aid will receive notices from three different sources: the federal government, the Kentucky Higher Education Assistance Authority (Kentucky residents only), and NKU. Students will receive notice with instructions to view their myNKU account online to accept or decline the financial aid offer(s). This notice will include financial aid for which the student is eligible (that is, grants, student employment, scholarships, and student loans). Upon acceptance of loans, students need to complete the required loan entrance counseling and master promissory note. These requirements can be completed online.

It is important for students to understand that all financial aid awards are dependent upon institutional, private, state, or federal funding. Although the Office of Student Financial Assistance fully intends to be able to adequately fund any commitments that are made to the student, circumstances can change. Notification of any change to financial aid awards will be sent to the student via his or her NKU email address or via U.S. mail.

Student Employment

Students may elect to work to assist with meeting educational costs and living expenses.

NKU administers the federal work-study program and an institutional student employment program. NKU administers these programs in accordance with the laws, federal and state regulations, and instructions issued by or on behalf of the Department of Education, as well as its own institutional policies. The federal work-study program provides funds for students with financial need. These funds are earned through part-time employment and assist in financing the cost of postsecondary education.

Student workers must be enrolled for at least 6 credit hours during the fall and spring semesters. U.S. citizens are allowed to work a maximum of 25 hours per week during the academic year and a maximum of 35 hours per week during the summer session. For summer employment, the student must have been enrolled in the previous spring or intend to enroll for the upcoming fall semester. International students are allowed to work a maximum of 20 hours per week during the academic year and must not be enrolled for 12 hours per semester.

Graduate Assistantships

Eligibility

To serve as a graduate assistant (GA), one must be enrolled (regularly, provisionally, or conditionally) in a graduate-degree program. Students with non-degree status may be appointed as graduate assistants with the approval of the graduate dean or designee. Students with concurrent admission (graduate and undergraduate) may not be appointed as graduate assistants.

Requirement for Continuance of Assistantship

A graduate assistant must have a graduate grade point average of 3.00 or above to receive or retain an assistantship. To retain an assistantship, a GA must perform at a satisfactory level in his/her academic program and his/her assistantship responsibilities.

Credit-hour Requirement

A graduate assistant must be enrolled at NKU in a minimum of six semester hours of graduate credit during each semester he/she is serving as a GA. Exceptions will be considered on a case-by-case basis by the graduate dean or designee. International students are eligible to be hired as graduate assistants.

Definition of Full-time Graduate Assistant

A full-time graduate assistant will work either 20 or 24 hours per week for 16 weeks in each of the fall and spring semesters of one academic year. A graduate assistant appointed for fewer is considered a part-time graduate assistant. International students may not work more than 20 hours per week.
Benefits
Graduate assistants receive a stipend for the work performed and tuition up to a maximum of nine hours per fall and spring semesters. Tuition is paid at the standard (non-business) in-state rate. Non-Kentucky residents are required to pay the difference between the in-state tuition paid by the assistantship and their actual university assessment.

Cost of Attendance
The federal government requires that the Office of Student Financial Assistance establish an annual cost of attendance (COA). The COA includes tuition, room and board, books, transportation, and miscellaneous expenses. The COA differs based on a student’s residency (Kentucky resident or nonresident). The COA also differs based on whether it is for an undergraduate, graduate, or law program of study. The COA can be prorated depending on the length of the term. Those with questions regarding a student’s COA should contact the Office of Student Financial Assistance.

Appeals
A letter will notify students who do not maintain good academic standing when they apply for financial aid. Students can appeal their status to the Student Financial Aid Appeals Committee. The notification letter contains instructions concerning the appeals process. If the Student Financial Aid Appeals Committee denies the appeal, the student cannot receive any federal, state, or institutional financial aid.

How Withdrawing from Classes Affects Financial Aid
Nonattendance Policy
Students who do not attend their classes are subject to being dropped by their instructors for nonattendance. As a result, these students may lose part or all of their financial assistance. Any remaining balance must be repaid before the student can receive further financial assistance.

Return of Funds due to Withdrawal
If a student completely withdraws from the university either voluntarily or involuntarily during a semester, a portion of the federal Title IV aid disbursed to the student must be returned to the financial aid programs. The percentage of Title IV aid required to be returned is based on the percentage of time remaining in the semester as of the student’s date of withdrawal. This percentage is equal to the number of calendar days remaining in the semester divided by the total number of calendar days in the semester. Scheduled breaks of more than four consecutive days are excluded from this calculation.

Percent of aid to be returned = Number of calendar days remaining in the semester / Total number of calendar days in the semester

Example: A student who remains enrolled for 10 percent of a semester will be eligible to keep 10 percent of the total Title IV aid disbursed to him or her. The balance (90 percent) must be returned to the Title IV program(s). Similarly, a student who remains enrolled for 60 percent of a semester will be eligible to keep 60 percent of the total Title IV aid disbursed to him or her. The balance (40 percent) must be returned to the Title IV program(s).

Note: No Title IV aid funds are required to be returned if the student remains enrolled for more than 60 percent of the semester.

The date of withdrawal is the date a student officially notifies the NKU registrar’s office of his or her intent to completely withdraw from school. If a student unofficially withdraws from school, the Office of Student Financial Assistance will use the midpoint of the semester to establish the student’s date of withdrawal.

At the time a student withdraws, the bursar’s office will automatically use all or a portion of the student’s “institutional refund” as payment toward the amount that must be returned to the Title IV programs. The student may also be required to repay a portion of the aid funds that were directly disbursed to him or her in the form of a residual check. The student will be notified and billed for any grant funds that must be repaid immediately.

Failure to pay will result in a HOLD being placed on the student’s account, and the student will not be allowed to register for classes, obtain grades, or obtain an academic transcript. Student loan funds are to be repaid in accordance with the terms of the loan.

Post-Withdrawal Disbursement of Title IV Aid: The Office of Student Financial Assistance will determine if a student is eligible to receive Title IV funds that were awarded but not yet disbursed to the student at the time of his or her withdrawal from school. If the student is eligible for a post-withdrawal disbursement, the Office of Student Financial Assistance will first apply these funds to the student’s outstanding university charges (if any). Any remaining amount of the post-withdrawal disbursements will be mailed directly to the student.

Worksheets used to determine the amount of refund or return of Title IV aid are available upon request from the Office of Student Financial Assistance.

Return of Funds Due to Unofficial Withdrawal
Federal financial aid recipients who receive all F and / grades are subject to federal regulations titled Return of Title IV Funds. These students are considered unofficially withdrawn at the midpoint of the semester. Without acceptable proof of attendance or participation in class relative to the student’s activity beyond the midpoint of the semester, the federal Title IV financial aid credited for the term is refunded to the aid program(s) from which it came at the rate of 50 percent of university charges. Loans are refunded before grants. For example, a student with $3,500 Federal Subsidized Stafford Loan and $2,000 Pell Grant fails all of his or her classes for a semester. Assume the charges totaled $2,000. Federal regulations require that 50 percent ($2,000 x 50 percent = $1,000) be refunded for the Federal Subsidized Stafford Loan. The student’s loan debt decreases, but the student still owes NKU $1,000 (assuming the student’s account balance was $0).

Acceptable proof of attendance or participation in a class is a letter from a professor, instructor, or academic advisor noting the last date of a student’s presence in class or involvement in an academically related activity. Examples of academically related activities are examinations or quizzes; tutorials; computer-assisted instruction; academic advising or counseling; academic conferences; academic assignments, papers, or projects; and attendance at a school-assigned study group. Financial aid recipients receiving all F and / grades for a given semester are notified by mail of the deadline for submitting documentation of class attendance or participation for the semester. Included in the student’s notification is a class attendance verification form that can be completed by the professor verifying attendance. Late certification is not accepted.

NKU is required to comply with Title IV federal regulations in this manner to ensure continued participation in federally funded aid programs.
Graduate Programs

College of Arts and Sciences
Samuel Zachary, Ph.D., Dean

English (MA)
Certificate in Creative Writing
Certificate in Composition and Rhetoric
Certificate in Professional Writing
Certificate in Cultural Studies and Discourses

Industrial-Organizational Psychology (MS)
Certificates in Industrial-Organizational Psychology

Integrative Studies (MA)
Certificate in Civic Engagement

Public Administration (MPA)
Certificate in Nonprofit Management

Public History (MA)

Halle/US Bank College of Business
Rick Kolbe, Ph.D., Dean

Accountancy (MAcc)
Certificate in Advanced Taxation

Business Administration (MBA)
Certificates in Business

Juris Doctor/Master of Business Administration (JD/MBA)

Executive Leadership and Organizational Change (MS)

College of Education and Human Services
Carol Ryan, Ph.D. Interim Dean

Education - Teacher as Leader (MA)
Alternative Certification in Special Education
Rank 1 Certificate Program
Rank 1 Supervisor of Instruction Certificate Program
School Superintendent Certification

Educational Leadership – (EdS)

Teaching (MA)

Doctor of Education (Ed.D.) in Educational Leadership

Counselor Education Program

School Counseling (MA)

Clinical Mental Health Counseling (MS)
Rank 1 Standard Certification

Social Work

College of Informatics
Kevin Kirby, Ph.D., Dean

Communication (MA)
Certificate in Communication Teaching
Certificate in Documentary Studies
Certificate in Public Relations
Certificate in Relationships

Business Informatics (MS)
Certificate in Corporate Information Security
Certificate in Business Informatics
Certificate in Enterprise Resource Planning

Juris Doctor/ Master of Science in Business Informatics

Computer Information Technology (MS)

Computer Science (MS)
Certificate in Secure Software Engineering
Certificate in Geographic Information Systems

Health Informatics (MS)
Certificate in Health Informatics

Juris Doctor/Master of Science in Health Informatics

College of Health Professions
Denise Robinson, Ph.D., Dean

Nursing (MSN)
Certificate in Post-Master’s of Science in Nursing
Certificate in Nurse Practitioner Advancement

Nursing Administration/Health Informatics (MSN/MHI)

Doctor of Nursing Practice (DNP)

Health Science (MS)

Salmon P. Chase College of Law
Jeffrey Standen, Dean
College of Arts and Sciences

Master of Arts in English
Jonathan Cullick, Ph.D., Chair
John Alberti, Ph.D., Program Director

Graduate Program in English
The Graduate Program in English is a multi-faceted program for students seeking advanced study of literature, professional writing, creative writing, composition and rhetoric, and/or cultural studies either for career preparation and advancement or personal enrichment. The program includes the Master of Arts in English, Certificate Programs in Composition and Rhetoric, Creative Writing, as well as Cultural Studies and Discourses, and Professional Writing. In addition, the Graduate Program in English supports other graduate programs on campus, including the Master of Arts in Integrative Studies and the graduate programs of the College of Education.

Office of the Graduate Program in English
The Graduate Program in English is administered through the Department of English, located in Landrum 500. For complete and current information visit the program website at http://arts.nku.edu/departments/english/gradenglish.html; send email to englishgrad@nku.edu; or call the program director at (859) 572-6636.

I. Introduction
The Master of Arts in English (MAE) is a flexible program that provides both common educational experiences and opportunities to complete clusters of courses in the fields of composition and rhetoric, professional writing, creative writing, literary studies, and cultural studies. Candidates begin the program with other MAE students enrolled in a common introductory course designed to provide an overview of English Studies, introduce candidates to the English faculty, and help candidates set goals that best correspond to their career interests. MAE candidates can also explore experiential opportunities through the practicum in composition and rhetoric, specialized courses in college teaching, supervised internships, the TA training program, and outreach activities relating to research of specific faculty members.

II. Admission
Applications for admission can be completed online. Please submit all materials to the Office of Graduate Programs, AC 302, Nunn Drive, Highland Heights, KY 41099. For maximum consideration, submit all materials by the priority deadline of July 1 for the fall semester and November 1 for the spring semester. If space permits, applications from qualified candidates may be considered after those dates.

Regular Admission to the MAE
To be considered for regular admission to the MAE program, you will need to complete and submit the following:

1. An application for graduate admission to Northern Kentucky University
2. An official transcript indicating a bachelor’s degree in English or a related field from a regionally accredited institution with a minimum GPA of 3.0 on a 4.0 scale in major or cognate area coursework.
3. Candidates with excellent writing skills and degrees outside English may be considered.
4. Official transcripts for all undergraduate and graduate work

Two letters of reference (please use forms which can be downloaded at this site: http://gradschool.nku.edu/FormsforApplicantsandStudents.html

Other Admission Status
Applicants not meeting all criteria for regular admission to the MAE may be admitted conditionally or as non-degree graduate students if substantial evidence suggests the candidate can succeed in the program.

Teachers’ Rank Change
For candidates who already hold a teaching certificate in Kentucky, Ohio, or Indiana, the MAE may serve as a functionally relevant master’s degree. Check with the appropriate state education board to verify requirements.

The MAE does not lead to initial teacher certification. At Northern Kentucky University, the Master of Arts in Teaching is the approved master’s level program for obtaining an initial teaching certificate.

III. Program Curriculum
The MAE degree requires at least 30 hours of coursework, distributed as follows:

Core Courses (15 semester hours)

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Semester Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 600</td>
<td>Introduction to Graduate Studies</td>
<td>3</td>
</tr>
<tr>
<td>ENG 544</td>
<td>Research/Methods in Professional Writing</td>
<td>3</td>
</tr>
<tr>
<td>ENG 556</td>
<td>Composition Theories</td>
<td>3</td>
</tr>
<tr>
<td>ENG 750</td>
<td>Theories and Concepts of Cultural Studies</td>
<td>3</td>
</tr>
</tbody>
</table>

Capstone

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Semester Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG OR CIN</td>
<td>Thesis, Exams, Project, or Portfolio</td>
<td>6</td>
</tr>
</tbody>
</table>

Electives (15 semester hours): selected from ENG OR CIN courses numbered at 500 or above (refer to the current catalog and the schedule of classes).

External Courses
Candidates may petition to have two NKU courses with designators other than ENG or CIN count toward their degree programs. Candidates must file a written statement with the program director explaining how the course contributes to their education goals as MAE students. The program director will rule on such petitions.

Course requirements
Students need to be aware of the following requirements of the program:

1. A minimum GPA of 3.0 to qualify for graduation.
2. A maximum of 12 semester hours of transfer credit will be allowed.
3. Overall GPA must be a minimum of 3.0 to qualify for graduation.
4. A maximum of 12 semester hours of transfer credit will be allowed.
5. Students should be aware that a given course may be offered only infrequently.
6. MAE candidates may choose to change capstone options after completing coursework in another option must complete all of the requirements of the new option.

IV. Program of Study
New candidates for the MA in English must enroll in ENG 600 Introduction to Graduate Studies during one of the first two regular semesters (spring or fall) of their enrollment in the program. In addition to introducing candidates to the fields of English studies and the faculty with whom they may work or take coursework, ENG 600 is also designed to assist candidates in beginning to
form a research question, a plan of study to help them succeed in the program, and an awareness of potential career paths. A candidate’s program concludes with successful completion of one of the four capstone options.

In addition, candidates must add coursework to total at least 30 semester hours; 21 semester hours of the 30 required must be at the 600 level or above.

Transfer work
With some restrictions, the program may accept 12 hours of credit transferred from other institutions. The program may accept up to nine credit hours a student earns as a non-degree student at NKU.

No more than six hours earned in independent study at NKU and approved by the program director will be accepted. Subject to approval by the program director, independent study work completed at other universities may be substituted for some or all of the six hours of allowed independent study hours.

Independent Study
Subject to approval by the program director, candidates may take independent study or readings courses. The University currently limits such courses to no more than 20% of the course work (6 hours for MAE students). Capstone research hours, practica, and internships are exceptions. Before signing up for an independent study, candidates must have the approval of both the program director and the instructor. In addition, the instructor must be a member of the graduate faculty. A syllabus that describes the course topic, reading list, assignments, and learning objectives must be on file with the program director before an independent study course can be approved.

Teaching Program
With approval of the graduate program director and the writing instruction program director, outstanding candidates may be permitted to work closely with the Writing Instruction Program Director and one or more experienced faculty members to gain experience teaching in the college classroom.

V. Capstone Project
After completing 15 semester hours of graduate study, candidates are required to select a capstone experience. Students should check their handbook and/or with the program director for regulations governing credit for capstone projects.

Certificate in Professional Writing
John Alberti, Ph.D., Program Director

I. Introduction
The Certificate Program in Professional Writing is a non-degree, graduate certificate program composed of 18 credit hours, including a course that provides an overview of the field, specialized courses designed to explore both theoretical and practical concerns of the professional who writes, and, optionally, a supervised course that includes an internship and development of a professional portfolio of work. The Certificate in Professional Writing is appropriate for the working professional and for candidates in the technical, scientific, business, non-profit, and grant writing fields.

Credits earned toward the Certificate Program in Professional Writing may apply to the Master of Arts in English at the program director’s discretion. If certificate coursework is applied to the MAE program, this certificate coursework can be no more than six years old at the time of graduation from the MAE program. Candidates must complete all coursework for the certificate program within six years, including any transfer work.

II. Admission
Application to the Graduate Certificate in Professional Writing requires the following:

1. an application for graduate admission to Northern Kentucky University.

3. official transcripts for all undergraduate and graduate work.

a bachelor’s degree from a regionally accredited institution.

an undergraduate GPA of at least 2.5 on a 4.0 scale.

at least 3.0 on all graduate work previously taken that may apply to the certificate.

III. Certificate Program Curriculum
The Certificate in Professional Writing requires 18 hours of coursework, distributed as follows:

<table>
<thead>
<tr>
<th>Core hours (3 hours)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 544 Research Methods in Prof Writing</td>
<td>3</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Electives (15 hours), selected from</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 546 Grant Writing</td>
<td>3</td>
</tr>
<tr>
<td>ENG 600 Introduction to Graduate Studies</td>
<td>3</td>
</tr>
<tr>
<td>ENG 632 New Media and Professional Writing</td>
<td>3</td>
</tr>
<tr>
<td>ENG 636 Issues in Professional Writing</td>
<td>3</td>
</tr>
<tr>
<td>ENG 638 Theories of Community Literacy</td>
<td>3</td>
</tr>
<tr>
<td>ENG 639 Fieldwork in Community Literacy</td>
<td>3</td>
</tr>
<tr>
<td>ENG 647 History of Rhetoric</td>
<td>3</td>
</tr>
<tr>
<td>ENG 696 Internship/Portfolio Development</td>
<td>1-3</td>
</tr>
</tbody>
</table>

Transfer credit
No more than 25% of the required curriculum for the Certificate in Professional Writing may be transferred to NKU from a regionally accredited university or applied from previous NKU coursework.

Certificate in Composition and Rhetoric
John Alberti, Ph.D., Program Director

I. Introduction
The Certificate Program in Composition and Rhetoric is a non-degree, graduate certificate program composed of 18 credit hours of specialized courses designed to explore the theoretical and pedagogical issues pertaining to the study of writing through rhetorical and composition theory. The Certificate in Composition and Rhetoric is appropriate for candidates planning to teach writing at the undergraduate level or secondary level, as well as those interested in furthering their knowledge of writing in the professions, as a social practice, and to effect change.

Credits earned toward the Certificate Program in Composition and Rhetoric may apply to or be transferred into the Master of Arts in English at the program director’s discretion. If certificate coursework is applied to the MAE program, this certificate coursework can be no more than six years old at the time of graduation from the MAE program. Candidates must complete all coursework for the certificate program within six years, including any transfer work.

II. Admission
Application to the Graduate Certificate in Composition and Rhetoric requires the following:

1. an application for graduate admission to Northern Kentucky University.

2. official transcripts for all undergraduate and graduate work.

a bachelor’s degree from a regionally accredited institution.

an undergraduate GPA of at least 2.5 on a 4.0 scale.

At the discretion of the graduate director, a writing sample may be required for evaluation and undergraduate courses recommended for applicants who did not focus on English or writing at the undergraduate level.

III. Certificate Program Curriculum
The Certificate in Composition and Rhetoric requires 18 hours of coursework, as follows:

<table>
<thead>
<tr>
<th>Core hours (3 hours)</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 544 Research Methods in Prof Writing</td>
<td>3</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Electives (15 hours), selected from</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 546 Grant Writing</td>
<td>3</td>
</tr>
<tr>
<td>ENG 600 Introduction to Graduate Studies</td>
<td>3</td>
</tr>
<tr>
<td>ENG 632 New Media and Professional Writing</td>
<td>3</td>
</tr>
<tr>
<td>ENG 636 Issues in Professional Writing</td>
<td>3</td>
</tr>
<tr>
<td>ENG 638 Theories of Community Literacy</td>
<td>3</td>
</tr>
<tr>
<td>ENG 639 Fieldwork in Community Literacy</td>
<td>3</td>
</tr>
<tr>
<td>ENG 647 History of Rhetoric</td>
<td>3</td>
</tr>
<tr>
<td>ENG 696 Internship/Portfolio Development</td>
<td>1-3</td>
</tr>
</tbody>
</table>
I. Introduction

The Certificate Program in Creative Writing is a non-degree, graduate certificate program composed of 18 credit hours of specialized courses designed to explore, in an intensive workshop environment, the theoretical and practical concerns of creative writers today. The Certificate in Creative Writing is appropriate for candidates with experience in creative writing at the undergraduate level or extensive professional or independent experience as creative writers.

Credits earned toward the Certificate Program in Creative Writing may apply to or be transferred into the Master of Arts in English at the program director's discretion. If certificate coursework is applied to the MAE program, this certificate coursework can be no more than six years old at the time of graduation from the MAE program. Candidates must complete all coursework for the certificate program within six years, including any transfer work.

Candidates should refer to the graduate catalog in effect when they are accepted to this or another NKU certificate program to determine the extent to which credit hours may be applied to more than one NKU certificate or degree program. Candidates whose transcripts do not show substantial undergraduate preparation in creative writing may be asked to submit a writing sample.

II. Admission

Application to the Graduate Certificate in Creative Writing requires the following:

1. an application for graduate admission to Northern Kentucky University
2. official transcripts for all undergraduate and graduate work.
3. a bachelor's degree from a regionally accredited institution.
4. an undergraduate GPA of at least 2.5 on a 4.0 scale.
5. grade B or higher on all graduate work that may apply to the certificate.

At the discretion of the graduate program director, a writing sample may be required for evaluation and undergraduate courses recommended for applicants who did not focus on creative writing at the undergraduate level.

III. Certificate Program Curriculum

The Certificate in Creative Writing requires 18 hours of coursework, representing at least two genres of creative writing and four different course numbers, selected from the following:

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 542</td>
<td>Teaching of Creative Writing</td>
<td>3</td>
</tr>
<tr>
<td>ENG 600</td>
<td>Introduction to Graduate Studies</td>
<td>3</td>
</tr>
</tbody>
</table>

Students are encouraged to take additional coursework that focuses on both historical and contemporary literature to increase their exposure to notable writers and texts.

Certificate in Cultural Studies and Discourses

John Alberti, Ph.D., Program Director

I. Introduction

The Certificate Program in Cultural Studies and Discourses is a non-degree, interdisciplinary, graduate certificate program composed of 18 credit hours, including a course that provides an overview of the field, specialized courses designed to explore both theoretical and practical applications, and coverage of both domestic American and global perspectives. The Certificate Program in Cultural Studies and Discourses is appropriate for candidates who wish to gain knowledge of how language works in society and those who wish to show a concentration in this field within the MA in English or the MA in Communication Studies.

The program is housed in the Department of English, and its development is overseen by an advisory committee co-chaired by the graduate program directors in the Departments of Communication Studies and English.

Note: Whereas this certificate will prepare students to understand a variety of cultures (including their own) through multiple lenses, it should not be confused with a program that provides foreign language instruction, nor is it a program where students will learn to do translational work. For more information about those types of programs, please explore course and program offerings in the Department of World Languages and Literatures.

II. Admission

Application to the Graduate Certificate Program in Cultural Studies and Discourses requires the following:

1. an application for graduate admission to Northern Kentucky University
2. official transcripts for all undergraduate and graduate work.
3. a bachelor's degree from a regionally accredited institution.
4. an undergraduate GPA of at least 2.5 on a 4.0 scale.
5. at least 3.0 on all graduate work previously taken that may apply to the certificate.

III. Certificate Program Curriculum

The Certificate Program in Cultural Studies and Discourses requires 18 hours of coursework, distributed as follows:

Core hours (3 hours)

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 622</td>
<td>Poetry Writing Workshop</td>
</tr>
<tr>
<td>ENG 624</td>
<td>Fiction Writing Workshop</td>
</tr>
<tr>
<td>ENG 626</td>
<td>Novel Writing Workshop</td>
</tr>
<tr>
<td>ENG 628</td>
<td>Creative Nonfiction Writing Workshop</td>
</tr>
<tr>
<td>ENG 722</td>
<td>Prose Writing Workshop</td>
</tr>
<tr>
<td>ENG 724</td>
<td>Emerging Genres in Creative Writing</td>
</tr>
</tbody>
</table>

Electives (15 hours), selected from

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>ENG 556</td>
<td>Composition Theories</td>
</tr>
<tr>
<td>ENG 544</td>
<td>Research/Methods in Prof Writing</td>
</tr>
<tr>
<td>ENG 600</td>
<td>Introduction to Graduate Studies</td>
</tr>
<tr>
<td>ENG 646</td>
<td>Topics in Contemporary Rhetoric</td>
</tr>
<tr>
<td>ENG 647</td>
<td>History of Rhetoric</td>
</tr>
<tr>
<td>COM 650</td>
<td>Rhetorical Criticism</td>
</tr>
<tr>
<td>COM 671</td>
<td>Media Criticism</td>
</tr>
</tbody>
</table>

* Please consult with the English graduate program director before enrolling in this course.
The following additional requirements apply:

1. Students must take at least one course with an ENG or CIN designator and one course with a COM designator.

Students must take at least one course that addresses an American and one course that addresses a British/World or intercultural perspective.

No more than 25% of the required curriculum for the Certificate Program in Cultural Studies and Discourses may be transferred to NKU from a regionally accredited university.

**Master of Science in Industrial-Organkizational Psychology**

Jeffrey Smith, Ph.D., Chair

Kathleen Fuegen, Ph.D., Program Director

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**I. Introduction**

**Program Description**

Industrial and organizational (IO) psychology is the behavioral science that applies the principles, methods, and findings of psychological science to work settings. Industrial psychology examines topics in human resources management such as recruitment, selection, staffing, training and development, testing and measurement, performance evaluation, survey research, total reward systems, promotion, transfer, and termination. Organizational psychology addresses broader topics from social psychology and organizational behavior such as leadership, work motivation, organizational development, work teams, conflict management, work life quality, job design, organizational change, and workplace attitudes. The content and methods of IO psychology overlap with engineering psychology (human factors), vocational psychology (occupational interests), differential psychology (ability, attitudes, emotions, personality, skills, values), and consumer psychology (marketing).

Graduates with master's degrees in IO psychology pursue career paths in human resources management as personnel generalists or specialists in recruiting, selection, and staffing; job analysis; performance appraisal; organizational planning; employee relations; training and development; compensation and benefits; human factors and workplace design; public and occupational health; organizational development and organizational consulting; marketing and consumer research; program assessment and evaluation; and quality control and assurance.

The graduate program in IO psychology has been designed to accommodate both working professionals and recent undergraduates pursuing part-time jobs or internship opportunities by offering courses during weekday evenings. The program requirements may be completed on a part-time or full-time basis, and may be changed depending on the changing needs and circumstances of the individual student.

**Office of the MSIO Program**

The IO program is administered by the Department of Psychological Science, located in 301MP. For additional information visit the IO Psychology program website at http://msio.nku.edu, call Dr. Kathleen Fuegen, Program Director, at (859) 572-5787, or e-mail questions to msio@nku.edu.

**II. Admission**

**Full/Regular Admission**

To be considered for regular admission, applicants must have completed and submit evidence documenting:

2. A bachelor's degree at a regionally accredited institution with a grade point average (GPA) of at least 3.00 on a 4.0 scale for the last 60 semester hours.
3. Nine semester hours of undergraduate or graduate coursework in psychology.
4. At least one undergraduate course in statistics with a grade of B or better.
5. Official transcripts from all colleges and universities attended.
6. Scores from the general test of the Graduate Record Examination (GRE).
7. Scores of at least 141 on the verbal test and 144 on the quantitative test and a 3.5 on the writing test are expected.
8. A current resume or vita.
9. A statement of personal interest.
10. Three letters of recommendation, preferably from writers who can comment on your academic performance.

**Provisional Admission**

Candidates whose application files are incomplete, because one or more required documents are missing (e.g., a final transcript, GRE scores, letter of recommendation, etc.), may be considered for provisional admission if, in the judgment of the program faculty, admission would be likely had the missing documents been received. The missing document must be submitted within one semester of admission.

**Conditional Admission**

Applicants with a bachelor's degree who are missing some of the prerequisite qualifications may be admitted in conditional status as space availability in the psychology program permits.

**Application Process**

Submit all application materials and arrange for recommendation letters to be sent to the Office of Graduate Programs, Nunn Drive, Highland Heights, KY 41099.

**Deadlines.** To maximize opportunities for graduate assistantship funding, all application materials must be received by March 1. Later applications for graduate assistantship funding may become available on a competitive basis. To be considered for regular admission, all materials should be received by:

- Fall semester (begins mid-August) - August 1
- Summer semester (begins mid-May) - May 1
- Spring semester (begins mid-January) - December 1

**Note:** Late applications for all semesters may be considered as space allows.

**III. Academic Requirements**

**Overview**

To earn the Master of Science degree in Industrial-Organizational Psychology, students are required to complete a core curriculum of 36 semester hours of classes and 9 semester hours of elective work for a total of 45 semester hours.

**Core Courses (required)**

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSY 501</td>
<td>I-O Discussion Forum</td>
<td>2</td>
</tr>
<tr>
<td>PSY 550</td>
<td>Organizational Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 570</td>
<td>Work Environments</td>
<td>3</td>
</tr>
</tbody>
</table>
PSY 580  Cognition in the Workplace 3  
PSY 615  Research Design, Methods and Statistics I 3  
PSY 616  Research Design, Methods and Statistics II 3  
PSY 620  Job Analysis and Staffing 3  
PSY 625  Psychological Testing and Measurement 3  
PSY 635  Selection and Performance Appraisal 3  
PSY 640  Training and Development 3  
PSY 660  Organizational Change and Development 3  
PSY 685  Applied Research Study - Capstone 4  

**Core Total** 36

**Elective Options (typically offered in alternating years unless otherwise indicated):**

<table>
<thead>
<tr>
<th>Course</th>
<th>Semester Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSY 630  Occupational Health Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 645  Organizational Consulting</td>
<td>3</td>
</tr>
<tr>
<td>PSY 652  Epidemiology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 670  Organizational Leadership</td>
<td>3</td>
</tr>
<tr>
<td>PSY 675  Motivation</td>
<td>3</td>
</tr>
<tr>
<td>PSY 694  Special Topics - Compensation and Benefits</td>
<td>3</td>
</tr>
<tr>
<td>PSY 694  Special Topics - Work Teams</td>
<td>3</td>
</tr>
<tr>
<td>PSY 694  Future Elective Courses to be Determined</td>
<td>3</td>
</tr>
<tr>
<td>PSY 699  Independent Study</td>
<td>1-3</td>
</tr>
<tr>
<td>PSY 795  Practicum</td>
<td>1-6</td>
</tr>
<tr>
<td>PSY 797  Thesis</td>
<td>1-6</td>
</tr>
</tbody>
</table>

**Elective Total** 9  

**Program Total** 45

Note: With the approval of both program’s directors, classes in the Master of Business Informatics, Master of Public Administration, and Master of Arts in Communication programs may be taken by 10 graduate students to satisfy elective requirements.

**Transfer Credit**

Students may transfer up to nine semester hours of appropriate, acceptable graduate coursework from other regionally accredited institutions. A student must have earned a minimum grade of B in such courses. These courses must be deemed appropriate to the student’s program of study at the time of admission into the program by the department chair of the advising director. Transfer of graduate credit must be accomplished before students earn 12 semester hours at NKU.

**Academic Standing**

A GPA of at least 3.00 must be maintained for all courses taken in the program. At most two C grades can be counted toward the degree. A course may be repeated only once, and only two courses may be repeated. Only courses with a grade of Cor below can be repeated; only the repeat grade is used in GPA determination. Students whose GPA falls below 3.00 will be placed on probation; those remaining on probation for more than nine semester hours of coursework will be dropped from the program.

**Course Load**

Because the program is designed to be completed on either a part-time or full-time basis, enrollment for more than six credit hours is recommended for full-time students only.

**Certificates in Industrial-Organizational Psychology**

**Certificate Programs**

Certificates in Industrial, Organizational and/or Occupational Health Psychology are available to students seeking a shorter and more specialized course of study. Students pursuing certifications must be admitted into the MSIO program, as the certificate programs are embedded in the MSIO program.

**Industrial Psychology Certification**

<table>
<thead>
<tr>
<th>Course</th>
<th>Semester Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSY 580  Cognition in the Workplace</td>
<td>3</td>
</tr>
</tbody>
</table>

**Organizational Psychology Certification**

<table>
<thead>
<tr>
<th>Course</th>
<th>Semester Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSY 550  Organizational Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 570  Work Environments</td>
<td>3</td>
</tr>
<tr>
<td>PSY 630  Occupational Health Psychology</td>
<td>3</td>
</tr>
<tr>
<td>PSY 652  Epidemiology</td>
<td>3</td>
</tr>
</tbody>
</table>

**Occupational Health Psychology Certification**

<table>
<thead>
<tr>
<th>Course</th>
<th>Semester Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSY 675  Motivation</td>
<td>3</td>
</tr>
<tr>
<td>PSY 694  Special Topics - Compensation and Benefits</td>
<td>3</td>
</tr>
<tr>
<td>PSY 694  Special Topics - Work Teams</td>
<td>3</td>
</tr>
<tr>
<td>PSY 694  Future Elective Courses to be Determined</td>
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<td>PSY 699  Independent Study</td>
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<td>1-6</td>
</tr>
<tr>
<td>PSY 797  Thesis</td>
<td>1-6</td>
</tr>
</tbody>
</table>

**Program Total** 12

**Total Semester Hours** 12

**Master of Arts in Integrative Studies**

*Bill Attenweiler, Ph.D., Program Director*

**I. Introduction**

**Program Description**

The Master of Arts in Integrative Studies (MAIS) is a flexible, interdisciplinary program in which each student designs a personalized course of study. With no entrance exam and a broad range of online and face-to-face courses to suit your needs, Integrative Studies allows you to tailor the program to fit your life.

**Office of the MAIS Program**

The program office is located in SL 410. For more information call (859) 572-5831, email IST@nku.edu or visit our website at http://artscience.nku.edu/departments/integrativestudies.html

**Program Mission**

Integrative learning is an integral component of lifelong intellectual growth. It defines NKU’s Integrative Studies graduate program. Using an interdisciplinary approach, graduates explore diverse subjects and apply innovative perspectives from a variety of disciplines. This process extends candidates’ intellectual resources and range, promotes openness to new ideas and appreciation of differences, and stimulates a lifelong commitment to learning and free inquiry. The structure of the program is flexible enough to meet personal and professional goals.

As a multi-disciplinary program with individualized curricula, we aspire to be integrative, developing new common ground, including shared vocabulary, concepts, problem-solving methods and techniques, between traditionally separate disciplines. We also see great scholarly value in the generalist perspective, recognizing existing common ground and work with multiple disciplines to answer questions, solve problems and advance understanding.

**II. Admission**

**Program Admission Process**

In order to be considered for regular admission to the MAIS program, you will need:

- An application for admission to Northern Kentucky University.
- A bachelor’s degree from a regionally accredited institution with a minimum undergraduate GPA of at least 3.0 on a 4.0 scale.
- Official transcripts for all undergraduate and graduate work.
• Two letters of reference from persons qualified to evaluate potential for successful performance in the graduate program (http://artsscience.nku.edu/departments/integrativestudies.html)
• A personal résumé that reflects both work and academic experience.
• A written statement of purpose indicating your goals, academic focus and disciplines.

III. Program Curriculum

Graduation Requirements
The MAIS degree requires 33 credit hours of course work.
IST 601 Introduction to Integrative Studies (3 credit hours)
27 credit hours of electives in at least two disciplines at the graduate level.
IST 793 Applied Research: Capstone (3 credit hours)

Master of Public Administration
Shamima Ahmed Ph.D., Chair
Julie Cenula Olberding, Ph.D., Program Director

I. Introduction

Program Description
The Master of Public Administration (MPA) is an applied 39-semester-hour degree designed to prepare students for careers in public management. Students have to complete nine core courses and choose one area of concentration. Classes are small, permitting faculty to personalize instruction and allow students to develop interpersonal, technical, and quantitative skills necessary for competitive employment in the public and related sectors. It is the only MPA program in the Northern Kentucky and Greater Cincinnati region. Also, it is accredited by the National Association of Schools of Public Affairs and Administration (NASPAA), one of only seven in the state of Kentucky.

The program takes approximately two years with students enrolling in six credit hours per semester in the fall, spring and summer semesters. Students can accelerate this pace by attending full-time (nine hours per semester), or students can slow that pace to three years or longer by not enrolling in summer sessions. Note that all courses counting towards the MPA degree must be taken within six years of beginning the program.

Offered at night and on Saturdays, the program is suited for mature, career-oriented persons working in the public or non-profit sectors. The courses typically are taught in three-hour blocks and include a mix of lecture, seminar, small group, laboratory, and/or field work. Selected courses are offered in more non-traditional formats including independent research, Internet, and travel to local, national, or international sites. For more current information about the MPA program consult our website at mpa.nku.edu.

In addition to the MPA degree, the department offers a nonprofit management (NPM) certificate program. The program is 12 semester hours consisting of three core classes and a selection of two or three workshops equaling three credit hours. For more current information about the NPM certificate consult our website at npm.nku.edu.

Office of the MPA Program
The MPA Program is located in FH 424. For more information call (859) 572-5326, e-mail mpa@nku.edu or visit our website at mpa.nku.edu.

Program Mission Statement
The MPA program provides professional managerial, communication and human relations skills and knowledge in preparation for or advancement in a variety of public sector and related careers. The program advances public sector values of effectiveness, efficiency, honesty, accountability, fairness, diversity and public service in the curriculum, extra-curricular events and speakers, and through partnerships with area practitioners through the MPA Advisory Board, the American Society for Public Administration (ASPA), and other professional associations and individuals.

The goal of the program is to develop competent public service practitioners to serve governments, nonprofit organizations and citizens in the Northern Kentucky and Greater Cincinnati metropolitan region and beyond.

Objectives
The MPA program’s core objectives are to:

1. Provide fundamental managerial and analytical skills to be applied to the public sector in the areas of policy evaluation, human resource management, organizational development and behavior, and financial management and budgeting.
2. Develop analytical competencies including thinking critically about social issues and potential strategies to address them, collecting and analyzing relevant information, and communicating it effectively.
3. Cultivate a strong sense of public sector values and ethical behavior within the public sector work environment.
4. Enhance abilities to organize information and ideas and to communicate them effectively, both in written reports and in oral presentations.
5. Provide certain specialized skills, knowledge and competency in the areas of concentration.

Learning Outcomes

1. The ability to lead and manage in public governance.
   a. Understand the uniqueness of the public sector in terms of the policy environment, organizational structure, values and requisite competencies.
   b. Develop skill sets that demonstrate the ability to manage human, financial, information technology, and other resources.
   c. Inform and increase awareness of critical issues that the public sector faces and their implications for managing and leading public sector organizations.

   The ability to participate in and contribute to the policy process.
   a. Learn various theories and models of public policy making and implementation.
   b. Develop and apply analytical skills in a policy making setting.
   c. Understand the politics of public policy regarding various stakeholders’ influence in the process.
   d. Demonstrate the skill to communicate to stakeholders the impacts, outcomes and influences of policy problems and issues.
   e. Develop the ability to read statutes, ordinances, and case law and apply these skills within a given public administrator’s scope of responsibility.

   The ability to analyze, synthesize, think critically, solve problems and make decisions.
   a. Enhance skill sets that allow for the analysis and synthesis of critical thinking and problem solving.
   b. Demonstrate through the use of memoranda, technical reports, research reports and issue papers the skills to analyze and process information and present it effectively to aid in decision making.
   c. Comprehend the fiscal implications of public sector decisions on the citizenry.

   The ability to articulate and apply a public service perspective.
   a. Cultivate core values of public service, effectiveness, efficiency, honesty, accountability, fairness and diversity through analysis of hypothetical or applied case studies and scenarios.
   b. Understand the rights of citizens and public sector employees.
   c. The ability to communicate and interact productively with a diverse and changing workforce and citizenry.
   d. Develop increased awareness of diversity in society and the workforce in terms of gender, religion, ethnicity, sexual orientation and disabilities.
Recognize diversity in society and the workforce and apply strategies and processes to manage it.
Cultivate effective team building skills.

**Mission specific elective competencies**

**Nonprofit Management**

**Objectives:**
1. Provide skills and knowledge to form and manage nonprofit organizations.
2. Develop fundraising and financial management skills for the nonprofit sector.
3. Understand the uniqueness of working with and managing volunteers.

**Learning Outcomes**
1. Understand the process of forming an incorporated nonprofit organization.
2. Identify and comprehend important issues and challenges in nonprofit management, including legal and ethical issues, accountability and performance evaluation, and the increasing involvement of the private sector.
3. Learn fundamental principles and concepts of fundraising as well as various programs and methods to acquire funds for nonprofit organizations.
4. Understand the basics of resource management, particularly budgeting, accounting and financial reporting.
5. Learn and apply theories, processes and best practices related to volunteer management.

**Homeland Security**

**Objectives:**
1. Increase awareness of the different types of terrorism, their causes and prevention.
2. Understand the workings of the Homeland Security division of our government and its different infrastructure.
3. Understand the four phases of emergency management and how each phase is developed at the national, state and local levels. These four phases are mitigation, preparedness, response and recovery for man-made and natural disasters.

**Learning Outcomes**
1. Develop knowledge and skills suitable for a career in homeland security or emergency management.
2. Evaluate a community’s preparedness against various types of disasters.
3. Develop knowledge and skills to respond and recover in a community during an actual emergency.
4. Develop an understanding of historical perspectives on terrorism, basic definitions of cogent terms and concepts, and the symbolism of terrorism.
5. Understand different forms of terrorist tactics and targets along with methods of appropriate prevention, detection, and response, applying such knowledge to the local environment.

**General Public Management**

**Objective:**
1. Provide students an option to choose among different specialized courses from the other concentrations based on their career needs and aspirations.

**Learning Outcomes**
1. Develop skills and knowledge in one or more specialized areas in nonprofit management, homeland security, and/or planning.
2. Develop an appreciation for having personal and professional integrity and how these values relate to decisions that ultimately affect the citizenry.

**Metropolitan Governance**

**Objectives:**
1. Provide students with the conceptual basis and skill assortment to become professional practitioners in state and local government.
2. Appraise the political and organizational cultural nuances of state and local government agencies.
3. Provide specialized managerial and interpersonal skills to navigate often contradictory public policy issues.

**Learning Outcomes**
1. Develop an awareness of the history and ethics of good government as developed by the city manager movement over the last century.
2. Understand the key policy roles played by the local manager in this age of the dependent city, especially in areas of comprehensive planning, economic development, and the budgeting of scarce resources.
3. Provide opportunities for interpersonal and political skill development through practical experience in the form of shadowing managers and internships.
4. Enhance the ability to work in a collaborative project management setting.

**Evaluation**

The program systematically collects information from internal and external sources to assess these learning outcomes. Internal sources include feedback from students, capstone portfolios, capstone projects, and exams and assignments in different courses. External sources include feedback from alumni, area practitioners, and the MPA Advisory Board members.

**Program Administration**

While the MPA degree follows the academic rules established by the NKU Graduate Council (detailed previously in this catalog), there are also program-specific guidelines. To facilitate program-specific activities, the MPA is administered by the program director. The MPA director, with the input and consultation of the MPA program faculty, makes program-specific requirement, curriculum, admission, enrollment, and graduation decisions. The MPA and NPM are housed in the Department of Political Science, Criminal Justice and Organizational Leadership located in the College of Arts and Sciences at NKU.

**II. Admission**

**Program Admission Process**

Students applying for admission into the MPA program are divided into two applicant categories: in-career and pre-career. In-career applicants are those who, in an evaluation by the MPA director have demonstrated five years of experience in the public or related sector. Some of that experience must be managerial in nature. Pre-career students are all other applicants. All students applying to the MPA program must provide the following six items:

1. A completed application-for-admission form.
2. Official transcripts showing all college/university coursework completed at both the undergraduate and graduate levels.
3. At least two supportive letters from persons qualified to evaluate potential for successful performance in the MPA program.
4. A narrative essay of 300 to 400 words stating academic and career goals, how the MPA program will enable attainment of those goals, and any additional information detailing relevant work experience.

**AND**

In-career students applying for admission to the MPA program must submit the following items:

1. A current résumé documenting five years of work experience in the public or related sector.
2. A portfolio of two to three work products (singular or team efforts) that demonstrate professional activities.

**OR**
Pre-career students applying for admission to the MPA program must submit the following items:

1. Official scores of the Graduate Record Examination general test. The GMAT or Miller Analogies can substitute for the GRE exams. The LSAT is not a suitable substitute.

A writing sample of 10 to 12 pages (either a work product or an academic paper) or official scores on the GRE writing test.

The MPA program conforms to the general rules of all graduate programs at NKU. Specifically, all successful admission candidates to the MPA program must

1. Possess a bachelor’s degree from a regionally accredited college or university.

Hold a cumulative undergraduate GPA of 2.75 or higher (on a scale of 4.0) for all college work.

Demonstrate good potential for success in graduate professional study and public service.

An MPA alumni profile of admission materials demonstrated that the average student possessed a strong, well-written essay with clearly defined career goals, two quality letters of reference, undergraduate GPA and GRE scores that demonstrated the capability of strong graduate work. Applicants with strong potential who lack one admission item may be admitted provisionally for one semester only. Applicants demonstrating good potential but falling short of the MPA alumni profile may be admitted conditionally but typically must earn a GPA of 3.25 over the first nine hours of coursework in the MPA program.

Transfer Credit

Successful applicants to the MPA program may transfer up to nine semester hours of appropriate, acceptable graduate coursework from other programs and/or institutions in which they must have earned a minimum grade of B. These courses must be deemed appropriate to the program of study at the time of admission into the program by the MPA program director.

Dual MPA Degree and NPM Certificate

Students completing the MPA program may also receive the Certificate in Nonprofit Management. To do so, students must complete a minimum of 42 hours of coursework. Students seeking both the MPA and NPM shall take three NPM core classes and use them as electives in the MPA program. However, to receive both the degree and the certificate, students must complete an additional three hours of NPM electives that will not count towards the MPA degree, raising the total for both to 42 hours. A separate application for the certificate program must be submitted to the Office of Graduate Programs.

Academic Standing

A GPA of at least 3.00 must be maintained for all 600-level coursework. A student with a GPA below 3.00 will not be permitted to advance beyond 18 semester hours in the program until the GPA is raised to at least 3.00 by repeating courses. A course may be repeated only once, and only two courses may be repeated. Only courses with a grade of C or below can be repeated; the repeat grade is used in the GPA determination. Students falling below 3.00 will be placed on probation; those failing to remove the probation by nine additional semester hours of coursework will be dropped from the program.

III. Program Curriculum

Prerequisites

Applicants for the MPA program are not required to have completed an undergraduate major in public administration; however, certain undergraduate courses and corresponding skills are needed for success in the program. Students are expected to have completed undergraduate courses in statistical analysis, probability, research methods, introduction to microcomputers, and public sector management. Minimum expectations of the knowledge and skills derived from the above courses include writing skills, computer skills, basic knowledge of public sector management, research concepts/techniques, statistical concepts, and statistical analysis of data. Equivalent work experience may be substituted for undergraduate coursework at the discretion of the MPA director. Work equivalences for the above coursework or areas of knowledge and skills include experience in writing research or evaluation reports, working with a PC office suite, employment in the public sector, experience with survey research, experience with research design or grant writing, and experience with univariate/bivariate statistics.

The MPA director will assess if applicants possess the prerequisite knowledge and skills through examination of application materials and, if deemed necessary, through interviews and/or examinations. If you meet the general program requirements but are deemed deficient in one or more knowledge/skill areas, you will be placed in appropriate undergraduate courses.

MPA Curriculum - (39 credit hours)

MPA Core: 27 credit hours

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 600</td>
<td>Foundations in Public Administration</td>
</tr>
<tr>
<td>PAD 601</td>
<td>Human Resource Management</td>
</tr>
<tr>
<td>PAD 602</td>
<td>Organizational Behavior &amp; Theory</td>
</tr>
<tr>
<td>PAD 603</td>
<td>Public Policy Analysis (pre-req: PAD 615)</td>
</tr>
<tr>
<td>PAD 611</td>
<td>Budgeting Techniques &amp; Applications (pre-req: PAD 615)</td>
</tr>
<tr>
<td>PAD 612</td>
<td>Administrative Law</td>
</tr>
<tr>
<td>PAD 615</td>
<td>Research Methods in Public Administration (pre-req: PAD 600)</td>
</tr>
<tr>
<td>PAD 793</td>
<td>Public Administration Capstone (pre-req: students can take this class only during the last nine credit hours of their completion of the MPA curriculum)</td>
</tr>
</tbody>
</table>

Concentrations: 12-13 credit hours

Students will choose one of the following concentrations:

Nonprofit Management:

Core Courses (9 credit hours)

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 620</td>
<td>Managing Nonprofit Organizations</td>
</tr>
<tr>
<td>PAD 621</td>
<td>Resource Acquisition &amp; Management</td>
</tr>
<tr>
<td>PAD 622</td>
<td>Volunteer Management</td>
</tr>
</tbody>
</table>

Choose any two or three of the following courses for a total of 3 credit hours of electives:

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 623</td>
<td>Grants Writing (1 credit)</td>
</tr>
<tr>
<td>PAD 624</td>
<td>Nonprofit Strategic Planning (1 credit)</td>
</tr>
<tr>
<td>PAD 626</td>
<td>Nonprofit Program Evaluation (2 credits)</td>
</tr>
<tr>
<td>PAD 627</td>
<td>Nonprofit Information Management (1 credit)</td>
</tr>
<tr>
<td>PAD 628</td>
<td>Nonprofit Laws (1 credit)</td>
</tr>
</tbody>
</table>

Homeland Security and Emergency Management:

Core Courses (6 credit hours)

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 681</td>
<td>Homeland Security</td>
</tr>
<tr>
<td>PAD 682</td>
<td>Emergency Management</td>
</tr>
</tbody>
</table>

OR

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 683</td>
<td>Terrorism</td>
</tr>
</tbody>
</table>

Choose any two of the following courses (minimum 6 credit hours of electives):

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 622</td>
<td>Volunteer Management</td>
</tr>
<tr>
<td>PAD 635</td>
<td>Criminal Justice Administration</td>
</tr>
<tr>
<td>PAD 650</td>
<td>GIS</td>
</tr>
<tr>
<td>PAD 651</td>
<td>Advanced GIS</td>
</tr>
<tr>
<td>PAD 682</td>
<td>Emergency Management</td>
</tr>
<tr>
<td>PAD 683</td>
<td>Terrorism</td>
</tr>
</tbody>
</table>

(*Note: PAD 650 is a four-credit hour course).

Metropolitan Governance:

Core Courses (6 credit hours)

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 601</td>
<td>Human Resource Management</td>
</tr>
<tr>
<td>PAD 602</td>
<td>Organizational Behavior &amp; Theory</td>
</tr>
<tr>
<td>PAD 603</td>
<td>Public Policy Analysis (pre-req: PAD 615)</td>
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<tr>
<td>PAD 611</td>
<td>Budgeting Techniques &amp; Applications (pre-req: PAD 615)</td>
</tr>
<tr>
<td>PAD 612</td>
<td>Administrative Law</td>
</tr>
<tr>
<td>PAD 615</td>
<td>Research Methods in Public Administration (pre-req: PAD 600)</td>
</tr>
<tr>
<td>PAD 793</td>
<td>Public Administration Capstone (pre-req: students can take this class only during the last nine credit hours of their completion of the MPA curriculum)</td>
</tr>
</tbody>
</table>
Program Objectives

The NKU's Graduate Certificate in Nonprofit Management (NPM) provides students and practitioners with the knowledge, skills, and competencies to work in the Northern Kentucky and Greater Cincinnati metropolitan region.

Program Objectives

Current staff and leaders of nonprofit organizations, as well as students wishing to explore a future in this field, can benefit from this program.

Other MPA Electives

Students can take one or more of these elective courses, for their concentration, after getting prior approval from the MPA director.

- PAD 515 Cartography (3 credits)
- PAD 519 Introduction to Remote Sensing (3 credits)
- PAD 520 Advanced Remote Sensing (3 credits)
- PAD 640 Management of Public Information Systems (3 credits)
- PAD 694 Special Topics (3 credits)
- PAD 696 Internship (3 credits)
- PAD 699 Readings and Practica in Public Administration (1-3 credits)

Certificate in Nonprofit Management

Shamima Ahmed, Ph.D., Chair
Julie Cencula Olberding, Ph.D., NPM Program Director

I. Introduction

Program Description

The Nonprofit Management (NPM) certificate is a 12-credit course that normally takes one year to complete with students enrolling in a three-credit hour core course and one or two-credit elective in each of the fall, spring, and summer semesters. The program is suited for mature, career-oriented persons. The core course is typically taught in three-hour blocks to include a mix of lecture, seminar, small group, laboratory, or field work. The one- or two-credit electives are usually taught in intensive weekend formats over two or four Saturdays. For more current information about the NPM certificate consult our website at npm.nku.edu.

Office of the NPM

Offices of the NPM Program are located in Founders Hall 424. For more information please call (859) 572-5326, email npm@nku.edu or visit our website at npm.nku.edu.

Program Mission

NKU's Graduate Certificate in Nonprofit Management (NPM) provides students and practitioners with the knowledge, skills, and competencies to manage and lead nonprofit organizations. A 12-credit program, this graduate certificate includes three required courses (three credits each) plus one- or two-credit (three credits total) workshops to be selected by the student from a variety of offerings. The NPM certificate includes both pre-career students and in-career students who work in the Northern Kentucky and Greater Cincinnati metropolitan region.

Program Objectives

Current staff and leaders of nonprofit organizations, as well as students wishing to explore a future in this field, can benefit from this program.

Objectives:

1. Provide skills and knowledge to form and manage nonprofit organizations.
2. Develop fundraising and financial management skills for the nonprofit sector.
3. Understand the uniqueness of working with and managing volunteers.

Learning Outcomes

1. Understand the process of forming an incorporated nonprofit organization.
2. Identify and comprehend important issues and challenges in nonprofit management, including legal and ethical issues, accountability and performance evaluation, and the increasing involvement of the private sector.
3. Learn fundamental principles and concepts of fundraising as well as various programs and methods to acquire funds for nonprofit organizations.
4. Understand the basics of resource management, particularly budgeting, accounting and financial reporting.
5. Learn and apply theories, processes and best practices related to volunteer management.

Program Administration

While the NPM certificate follows the academic rules established by the NKU Graduate Council (detailed previously in this catalog), there are also program-specific guidelines. To facilitate program specific activities, the certificate is administered by the NPM director. However, the MPA or NPM director, with the input and consultation of the MPA program faculty, makes program specific requirement, curriculum, admission, enrollment, and graduation decisions. The MPA and NPM are housed in the Department of Political Science and Criminal Justice located in the College of Arts and Sciences at NKU.

II. Admission

Program Admission Process

To qualify for admission to the graduate certificate in nonprofit management, an applicant must:

- possess a bachelor's degree from a regionally accredited college or university.
- have a cumulative undergraduate GPA of 2.5 or higher (on a scale of 4.0) for all college work or a 3.00 for all graduate work.
- submit a narrative essay of 300-400 words stating your career and academic goals and how the graduate certificate program will help you attain those goals.

Transfer Credit

Successful applicants to the NPM program may transfer up to three semester hours of appropriate, acceptable graduate coursework from other programs and/or institutions in which they must have earned a minimum grade of B. These courses must be deemed appropriate to your program of study at the time of admission into the program by the MPA program or NPM certificate director.

Relationship between NPM Certificate and the MPA Program

Students completing the graduate certificate in nonprofit management may apply for admission to the MPA program. If admitted, you may receive up to nine semester hours of credit toward the MPA degree. For academic questions about the MPA program or NPM courses and schedule, contact the MPA office at (859) 572-5326.

Academic Standing

A GPA of at least 3.00 must be maintained for all 600-level coursework. A student cannot receive the NPM certificate without a GPA of 3.00 or above. Students falling below 3.00 will be placed on probation. A course may be repeated only once, and only two courses may be repeated. Only courses with a grade of C or below can be repeated; the repeat grade is used in the GPA determination.
III. Program Curriculum

NPM CORE: 9 credit hours
Students are required to complete three core courses. All courses are three semester hours (45 academic contact hours) and are taught by a mix of MPA faculty and experienced practitioners.

These courses are offered twice a year.

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 620</td>
<td>Managing the Nonprofit Organization</td>
<td>3</td>
</tr>
<tr>
<td>PAD 621</td>
<td>Resource Acquisition and Management</td>
<td>3</td>
</tr>
<tr>
<td>PAD 622</td>
<td>Volunteer Management</td>
<td>3</td>
</tr>
</tbody>
</table>

Electives: 3 credit hours
Students choose any two or three workshops in the NPM certificate. These courses are taught by a mix of full-time faculty and experienced practitioners. These courses are typically offered in weekend intensive formats, notably on two or four Saturdays. The courses may also be offered in non-traditional formats including laboratory, fieldwork, and practical project settings. Course offerings make it possible to complete the certificate in one year. However, students may complete the nonprofit certificate at their own pace.

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>PAD 623</td>
<td>Grants Writing</td>
<td>1</td>
</tr>
<tr>
<td>PAD 624</td>
<td>Nonprofit Strategic Planning</td>
<td>1</td>
</tr>
<tr>
<td>PAD 626</td>
<td>Nonprofit Program Evaluation</td>
<td>2</td>
</tr>
<tr>
<td>PAD 627</td>
<td>Nonprofit Information Management</td>
<td>1</td>
</tr>
<tr>
<td>PAD 628</td>
<td>Nonprofit Laws</td>
<td>1</td>
</tr>
</tbody>
</table>

Master of Arts in Public History
William Landon, Ph.D., Interim Chair  
Brian L. Hackett, Ph.D., Program Director

Graduate Program in Public History
The graduate program in Public History is a terminal professional degree for students seeking professional development training for careers in history outside of the academy and traditional educational settings, including museums, historic sites, libraries and in historic preservation. The program offers advanced study in history and advanced methodological training in a variety of public fields.

Office of the Graduate Program in Public History
The graduate program in Public History is administered through the Department of History and Geography, located in Landrum 415. For complete and current information visit the program website at [http://artsscience.nku.edu/departments/hisgeo/maph.html](http://artsscience.nku.edu/departments/hisgeo/maph.html) or email publichistory@nku.edu

I. Introduction
The Master of Arts in Public History (MAPH) is a flexible program that provides both traditional history educational experiences and opportunities to complete professional methods training.

II. Admission
Applications for admission can be completed online at the Graduate programs website at [http://gradschool.nku.edu](http://gradschool.nku.edu). For maximum consideration, submit all materials by the priority deadline of May 1 for summer sessions, July 1 for the fall semester, and November 1 for the spring semester. If space permits, applications from qualified candidates may be considered after those dates.

Regular Admission to the MAPH
To be considered for regular admission to the MAPH program, you will need to complete and submit the following:

1. An application for graduate admission to Northern Kentucky University.
2. Remittance of the application fee.
3. An official transcript indicating a bachelor’s degree in History or a related field from a regionally accredited institution with a minimum GPA of 2.5 on a 4.0 scale in major area coursework.
4. Official transcripts for all undergraduate and graduate work.
5. Two letters of reference; please use forms which can be downloaded at this site: [http://gradschool.nku.edu/ProspectiveStudents/AdmissionRequirements.html](http://gradschool.nku.edu/ProspectiveStudents/AdmissionRequirements.html)
6. A letter of intent that clearly articulates your interest in public history and your abilities to pursue graduate level study.

Other Admission Status

Provisional Admission This may be granted if you are unable to provide one of the required admissions documents prior to the start of classes; you can request that the director of your graduate program grant you provisional admission. For more on provisional status, see the graduate catalog.

Conditional Admission This status is reserved for those applicants who have submitted all admission documents but fail to meet one or more of the requirements for regular admission and who in the judgment of the graduate program director hold promise of successfully completing the graduate degree. If you have not met the published admissions standards, the program director may recommend that the Office of Graduate Programs grant you conditional admission.

Please be aware that if you are awarded conditional admission, you will not be eligible to receive Federal Stafford Loans. Once you have been fully admitted, you will be eligible for those loans.

For more on conditional admission please see the general section of this catalog.

III. Curriculum
The MAPH degree requires 36 hours of coursework, distributed as follows:

Required Core (12 semester hours)

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIS 601</td>
<td>Introduction to Public History</td>
<td>3</td>
</tr>
<tr>
<td>HIS 605*</td>
<td>Museum Education and Interpretation</td>
<td>3</td>
</tr>
<tr>
<td>HIS 609</td>
<td>Administration and Collections Management</td>
<td>3</td>
</tr>
<tr>
<td>HIS 694</td>
<td>Special Topics in History</td>
<td>3</td>
</tr>
<tr>
<td>HIS 701</td>
<td>MAPH Capstone I</td>
<td>3</td>
</tr>
<tr>
<td>HIS 702</td>
<td>MAPH Capstone II</td>
<td>3</td>
</tr>
</tbody>
</table>

Public History Methods Electives (12 semester hours)

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>HIS 522</td>
<td>Historical Preservation</td>
<td>3</td>
</tr>
<tr>
<td>HIS 594</td>
<td>Cultural Site Interpretation</td>
<td>3</td>
</tr>
<tr>
<td>HIS 605</td>
<td>Museum Education and Interpretation</td>
<td>3</td>
</tr>
<tr>
<td>HIS 607</td>
<td>Exhibits in Museums and Historical Sites</td>
<td>3</td>
</tr>
<tr>
<td>HIS 616</td>
<td>Theory and Practice of Oral History</td>
<td>3</td>
</tr>
<tr>
<td>HIS 618</td>
<td>Local and Regional Research Methods</td>
<td>3</td>
</tr>
<tr>
<td>HIS 622</td>
<td>Cultural Heritage Tourism</td>
<td>3</td>
</tr>
<tr>
<td>HIS 624</td>
<td>Historical Editing</td>
<td>3</td>
</tr>
<tr>
<td>HIS 628</td>
<td>Contact History</td>
<td>3</td>
</tr>
<tr>
<td>HIS 630</td>
<td>American Decorative Arts</td>
<td>3</td>
</tr>
<tr>
<td>HIS 631</td>
<td>Living History and Museum Theatre</td>
<td>3</td>
</tr>
</tbody>
</table>

*HIS 605 may be repeated when topics vary

Content Electives (6 semester hours)

Two graduate level history content courses are required.

Proficiency Courses (6 semester hours) a two course sequence selected among:

- World Languages
- Non-Profit Management
- Geographic Information Systems
- Informatics

The course sequence will be determined by the student, public history program director, and the program director of the selected department. A
proficiency sequence may be completed in a discipline not listed here, but this must be approved by the public history program director.

Course requirements
Students need to be aware of the following requirements of the program:
   1. eighteen semester hours must be at the 600 level.
      a maximum of nine semester hours of transfer credit will be allowed.
      an overall GPA must be a minimum of 3.0 to qualify for graduation.
      no more than six hours of "C" grade will be counted toward the MA in Public History.

IV. Program of Study
New candidates for the MA in Public History must enroll in HIS 601 Introduction to Public History during the first fall semester of enrollment in the program. Professionals working in the field may ask to have HIS 601 waived. These students must take an additional course from one of the elective options outlined above to complete the required 36 hours.

Transfer work
With some restrictions, the program may accept nine hours of credit:
   1. Transferred from other regionally accredited institutions.
   2. Earned as a non-degree graduate student at NKU.

Independent Study
No more than six hours earned in independent study at NKU and approved by the program director will be accepted towards degree completion.

MAPH candidates may take independent study or readings courses. The opportunity for Independent Study will more likely occur within the Content field of study of the MAPH due to the pedagogical importance of group work as a cornerstone in the Methodological field courses. Practica are exceptions. Before signing up for an independent study, you must have the approval of both the program director and the instructor. In addition, the instructor must be a member of the graduate faculty. A syllabus that describes the course topic, reading list, assignments, and learning objectives must be on file with the program director.

V. Capstone Experience: Comprehensive Oral Examination
The required capstone experience culminates in a publishable article, museum exhibit, co-op experience, or other suitable project with the instructor’s approval. The project proposal created in Capstone I must have the approval of both the Capstone I instructor and the program director before the student begins the project in Capstone II. The final project must have a writing component for assessment purposes.
I. Introduction
The Haile/US Bank College of Business offers three graduate degrees – the Master of Accountancy (MAcc), the Master of Business Administration (MBA), and the Master of Executive Leadership and Organizational Change.

Accreditation
The Haile/US Bank College of Business is accredited by AACSB International – the Association to Advance Collegiate Schools of Business, the official accrediting agency for business colleges, for its bachelor and graduate programs. Northern Kentucky University is accredited by the Southern Association of Colleges and Schools.

Office of Graduate Business Programs
The Graduate Business Programs office is located in the Haile/US Bank College of Business Center room 363 (Building to be renamed in Fall 2011). Program inquiries should be directed to MBA Program, Haile/US Bank College of Business, AST 363, Northern Kentucky University, Nunn Drive, Highland Heights, KY 41099, or via electronic mail at mbusiness@nku.edu. Telephone: (859) 572-6336; fax: (859) 572-7694; website: http://cob.nku.edu

Graduate Non-degree Status (students not working toward a degree)
Enrollment in 600-level Haile/US Bank College of Business courses is normally restricted to students admitted to graduate business-degree programs. However, students in the graduate non-degree status may enroll in MBA courses providing 1) the Office of Graduate Programs has on file official copies of all their undergraduate and graduate transcripts; 2) they meet all stated prerequisites for the course(s) for which they wish to enroll; and 3) they have received written permission from the appropriate graduate director (MBA or MAcc). Students in the graduate non-degree status may take no more than eight hours of graduate business courses.

Visiting Students
If you would like to take a course from the Haile/US Bank College of Business for transfer to another university, you must submit a transcript from your home institution in addition to the other university requirements. Permission to enroll must be approved by the graduate programs director. All prerequisites must be met and an undergraduate transcript may be required.

Master of Accountancy (MAcc)
Robert Salyer, M.S., CPA, Program Director

I. Purpose
The Master of Accountancy (MAcc) degree program supports the mission of Northern Kentucky University to educate “students to be productive citizens, to prepare them for success in careers and occupations....” There are three tracks within the MAcc degree program. The Professional track is intended to allow those with an undergraduate accounting degree to meet the requirement that candidates for the certified public accountant examination have 150 semester hours including a bachelor’s degree. Students with an undergraduate accounting degree enter this track. The second track is the Tax track. This track is intended to allow those with an undergraduate accounting degree to choose a specialty in tax by completing tax elective courses and to meet the requirement that candidates for the certified public accountant examination have 150 semester hours including a bachelor’s degree. In addition, students who do not have an undergraduate degree in accounting but who have completed two introductory accounting courses, six semester hours of intermediate accounting, and three semester hours of tax may enter either the professional track or the tax track. The third track is the Accounting Practice and Reporting track. This track meets the needs of students who do not have an undergraduate degree in accounting but who wish to pursue a career in accounting.

II. Academic Requirements

Transfer Credit
Transfer credit may be granted for up to nine semester hours. The credit must have been earned at a AACSB accredited institution within the last five years with a grade of at least a B. The courses may be no older than six years at the time of graduation. The director of graduate programs in the Haile/US Bank College of Business must evaluate the courses as equivalent to NKU courses. Courses rejected by the director of graduate programs in the Haile/US Bank College of Business will not be transferred into the program. Credit earned by correspondence will not apply toward 600-level requirements in the program. No credit can be earned through work experience. Applications for transfer must be submitted to the director of graduate programs in the Haile/US Bank College of Business and must include title and edition of the texts used and detailed course descriptions or course syllabi.

Students or graduates wishing to transfer coursework from the Master of Accountancy degree program at NKU may be granted credit for up to 9 semester hours at the discretion of the MACC director.

A student who wishes to take graduate courses elsewhere after being admitted to the MBA program must receive written approval from the MBA director before registering for the courses. The grades for these courses will be calculated into the GPA and are treated in the same manner as grades earned in NKU graduate courses.

Refer to academic requirements in the graduate studies section of this catalog for NKU transfer policies.

Academic Standing
A GPA of at least 3.00 must be maintained for all 600-level coursework. A student with a GPA below 3.00 will not be permitted to advance beyond 18 semester hours in the program until the GPA is raised to 3.00 by repeating courses. A course may be repeated only once, and only two courses may be repeated. Only courses in which a less-than-satisfactory grade was earned (i.e., C or F) may be repeated; the repeat grade will be used to compute the GPA. Students must file an Option to Repeat form in the Registration Service Center for any repeated courses. If a student’s graduate GPA falls below 3.00, he/she will be placed on probation. Any student whose graduate GPA has remained below 3.00 for three consecutive semesters will be dropped from the program.

Transfer Credit
Transfer credit may be granted for up to nine semester hours. The credit must have been earned at a AACSB accredited institution within the last five years with a grade of at least a B. The courses may be no older than six years at the time of graduation. The director of graduate programs in the Haile/US Bank College of Business must evaluate the courses as equivalent to NKU courses. Courses rejected by the director of graduate programs in the Haile/US Bank College of Business will not be transferred into the program. Credit earned by correspondence will not apply toward 600-level requirements in the program. No credit can be earned through work experience. Applications for transfer must be submitted to the director of graduate programs in the Haile/US Bank College of Business and must include title and edition of the texts used and detailed course descriptions or course syllabi.

Students or graduates wishing to transfer coursework from the Master of Accountancy degree program at NKU may be granted credit for up to 9 semester hours at the discretion of the MACC director.

A student who wishes to take graduate courses elsewhere after being admitted to the MBA program must receive written approval from the MBA director before registering for the courses. The grades for these courses will be calculated into the GPA and are treated in the same manner as grades earned in NKU graduate courses.

Refer to academic requirements in the graduate studies section of this catalog for NKU transfer policies.

Academic Standing
A GPA of at least 3.00 must be maintained for all 600-level coursework. A student with a GPA below 3.00 will not be permitted to advance beyond 18 semester hours in the program until the GPA is raised to 3.00 by repeating courses. A course may be repeated only once, and only two courses may be repeated. Only courses in which a less-than-satisfactory grade was earned (i.e., C or F) may be repeated; the repeat grade will be used to compute the GPA. Students must file an Option to Repeat form in the Registration Service Center for any repeated courses. If a student’s graduate GPA falls below 3.00, he/she will be placed on probation. Any student whose graduate GPA has remained below 3.00 for three consecutive semesters will be dropped from the program.

Degree. In addition, students who do not have an undergraduate degree in accounting but who have completed two introductory accounting courses, six semester hours of intermediate accounting, and three semester hours of tax may enter either the professional track or the tax track. The third track is the Accounting Practice and Reporting track. This track meets the needs of students who do not have an undergraduate degree in accounting but who wish to pursue a career in accounting.

II. Admission

Admission Process
Students applying to the MAcc program in the Haile/US Bank College of Business must submit the following:

1. An application for MAcc admission and the application fee.
2. Official copies of transcripts of all undergraduate and graduate (if applicable) coursework.
3. An official copy of the Graduate Management Admission Test (GMAT) score report taken within the last five (5) years. Exceptions to the GMAT requirement include possession of another Masters, MD or PhD degree.
4. A current resume (3 years of work experience is strongly encouraged).
A "Statement of Purpose" explaining your interest in a MAcc degree in general and the NKU MAcc degree in particular. If applicable, an official copy of the Test of English as a Foreign Language (TOEFL). Submit applications to the Office of Graduate Programs, Northern Kentucky University, Nunn Drive, Highland Heights, KY 41099 Application deadlines are as follows: For Domestic Applicants For International Applicants

Fall Semester Entry July 1 June 1
Spring Semester Entry December 1 October 1
Summer Semester Entry April 1 March 1

III. Program Requirements

Additional Admission Requirements
To be considered for admission to the MAcc program, applicants must meet all requirements for admission to a Haile/US Bank College of Business program (detailed above). All academic requirements of the Haile/US Bank College of Business program related to transfer credit and academic standing (see above under Haile/US Bank College of Business main section in the graduate section of this catalog) are enforced for the MAcc program. Students who are enrolled in or have completed the MBA at NKU and choose to pursue a MAcc in the professional track may transfer up to nine semester hours completed under the MBA to degree requirements of the MAcc with the approval of the program director.

Professional Track Program Requirements
The Professional Track program is a 30-semester-hour program composed of 21 semester hours of required courses and nine semester hours of electives. To enter this track, students must have completed two introductory accounting courses, a tax course, and the equivalent of six semester hours of Intermediate Accounting. The required courses are:

ACC 601 Management Control Systems
ACC 603 Consolidations and Partnerships
ACC 620 Tax Research and Practice
ACC 640 Advanced Auditing
BUS 632 CPA Law
ACC 689 Professional Certification - CPA Review
ACC 697 Advanced Accounting Theory (This capstone course must be taken in the last semester, or within nine credit hours of graduation)

Three electives may be selected from graduate courses for which the admitted MAcc student meets the prerequisites. Courses that may not be used as electives are: ACC 605, BUS 605, FIN 605, IFS 605, and ACC 625.

Tax Track Program Requirements
The Tax Track program is a 30-semester-hour program composed of 21 semester hours of required courses and nine semester hours of graduate tax electives. To enter this track, students must have completed two introductory accounting courses, a tax course, and the equivalent of six semester hours of Intermediate Accounting. The required courses are:

ACC 601 Management Control Systems
ACC 603 Consolidations and Partnerships
ACC 620 Tax Research and Practice
ACC 640 Advanced Auditing
BUS 632 CPA Law
ACC 689 Professional Certification - CPA Review
ACC 697 Advanced Accounting Theory (This capstone course must be taken in the last semester, or within nine credit hours of graduation)

Three electives may be selected from the following graduate tax courses.

ACC 630 Federal Taxation of Corporations
ACC 632 Tax Accounting Methods
ACC 634 Taxation of Partnerships and Pass Through Entities
ACC 636 State Taxation
ACC 638 Advanced Individual Taxation

Master of Business Administration (MBA)

Diane Smith, Program Coordinator
Ned Jackson, Program Director

Office of Graduate Business Programs
The Graduate Business Programs office is located in the Haile/US Bank College of Business located in the Business Academic Center Building (BC) in suite BC 363. Program inquiries should be directed to MBA Program, Haile/US Bank College of Business, BC 363, Northern Kentucky University, Nunn Drive, Highland Heights, KY 41099, or via electronic mail at mbusiness@nku.edu. Telephone: (859) 572-6336; fax: (859) 572-7694; website: http://cob.nku.edu

Purpose
The Master of Business Administration is a degree designed to equip its graduates for success and enhancement in the workplace. Through an integrated curriculum, hybrid courses, and small cohort sizes students receive all of their education and skills for advancement in their career at a location close to home in the Northern Kentucky area. The program is aimed toward full-time working professionals, and classes are held during the week in the evening.

The program focuses on an integrated curriculum on the following topics:
Managing and Leading Organizations
Analytics
Managerial Concepts and Tools
Global Environments
Strategy and Structure
Managing for the Future

ACC 600 Accounting Skills
ACC 604 Financial Accounting I
ACC 606 Financial Accounting II
ACC 500 Auditing I
ACC 601 Management Control Systems
ACC 620 Tax Research and Practice
ACC 640 Advanced Auditing
ACC 603 Consolidations and Partnerships
BUS 632 CPA Law
ACC 689 Professional Certification - CPA Review
ACC 697 Advanced Accounting Theory (This capstone course must be taken in the last semester, or within nine credit hours of graduation)
II. Admission

Admission Information
This two-year program, distinctive in content and delivery, is precisely calibrated for high-potential individuals looking to meet the demands of leading organizations in the 21st Century.

Candidates need to have at least three years experience in an organization. They might have previous business education or maybe not. Either way, they have learned something from their work experience.

Admissions Requirements for the Program
An application for the MBA admission and the application fee. Official copies of transcripts of all undergraduate and graduate (if applicable) coursework from accredited institutions. A minimum undergraduate grade point average (GPA) of 2.75 is required for consideration. An official copy if the Graduate Management Admission Test (GMAT) score report taken within the last five (5) years. A minimum score of 525 is required for consideration. A current resume (Three years of work experience is highly preferred.) An essay explaining how an MBA can help you reach your professional goals (500-750 words) Three letters of recommendation are required. One letter of recommendation must be from the most recent employer. If an international applicant, the IBT TOEFL must be submitted.

This is a highly competitive program and will accept a limited number of candidates. All documentation (applications and admissions materials) must be submitted by June 1, 2013 to be considered for the fall term.

III. Program Requirements

Preparatory Work To be an excellent MBA student, one must possess or acquire an understanding of the fundamentals of business. Some MBA students may have taken coursework in business subjects while others may have not. All incoming NKU MBA students are required to complete the following on-line, foundational tutorials/assessments to become familiar or to be reacquainted with subject matter, an understanding of which is necessary to facilitate successful progression through the program.

The MBA Foundations online tutorials/assessments consist of 7 individual modules covering the following subjects:

- Quantitative - about 30 questions
- Statistics - about 70 questions
- Economics - about 80 questions
- Accounting - about 70 questions
- Finance - about 30 questions
- Excel 2010 - Data Presentation in Spreadsheets - about 70 questions
- Excel 2010 - Data Manipulation in Spreadsheets - about 50 questions

Upon registration, students receive instructions to obtain a tutorial access code. Once you have obtained your access code, you may take the assessments as many times as you need to achieve the required proficiency. Assessments must be completed by the end of Module 1 (Semester 1).

MBA Program Overview

Boot Camp (Required)
This 1.5 day zero credit is intended to orient and prepare students to succeed in the revised MBA curriculum.

The objectives are to introduce students to:

- Critical Thinking emphasis
- Business writing skills
- Presentation skills
- The Case Method of Learning

- Elemental Aspects of Financial Analysis
- Problem Solving Processors
- Becoming Life-Long Learners
- The Systems Approach to the MBA Program
- The Expectations for Students in the Program

Module 1
Managing and Leading Organizations
- Managerial Decision Making
- Leadership Styles and theories
- Teams: Structure, Composition and Processes
- Emotional Intelligence: Cognitive and Perceptual Biases
- Adaptability, Creativity, and Diversity
- Power, Networks, and Influences

Module 2
Analytics for Decision Making
- Decision Making and Simulation
- Macro and Microeconomics
- Financial Statement and Statistical Analysis
- Pricing Perspectives and Strategies
- Securities and Firm Valuation; Risk and Return Analysis
- Managerial and Cost Accounting

Module 3
Managerial Concepts and Tools
- Regulatory Issues and Public Property
- Developing Ethical Problems
- Organizational Form, Structure, and Culture
- Informal Organizational Structures and Networks
- Legal Aspects of Managerial Decision Making
- Employment Law, Diversity, and Discrimination

Module 4
Managing for the Future
- Managing Innovation/Innovators
- Using Information as a Resource
- Market Segmentation and Opportunity Analysis
- Funding the Future of the Organization
- Forecasting and Organizational Valuation
- Business Intelligence
- Geopolitics: Present and Future

Module 5
Operating in a Global Environment
- International Trade Agreements
- Culture and Economic Differences
- Global Business: Functions, Process, and Procedures
- Global Supply Chains: Partnerships and Alliances
- Global Sourcing, Negotiating, Production, and Logistics
- Intellectual Property Issues

Module 6
Aligning Strategy and Structure
- Global Competitive Advantage
- Global Project Analysis
- Strategic Issues in Managing and Growing Customer-Centered Firms
- Creating and Managing the Sustainable Enterprise
- Strategic Management of Nonprofit and Entrepreneurial Organizations
- Developing a Socially Responsible Firm
Juris Doctor/Master of Business Administration

I. Introduction
The JD/MBA is an attractive alternative for individuals wishing to practice law and/or business in an increasingly dynamic and complex environment. It is designed to augment the knowledge of students who seek to expand their expertise in the business arena. Courses in Chase College of Law will serve as electives for the MBA degree, and Haile/US Bank MBA courses will serve as electives for the J.D. degree. Accordingly, the number of semester hours required to obtain the joint degree is fewer than the number required if each degree is pursued independently.

II. Admission
A. Admission Process and Requirements

1. New Students
Applicants for the JD/MBA degree program must apply to and meet the separate admission requirements for each college.

The College of Law accepts an entering class only in fall semester. The College of Law operates a dual-division program, which accommodates both full-time and part-time students. The Haile/US Bank College of Business accepts students in summer, fall and spring terms. Applicants may apply for admission as either full-time students or part-time students in both sections of the program.

The law school application form must be obtained from and submitted to Admissions Office, Salmon P. Chase College of Law, Northern Kentucky University, Nunn Drive, Highland Heights, Kentucky 41099. The number for the Chase Admissions office is (859) 572-5490. Applications must be received by the College of Law no later than March 1 of the year in which the applicant hopes to enter. A separate application form must be submitted to the Haile/US Bank College of Business.

Applicants must apply for and take the Law School Admission Test (LSAT) administered by the Law School Admission Council, Box 20000, 661 Penn Street, Newton, PA 18940-0998. The test is normally given in October, December, February, and June at testing centers in the United States and in some foreign countries. All arrangements to take the LSAT must be made with the Law School Admission Council no later than December of the year immediately preceding that of planned entry into the College of Law.

To be considered for admission to the MBA program, an applicant must submit the following:

   1. An application for MBA admission and the application fee.
   Official copies of transcripts of all undergraduate and graduate (if applicable) coursework.
   An official copy of the Graduate Management Admission Test (GMAT) score report taken within the last five (5) years. Exceptions to the GMAT requirement include possession of another Masters, MD or Ph.D. degree.
   A current resume (3 years of work experience is strongly encouraged).
   A "Statement of Purpose" explaining your interest in an MBA degree in general and the NKU MBA degree in particular.
   If applicable, an official copy of the Test of English as a Foreign Language (TOEFL).

For application deadline dates and a more complete description of the MBA admission materials, see previous section on MBA program or information on the web at http://cob.nku.edu/graduatedegrees/mba.html

2. Currently Enrolled Students
Students currently enrolled in either the MBA or J.D. program may elect to pursue the joint degree if they comply with the admission requirements of each program. Students enrolled in the joint program will be eligible for membership in student organizations and fraternities of each college as well as for law review, moot court, and clinical programs offered by each.

B. Transfer Credit
Normally no more than 30 semester hours of law courses may be transferable toward the J.D. degree; no credit will be transferred for any course where a grade of less than C (2.0 on a 4.0 scale) was received. Students wishing to transfer credit must have been in good standing at an American Bar Association-approved law school. All credit transferred will be with the grade of "credit." For guidelines regarding MBA transfer credit, refer to separate information on the MBA program. For University transfer policies, refer to the graduate catalog.

C. Academic Standing
A student entering the joint JD/MBA program is required to complete 108 semester-credit hours, consisting of 78 hours in the College of Law and at least 30 hours in the Haile/US Bank College of Business. If the same student were to complete each degree separately, he or she would be required to take 90 credit hours in law and at least 39 in business. Thus, at least theoretically, the joint degree program allows the student to take 12 fewer law credit hours and nine fewer business credit hours and to complete the joint degree program as much as a year earlier. Students failing in one college but meeting passing requirements in the other college and desiring to complete their degree there will be allowed to do so as long as they continue to maintain a passing average. Students who do not complete the joint program, however, will be required to meet the regular degree requirements that were in effect when they entered the joint program.

III. Curriculum
A. Business

Preparatory Work To be an excellent MBA student, one must possess or acquire a basic understanding of the fundamentals of business courses; accounting, finance and statistics. Some incoming MBA students may have taken coursework in some or all of these areas while others may have not. All incoming NKU MBA students take an online tutorial/assessment in each of these subject areas, confirming that each student has command of this basic business knowledge. Each student needs to attain a proficiency score of 80% or higher to fulfill each module.

The three (3) online tutorial/assessments are:

   Introduction to Financial Accounting
   Fundamentals of Finance
   Managerial Decision Analysis (Business Statistics)

Upon admission, each student will receive access to complete the tutorial/assessments. These online modules can be completed at the individual students’ pace, preferably before the start of the students’ first semester of coursework.

Integrative Courses (9 credit hours)
ECO 610 Business & the Changing Global Environment
MGT 620 Leadership & Ethics
MGT 685 Business Strategy, Implementation & Control

Core Courses 24 credit hours

COM 603 Business Communication
ACC 625 Accounting for Management
FIN 625 Financial Management
MGT 612 Managing People & Organizations
ECO 625 Managerial Economics
MKT 625 Marketing Management
MGT 625 Operations Management & Decision Analysis
MBI 625 Information Systems in Organizations

Elective Courses
The law courses fulfill the nine semester hours of business electives

B. Law

1. Required courses for joint degree (62 hours)
LAW 801 Basic Legal Skills Research 2
LAW 802 Basic Legal Skills Writing 3
**Master of Science in Executive Leadership and Organizational Change**

Kenneth S. Rhee, Ph.D., Program Director

I. Introduction

**Purpose**
The Master of Science in Executive Leadership and Organizational Change (ELOC) program focuses on leadership and organizational change as the key components of effective management. Today’s leaders face great challenges dealing with complex and changing environments, and the program helps develop leadership competencies to help leaders and managers transform their organizations to ensure current and future success.

**Office of the ELOC Program**
The ELOC office is located in the Haile/US Bank College of Business, Business Academic Center, 385. Program inquiries should be directed to ELOC Program, Haile/US Bank College of Business BC 385, Northern Kentucky University, Nunn Drive, Highland Heights, KY 41099. Telephone: (859) 572-5947; fax (859) 572-5150; email: eloc@nku.edu

II. Program Requirements

The program seeks to admit qualified students who have either full-time professional or managerial job experience. There will be no GMAT or GRE requirement. Each application will be independently reviewed by a committee consisting of full-time faculty, advisory board members and current students.

**Admission Requirements**

Students applying to the ELOC program must submit

1. an application for graduate admission and the application fee.
2. a personal statement, current career essay, and future career objectives essay.
3. three letters of recommendation, one of which could be a letter of nomination or support from student’s current organization.
4. official copies of transcripts of all undergraduate and graduate work.

Submit completed applications to the Office of Graduate Programs, Northern Kentucky University, Nunn Drive, Highland Heights, KY 41099.

Applicants are eligible for admission if they have

1. a bachelor’s degree from a regionally accredited institution.
2. a minimum of 3 years of professional or managerial work experience with decision-making authority (e.g., experienced managers, small or family business owners, management consultants, human resources or technical professionals).
3. full-time employment at the time of entry.
4. international students need to demonstrate their English proficiency by scoring 600 or above on TOEFL.

III. Academic Requirements

All students will attend a two-year cohort that begins in the Fall Semester.

**First Year Curriculum**

<table>
<thead>
<tr>
<th>Fall</th>
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<tbody>
<tr>
<td>ELOC 610</td>
<td>Leadership Assessment and Development</td>
<td>3</td>
</tr>
<tr>
<td>ELOC 615</td>
<td>Teams and Conflict Management</td>
<td>3</td>
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<tr>
<th>Spring</th>
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<tr>
<td>ELOC 620</td>
<td>Action Research Methods</td>
<td>3</td>
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<tr>
<td>ELOC 625</td>
<td>Creating High Performing Organizations</td>
<td>3</td>
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<th>Summer</th>
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<tbody>
<tr>
<td>ELOC 660</td>
<td>First-Year Public Engagement Practicum</td>
<td>3</td>
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</tbody>
</table>
Second Year Curriculum

**Fall**
- ELOC 630  Organizational Strategy Development and Systems Thinking  3
- ELOC 640  Organizational Consultation  3

**Spring**
- ELOC 635  Managing Organizational Change  3
- ELOC 645  Global Leadership and Sustainable Change  3

**Summer**
- ELOC 665  Graduation Action Research Project  3

**IV. Graduation Requirements**
Students must complete all program requirements to be eligible for graduation. The Graduation Field Research Project offers students the opportunity to integrate theory and coursework with practice. Students must complete the project, and submit a written report. All projects must be approved by Dr. Kenneth S. Rhee, ELOC Program Director.
College of Education and Human Services

Mathematics, Education, and Psychology 206

I. Introduction

Purpose

The faculty and staff of the College of Education and Human Services (COEHS) are committed to providing graduate programs that set a standard of excellence. The programs in the college have rigor, relevance, and sustainability of the highest caliber and the faculty and staff pride themselves in the quality relationships they create and foster with students and colleagues alike.

The college offers the following graduate level programs: Master of Social Work (MSW). This program educates competent and ethical social workers who demonstrate leadership social work values in their communities and their profession, toward advancing social and economic justice. Graduates are particularly prepared to engage in practice with families and children in individual, group, family, and community settings.

Counselor Education Programs: These programs are designed to prepare students to be professional counselors. The development of a strong professional identity, a rich knowledge base, and expertise in the skills of counseling are essential to respond to the multitude of societal changes and to the ever-expanding counseling profession. Specifically, the Master of Arts in School Counseling program prepares quality counselors for public schools in P-12 settings. The Master of Science in Clinical Mental Health Counseling prepares ethical quality counselors for community agencies or other mental health settings.

Master of Arts in Education: Teacher as Leader: This program is designed specifically for certified teachers 1) to provide learning experiences that will improve the professional performance of classroom teachers, 2) to enable teachers to extend their certification as required by the Kentucky Education Professional Standards Board, and 3) to enable teachers to upgrade their certification to the next rank.

Rank I Program: This program is designed to be a logical professional step beyond Rank II for currently certified teachers. It continues to build the knowledge, skills, and leadership abilities of teachers in their current positions while also providing direction and assistance toward meeting the long-term professional career goals of teachers.

Alternative Certification Programs: These programs are designed for individuals who are looking for a career change and wish to become a certified teacher. There are several areas and types of certification programs available, such as the Master of Arts in Teaching, the Alternative Certification in Special Education, the Interdisciplinary Early Childhood Proficiency Evaluation, and the World Language Summer Program.

Educational Leadership: These programs are designed to prepare certified teachers to become effective leaders as principals, supervisors and superintendents and offer an Education Specialist degree for principal preparation, and additional certifications in supervisor of instruction and superintendent.

The Doctor of Education (Ed.D.) in Educational Leadership: This program is designed to enhance leadership skills for instructional and administrative leaders in P-20 settings, as well as other instructional specialists. It is a practitioner degree designed to meet a set of “best practice” competencies/outcomes integrated with individual career and personal goals for leaders with five or more years of professional experience.

All graduate students must demonstrate progress toward meeting the state and national standards appropriate for each degree program. Students enrolled in the education related degrees must meet the Kentucky Teacher Standards, the Interdisciplinary Early Childhood Education Teacher Standards, OR the Interstate School Leaders Licensure Consortium (ISLLC) Standards. Students in the counseling programs must meet the Council for Accreditation of Counseling and Related Education (CACREP) standards. Each set of standards identifies the knowledge, skills, and dispositions students must demonstrate to become effective professionals in their respective area of study.

II. Academic Requirements

Program Offerings

Master of Social Work: students who enter under this application intend to complete the admission and degree requirements for the
Master of Arts in School Counseling students who enter under this application intend to complete the admission and degree requirements and counseling certification for the Master of Arts in School Counseling unless otherwise noted.

Master of Science in Clinical Mental Health Counseling students who enter under this application intend to complete the admission and degree requirements for the Master of Science in Clinical Mental Health Counseling.

Master of Arts in Education-Teacher as Leader students who enter under this application already hold a teaching certificate, and intend to complete the admissions and degree requirements for the Master of Arts in Education-Teacher as Leader program.

Rank I Teaching students who enter under this application intend to complete the admissions and program requirements for the non-degree Rank I program in education.

Rank I School Counseling students who enter under this application intend to complete the admission and program requirements in order to obtain certification.

Master of Arts in Teaching students who enter under this application intend to complete the admission and degree requirements for the Master of Arts in Teaching in order to obtain initial certification.

Alternative Certification in Special Education students who enter under this application intend to complete admission and program requirements for initial certification for P-12 special education.

Interdisciplinary Early Childhood Education Proficiency Evaluation students who enter under this application intend to complete the admission and program requirements in order to obtain certification.

World Languages students who enter under this application intend to complete the admission and program requirements for the World Languages program in order to obtain initial certification.

Superintendent Certificate students who enter under this application intend to complete the admission and program requirements in order to obtain certification.

Education Specialist in Educational Leadership students who enter under this application intend to complete the admission and degree requirements in order to obtain the degree. Obtaining certification requires additional exams required by KYEPSB.

Doctor of Education students who enter under this application intend to complete the degree requirements for Doctor of Education.

Visiting/Transient Students
Students enrolled in a graduate program at another regionally accredited institution may be admitted to NKU as transient graduate students. The graduate dean of that institution must first submit a statement of approval to the NKU Office of Graduate Programs in lieu of the usual admissions documentation. This statement is to be made on a Visiting Student Application. The general graduate application should also be completed. The application forms are available from the Office of Graduate Programs or on their website, gradschool.nku.edu.

Non Degree Graduate Students
Students enrolled as a non-degree graduate student seeking an endorsement or additional area of certification must submit a copy of their teaching certificate in addition to the admission requirements of Northern Kentucky University for non-degree graduate students. A signed curriculum contract and codes of ethics are required in the first semester if seeking an endorsement or additional area of certification. In order to add the certification or request a rank change based on the planned program of study the policies below on teacher certification apply.

Course Numbering
Courses numbered 500-599 are open to upper-division undergraduates who have completed at least 54 undergraduate semester hours and to graduate students. Courses numbered at the 600-700 level are open to graduate students only. Courses numbered at the 800 level are open to students admitted to a Doctorate program only.

Academic Advising
Once students have been admitted to a graduate program in the College of Education and Human Services they are assigned an academic advisor through either the Counseling, Social Work and Education Leadership Graduate Office or the Teacher Education Graduate Office. Because of the complexity of the programs at the graduate level, students are expected to maintain close consultation with their advisors. It is the responsibility of the students to confer with their advisors and to take the courses needed to complete their coursework. Students should be advised to follow their prescribed course of study and to check with their advisors before they schedule classes not listed on the appropriate course of study. Students should refer to the graduate COEHS website or the program handbook for additional information.

Teacher Certification
Teachers holding regular teaching certificates and who have completed an approved four-year college degree or the equivalent are classified as Rank III by the Education Professional Standards Board. Applicants for admission to graduate education programs at NKU must be certified at the Rank III level or above or have a statement of eligibility to be admitted to the program. Teaching certificates from out of state must be equivalent to those required for admission to the graduate studies programs. Substitute teaching certificates are not equivalent to a teaching certificate and are not accepted for the admission process.

Rank II status is granted to teachers holding a teaching certificate who either have a master’s degree in a subject field approved by the Education Professional Standards Board or equivalent preparation. NKU offers three programs leading to Rank II status: 1) the Master of Arts in Education-Teacher as Leader, 2) the Master of Arts in Teaching, and 3) the Master of Arts in School Counseling.

The Education Professional Standards Board will grant Rank I classification to teachers holding regular teaching certificates who have either a master’s degree in a subject field approved by the Education Professional Standards Board or equivalent preparation and who, in addition, have earned 30 semester hours of approved graduate work or its equivalent. NKU’s Rank I program is approved by the Kentucky Education Professional Standards Board as an appropriate planned program for achievement of a Rank I classification.

Since the Master of Arts in Education-Teacher as Leader, Rank I, Education Specialist, Master of Arts in School Counseling and Master of Arts in Teaching programs are planned programs, attainment of appropriate ranking will result only through an institutional recommendation. Students planning to finish the Master of Arts in Education-Teacher as Leader, Rank I Program, Education Specialist, Master of Arts in School Counseling, or Master of Arts in Teaching must complete the necessary the application for Kentucky certification or change in salary rank according to the following time schedule:

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**Completion**  
**Deadline**

<table>
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<tr>
<th>Semester</th>
<th>Completion</th>
<th>Deadline</th>
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</thead>
<tbody>
<tr>
<td>Spring</td>
<td>May 1</td>
<td></td>
</tr>
<tr>
<td>Summer</td>
<td>August 1</td>
<td></td>
</tr>
<tr>
<td>Fall</td>
<td>December 1</td>
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</tbody>
</table>

These forms, which may be obtained online at the KYEPSB website (www.kyepsb.net) and submitted to the appropriate office: Teacher Education Graduate Office (MEP 268) or Counseling, Social Work and Educational Leadership Graduate Office (MEP 295) are sent as
To be eligible for admission you must submit:

Applicants whose admission requirements are not complete by the deadline (available on the Office of Graduate Programs web page). Programs in the Lucas Administrative Center, AC 302, before the application. All admission requirements should be submitted to teachersedu@nku.edu or 859-572-6330.

III. Admission Requirements and Process

The program requires 30 semester hours of graduate-level coursework earned beyond the bachelor’s degree and initial teacher certification. New teachers in Kentucky may submit a Kentucky Statement of Eligibility.

Letters of Recommendation: Submit three (3) recommendation forms with attached letters of recommendation. Applicants should seek recommendations from colleagues familiar with the applicant’s qualifications for graduate study (e.g., former professor, current principal, supervisor). Attached letters of recommendation must be written on official letterhead and have the signature of the individual providing the recommendation. Within the letter, those providing recommendations should explain their professional role, their relationship to the applicant, and their assessment of the applicant’s qualifications for graduate study. Recommendation letters submitted without the recommendation form will not be accepted. Recommendation forms are available on the Office of Graduate Programs website.

Teaching Certificate: Submit a copy of one’s current teaching certificate or out-of-state equivalent. New teachers in Kentucky may submit a Kentucky Statement of Eligibility.

Teacher as Leader Admission Agreement: Print, sign, and submit the Teacher as Leader Admission Agreement to the Office of Graduate Programs. The agreement form is available here: Teacher as Leader Admission Agreement.

International students or students whose native language is not English should contact the Office of International Students and Scholars (OISS) to inquire about policies regarding official transcript evaluations and English proficiency. Transcript evaluations and/or TOEFL scores may be required for admission to the Teacher as Leader program. The OISS may be reached by telephone at (859) 572-6517 or by email at oiss@nku.edu.

Preference will be given to applicants with an undergraduate grade point average of 2.75 or higher, and GRE scores of 139 or higher in Quantitative Reasoning, 150 or higher in Verbal Reasoning, and 3.4 or higher in Analytical Writing. Applicants who meet two or more of these requirements will be considered, but may be required to take additional coursework.

Applications who took the GRE exam before August 1, 2011 which had a score scale ranging from 200-800 will be accepted in the program based on GRE scores of the same percentile rank according to the concordance table published by Educational Testing Service.

IV: Application Review and Deadlines

Only complete application files will be reviewed. Admission will be offered to the number of applicants sufficient to meet enrollment limits. Applicants whose application files are not complete before the priority deadline may only be considered for admission if enrollment limits have not yet been met. The following is the graduate application review schedule:

<table>
<thead>
<tr>
<th>Application files</th>
<th>will be reviewed in the month of</th>
<th>for admission in this term (or later)</th>
<th>Decision letter will be emailed on or near</th>
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<tbody>
<tr>
<td>received by the priority deadline of</td>
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<tr>
<td>July 1</td>
<td>July</td>
<td>Fall</td>
<td>July 15</td>
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<tr>
<td>November 1</td>
<td>November</td>
<td>Spring</td>
<td>November 15</td>
</tr>
<tr>
<td>April 1</td>
<td>April</td>
<td>Summer</td>
<td>April 15</td>
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</table>

Admission decisions are not made based on single admission criteria (e.g., GRE scores, GPA, SPG, etc.). Applicant’s files are evaluated holistically when estimating an applicant’s readiness for graduate study; therefore, submitting the required admissions documents or attaining the minimum requirements does not guarantee admission to the program.

V. Curriculum Criteria

A. Core Courses (15 semester hours)

EDG 607 Orientation to MAED Teacher as Leader
(Must be taken in first semester)
B. Individual Competence Development (3-6 semester hours)
Any MAEd applicant whose previous coursework does not include a course in the teaching of reading and/or a course in the teaching of students with exceptionalities will be required to take such courses as part of this program.

C. Elective Courses (3 semester hours)
Candidates in concentration areas requiring only 12 credits will select a course based on their Statement of Professional Goals with approval of his/her advisor and the Teacher Education Graduate Office prior to student enrolling in the courses.

D. Concentrations (12-15 semester hours)

1. Content Option: Candidate takes 12 semester hours of content courses in area(s) of his/her teaching certification. Courses meeting the content component must be approved by the student's advisor and the Teacher Education Graduate Office prior to student enrolling in the courses.

2. Interdisciplinary Early Childhood Education (Birth-K)

For IECCE Certification: Completion of all courses (18 semester hours) and Praxis exam(s) as required by KYEPSB

This is an option designed to assist teachers with experience in the teaching of reading and/or in the teaching of students with exceptionalities.

Electives choose one (3 credit hours)
EDU 550 Current Trends in Teaching Early Childhood Education 3
EDU 568 Administration and Supervision in Early Childhood Education 3
EDS 561 Mental and Orthopedic Disabilities 3
EDG 663 Behavior Analysis Procedures for Students with Exceptionalities 3
EDG 664 Procedures and Materials for Remediating Learning and Behavior Disorders 3
EDS 588 Professional Laboratory Experience 3

3. Learning and Behavior Disabilities (P-12)

For LBD Certification: Completion of all courses (33-36 semester hours) and Praxis exams as required by KYEPSB
EDG 666 Introduction to Education of Students with Exceptionalities 3
EDG 630 Language and Learning Across the Curriculum 3
EDG 660 Learning and Behavior Disorders 3
EDS 561 Mental and Orthopedic Disabilities 3
EDG 662 Educational Assessment of Learning and Behavior Disorders 3
EDG 663 Behavior Analysis Procedures for Students with Exceptionalities 3
EDG 664 Teaching Methods for Students with Learning and Behavior Disorders 3
EDS 570 Working with Families of Students with Disabilities 3
EDG 667 Collaboration and Inclusive Practice 3
EDS 572 Secondary Special Education Programs 3
EDG 658 Assessment Techniques for P-12 Mathematics 3
EDS 588 Professional Laboratory Experiences 3-6

4. Moderate and Severe Disabilities (P-12)

If not certified in LBD, candidate must complete the following courses or course equivalencies to pursue the moderate to severe certification:
EDG 666 Introduction to Education of Students with Exceptionalities 3
EDS 561 Mental and Orthopedic Disabilities 3
EDS 570 Working with Families of Students with Disabilities 3
EDG 662 Educational Assessment of Learning and Behavior Disorders 3
EDG 663 Behavior Analysis Procedures for Students with Exceptionalities 3

Moderate and Severe Disabilities for students who are currently LBD certified or have completed the pre-requisite courses:

For MSD certification: Completion of all courses (22 semester hours) and Praxis exam(s) as required by KYEPSB
EDG 651 Assistive Technology in Special Education 3
EDG 653 Language Development of Students with Disabilities 3
EDG 665 Transdisciplinary Collaboration for Students with Moderate and Severe Disabilities 3
EDG 668 Advanced Principles of Behavior Management 3
EDG 669 Diagnostic and Prescriptive Teaching for students with Moderate and Sever Disabilities 4
EDS 588 Professional Laboratory Experience 3-6

5. Gifted Education (P-12)

For Gifted and Talented Endorsement: Completion of all courses (12 semester hours) and Praxis exam(s) as required by KYEPSB.

Prerequisite to starting the endorsement: One year of full time teaching experience

Students must take EDG 621 and EDG 623 before they will be permitted to enroll in EDG 625 and EDG 627

Core Courses
EDG 621 Introduction to Gifted Education 3
EDG 623 Teaching Creative and Higher Level Thinking 3
EDG 625 School Programs for Gifted Students 3
EDG 627 Seminar and Field Experiences in Gifted Education 3

6. Reading Endorsement (P-12)

For Reading & Writing Endorsement: Completion of all courses (15 semester hours), Praxis exam(s) as required by KYEPSB, and three years of successful teaching experience.

Prerequisite to starting the endorsement: One year of full-time teaching experience
### Core Courses (12 semester hours)
- **EDG 630**: Language and Learning Across the Curriculum 3
- **EDG 632**: Classroom Based Literacy Assessment 3
- **EDG 637**: Literacy Clinic I 3
- **EDG 639**: Literacy Clinic II 3

### Elective Courses (3 semester hours)
- **EDG 634**: Reading Instruction in the Primary Grades 3
- **EDG 636**: Reading Instruction in the Middle Grades 3
- **EDG 638**: Research and the Improvement of Classroom Instruction in Reading 3

An approved course from either the Kentucky Reading Project or the Kentucky Writing Project is required.

### 7. Environmental Education Endorsement (P-12)
For Environmental Education Endorsement: Completion of 12 semester hours in accordance with the environmental education endorsements to meet the NAAEE Guidelines for the Initial Preparation of Environmental Educators Standards. Students must gain their advisors' approval prior to enrolling in courses. Completion of all courses (12 semester hours) and Praxis exam(s) as required by KYEPSB.

### Core Courses (6 semester hours)
- **EDG 545**: Fundamentals of Environmental Education 3
- **EDU 546**: Teaching Environmental Education 3

### Elective Courses, choose two (6 semester hours)
- **ENV 578**: Environmental Issues for Educators 3
- **EDG 544/BIO 644**: Aquatic Ecology for Teachers 3
- **EDG 693**: Selected Topics in Education 3

### 8. Instructional Computer Technology: (P-12) For ICT Endorsement
Completion of all courses (16 semester hours) and Praxis exam(s) as required by KYEPSB.

### Prerequisite Course
- **EDG 602**: Technology in Education, first course 3

### Instructional Design Strand, choose one of the following:
- **EDG 641**: Applying Innovative Strategies Ed. Practice 3
- **EDA 624**: Technology and Best Practices for School Improvement 3

### Distance Learning and Web Concepts Strand, choose one of the following:
- **EDG 642**: Designing Online Instruction 3
- **EDG 603***: Selected topics in Technology in Education 3

### Technical Component Strand, choose one (4 semester hours)
- **EDG 643**: Technology Systems in Schools 3
- **EDG 603***: Selected Topics in Technology in Education* 3

### Final Course
**EDG 693**: Research in Educational Technology 3

### 9. English as a Second Language (ESL) Endorsement:
Completion of all courses (15 semester hours) and Praxis exam(s) as required by KYEPSB.

- **ESL 601**: Advocacy & Leadership in TESOL 3
- **ESL 605**: Second Language Acquisition for Classroom Teachers 3
- **ESL 602**: Testing & Evaluation in Second Language Classroom 2
- **ESL 606**: Methods/Materials for Teachers of TESOL 4
- **ESL 608**: Grammar & Linguistics for Teachers of TESOL 3

### 10. Special Education not leading to endorsement
Completion of all courses (12 semester hours)

Required Courses: (substitutions must have prior advisor approval)
- **EDG 660**: Learning & Behavior Disorders 3
- **EDS 561**: Mental and Orthopedic Disabilities 3

### EDG 663: Behavior Analysis Procedures for Students with Disabilities 3

### Choose one (1) of the following:
- **EDG 667**: Collaboration and Inclusive Practice 3
- **EDG 651**: Assistive Technology in Special Education 3
- **EDG 653**: Language Development of Students with Disabilities 3
- **EDS 570**: Working with Families of Students with Disabilities 3
- **EDS 572**: Secondary Special Education Programs 3

### Other (with advisor approval) 3

### VI. Exit Criteria
Completion of 30 semester hours with a minimum 3.00 GPA

Completion of area of concentration with a minimum 3.00 GPA.

Completion of all core courses, concentration courses, and elective or core competency courses used for the degree with a C or better.

Signed Codes of Ethics for Kentucky School Personnel and College of Education and Human Services

Signed copy of Master of Arts in Education: Teacher as Leader curriculum contract and appropriate area of concentration curriculum contract

Successful completion and presentation of Collaborative Action Research Project

### Master of Arts in Teaching (MAT)
Shawn A. Faulkner, Ph.D., Department Chair
Lenore Kinne, Ph.D., Program Director

#### I. Purpose
This program is designed for individuals who wish to become certified teachers. Candidates who enter this program must hold a baccalaureate degree from a regionally accredited institution. It is intended for individuals who are looking for a career change and desire to become dedicated educators in areas of need. Upon successful completion of the program, candidates will earn a Master of Arts in Teaching degree and a recommendation for Kentucky certification in one of the following certification areas.

The curriculum for the MAT program is designed to be completed in five semesters (including summer). Candidates enroll in the fall semester and continue through the following spring, summer, and fall terms, then culminate with student-teaching or KTIP during the spring term of the second year. The primary purpose of this format is to allow candidates who are employed on a full-time basis to continue their employment while attending Master of Arts in Teaching classes in evenings and weekends.

Areas of Certification available through the MAT:

<table>
<thead>
<tr>
<th>Middle Grades 5-9</th>
<th>Secondary Grades 8-12</th>
<th>Grades P-12</th>
</tr>
</thead>
<tbody>
<tr>
<td>English and Communications</td>
<td>Biological Sciences</td>
<td>French</td>
</tr>
<tr>
<td>Mathematics</td>
<td>Chemistry</td>
<td>German</td>
</tr>
<tr>
<td>Integrated Science</td>
<td>Earth/Space Science</td>
<td>Spanish</td>
</tr>
<tr>
<td>Social Studies</td>
<td>English</td>
<td>Mathematics</td>
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<tr>
<td></td>
<td>Physics</td>
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<tr>
<td></td>
<td>Social Studies</td>
<td></td>
</tr>
</tbody>
</table>

The MAT program does not provide certification in Elementary Education.
II. Contact Information
Teacher Education Graduate Office - MEP 263B
gradedu@nku.edu or 859-572-6330

III. Admission Requirements

Phase I: Pre-Admission
To be considered for admission to the MAT program, you must submit the following items to the Teacher Education Graduate Office (MEP 268) and meet the following conditions:

1. Submit a supplemental MAT program application available online on the College website (http://coehs.nku.edu/content/dam/coehs/docs/grad/MAT_SupApp.pdf).

Submit a letter to the MAT admissions committee that includes a brief autobiography, a description of life experiences related to the planned certification area, teaching, or other experiences with children outside the formal educational community other than family members.

Submit a current resume that includes work experience, prior education, and experience working with children other than in a family setting, whether through work or volunteerism.

Submit an unofficial copy of all college transcripts from regionally accredited institutions documenting all undergraduate and graduate coursework. You must have an earned undergraduate grade point average (GPA) of at least 2.75 on a 4.0 scale or 3.0 in the last 30 hours of undergraduate study.

When the four pre-admission documents are received, the Teacher Education Graduate Office will initiate an evaluation of all transcripts that document the content area in which the applicant plans to teach and will schedule a panel interview by the MAT admissions committee.

Transcripts will be evaluated by authorized faculty members of Northern Kentucky University. The applicant will be notified by the Teacher Education Graduate Office when the transcript evaluation is complete. If the evaluation indicates that additional content area coursework is required, the applicant will be required to complete the necessary undergraduate coursework for that certification area before being fully admitted to the MAT program. No content course in which a grade below C was earned may be accepted as part of the content area, and the certification GPA (combined both previously earned credit as well as new credits required as a result of the transcript evaluation) must be no lower than 2.75 on a 4.0 scale.

Applicants must successfully complete a panel interview by the admissions committee with an on-demand written essay to assess an applicant’s qualifications, dispositions, and ability to communicate clearly.

The MAT admission committee will review all candidates’ files and make preliminary admissions decisions based on all of the materials submitted, the panel interview, and the on-demand written essay. Pre-admission applicants will receive written notification of the MAT committee’s preliminary decision with instructions outlining the procedures to apply for full admission to the program. The MAT program is a limited enrollment program. Meeting the minimum pre-admission requirements does not guarantee admission to the program.

Phase II: Application and Admission
Applicants must receive a positive recommendation in Phase I (Pre-admission) from the MAT admission committee before continuing to Phase II (Application & Admission). Once an applicant has received the approval of the MAT admission committee to continue to Phase II, he/she must submit the following items to the Office of Graduate Programs in order to be fully admitted to the MAT program:

1. NKU Office of Graduate Programs application for graduate admission.

Official Transcripts from all institutions attended sent directly from the universities

Three letters of recommendation from individuals who can attest to the candidate’s potential for teaching.

A criminal and federal background check. NKU’s Department of Public Safety has services available:

http://coehs.nku.edu/advising/organizations/ambassadors.html

Official notification of appropriate Praxis II content exam(s) with the minimum score required by the state of Kentucky. To register, go to:

http://www.ets.org and look for PRAXIS II under Kentucky state requirements.

Transcript(s) showing completion of a bachelor’s degree from a regionally accredited institution with the grade point average (GPA) of at least 2.75 on a 4.00 scale, or a GPA of at least 3.0 in the last 30 semester hours of coursework.

Official notification of the following pre-professional skills(PRAXIS I) assessments of basic knowledge administered by the Educational Testing Service:

a. Pre-Professional Skills Test: Mathematics (0730 or 5730) with a minimum score of 174
b. Pre-Professional Skills Test: Reading (0710 or 5710) with a minimum score 176
Pre-Professional Skills Test: Writing (0720 or 5720) with a minimum score of 174

To register for the pre-professional skills tests, go to:

http://www.ets.org and look for PRAXIS I.

OR

Official notification of Graduate Record Exam (GRE) with the following corresponding scores:

a. Verbal Reasoning with a minimum score of 150
b. Quantitative Reasoning with a minimum score of 143
c. Analytical Writing with a minimum score of 4.0

To register for the GRE, go to:

http://www.ets.org/gre

If the applicant is applying for the Alternative Certification option of the Program under SB77, he/she should submit (1) a form (available in the COEHS Graduate Education Office) from the superintendent indicating the district’s intention to employ and (2) a completed TC-TP form for the Kentucky Education Professional Standards Board. Once accepted, the applicant must obtain a signature on the MAT Verification of Employment form.

To be fully admitted to the MAT program, the applicant’s complete application must be approved by the MAT admission committee and the Teacher Education Committee.

IV. Course Requirements

Fall Semester I (7 hours)
EDMT 611 Studies of the Learners 2
EDMT 612 Classroom Management 2
EDMT 622 Cultural Identity and Schooling 2
EDMT 692 Middle Grades/Secondary Practicum I 1

Spring Semester I (8 Hours)
EDMT 632 Curriculum Design & Assessment 3
EDMT 621 Students with Exceptionalities 3
EDMT 694 Field Experience 2 2

Summer Semester (5 Hours)
EDMT 610 Foundations of American Schooling 2
EDG 630 or EDU 530 (reading course) 3

Fall Semester 2 (7 Hours)
EDMT 641 Technology 2
EDMT 694 Field Experience 3 2

** Methods Course 3
the Office of Graduate Programs:
In addition to the graduate application for admission, you must submit to
be
Phase I:
III. Admission Requirements
In addition to the graduate application for admission, you must submit to
be
II. Contact Information

Teacher Education Graduate Office - MEP 268
gradedu@nklu.edu or 859-572-6330

III. Admission Requirements
Phase I: must be completed prior to May 1st and before any candidate will be
granted an interview
In addition to the graduate application for admission, you must submit to
the Office of Graduate Programs:

* Students may choose to take the reading course during any semester.
Students pursuing secondary English certification are required to take EDU
530 (not ENG 630) as their reading course.

** Students pursuing secondary English certification are required to take
two methods courses (ENG 620 and ENG 630). Students pursuing two
middle grades content areas are required to take a methods course in each
content area. This may require an additional semester beyond the five
semester program.

V. Exit Requirements
Before a degree or certification can be awarded, you must
1. complete and submit the Praxis II PLT at the appropriate grade
teaching certificates earned through coursework completed at the graduate level will lead to certification.

Alternative Certification in Special Education
Shawn A. Faulkner, Ph.D., Department Chair
Lenore Kinne, Ph.D., Program Director

I. Purpose
The Alternative Certification in Special Education is designed to prepare
individuals who do not currently hold certification and have not completed a
teacher preparation program for a rewarding career as an educator working
with children in an LBD (Learning and Behavior Disorders) classroom. The
standards for the Alternative Certification Program in Special Education
outline the knowledge and skills needed by a beginning teacher in the area
of special education. This is a non-degree teacher preparation and
certification program at the graduate level and will lead to certification.

II. Contact Information
Teacher Education Graduate Office - MEP 268
gradedu@nklu.edu or 859-572-6330

III. Admission Requirements
Phase I: must be completed prior to May 1st and before any candidate will be
granted an interview
In addition to the graduate application for admission, you must submit to
the Office of Graduate Programs:

1. official sealed transcripts of all undergraduate and graduate schools
   attended including the completion of a bachelor’s degree from a
   regionally accredited institution.
   a. undergraduate GPA must be at least 2.75 on a 4.00 scale or 3.0
      on the last 60 hours.
   b. must have completed at least one college level mathematics course
      with a grade of "C" or better.
   c. a general application for graduate admission and the application fee.
This application may be found online at http://gradschool.nku.edu.
three letters of recommendation from individuals who can attest to the
candidate's potential for teaching. Each letter should be
accompanied by the reference form available from NKU Office of
Graduate Programs website.
a signed employment verification form (available in the graduate
education program office) from a local school superintendent that
verifies employment in a special education teaching position; under
Senate Bill 77.
Official notification of the following pre-professional skills (PRAXIS I)
assessments of basic knowledge administered by the Educational
Testing Service:

a. Pre-Professional Skills Test: Mathematics (0730 or 5730)
   with a minimum score of 174
b. Pre-Professional Skills Test: Reading (0710 or 5710) with a
   minimum score of 176
c. Pre-Professional Skills Test: Writing (0720 or 5720) with a
   minimum score of 174.
To register for the pre-professional skills tests, go to
http://www.ets.org and look for PRAXIS I.

Official notification of Graduate Record Exam (GRE) with the
following corresponding scores:

a. Verbal Reasoning with a minimum score of 150
b. Quantitative Reasoning with a minimum score of 143
1. c. Analytical Writing with a minimum score of 4.0
To register for the GRE, go to http://www.ets.org/gre

Only when each of the above listed requirements is met will you be allowed
to continue the admission process by moving to Phase II.

IV. Course Requirements

Summer Semester I
EDG 666 Introduction to Special Education 3
EDG 667 Collaboration and Inclusive Practice 3
EDG 630 Language and Learning Across the Curriculum 3

Fall Semester I
EDG 660 Learning and Behavior Disorders 3
EDS 561 Mental and Orthopedic Disorders 3

Spring Semester I
EDG 663 Behavior Analysis Procedures for Students with
   Exceptionalities 3
EDG 658 Assessment Techniques for P-12 Mathematics 3

Summer Semester II
EDG 662 Educational Assessment of Learning and
   Behavior Disorders 3
EDG 664 Teaching Methods for Students with Learning
   and Behavior Disorders 3

Fall Semester II
EDS 570 Working with Families of Students with
   Disabilities 3
EDS 572 Secondary Special Education Programs 3

Spring Semester II
EDS 588 Professional Laboratory Experiences 3
V. Exit Requirements

1. Completion of the PRAXIS II exams required for Kentucky LBD certification with a passing score as prescribed by the Kentucky Educational Professional Standards Board.
2. Completion of the curriculum with at least a 3.0 on a 4.0 scale.
3. Completion of all required coursework used for the certificate with a C or higher.
4. Presentation of a professional portfolio that demonstrates mastery of the Kentucky Teacher Standards.
5. Completion of the Kentucky Teacher Internship.* (For students from other states, there are separate or additional requirements relating to internship)

VI. Additional Information

If interested in completing your master's degree in Education, you will need to complete an additional 15 course hours.

Rank I Teaching

Shawn A. Faulkner, Ph.D., Department Chair
Lenore Kinne, Ph.D., Program Director

I. Purpose

The Rank I Teaching program is designed as the next logical step for a teacher to obtain a Rank change following their completion of a Rank II.

II. Contact Information

Teacher Education Graduate Office - MEP 268
gradedu@nkku.edu or 859-572-6330

III. Admission Criteria

Individuals applying must meet all requirements for admission to graduate study at Northern Kentucky University as defined by the Graduate Catalog at the time of application in addition to the following criteria.

To be eligible for admission you must have:

1. A master's degree from regionally accredited institution of higher education, with a total cumulative graduate grade point average of a 3.0 on a 4.0 scale.
2. A Kentucky Rank II teaching certificate or out-of-state equivalent.

Application Process:

For full application details please visit the College of Education and Human Services Graduate Programs website.

1. Submit an online application to the Office of Graduate Programs
2. Submit official transcripts of undergraduate and graduate coursework sent directly from all institutions of higher education previously attended.
3. Submit a copy of Kentucky teaching certificate or out-of-state equivalent at Rank II.
4. Submit three recommendation forms with attached letters of recommendation. Applicants should seek recommendations from colleagues familiar with the applicants' qualifications for graduate study (e.g. professor, supervisor, etc.). Attached letters of recommendation must be written on official letterhead and have the signature of the individual providing the recommendation.
5. Submit a typewritten Statement of Professional Goals, approximately 300-400 words in length. The Statement of Professional Goals should state the applicant's reasons for pursuing the Rank I program and the specialization and/or endorsement desired. It should also state the applicant's goals for professional growth and explain specifically how the chosen degree program/endorsement area will make it possible for the applicant to achieve these goals and improve her/his knowledge and skills as a teacher. The Statement of Professional Goals will be evaluated for completeness, quality of written expression, and clarity of professional goals.

IV. Curriculum

The Rank I - Teaching curriculum is as follows:

**Leadership Core: Required (6 semester hours)**

- **EDA 602** Leadership in Contemporary Schools 3
- **EDG 615** Instructional Design and Curriculum for School Leaders 3

**Professional Core (12 semester hours)**

1. Curriculum and Teaching Option

   **Required courses, if not previously taken (6 semester hours)**
   - **EDG 606** Leadership in a Diverse Society 3
   - **EDG 624** Pupil Assessment and Evaluation 3

2. Electives (6 semester hours) – must be approved by advisor.
   - **EDG 602** Technology in Education 3
   - **EDG 620** Learning and Motivation 3
   - **EDG 630** Language and Learning Across the Curriculum 3
   - **EDG 660** Learning and Behavior Disorders 3
   - **EDG 667** Collaboration and Inclusive Practice 3

3. Interdisciplinary Early Childhood Education (Birth-K)

**For IECE Endorsement: Completion of all courses (18 semester hours) and Praxis exam(s) as required by KYEPSB**

This is an option designed to assist teachers with an existing elementary or special education teaching certificate to achieve the IECE certificate.

**Core Area (9 hours)**

- **EDU 552** Infant and Toddler Education and Programming 3
- **EDU 559** Assistive Teaching in Early Childhood Education 3
- **EDU 564** Collaboration in Early Childhood 3

**Choose one of the following (3 hours):**

- **EDU 551** Preschool Education and Programming 3
- **EDU 554** Language Development and Emergent Literacy 3

**Choose one of the following (3 hours):**

- **EDU 565** Early Childhood Assessments for Screening 3
- **EDU 566** Ongoing Assessment in Early Childhood Education 3

**Electives choose one (3 credit hours)**

- **EDU 550** Current Trends in Teaching Early Childhood Education 3
- **EDU 568** Administration and Supervision in Early Childhood Education 3
- **EDS 561** Mental and Orthopedic Disabilities 3
- **EDS 562** Early Childhood Special Education Programs 3
- **EDG 663** Behavior Analysis Procedures for Students with Exceptionalities 3
- **EDG 664** Procedures and Materials for Remediated Learning and Behavior Disorders 3
- **EDS 588** Professional Laboratory Experience 3

**3. Learning and Behavior Disabilities (P-12)**

**For LBD Endorsement: Completion of all courses (33-36 semester hours) and Praxis exams as required by KYEPSB**

- **EDG 666** Introduction to Education of Students with Exceptionalities 3
- **EDG 630** Language and Learning Across the Curriculum 3
- **EDG 660** Learning and Behavior Disorders 3
- **EDS 561** Mental and Orthopedic Disabilities 3
- **EDG 662** Educational Assessment of Learning and Behavior Disorders 3
- **EDG 663** Behavior Analysis Procedures for Students with Exceptionalities 3
- **EDG 664** Teaching Methods for Students with Learning Disabilities 3
EDS 570 Working with Families of Students with Disabilities 3
EDG 667 Collaboration and Inclusive Practice 3
EDG 572 Secondary Special Education Programs 3
EDG 658 Assessment Techniques for P-12 Mathematics 3
EDS 588 Professional Laboratory Experiences 3-6

4. Moderate and Severe Disabilities (P-12)

If not certified in LBD, candidate must complete the following courses or course equivalencies to pursue the moderate to severe endorsement:
EDG 666 Introduction to Education of Students with Exceptionalities 3
EDS 561 Mental and Orthopedic Disabilities 3
EDS 570 Working with Families of Students with Disabilities 3
EDG 662 Educational Assessment of Learning and Behavior Disorders 3
EDG 663 Behavior Analysis Procedures for Students with Exceptionalities 3

Moderate and Severe Disabilities for students who are currently LBD certified or have completed the pre-requisite courses:
For MSD endorsement: Completion of all courses (12 semester hours) and Praxis exam(s) as required by KYEPSB.
EDG 651 Assistive Technology in Special Education 3
EDG 653 Language Development of Students with Disabilities 3
EDG 665 Transdisciplinary Collaboration for Students with Moderate and Severe Disabilities 3
EDG 668 Advanced Principles of Behavior Management 3
EDG 669 Diagnostic and Prescriptive Teaching for students with Moderate and Sever Disabilities 4
EDS 588 Professional Laboratory Experience 3-6

5. Gifted Education (P-12)

For Gifted and Talented Endorsement: Completion of all courses (12 semester hours) and Praxis exam(s) as required by KYEPSB.
EDG 643/EDS 570* Selected Topics in Education 3

6. Reading and Writing (P-12)

For Reading & Writing Endorsement: Completion of all courses (15 semester hours) and Praxis exam(s) as required by KYEPSB.
EDG 664 Reading Project or the Kentucky Writing Project 3

7. Environmental Education Endorsement (P-12)

For Environmental Education Endorsement: Completion of 12 semester hours in accordance with the environmental education endorsements to meet the NAAEE Guidelines for the Initial Preparation of Environmental Educators Standards. Students must gain their advisors’ approval prior to enrolling in courses. Completion of all courses (12 semester hours) and Praxis exam(s) as required by KYEPSB.
EDU 545 Fundamentals of Environmental Education 3
EDU 546 Teaching Environmental Education 3

8. Instructional Computer Technology (P-12) For ICT Endorsement:
Completion of all courses (15 semester hours) and Praxis exam(s) as required by KYEPSB.
EDG 603 Selected Topics in Technology in Education* 3

9. English as a Second Language (ESL) Endorsement:
Completion of all courses (15 semester hours) and PRAXIS exam(s) as required by KYEPSB.
ESL 601 Advocacy & Leadership in TESOL 3
ESL 605 Second Language Acquisition For Classroom Teachers 3
ESL 602 Testing & Evaluation in Second Language Classroom 2
ESL 606 Methods/Materials for Teachers of TESOL 4
ESL 608 Grammar & Linguistics for Teachers of TESOL 3

10. Special Education Endorsments not leading to endorsement
Completion of all courses (12 semester hours)
EDG 660 Learning & Behavior Disorders 3
EDS 561 Mental and Orthopedic Disabilities 3
EDG 663 Behavior Analysis Procedures for Students with Disabilities 3

Required Courses: (substitutions must have prior advisor approval)
EDG 667 Collaboration and Inclusive Practice 3
EDG 651 Assistive Technology in Special Education 3
EDG 653 Language Development of Students with Disabilities 3
EDS 570 Working with Families of Students with Disabilities 3
the time of study at Northern Kentucky University as defined by the Graduate Catalog at Individuals applying must meet all requirements for admission to graduate Counseling, Social Work, and Leadersh

II. Contact Information

II. Contact Information

Counseling, Social Work, and Leadership Graduate Office – MEP 295 edleadership@nku.edu or (859) 572-7892

III. Admission Requirements

Individuals applying must meet all requirements for admission to graduate study at Northern Kentucky University as defined by the Graduate Catalog at the time of application in addition to the following criteria:

1. Submit and online application to the Office of Graduate Programs

Copy of valid teaching certificate showing successful completion of three (3) years full-time documented teaching experience in a school which meets the state performance standards as established in KRS 156.560.

Official transcripts sent from all undergraduate and graduate institutions attended. One transcript must show completion of Master's degree from an accredited institution of higher education, with a total cumulative grade point average of no less than 3.5 on a 4.0 scale

Three recommendations—one must be from current principal and/or supervisor completed on the Ed.S. recommendation forms.

Supplemental Application, including three essays which attest to candidates skills and understanding of: Leadership; Ability to Improve Student Achievement; Advanced Curriculum, Instruction, and Assessment.

A professional folio presented in an innovative and attractive manner including at least three documents that demonstrate successful teaching, and at least three artifacts that support successful leadership activities.

Successful completion of an interview, including an on-demand writing sample in response to a case study with a satisfactory score.

Approval of interview committee and program director

IV. Curriculum Requirements

Level One Course Sequence (30 semester hours)

Completion of all course in the level one sequence is required to serve in the position of school principal.

EDA 791 Principal as Researcher: Designing Collaborative Action Research 2
EDA 704 Principal as Culture Builder: Roles and Responsibilities in a PLC 3
EDA 705 Principal as Culture Builder: Fieldwork 1
EDA 706 Principal as Educational Leader: Designing Curriculum 3
EDA 707 Principal as Educational Leader: Fieldwork 1
EDA 708 Principal as Assessor: Data Informed Decision Making 3
EDA 709 Principal as Assessor: Fieldwork 1
EDA 711 Principal as Supervisor: Building Teacher Capacity 3
EDA 712 Principal as Supervisor: Fieldwork 1
EDA 713 Principal as Manager: School Improvement Plans 3
EDA 714 Principal as Manager: Fieldwork 1
EDA 715 Principal as Facilitator: Leveraging Community Systems and Resources 3
EDA 716 Principal as Educational Leader: Legal Perspectives through Case Studies 3
EDA 792 Principal as Researcher: Theory to Practice 2

V. Exit Requirements

1. Completion of all coursework listed on previous page for the Education Specialist in Educational Leadership program with minimum 3.0 GPA.

Completion of all required coursework used for the degree with a C or higher.

Complete all six anchor assessments successfully with satisfactory performance on ISLLC standards.

Capstone project and two presentations

Signed curriculum contract(s) for Education Specialist in Educational Leadership program and signed Code of Ethics

Submission of TC-1 form with other required documents to the Counseling, Social Work, and Educational Leadership (MEP) 295.

VI. Additional Requirements

The certification will be awarded to candidate upon:

1. Completion of appropriate testing as required by the Kentucky Professionals Standards Board (KYEPSB) on the School Leaders Licensure Assessment (6011) with minimum passing score of 160 and the Kentucky Specialty Test of Instructional and Administrative Practice (1015 or 6015) with a minimum passing score to be determined (TBD). Requirements and passing scores for certification are subject to change. For the most current Praxis II testing requirements, go to the Kentucky Education Professional Standards Board website (http://www.epsb.ky.gov)

Completion of five years of successful teaching

Submission of the appropriate TC-1 form with other required documents to the Counseling, Social Work, and Educational Leadership Graduate Office in MEP 295.

Level Two Course Sequence (6 semester hours)

Completion of all courses in the level two sequence to obtain the first five year renewal of the school principal certificate.

EDA 717 Principal as Practitioner I

Education Specialist in Educational Leadership

P-12 Principal Preparation

Rosa Weaver Ed.D., Program Director
Educational Leadership Rank I Certificate – Supervisor of Instruction Program

Rosa Weaver, Ed.D., Program Director

I. Purpose
The focus of the Supervisor of Instruction Certification Program is to prepare educational leaders for the instructional supervisor position in P-12 schools. The program is designed to build a professional knowledge base, leadership and management skills, and positive attitudes among aspiring educational leaders. The courses and experiences address the administrative standards of the Educational Professional Standards Board, the Interstate School Leaders Licensure Consortium and the National Council for the Accreditation of Teacher Education.

II. Contact Information
Counseling, Social Work, and Educational Leadership Graduate Office – MEP 295
edleadership@nku.edu or (859) 572-7892

III. Admission Requirements
Individuals applying must meet all requirements for admission to graduate study at Northern Kentucky University as defined by the Graduate Catalog at the time of application in addition to the following criteria.

To be eligible for admission you must have:
1. A master’s degree from regionally accredited institution of higher education, with a total cumulative graduate grade point average of a 3.0 on a 4.0 scale.
2. A Kentucky Rank II teaching certificate or out-of-state equivalent.
3. Three (3) years full-time teaching experience.

Application Process:
1. Submit an online application to the Office of Graduate Programs.
2. Submit official transcripts of undergraduate and graduate coursework from all institutions of higher education previously attended.
3. Submit a copy of Kentucky teaching certificate or out-of-state equivalent.
4. Submit three (3) letters of recommendation using the recommendation form found on the Office of Graduate Programs website and completed by educational associates who can attest to your potential success as a school leader. At least one letter must be from your current building principal or district supervisor. Letters must be on form.
5. Submit letter of introduction and interest (500 words maximum) in which the candidate briefly describes his/her educational and leadership background along with future career goals and aspirations.
6. Submit three (3) written essays *(approximately 500 words each) that include:
   a. Personal leadership philosophy;
   b. Effective teaching/learning practices;
   c. Evidence of ability to improve student achievement.
7. Complete an interview with NKU leadership faculty and P-12 instructional leaders **.

* These essays will be scored using a rubric that assesses use of best practice, communication skills, dispositions and technology. The rubric has been developed by university faculty and P-12 district administrators.

** After a thorough review of the application materials, the admissions committee will select candidates to be interviewed. The interview may be with the candidate individually or in a group setting and will include the completion of an on-demand essay. The interview will seek evidence of knowledge of curriculum and assessment, leadership and management potential, and dispositions associated with effective leadership. The committee will review all available data to assess the overall potential of the candidate for success in the program before making a final decision about acceptance.

IV. Curriculum Requirements

Level One Course Sequence (18 semester hours)
EDA 601 Introduction to School Leadership and Administration 3
EDG 618 Advanced Curriculum Studies 3
EDG 624 Pupil Assessment and Evaluation 3
EDA 628 School Law and Ethics 3
EDA 634 Leadership for Human Resources Development in Schools 3
EDA 638 The Supervisor 3

Level Two Course Sequence (12 semester hours) - If not previously taken in the Principal Preparation program
EDA 610 School Leadership Practicum 3
EDA 640 Legal and Parent Issues in Special Education 3
EDA 650 Leadership for School Program Improvement 3
EDA 634 or EDG 636 or approved elective (The elective must be approved by student’s faculty advisor.) 3

V. Exit Requirements
The certification will be awarded to candidate upon
1. completion of all coursework with a minimum GPA of 3.0 on a 4.0 scale.
2. Competition of all coursework used for the certificate with a C or higher.
3. Submission of satisfactory portfolio that meets the ISLLC Standards.
4. Submission of the appropriate TCAP and other appropriate documents to the Counseling, Social Work, and Educational Leadership Graduate Office in MEP 295.

Educational Leadership School Superintendent Certification Program

Rosa Weaver, Ed.D., Program Director

I. Purpose
The purpose of the School Superintendent Certification Program is to select outstanding, experienced school leaders and to prepare them with the knowledge, skills, and dispositions to be the effective district administrators. The courses and experiences are designed to address the administrative standards.

II. Contact Information
Counseling, Social Work, and Leadership Graduate Office – MEP 295
edleadership@nku.edu or (859) 572-7892

III. Admission Requirements
Individuals applying must meet all requirements for admission to graduate study at Northern Kentucky University as defined by the Graduate Catalog at the time of application in addition to the following criteria.

To be eligible for admission you must have:
1. Submit an online application to the Office of Graduate Programs.
2. A master’s degree from regionally accredited institution of higher education, with a total cumulative graduate grade point average of a 3.0 on a 4.0 scale.
3. A current Kentucky Rank II or Rank I teaching certificate or out-of-state equivalent.
4. Submit official transcripts of undergraduate and graduate coursework from all institutions of higher education previously attended.
5. A cumulative graduate grade point average of a 3.0 on a 4.0 scale.
6. Submit an online application to the Office of Graduate Programs.
7. Complete an interview with NKU leadership faculty and P-12 district administrators.
8. Three (3) years full-time teaching experience.

* These essays will be scored using a rubric that assesses use of best practice, communication skills, dispositions and technology. The rubric has been developed by university faculty and P-12 district administrators.

** After a thorough review of the application materials, the admissions committee will select candidates to be interviewed. The interview may be with the candidate individually or in a group setting and will include the completion of an on-demand essay. The interview will seek evidence of
Two (2) years or more full-time experience in one or more of the following positions:
- Elementary, Middle, or High School Principal; Supervisor of Instruction; Guidance Counselor; Director of Pupil Personnel;
- Director of Special Education; School Business Administrator;
- Coordinator/Administrator/Supervisor of District Services; Local District Coordinator of Vocational Education

Level I and II principal preparation and certification for any one of the following positions:
- Elementary Principal (grades P-4); Middle School Principal (grades 5-8); Secondary School Principal (grades 9-12); School Principal (P-12); supervisor of instruction (P-12).

Application Process:
1. Submit an online application to the Office of Graduate Programs. Submit official transcripts of undergraduate and graduate coursework sent directly from all institutions of higher education previously attended.
2. Submit a copy of current Kentucky teaching certificate or out-of-state equivalent showing principal certification level I and Level II.
3. Submit evidence of the three years of classroom experience, two years of administrative experience (see above).
4. Three (3) letters of recommendation using the superintendent recommendation form and completed by educational associates who can attest to your potential success as a school leader. One letter must be from your current building principal or district supervisor. Letters must be made on superintendent recommendation form found on the website for superintendent certification.
5. Completed an interview with NKU leadership faculty and P-12 instructional leaders. *

*After a thorough review of the application materials, the admissions committee will select candidates to be interviewed. The interview may be with the candidate individually or in a group setting and will include the completion of an on-demand essay. The interview will seek evidence of knowledge of curriculum and assessment, leadership and management potential, and dispositions associated with effective leadership. The committee will review all available data to assess the overall potential of the candidate for success in the program before making a final decision about acceptance.

IV. Curriculum Requirements
The program requirements for the Professional Certificate for School Leadership–School Superintendent include completion of a minimum of 12 course credit hours and must include the following courses or equivalent substitute courses as approved by the Department of Teacher Education and School Leadership:
- EDA 639 The School Superintendency 3
- EDA 649 School System Administration 3
- EDA 659 Strategic Management in Education 3
- EDA 679 School Superintendent Practicum I 1
- EDA 680 School Superintendent Practicum II 1
- EDA 681 School Superintendent Practicum III 1

The remaining course credit hours must include those courses needed to complete Level I and II preparation and certification for either a principal position or a position as instructional supervisor. Courses completed under these criteria must total a minimum of 27 course credit hours of completed work.

V. Exit Requirements
The certification will be awarded to candidate upon:
1. Satisfactory completion of all required coursework with a minimum GPA of 3.0 on a 4.0 scale.
2. Completion of required coursework used for certificate with a C or higher.

satisfactory performance on the ISLLC Standards.
minimum GPA of 3.0 or higher.
submission of the appropriate TC-1 and other appropriate documents to the Counseling, Social Work, and Educational Leadership Graduate Office in MEP 295.

Doctor of Education (Ed.D.) in Educational Leadership
James W. Koschoreck, Ph.D., Program Director

I. Purpose
The Doctor of Education (Ed.D.) in Educational Leadership Program is designed to enhance leadership skills for instructional and administrative leaders in P-20 settings, as well as other instructional specialists.

II. Contact Information
Educational Leadership Programs – MEP 209
edd@nku.edu or (859) 572-7899

III. Admission Requirements
To be considered for admission to the Ed.D. program, an applicant must have:
1. A master’s (or specialist) degree in education or a related field from a regionally accredited institution of higher education with a minimum graduate GPA of 3.25 (on a 4.0 scale).
2. Five or more years of educational leadership experience (may include a combination of instructional and/or administrative leadership).

IV. Application Process
The application process has two parts. The first consists of the documents required to be submitted. The second part is the interview. Visit http://edd.nku.edu for more information.

A. Documents to Be Submitted
The completed application file will contain the following documents. No application will be considered until all documents have been received.
1. NKU graduate application. A link to the website can be found at http://gradschool.nku.edu.
2. A letter (1000 words maximum) describing your educational and leadership background, professional goals and aspirations, and leadership style and philosophy.
3. A professional vitae (including educational background, employment history, awards, and accomplishments).
4. Official transcripts of all universities attended. These should be sent directly to the Office of Graduate Programs at NKU from the issuing institutions.
5. Leadership Situation Account (500 words) that answers to the following questions:
   a. Think of a significant event that involved you in a leadership/teaching/learning role with one or more people. The event you describe should be one that has personal meaning for you (something that interested you, something that made you wonder, something that made you feel good, something that just didn’t work out as you had hoped, etc.). Include as much detail as possible when answering the following questions:
   b. Describe the situation as it occurred at the time.
      i. What did you do in that particular situation?
      ii. How did you feel about the situation at the time you were experiencing it?
      iii. How do you feel about the situation now?
      iv. What would you change, if anything?
6. Three recommendations/references on Ed.D. Recommendation Form (edd.nku.edu. When asking for recommendations, e-mail the
To be awarded the degree you must:

VIII. Exit Requirements

EDD 830
EDD 822
EDD 833
EDD 832
EDD 825
EDD 821

Specialization Requirements

EDD 849
EDD 812
EDD 811

Research/Dissertation Requirements

EDD 829
EDD 810
EDD 812

Foundations Core Requirements – 12 Credit Hours

EDD 801 Leadership: Personal and Professional Perspective 3
EDD 802 Contemporary Issues in Regional Stewardship 3
EDD 803 Transformational Leadership 3
EDD 829 Regional Stewardship: A Collaborative Project 3

Research/Dissertation Requirements – 21 Credit Hours

EDD 810 An Introduction to Action Research, Academic Writing, and the Dissertation Process 3
EDD 811 Qualitative Research 3
EDD 812 Understanding Statistics 3
EDD 849 Dissertation Seminar 6
EDD 898 Dissertation Research (6-12)

Specialization Requirements – 12 Credit Hours (Choose four of the following)

EDD 821 Organizations as Social Systems 3
EDD 825 Performance Appraisal: Evaluating People and Programs 3
EDD 832 Leading Through Technology 3
EDD 833 Leadership in a Multi-Cultural Society 3

Optimal Specialization I 6 Semester Hours

EDD 822 Legal and Ethical Issues for Educational Leaders 3
EDD 830 Transformative Curriculum Design 3

Cognate (Endorsements, Certificates, Themes) – 15 Credit Hours

VIII. Exit Requirements

To be awarded the degree you must:

1. successfully complete all 60 hours of coursework listed above with a 3.0 or higher.
2. pass the comprehensive assessment process.
3. successfully complete and defend your dissertation.

Master of Science in Clinical Mental Health Counseling

Kerry Sebera, Ph.D., Program Director

I. Purpose

The Master of Science in Clinical Mental Health Counseling prepares students to be eligible for licensure as clinical mental health counselors. Specifically, this program prepares counselors for work in community agencies and other mental health settings.

II. Contact Information

Counseling, Social Work, and Educational Graduate Office – MEP 295 counselor@nku.edu; 859-572-7892

The Master of Science in Clinical Mental Health Counseling is administered by the Department of Counseling, Social Work and Leadership, located in the Mathematics-Education Psychology Center (MEP), Suite 203. Dr. Kerry Sebera Director at (859) 572-7841 or via email at seberak1@nku.edu

III. Admission Requirements

Individuals applying must meet all requirements for admission to graduate study at Northern Kentucky University as defined by the Graduate Catalog at the time of application in addition to the following:

To be eligible for admission you must have: A bachelor’s degree from regionally accredited institution of higher education with a total cumulative undergraduate grade point average of a 2.75 on a 4.0 scale.

Application Process:

1. Submit an online application to the Office of Graduate Programs
2. Submit official transcripts of undergraduate and any graduate coursework sent directly from all institutions of higher education previously attended.
3. Submit official scores from the Graduate Record Exam (GRE) or Miller Analog Test (MAT). This requirement will be waived for those individuals who have already completed a Master’s degree.
4. Submit the supplemental counseling programs application.
5. Submit A 500-700 word essay demonstrating evidence of your potential to work effectively with people, reasons for wanting to become a professional counselor, any relevant work or volunteer experiences, and examples of important events that have influenced your career goals. Essay is on supplemental application.
6. Three letters of reference from people (former instructors, supervisors, colleagues, etc.) who are qualified to evaluate your qualifications and examples of important events that have influenced your career goals. Essay is on supplemental application.
7. A criminal background check (state and federal), although not required for admission to the program, will be required prior to enrollment in the counseling practicum and internships classes.

IV. Curriculum Requirements

Completion of the 60-hour master’s program in clinical mental health counseling at NKU corresponds with the academic and experiential standards outlined by the Council for Accreditation of Counseling and Related Educational Programs (CACREP - http://www.cacrep.org/template/index.cfm), the Kentucky Board of Licensure for Professional Counselors (http://www.lrc.ky.gov/KRS/335-00/525.PDF) and the Ohio Counselor, Social Worker, and Marriage & Family Therapist Board (http://cswmft.ohio.gov/FormsC.stm), The Indiana
Professional Licensing Agency (http://in.gov/pla/2888.htm) requires an additional 300-hours of internship, which can be added to the curriculum at NKU. Finally, NKU’s Clinical Mental Health Counseling program meets the requirements for many other states though each state has unique application and licensure requirements; please review the counseling licensure requirements for the states where you desire to work closely.

Required Coursework

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>COU 600</td>
<td>Orientation to Clinical Mental Health Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 601</td>
<td>Legal and Ethical Issues in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 610</td>
<td>Counseling Diverse Populations</td>
<td>3</td>
</tr>
<tr>
<td>COU 620</td>
<td>Human Development</td>
<td>3</td>
</tr>
<tr>
<td>COU 621</td>
<td>Counseling Children</td>
<td>3</td>
</tr>
<tr>
<td>COU 630</td>
<td>Career Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 640</td>
<td>Counseling Techniques</td>
<td>3</td>
</tr>
<tr>
<td>COU 641</td>
<td>Theories in Counseling and Psychotherapy</td>
<td>3</td>
</tr>
<tr>
<td>COU 642</td>
<td>Counseling Families and Couples</td>
<td>3</td>
</tr>
<tr>
<td>COU 650</td>
<td>Theories and Practice of Group Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 660</td>
<td>Assessment and Evaluation in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 661</td>
<td>Evaluation of Mental Disorders</td>
<td>3</td>
</tr>
<tr>
<td>COU 670</td>
<td>Diagnosis of Mental &amp; Emotional Disorders</td>
<td>3</td>
</tr>
<tr>
<td>COU 671</td>
<td>Treatment Planning in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 672</td>
<td>Psychopathology</td>
<td>3</td>
</tr>
<tr>
<td>COU 675</td>
<td>Substance Abuse and Addictions</td>
<td>3</td>
</tr>
<tr>
<td>COU 680</td>
<td>Research Methods and Program Evaluation</td>
<td>3</td>
</tr>
<tr>
<td>COU 690</td>
<td>Clinical Mental Health Practicum</td>
<td>3</td>
</tr>
<tr>
<td>COU 691</td>
<td>Internship I</td>
<td>3</td>
</tr>
<tr>
<td>COU 692</td>
<td>Internship II</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td><strong>Total</strong></td>
<td><strong>60</strong></td>
</tr>
</tbody>
</table>

V. Exit Requirements

Students will complete all coursework following the academic policies of the university. At the conclusion of their plan of study all students must take a comprehensive exam (usually in their final semester of enrollment) prescribed by the counselor education program faculty.

Master of Arts in School Counseling

Provisional Kentucky School Counseling Certificate

Standard Counseling/Guidance Certificate

Rank II and Rank I Certificates

Brett Zyromski, Ph.D., Program Director

I. Purpose

The Master of Arts in School Counseling prepares students to become professional counselors. The development of a strong professional identity, a rich knowledge base, and expertise in the skills of counseling are essential to respond to the multitude of societal changes and to the ever-expanding counseling profession. Specifically, this program prepares quality counselors for public schools in P-12 settings.

II. Contact Information

Counseling, Social Work, and Educational Graduate Office – MEP 295 schoolcounseling@nku.edu or (859) 572-7892

The Counselor Education Program is administered by the Department of Counseling, Social Work and Leadership, located in the Mathematics-Education-Psychology Center (MEP), Suite 203. Dr. Brett Zyromski Director at (859) 572-5943 or via e-mail at zyromskib1@nku.edu

III. Admission Requirements

Individuals applying must meet all requirements for admission to graduate study at Northern Kentucky University as defined by the Graduate Catalog at the time of application in addition to the following:

To be eligible for admission you must have: A bachelor's degree from regionally accredited institution of higher education, with a total cumulative undergraduate grade point average of a 2.75 on a 4.0 scale.

Application Process:

1. Submit an online application to the Office of Graduate Programs
   Submit official transcripts of undergraduate and any graduate coursework sent directly from all institutions of higher education previously attended.

   Submit official scores from either the Graduate Record Exam (GRE), Miller Analogies Test (MAT), or PLT Praxis Test. This requirement will be waived for those individuals who have already completed a Master's degree.

   Submit the supplemental counseling programs application.

   Submit A 500-700 word essay demonstrating evidence of your potential to work effectively with people, reasons for wanting to become a professional school counselor, any relevant work or volunteer experiences, and examples of important events that have influenced your career goals. Essay is on supplemental application.

   Three letters of reference from people (former instructors, supervisors, colleagues, etc.) who are qualified to evaluate academic and professional potential in the field of counseling. Letters must be submitted on counseling recommendation form located on the counseling programs website. Submit a professional resume tailored to educational goals, including educational background, employment history, awards, and accomplishments. Submit a copy of a Kentucky Statement of Eligibility or a teaching certificate if applicable.

   A criminal background check (state and federal) is required for admission to the program. For individuals currently employed in the public schools, a copy of their teaching certificate may be submitted in lieu of the background check.

   Successfully complete an interview with the Counselor Education Program Admissions Committee.

   A criminal background check (state and federal) is required for admission to the program and can be completed prior to enrollment in the counseling program. This requirement will be waived for individuals currently employed in the public schools.

IV. Curriculum Requirements

The coursework for the school counseling program corresponds to the academic and experiential standards outlined by the Council for Accreditation of Counseling and Related Educational Programs (CACREP) and the Experienced School Counselor Standards established by the Kentucky Education Professional Standards Board.

Required Coursework

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>COU 601</td>
<td>Legal and Ethical Issues in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 602</td>
<td>Data-Driven Comprehensive School Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 610</td>
<td>Counseling Diverse Populations</td>
<td>3</td>
</tr>
<tr>
<td>COU 620</td>
<td>Human Development</td>
<td>3</td>
</tr>
<tr>
<td>COU 621</td>
<td>Counseling Children</td>
<td>3</td>
</tr>
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<td>Career Counseling</td>
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<td>COU 640</td>
<td>Counseling Techniques</td>
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<tr>
<td>COU 641</td>
<td>Theories in Counseling and Psychotherapy</td>
<td>3</td>
</tr>
<tr>
<td>COU 650</td>
<td>Theories and Practice of Group Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 654</td>
<td>Counseling Services in the Schools</td>
<td>3</td>
</tr>
<tr>
<td>COU 660</td>
<td>Assessment and Evaluation in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 675</td>
<td>Substance Abuse and Addictions</td>
<td>3</td>
</tr>
<tr>
<td>COU 680</td>
<td>Research Methods and Program Evaluation</td>
<td>3</td>
</tr>
<tr>
<td>COU 681</td>
<td>Internship I</td>
<td>3</td>
</tr>
<tr>
<td>COU 682</td>
<td>Internship II</td>
<td>3</td>
</tr>
<tr>
<td>COU 693</td>
<td>School Counseling Practicum</td>
<td>3</td>
</tr>
</tbody>
</table>
V. Exit Requirements
1. Students will complete all coursework with a minimum 3.00 GPA
   Completion of all required courses used for the degree with a C or better
   Signed Codes of Ethics for Kentucky School Personnel and College of
   Education and Human Services
   Signed copy of Master of Arts in School Counseling curriculum contract
   At the conclusion of their plan of study all students must take a
   comprehensive exam (usually in their final semester of enrollment)
   prescribed by the counselor education program faculty
   For Certification: Completion of all courses (48 semester hours) and
   Praxis exam(s) if required by KYEPSB.

State of Kentucky Provisional Counseling/Guidance Certificate
Upon completion of the 48 hour masters degree in school counseling
the individual is eligible for the Kentucky Provisional School Counseling
Certificate. This certificate is awarded by the Kentucky Educational
Professional Standards Board with a recommendation from NKU. The initial
Provisional School Counseling Certificate is valid for five years. The
Provisional Certificate allows you to seek employment as a school
counselor. The individual has five years to complete the requirements for the
Standard Guidance Certificate or renew the provisional certificate with
additional coursework in counseling. A TC-1 form must be submitted to the
Counseling, Social Work, and Educational Leadership Graduate Office (MEP
295) to apply for the certification.

Completion of the 48-hour masters in school counseling program at NKU
satisfies coursework requirements for the initial Ohio Licensure Application
in Counseling (http://education.ohio.gov) as well as coursework
requirements for many other states across the country (see:
http://www.schoolcounselor.org). Each state has unique application
requirements in addition to coursework, such as the school counseling
Praxis exam (in some states), so please review your home states school
counseling licensure/certification requirements closely.

State of Kentucky Standard Counseling/Guidance Certificate
The Standard Guidance Certificate requires 54 hours in counseling and may be earned
with six additional hours beyond the 48 hour masters degree in counseling.
The additional hours beyond the degree will be a program planned by the
student and his/her advisor. The Standard Guidance Certificate also
requires one year of successful public school employment as a school
counselor. For those individuals not holding a teaching certification two
years of successful experience as a school counselor are required. A TC-1
form must be submitted to the Counseling, Social Work, and Educational Leadership Graduate Office (MEP 295) to apply for the certification.

Those individuals with counseling degrees of less than 48 hours may meet
the curriculum requirement of the standard certification by taking additional
course work in a planned counseling program for a total of 54 hours
including their master’s degree in counseling.

State of Kentucky Rank I and Rank II
The Kentucky Rank II credential will be recommended for the candidate seeking the 48 hour School Counseling
degree upon completion of the first 33 hours from the degree program. Rank
I is a sixty hour program and will be recommended upon completion of the
48 hour degree and an additional 12 hours. The 12 hours will be an
organized program planned by the student and their advisor and will be
chosen to address specific areas to be strengthened. A TC-1 form must be
submitted to the Counseling, Social Work, and Educational Leadership
Graduate Office (MEP 295) to apply for the certification.

Potential Coursework for the Standard Guidance and Rank I Certificates

A. Standard Certification for the Standard Guidance and Rank I Certificates

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>COU 601</td>
<td>Legal and Ethical Issues in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 630</td>
<td>Career Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 654</td>
<td>Counseling Services in the School</td>
<td>3</td>
</tr>
<tr>
<td>COU 670</td>
<td>Diagnosis of Mental and Emotional Disorders</td>
<td>3</td>
</tr>
<tr>
<td>COU 675</td>
<td>Substance Abuse and Addictions</td>
<td>3</td>
</tr>
<tr>
<td>COU 680</td>
<td>Research Methods and Program Evaluation</td>
<td>3</td>
</tr>
<tr>
<td>COU 691</td>
<td>Internship I</td>
<td>3</td>
</tr>
<tr>
<td>COU 692</td>
<td>Internship II</td>
<td>3</td>
</tr>
</tbody>
</table>

B. Rank I and LPC for 48-hour Program Graduates

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>COU 600</td>
<td>Orientation to Clinical Mental Health Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 661</td>
<td>Evaluation of Mental Disorders</td>
<td>3</td>
</tr>
<tr>
<td>COU 670</td>
<td>Diagnosis of Mental and Emotional Disorders</td>
<td>3</td>
</tr>
<tr>
<td>COU 671</td>
<td>Treatment Planning in Counseling</td>
<td>3</td>
</tr>
<tr>
<td>COU 672</td>
<td>Psychopathology</td>
<td>3</td>
</tr>
<tr>
<td>COU 692</td>
<td>Internship II</td>
<td>3</td>
</tr>
</tbody>
</table>

Master of Social Work (MSW)
Holly Riffe, Ph.D., MSW, Program Director

I. Purpose
Northern Kentucky University’s Social Work program educates competent and ethical Master of Social Work graduates who demonstrate leadership and social work values in their communities and their profession, toward advancing social and economic justice. With a concentration in children and families, MSW students learn to engage in professional practice at multiple levels with a wide variety of evidence-based interventions.

II. Contact Information
Counseling, Social Work, and Leadership Graduate Office – MEP 295
msw@nku.edu or 859-572-7892

III. Admission Requirements
Individuals applying must meet all requirements for admission to graduate study at Northern Kentucky University as defined by the Graduate Catalog at the time of application in addition to the following criteria.

To be eligible for admission you must have:

1. A bachelor’s degree from a regionally accredited institution of higher education, with a total cumulative undergraduate grade point average of a 3.0 on a 4.0 scale.
2. Undergraduate foundation courses, completed with a C or better, in:
   - Psychology
   - Sociology
   - Statistics

Application process:
1. Submit an online application to the Office of Graduate Programs
2. Submit official transcripts of undergraduate and any graduate coursework sent directly from all institutions of higher education previously attended.
3. Submit a letter of intent: A one to two (1-2) page statement of how you intend finish the program, how it will apply to your career aspirations, and what specific skills you hope to gain in this program.
4. Submit a Situation Essay (500 words) which addresses the following questions:
   - Think of a significant event that involved you in a social work or helping role with one or more people. The event you describe should be one that has personal meaning for you (something that interested you, something that made you wonder, something that made you feel good, something that just did not work out as you had hoped, etc.)
   - Include as much detail as possible when answering.
   - Describe the situation as it occurred at the time.
   - What did you do in that particular situation?
   - How did you feel about the situation at the time you were experiencing it?
   - How do you feel about the situation now?
What would you change, if anything?

Three letters of reference from people (former instructors, supervisors, colleagues, etc.) who are qualified to evaluate academic and professional potential in the field of social work. All letters of recommendation must be submitted on the MSW recommendation by the person making the recommendation. MSW recommendation forms may be located at msw.nku.edu

Submit a professional resume tailored to your educational goal, including educational background, employment history, awards, and accomplishments.

Successfully complete an interview* with the Master of Social Work Admissions Committee to ensure the candidate's qualifications and personal disposition to uphold the ethical standards of the profession.

* After a thorough review of the completed application files and application materials, the admissions committee will select candidates to be interviewed. The committee will review all available data to assess the fit and overall potential of the candidate for success in the program before making a final offer for admission.

IV. Curriculum Requirements

The schedule for graduate students pursuing the Master of Social Work degree is a total of sixty (60) semester hours.

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>SWK 600</td>
<td>Social Work Ethics</td>
<td>3</td>
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<tr>
<td>SWK 601</td>
<td>Multiculturalism</td>
<td>3</td>
</tr>
<tr>
<td>SWK 610</td>
<td>Social Work Practice I</td>
<td>3</td>
</tr>
<tr>
<td>SWK 611</td>
<td>Practice II Communities &amp; Organizations</td>
<td>3</td>
</tr>
<tr>
<td>SWK 612</td>
<td>Addiction and Family Violence</td>
<td>3</td>
</tr>
<tr>
<td>SWK 613</td>
<td>Practice III Children &amp; Families</td>
<td>3</td>
</tr>
<tr>
<td>SWK 614</td>
<td>Social Work Practice with Groups</td>
<td>3</td>
</tr>
<tr>
<td>SWK 620</td>
<td>Contemporary Social Welfare Policy</td>
<td>3</td>
</tr>
<tr>
<td>SWK 621</td>
<td>Family Public Policy</td>
<td>3</td>
</tr>
<tr>
<td>SWK 630</td>
<td>Human Behavior in the Social Environment</td>
<td>3</td>
</tr>
<tr>
<td>SWK 640</td>
<td>Social Work Research</td>
<td>3</td>
</tr>
<tr>
<td>SWK 641</td>
<td>Applied Research I</td>
<td>3</td>
</tr>
<tr>
<td>SWK 642</td>
<td>Applied Research II</td>
<td>3</td>
</tr>
<tr>
<td>SWK 650</td>
<td>Field Experience I (300 hours)</td>
<td>3</td>
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<tr>
<td>SWK 651</td>
<td>Field Experience II (300 hours)</td>
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<tr>
<td>SWK 652</td>
<td>Field Experience III (300 hours)</td>
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</tr>
<tr>
<td>SWK 670</td>
<td>Mental Health, Mental Illness, and Psychiatric Diagnosis</td>
<td>3</td>
</tr>
<tr>
<td>SWK 680</td>
<td>Integrative Seminar</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>Social Work Elective (approved by advisor)</td>
<td>3</td>
</tr>
</tbody>
</table>

V. Exit Requirements

1. Students must continually adhere to the National Association of Social Workers Code of Ethics.

2. Students must complete all coursework with a minimum 3.0 GPA. All required coursework used for the degree must be a C or higher.

3. Individuals applying for graduation must meet all requirements for degree of completion at Northern Kentucky University as defined by the Graduate Catalog in effect when admitted to the program in addition to the above criteria.
College of Informatics

Master of Arts in Communication

Zachary Hart, Ph.D., Chair
Andrea Lambert South Ph.D., Program Chair

I. Introduction
The program’s focus is applied, professional, organizational or corporate communication, designed for and especially appropriate for students seeking a terminal degree for various professions (some students may decide to pursue doctoral education in communication after completing the MA in Communication). The Master of Arts in Communication offers graduate students the opportunity to apply theory and research in various ways, which may include analyzing and evaluating the impact of communication on society, engaging in basic and applied research, developing and conducting persuasive campaigns, preparing for teaching at the college level, preparing for additional graduate research/education, creating media and communication programming, planning and carrying out communication audits, evaluating various forms of discourse, and developing the ability to manage the communication function in organizations.

The program is appropriate for students who want to develop an advanced understanding of communication theories and applications and want to do so through an intensive educational experience in small and highly participative classes and in directed individualized research projects with faculty members. The M.A. program in Communication is accessible and conveniently scheduled for full-time professionals in the metropolitan region as well as full-time graduate students.

Graduates of the program may choose to further their graduate education, apply their research, enhance their professional development in organizations, or teach basic communication in post-secondary institutions.

II. Office of the Master of Arts in Communication Program
The MA in Communication Program is administered by the Department of Communication, located in 442 Griffin Hall. For additional information, visit macomm.nku.edu or call Dr. Andrea Lambert South, MA in Communication director, located in 424 Griffin Hall, at (859) 572-6615. Conversations and campus tours can be arranged with the graduate program director or graduate assistant. E-mail inquiries may be sent to macomm@nku.edu or lamberta3@nku.edu. Once admitted to the program, graduate students must be advised by the Graduate Program Director and register for classes.

III. Admission Requirements
In order to be considered for regular admission to the M.A. in Communication program, you will need:

1. An online application for admission to Northern Kentucky University (gradschool.nku.edu).
2. A bachelor’s degree at a regionally accredited institution with a grade-point average (GPA) of at least 3.00 or higher on a 4.0 scale.
3. Previous graduate work with a grade-point average (GPA) of at least 3.00 or higher on a 4.0 scale.
4. Official transcripts for all undergraduate and graduate work, including all work transferred into other institutions.
5. Submission of scores from the general test of the Graduate Record Exam (GRE).
6. A 500-word statement of interest explaining why you seek to earn a Master’s in Communication at Northern Kentucky University.
7. Three letters of recommendation (specifically explaining your academic preparation and potential for success in graduate study) and completed NKU Graduate Programs reference forms. These may be found at http://gradschool.nku.edu/pdf/ref_form.pdf. The letters should be addressed to Dr. Andrea Lambert South and should be sent by the person recommending you directly to Northern Kentucky University, Office of Graduate Programs, AC 302, Nunn Drive, Highland Heights, KY 41099.

IV. Application Process
Once all parts are submitted to the Office of Graduate Programs, your file will be forwarded to the Communication Graduate Program Director and reviewed. The Priority deadline for receipt of materials for regular admission is February 1 to begin in the fall semester; however, applications will be reviewed for regular admission on a rolling basis throughout the year, and as long as the program can accommodate outstanding students they will be accepted. Students may apply to begin in any of our three semesters (August, January or May). Students interested in attending graduate school full-time (3-4 courses per term) may apply for a graduate assistantship which includes tuition remission and a stipend for 20 hours of work per week. Applications are available at http://jobs.nku.edu under student employment (graduate assistant positions). Graduate assistants will be selected on a competitive basis by the graduate program director.

V. Curriculum

A. Graduate Study in Communication

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
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</thead>
<tbody>
<tr>
<td>COM 500</td>
<td>Communication Proseminar</td>
</tr>
<tr>
<td>COM 601</td>
<td>Communication Theory</td>
</tr>
<tr>
<td>COM 602</td>
<td>Communication Research Methods</td>
</tr>
<tr>
<td>COM 671</td>
<td>Media Literacy and Criticism</td>
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<tr>
<td>COM 672</td>
<td>Communication Law</td>
</tr>
<tr>
<td>COM 673</td>
<td>Media and Society</td>
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<tr>
<td>COM 674</td>
<td>Health Communication</td>
</tr>
<tr>
<td>COM 675</td>
<td>Communication Ethics</td>
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<tr>
<td>COM 676</td>
<td>Media Literacy and Criticism</td>
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<td>COM 677</td>
<td>Communication Law</td>
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<td>COM 678</td>
<td>Persuasion</td>
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<tr>
<td>COM 679</td>
<td>Public Relations</td>
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<tr>
<td>COM 680</td>
<td>Public Relations: Project Management</td>
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<tr>
<td>COM 681</td>
<td>Language and Social Interaction Theories and Methods</td>
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<tr>
<td>COM 682</td>
<td>Organizational Cultural and Identity</td>
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<tr>
<td>COM 683</td>
<td>Public Relations: Project Management</td>
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<tr>
<td>COM 684</td>
<td>Communication Ethics</td>
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<td>COM 685</td>
<td>Communication Law</td>
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<td>COM 686</td>
<td>Persuasion</td>
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<tr>
<td>COM 687</td>
<td>Qualitative Research Methods</td>
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</tbody>
</table>

B. Theory/Method (one of each is required)

<table>
<thead>
<tr>
<th>Course</th>
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</thead>
<tbody>
<tr>
<td>COM 520</td>
<td>Relational Communication</td>
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<tr>
<td>COM 548</td>
<td>Popular Culture Studies</td>
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<tr>
<td>COM 550</td>
<td>Digital Media</td>
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<tr>
<td>COM 560</td>
<td>Rhetorical Criticism</td>
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<tr>
<td>COM 571</td>
<td>Critical Ethnography</td>
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<tr>
<td>COM 580</td>
<td>Sexuality and Communication</td>
</tr>
<tr>
<td>COM 594</td>
<td>Intermediate Topics in Communication</td>
</tr>
<tr>
<td>COM 603</td>
<td>Business Communication</td>
</tr>
<tr>
<td>COM 621</td>
<td>Communication Pedagogy</td>
</tr>
<tr>
<td>COM 622</td>
<td>Family Communication</td>
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<tr>
<td>COM 624</td>
<td>Gender and Communication</td>
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<td>COM 625</td>
<td>Contemplative Pedagogy</td>
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<td>COM 630</td>
<td>Communication Ethics</td>
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<td>COM 631</td>
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<td>COM 640</td>
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<td>COM 671</td>
<td>Media Literacy and Criticism</td>
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<td>COM 672</td>
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<td>Persuasion</td>
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<td>COM 687</td>
<td>Qualitative Research Methods</td>
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</table>

D. Electives (6 courses)

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</tbody>
</table>
The Public Relations Certificate is designed to provide students with the knowledge, skills, and competencies to better understand and perform in areas of public relations and is geared toward teaching students how to apply this knowledge to the workplace and society. The certificate will provide students with an understanding of public relations theory and practice or that can serve as an embedded certificate in the Master of Arts in Communication degree. This certificate is designed to provide students with specialized knowledge in the area of public relations theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary.

Certificate in Communication Teaching (18 hours)

The Communication Teaching Graduate Certificate is an 18-hour graduate level certificate program designed for students who have already earned a Master's degree or those who are working toward their degree. For those students who are working toward their degree only 2 additional courses beyond the required 30 hours are needed to obtain this certificate. By obtaining this certificate, students will meet the current eligibility standards to teach in colleges accredited by SACS to teach communication at the collegiate level. This will allow students to obtain positions as adjunct teachers, lecturers, and teaching assistants for those who choose to apply to a Ph.D. program. This graduate level certificate primarily focuses on establishing the communication understandings and skills needed to teach courses covering communication content at the collegiate level. More specifically, students will be able to explore interests in communication, work with instructors who are currently teaching communication, improve communication skills relevant to teaching, understand a variety of teaching and learning methods and concepts through a communicative perspective, gain knowledge on communication theory, and engage in current academic research and trends in the field. Finally, the concepts gained will also allow practical communication skills that are versatile and applicable to a variety of personal and professional situations. This certificate will provide students with an in-depth knowledge of at least two areas of communication, provide them with an understanding of topics and concepts appropriate for the communication classroom, and offer hands-on development of communication teaching methods from current communication teachers.

Certificate in Documentary Studies (15 Hours)

The Certificate in Documentary Studies requires 12 hours of selected coursework that results in a stand-alone certificate or can serve as an embedded certificate in the Master of Arts in Communication degree. This certificate is designed to provide students with specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary. This graduate level certificate primarily focuses on establishing the specialized knowledge in the area of documentary theory, practice, and production. The certificate offers students an interactive and hands-on learning experience of documentary production through participation in the production of short films, a digital design course which utilizes Photoshop and Flash, and a critical ethnography course where students create a documentary.

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II. Requirements

visit our website at mbi.nku.edu/. For more information call (859) 572. Office of the MBI Program built on the premise that an i

applications and managing corporate information systems. The program is the theoretical discussions of current and future trends in developing technology. The program offers practical, hands-participate at an advanced level in the dynamic state

The Master of Science in Business Informatics (MBI) offers a challenging, Purpose

I. Introduction

W. Benjamin Martz, Ph.D., Chair
Vijay Raghavan, Ph.D., Program Director

Master of Science in Business Informatics (MBI)

Notes: COM 680 will not be for general M.A. in Communication credit. They will be unique classes that exclusively apply to the Communication Teaching Certificate.

Specialty Area E: Public Relations

COM 675 Public Relations

Notes: COM 680 will not be for general M.A. in Communication credit. They will be unique classes that exclusively apply to the Communication Teaching Certificate.

COM 625 Contemplative Pedagogy
COM 680 Communication Teaching Practicum

Electives (6 hours constituting two areas of teaching specialty)

Specialty Area A: Public Speaking
COM 640 Persuasion
OR COM 560 Rhetorical Criticism

Specialty Area B: Media Literacy
COM 671 Media Literacy and Criticism

Specialty Area C: Interpersonal Communication
Either COM 620 Interpersonal Communication OR COM 520 Relational Communication

Specialty Area D: Organizational Communication
COM 604 Organizational Communication
OR COM 677 Organizational Culture

Specialty Area E: Public Relations
COM 675 Public Relations

Notes: COM 680 will not be for general M.A. in Communication credit. They will be unique classes that exclusively apply to the Communication Teaching Certificate.

MBI Program Outline

The MBI is a 30-semester-hour degree composed of two groups of courses, core and electives (offering four areas of specialization):

Core Courses (21 hours)

COM 625 Information Systems in Organizations
COM 630 Systems Analysis and Design
COM 635 Database Management Systems
COM 640 Data Communication and Network Security
COM 645 E-Business
COM 650 Information Technology Project Management
COM 685 Corporate IS Management (Capstone)

Elective Courses (9 hours) Chosen from:

MBI 647 ERP Business Process Analysis Using SAP
MBI 655 Advanced Business Application Programming
MBI 657 ERP Business Process Integration Using SAP
MBI 660 Data Warehousing and Data Mining
MBI 665 Knowledge Management and Decision Support Systems
MBI 667 ERP Business Intelligence Using SAP
MBI 675 Enterprise Workflow Design and Re-engineering
MBI 677 ERP Programming for SAP
MBI 680 Global Information Technology and Systems
MBI 682 Information Security and Governance
MBI 684 Business Analytics
MBI 692 Information Systems Research
MBI 694 Topics in Information Systems

Specializations in Electives are available Including:

Information Technology Audit Specialization
MBI 625 Information Security and Controls
ACC 625 Accounting for Management
ACC 640 Advanced Auditing

Information Technology Entrepreneurship Specialization (3 courses)
MBI 675 Enterprise Workflow Design and Re-engineering (required)
ENTP 640 Entrepreneurship and Innovation (required)
ENTP 670 Managing Growth and Entrepreneurship in Organizations

ENTP 696 Field Experience: Entrepreneurial Studies

ERP Specialization (3 courses)
MBI 647 ERP Business Process Analysis Using SAP
MBI 657 ERP Business Process Integration Using SAP
MBI 667 ERP Business Intelligence Using SAP
MBI 677 ERP Programming for SAP

Certificate in Business Informatics

Vijay Raghavan, Ph.D., Program Director

1.550 points based on the formula (200 x GPA on 4.0 scale) + GRE Current résumé.

Program Requirements

Foundation Courses
Foundation courses are required for those students admitted to the program with a limited business or programming educational background. The requirement of these courses can be met based on undergraduate/graduate (transcribed) coursework completed or other methods that demonstrate an understanding and proficiency.

Foundation courses include:

MBI 615 Analytical Tools in Business Informatics 3
MBI 620 Strategic Leadership Practices for Informatics 3

Additional Admission Requirements

1. A total score of at least 450 on the GMAT or a combined score of 1,000 on the Graduate Record Examination (GRE).

An admissions formula total of at least

1,000 points based on the formula (200 x GPA on 4.0 scale) + GMAT or 1,050 points based on the formula (200 x GPA on 4.0 scale for the last 60 semester hours) + GMAT

Office of the MBI Program
The MBI Program is in the College of Informatics located in Griffin Hall Suite 400. For more information call (859) 572-6366, e-mail mbi@nku.edu or visit our website at mbi.nku.edu/.

II. Requirements

Additional Admission Requirements

1. A total score of at least 450 on the GMAT or a combined score of 1,000 on the Graduate Record Examination (GRE).

An admissions formula total of at least

1,000 points based on the formula (200 x GPA on 4.0 scale) + GMAT or 1,050 points based on the formula (200 x GPA on 4.0 scale for the last 60 semester hours) + GMAT

or
The Business Informatics Certificate is composed of four classes (12 credit hours) from within the MBI program. It offers an alternative to students not wishing to complete the entire MBI program. Graduates of the Business Informatics Certificate program will be prepared for a wide variety of business-related career paths. Opportunities would include many mid- or upper level management positions in business or technology consulting firms, technology support functions, commercial lending institutions, and private equity firms.

**Required:**

MBI 625 Information Systems in Organizations

**Plus three of the following:**

MBI 630 Systems Analysis and Design
MBI 635 Database Management Systems
MBI 640 Data Communication & Networking
MBI 645 Electronic Commerce
MBI 647 ERP Business Process Analysis Using SAP
MBI 650 Information Technology Project Management
MBI 655 Advanced Business Application Programming
MBI 657 ERP Business Process Integration Using SAP
MBI 660 Data Warehousing and Data Mining
MBI 665 Knowledge Management and Decision Support Systems
MBI 667 ERP Business Intelligence Using SAP
MBI 670 Object-Oriented Software Engineering
MBI 675 Enterprise Workflow Design and Reengineering
MBI 677 ERP Programming for SAP
MBI 680 Global Information Technology and Systems
MBI 682 Information Security and Controls
MBI 692 Information Systems Research
MBI 694 Topics in Information Systems

**MBI Certificate Admission Requirements**

Prospective students must hold a bachelor’s degree from a regionally accredited institution. Students must meet at least one of the following admission criteria:

1. Meet the requirements for admission to the MBI program;
   - Be admitted to the MBI program;
   - Have completed a prior graduate degree;
   - Have two years’ relevant professional experience following the completion of a bachelor’s degree.

If certificate holders apply to the MBI program, they must meet all MBI admission criteria to be admitted.

**Joint JD/MBI (Master of Business Informatics) Degree Program**

NKU Chase College of Law and the NKU College of Informatics offer a joint JD/MBI degree.

A student entering the joint JD/MBI program is required to complete 108 semester credit-hours, consisting of 81 hours in the College of Law and at least 27 hours in the College of Informatics. If the same student were to complete each degree separately, he or she would be required to take 90 credit-hours in law and at least 30 in Business Informatics. Thus, the joint degree program allows the student to take 9 fewer law credit-hours and 3 fewer Informatics credit-hours. This potentially could allow a student to complete the joint degree program as much as a year earlier.

Students currently enrolled in either the MBI or JD program may elect to pursue the joint degree if they comply with the admission requirements of each program.

**Informatics Curriculum**

The Business Informatics (MBI) portion of this degree offers practical, hands-on experience and theoretical discussions of current and future trends in developing applications and managing corporate information systems. The purpose of the informatics courses is to provide students a good understanding of the information technology and information systems areas so as to incorporate them fully and practically into a legal environment.

The MBI program requires a competence in basic business courses or background. Additional foundation courses may be required for those students admitted to the program with a limited business or programming educational background. The requirement of these courses can be met based on undergraduate/graduate (transcripted) coursework completed or with professional experience.

**Required**

MBI 625 Information Systems in Organizations
(3 credits)

MBI 630 Systems Analysis and Design (3 credits)
MBI 635 Database Management Systems (3 credits)
MBI 640 Data Communication & Networking (3 credits)
MBI 645 Electronic Commerce (3 credits)
MBI 650 Information Technology Project Management (3 credits)
MBI 685 Corporate IS Management (Capstone) (3 credits)

**Electives (2 required)**

MBI 647 ERP Business Process Analysis Using SAP
MBI 655 Advanced Business Application Programming
MBI 657 ERP Business Process Integration Using SAP
MBI 660 Data Warehousing and Data Mining
MBI 665 Knowledge Management and Decision Support Systems
MBI 667 ERP Business Intelligence Using SAP
MBI 670 Object-Oriented Software Engineering
MBI 675 Enterprise Workflow Design and Reengineering
MBI 677 ERP Programming for SAP
MBI 680 Global Information Technology and Systems
MBI 682 Information Security and Controls
MBI 692 Information Systems Research
MBI 694 Topics in Information Systems

**Additional Admission Requirements:**

1. A total score of at least 450 on the GMAT or a combined score of 1,000 on the Graduate Record Examination (GRE).
   - An admissions formula total of at least
   - 1,000 points based on the formula (200 x GPA on 4.0 scale) + GMAT
   - 1,050 points based on the formula (200 x GPA on 4.0 scale) for the last 60 semester hours
   - + GMAT +
   - 1,500 points based on the formula (200 x GPA on 4.0 scale) + GRE Current résumé.

   Students applying to the joint JD/MBI may use the LSAT score in lieu of the GMAT or GRE. Check with the MBI office for current formula.

**Law Curriculum**

**Required Courses for Joint Degree (63 hours)**

Basic Legal Skills I (2)
Basic Legal Skills II (3)
Civil Procedure I (3)
Civil Procedure II (3)
Constitutional Law I (3)
Constitutional Law II (3)
Contracts I (3)
Contracts II (3)
Corporations (3)
Criminal Law (3)
Criminal Procedure (3)
Evidence (3)
Tax-Basic Income Tax Concepts (3)
Legal Analysis and Problem Solving (1)
Professional Responsibility (3)
Property I (3)
Property II (3)
UCC: Sales and Secured Transactions (3) OR
UCC: Payment Systems (3)
Torts I (3)
Torts II (3)
Agency, Partnerships and LLCs (3)
Intellectual Property Survey (3)

Elective Courses (18 hours)
The additional 18 hours needed to fulfill the total of 81 law school hours will be taken from other courses offered by the College of Law, all as elective hours in the joint degree program - whether those courses are offered as Core courses or as Elective courses in the regular law curriculum.

Note: The Core Curriculum will not apply to students in the joint degree program.

Advanced Writing Requirements
Students in the joint degree program shall fulfill both parts of the Advanced Writing Requirement.

Skills Training
Effective with the class entering in fall 2008, every student must pass at least three credit hours of professional skills training beyond the required curriculum. A list of courses that satisfy this requirement is located in the College of Law’s Student Handbook.

Additional Information and Requirements
Students enrolled in the joint program should complete their first year of the JD program before beginning to take courses in the College of Informatics. Thereafter, students are encouraged to blend their classes each semester so that a student can gain a better understanding of the interplay between law and informatics.

Students enrolled in the joint degree program are advised to take these courses, as they are available: Patent Law and Patent Prosecution.

No more than 6 hours of credit from courses listed in the "18 Hour Rule" will apply to the 81 hours needed to fulfill the law hours in the joint degree program.

Minimum Law School Grade Point Average
Students in the joint degree program must maintain at least a 2.500 cumulative grade point average in all courses after their first 30 hours of law study and thereafter. Students who do not achieve this GPA will not be permitted to continue in the joint degree program but will be permitted to complete the law degree consistent with academic policies, standards, and requirements applicable to all other law students. The College of Informatics will determine whether that student may continue to pursue the MBI degree outside of the joint degree program.

Academic Standing
A student who fails to meet academic requirements of the College of Informatics but who satisfies the academic requirements of the College of Law will be permitted to continue pursuing his or her law degree. Such a student will be required to meet all of the academic requirements of students who are not in the joint degree program.

A student who fails to meet the academic requirements of the College of Law will not be permitted to continue pursuing the law portion of the joint degree. The College of Informatics will determine whether that student may continue to pursue the MBI degree.

Certificate in Corporate Information Security
Vijay Raghavan, Ph.D., Program Director

I. Introduction
The Certificate in Corporate Information Security is an interdisciplinary program. Coverage includes inspection and protection of information assets, risk analysis, controls and management, threat detection and reaction, incident handling procedures, technical and managerial responses and an overview of the information security planning and staffing functions.

II. Admission
Regular Admission
Applicants are eligible for regular admission if they have completed all university admission requirements and prerequisites, including the submission of transcripts showing a bachelor’s degree with the required GPA.

III. Academic Requirements
Completion of the CIS certificate requires satisfactory completion of the following courses:

Required courses (4 courses)
MBI 625 Information Systems in Organizations
MBI 682 Information Security and Controls
CSC 582 Computer Security
MBI 640 Data Communications and Networking
OR
CIT 570 Operating System Technology

Electives (select one)
ACC 640 Advanced Auditing (for Assurance Track)
Certificate in Enterprise Resource Planning

Vijay Raghavan, Ph.D., Program Director

The Enterprise Resource Planning Certificate is composed of four classes (12 credit hours) from within the MBI program. It offers an alternative to students not wishing to complete the entire MBI program. Graduates with the Enterprise Resource Planning Certificate program will be prepared for a wide variety of business-related career paths that use Enterprise Resource Applications. Opportunities would include many positions in business that used or were looking to use Enterprise Applications. The Business Informatics Department is a member of the SAP University Alliance Program. This entails the use of the SAP software system to complement academic curricula in ERPs. SAP America, Inc. is the world leader in enterprise business software systems and established its University Alliance Program specifically to increase the supply of ERP/SAP technically qualified persons in the marketplace.

Required:
MBI 685 Corporate Information Systems Management
MBI 647 ERP Business Process Analysis using SAP
MBI 657 ERP Business Process Integration using SAP
MBI 667 ERP Business Intelligence using SAP
MBI 677 ERP Programming using SAP/NETWEAVER

ERP Certificate Admission Requirements
Prospective students must hold a bachelor’s degree from a regionally accredited institution with an overall minimum undergraduate GPA of 2.5 and at least 3.0 on all graduate work that may apply to the certificate. Students must meet at least one of the following admission criteria:
1. Meet the requirements for admission to the MBI program;
   Be admitted to the MBI program;
   Have completed a prior graduate degree;
   Have two years’ relevant professional experience following the completion of a bachelor’s degree.

If certificate holders apply to the MBI program, they must meet all MBI admission criteria to be admitted.

Master of Science in Computer Information Technology

James McGuffee, Ph.D., Chair
Traian Marius Truta, Ph.D., Program Director

I. Introduction

Purpose
The Master of Science in Computer Information Technology (MSCIT) program is a one-year, multidisciplinary program providing students with the knowledge and skills needed to succeed in the IT industry. The program is designed for students with various backgrounds, such as students with bachelor degrees in IT who want to refine and consolidate their knowledge, or seek an advanced degree for career enhancement and students with different bachelor degrees (other than IT), with various levels of IT experience, who understand the increased demand for IT occupations and want to shift their career path, or simply want to have a deep understanding of various IT areas. The MSCIT program is accessible and conveniently scheduled for full-time professionals in the metropolitan region. Classes are offered in the evenings and on weekends.

Office of the MSCIT Program
The MSCIT program is administered by the Department of Computer Science, located in 461 Griffin Hall. For additional information visit mscit.nku.edu, call or e-mail Dr. Traian Marius Truta, MSCIT Program Director, at (859) 572-7551: mscit@nku.edu

II. Admission

Regular Admission
Applications for the MSCIT program are accepted for all semesters. In addition to the requirements of the NKU Graduate School (a bachelor’s degree from a regionally accredited institution, an undergraduate GPA of at least 2.5, a GPA of at least 3.0 in any graduate work in the same field, demonstration of English proficiency for non-native English speakers, a graduate application submitted with the application fee, and official transcripts; see current catalog for detailed information) the following are required for a regular admission to the MSCIT program:
1. A current résumé.
2. A one-page statement of IT background experience, career goals, and relevant personal interests.
3. Score reports from the general test of the Graduate Record Examination (GRE). This GRE requirement will be waived if the applicant has earned one of the following:
   a. a bachelor’s degree in a science, technology, engineering, or mathematics (STEM) field, with a GPA of 3.0; or
   b. a previous graduate degree from a regionally accredited institution; or
   c. 12 hours of graduate work at a regionally accredited institution with a minimum GPA of 3.5.

Although scores make up only one factor in the admissions process, it is anticipated that successful applicants will have scores of at least the following:
Verbal: 148  Quantitative: 148  Analytical Writing: 3.5
Comparable GMAT scores may also be acceptable. The GRE/GMAT code for NKU is 1574.

While not required, recommendation letters (at most two) from individuals qualified to comment on your potential success in both a graduate program and in the Computer Information Technology are encouraged.

Provisional and Conditional Admission
A student who is unable to provide one of the required admissions documents prior to the start of classes, under certain restrictions, may be granted provisional admission by the MSCIT Admission Committee.

Students who do not satisfy one or more of the requirements are advised to contact the MSCIT Program Director. Under certain restrictions, conditional admission may be possible.

Application Process
Submit your application and direct all transcripts and GRE score reports to Northern Kentucky University, Office of Graduate Programs, AC 302, Nunn Drive, Highland Heights, KY 41099. Deadlines for receipt of materials are:
August 1 for fall semester, December 1 for spring semester, and May 1 for summer session. (The deadlines for international students are: June 1 for fall semester and October 1 for spring semester). All applicants with transcripts from outside the U.S. must have those transcripts evaluated course by course by an approved foreign education evaluation service. These must be submitted along with original or certified copies of the transcripts.
III. Academic Requirements

Overview
To earn a Master of Science in Computer Information Technology, students are required to complete:

1. A minimum of 30 graduate credits.
2. 6 credits in Required Intermediate Core Classes. These classes will be waived if taken as an undergraduate.
3. 12 credits in Required Advanced Core Classes.
4. At least 18 credits in Elective Classes from which a minimum of nine credits must be in Advanced Electives (600 level classes).
5. At least 21 credits in CIT classes from which a minimum of 15 credits must be CIT 600-level classes (these credits include Intermediate Core, Advanced Core and Elective Classes).

The students without the necessary IT background may be required to take one or two of the available Bridge Classes.

Bridge Courses
Some students entering the MSCIT program may not have the necessary undergraduate background for advanced coursework in Computer Information Technology. The bridge courses will offer an intensive review of IT fundamental domains such as: UNIX, system administration, elements of security, databases, and networks, scripting and web programming, etc. The required courses in this category will be determined, after review of transcripts and consultation with the student, by the MSCIT Admission Committee. The bridge courses do not count toward the 30 graduate credits required for this program.

CIT 500 Information Technology Fundamentals 3
CIT 501 Scripting 3

Intermediate Core Course
The following two courses are required if they have not already been completed at the undergraduate level. These courses may be waived by the MSCIT Admission Committee, after review of all transcripts and consultation with the student.

CIT 547 Network Design/Troubleshooting 3
CIT 572 Database Administration 3

Advanced Core Courses
The following four courses are all required.

CIT 668 System Architecture 3
CIT 672 Advanced Database Administration 3
CIT 693 Best Practices in Information Technology Seminar 3
MBI 650 Information Technology Project Management 3

Elective Courses
Students must take at least 18 credit hours of the courses below, at least nine hours of which must be from the Advanced Elective Classes (600 level).

All of these courses must be taken in graduate status. No more than six combined hours of CIT 599 and CIT 699 may be counted toward the degree.

Intermediate Elective Courses

CIT 530 Computer Forensics 3
CIT 536 Web Server Administration 3
CIT 551 Advanced Windows System Administration 3
CIT 565 Storage Administration 3
CIT 570 Advanced Network and System Administration 3
CIT 583 Scripting II 3
CIT 584 Network Security 3
CIT 586 Three Tier Web Applications 3
CIT 594 Intermediate Graduate Topics: Computer Information Technology 3
CIT 599 Intermediate Independent Study 1-3
CSC 507 Concepts of Programming Languages 3
CSC 533 Computer Networks 3
CSC 550 Database Management Systems 3

Advanced Elective Courses

CIT 630 Advanced Computer Forensics 3
CIT 637 Wireless Networks 3
CIT 644 Web Security 3
CIT 661 Routing 3
CIT 662 Switching 3
CIT 677 Data Mining Tools and Techniques 3
CIT 694 Advanced Graduate Topics: Computer Information Technology 3
CIT 699 Advanced Independent Study 1-3
CSC 645 Software Interface Design and Human Factors 3
CSC 670 Social Implications of Computing 3
CSC 682 Advanced Computer Security 3
COM 700 Social Informatics 3
MBI 625 Information Systems in Organizations 3
MBI 630 Systems Analysis and Design 3
MBI 640 Data Communication, Networking and Security 3
MBI 645 Electronic Commerce 3
MBI 647 ERP Business Process Analysis Using SAP 3
MBI 657 ERP Business Process Integration Using SAP 3
MBI 667 ERP Business Intelligence Using SAP 3
MBI 677 ERP Programming for SAP 3
MBI 682 Information Security & Controls 3
MBI 685 Corporate IS Management 3

Transfer Credit
Students may transfer up to nine semester hours of appropriate, acceptable graduate coursework from other institutions.

Master of Science In Computer Science
James McGufllee, Ph.D., Chair
Wei Hao, Ph.D., Program Director

I. Introduction
Purpose
The purpose of the Master of Science in Computer Science (MSCS) program is to educate professionals to bring a high level of creativity, skill, knowledge, and judgment to bear on the increasingly dynamic and exciting challenges in the computer science profession. The curriculum is a combination of:

- studies of the enduring principles of computer science.
- critical examination of the ideas behind new trends in software technology and software engineering.
- workshops addressing issues of programming practice.

The MSCS program is aimed at those who wish to update and deepen their expertise in the craft and science of software engineering or who wish to study the current state of computer science at an advanced level. The program is designed for part-time students attending classes in the evening and on weekends.

Office of the MSCS Program
The MSCS program is administered by the Department of Computer Science, located in GH 400. For additional information visit mscs.nku.edu or contact Dr. Wei Hao, MSCS director, at (859) 572-5659, or haow1@nku.edu.
II. Admission

Regular Admission
In addition to the requirements of the NKU Graduate School, the following are required for regular admission to the MSCS program:

1. a bachelor's degree at a regionally accredited institution,
2. if the student is employed, an undergraduate grade-point average (GPA) of at least 3.0 on a 4.0 scale in all computer science and mathematics courses,
3. more than one year of mathematics including calculus,
4. a set of undergraduate coursework in computer science, including computer systems and data structures,
5. a minimum of 30 credit hours of graduate coursework from other regionally accredited institutions.

Students who do not qualify for the above may still qualify for regular admissions but are required to take the GRE. Although scores make up only one factor in the admissions process, it is anticipated that successful applicants will have scores of at least the following:

Verbal: 500 Quantitative: 600 Analytical Writing: 3.5

Comparable GMAT scores may also be acceptable. The GRE code for NKU is 1574. Applicants with professional experience are encouraged to submit their resume.

Provisional and Conditional Admission
A student who is unable to provide one of the required admissions documents prior to the start of classes, under certain restrictions, may be granted provisional admission by the MSCS Admissions Committee. Applicants with a bachelor's degree who have a GPA below 3.00 but above 2.6 or whose previous coursework in computer science requires updating may be admitted under conditional status. These students will be required to complete the Intermediate Programming Workshop (CSC 501) in their first semester.

Application Process
You can apply online at http://www.nku.edu/apply/index.php. You should direct all transcripts, GRE score reports and optional resume to Northern Kentucky University, Office of Graduate Programs, Nunn Drive, Highland Heights, KY 41099. Deadlines for receipt of materials are: August 1 for fall semester, December 1 for spring semester, and May 1 for summer session. All applicants with transcripts from outside the U.S. must have those transcripts evaluated course by course by an approved foreign education evaluation service. These must be submitted along with original or certified copies of the transcripts.

III. Academic Requirements

The Master of Science program in Computer Science consists of three components:

An intermediate core which builds a foundation for Masters-level study. Many of these classes are cross-listed variants of senior-level undergraduate classes, and students who have had the equivalents of these courses may have them waived.

1. An advanced core which covers the central areas of computer science in depth, with a strong slant toward the needs of software engineers. A set of elective courses to add breadth to the program at the intermediate and advanced level. A thesis option is also available for students who wish to pursue a research topic in depth; see section IV below. A minimum of 30 credit hours is required to earn the MS degree.

Intermediate Core Courses
A student must complete all of the following courses, or have them waived due to equivalent upper-level undergraduate work.

CSC 502 Advanced Programming Methods
CSC 515 Android Mobile App Development
CSC 516 iOS Mobile App Development
CSC 525 Artificial Intelligence
CSC 533 Computer Networks
CSC 539 Software Testing and Maintenance
CSC 550 Database Management Systems
CSC 562 Computer Architecture
CSC 556 Advanced Web Application Development
CSC 580 Computer Graphics
CSC 582 Computer Security
CSC 593 Research Seminar
CSC 594 Topics: Computer Science
CSC 599 Intermediate Directed Study
CSC 625 Advanced Artificial Intelligence
CSC 633 Advanced Computer Networks
CSC 645 Software Interface Design and Human Factors
CSC 650 Advanced Database Systems
CSC 666 Secure Software Engineering
CSC 670 Social Implications of Computing
CSC 680 Advanced Computer Graphics
CSC 682 Advanced Computer Security
CSC 694 Advanced Graduate Topics in Computer Science
CSC 699 Directed Readings / Independent Study

Elective Courses
A student who is not electing the Thesis Option (section IV) must complete 15 credit hours of electives from the list below, including at least 9 credit hours at the 600-level. No more than six combined hours of CSC 599 and CSC 699 may be counted toward the degree. A student who is electing the thesis option must elect 9 credit hours from the list below, including at least 3 credit hours at the 600-level excluding CSC 699. Students may not count both CSC 515 and CSC 516 toward 500-level electives in the MSCS degree.

CSC 507 Concepts of Programming Languages
CSC 510 Compiler Construction
CSC 511 Operating Systems
CSC 560 Software Engineering
CSC 564 Advanced Operating Systems
CSC 565 Logic and Computation
CSC 566 Advanced Operating Systems
CSC 585 Theory of Computation
CSC 586 Design and Analysis of Algorithms
CSC 587 Software Engineering
CSC 588 Operating Systems
CSC 590 Advanced Operating Systems
CSC 593 Advanced Operating Systems
CSC 594 Advanced Operating Systems
CSC 595 Advanced Operating Systems
CSC 596 Advanced Operating Systems
CSC 597 Advanced Operating Systems
CSC 598 Advanced Operating Systems
CSC 599 Advanced Operating Systems

Transfer Credit
Students may transfer up to nine semester hours of appropriate, acceptable graduate coursework from other regionally accredited institutions.

Course Waivers
Course waivers may be granted for intermediate core (500 level) courses by the Graduate Program Director when students have demonstrated a mastery of knowledge and expertise in these courses:

1. CSC 502
2. CSC 540
3. CSC 560
4. CSC 564
5. CSC 585

Waivers are considered in the following situations:

1. NKU has documented course equivalencies and course(s) were taken within the previous 7 years.
2. Course waiver granted automatically if a grade of C- or above was earned in an intermediate core course.
3. No documented course equivalencies.

CSC 501 Advanced Programming Workshop
CSC 540 Software Engineering
CSC 560 Operating Systems
CSC 564 Design and Analysis of Algorithms
CSC 585 Theory of Computation

Advanced Core Courses
A student must complete all of the following courses.

CSC 601 Advanced Programming Workshop
CSC 640 Advanced Software Engineering
CSC 660 Advanced Operating Systems
CSC 685 Logic and Computation

CSC 502 Advanced Programming Methods
CSC 540 Software Engineering
CSC 560 Operating Systems
CSC 564 Design and Analysis of Algorithms
CSC 585 Theory of Computation

Advanced Core Courses
A student must complete all of the following courses.

CSC 601 Advanced Programming Workshop
CSC 640 Advanced Software Engineering
CSC 660 Advanced Operating Systems
CSC 685 Logic and Computation
Students must apply for waivers before completing their first 15 credits. Once the waiver is submitted, a decision on waivers will be granted by the end of the student’s next semester. Students can apply for waivers based on previous course, work experience, and/or take a content exam. Supporting materials may include:
- A previous course.
- Course syllabus, including topics covered or syllabus and a list of topics covered.
- Transcript showing the student earned a grade of C- or higher on the class.
- Student work submitted and graded for the course.

Work Experience
- Resume
- Detailed support correlating work experience and course material content. Supporting prose should not exceed one page.
- Additional examples of content proficiency.

A student may request to take a course content exam to demonstrate mastery of the material for any intermediate core course. A student can take a course content exam for a specific intermediate core course only once.

A waiver does not alter NKU’s MS degree requirements for 30 credit hours of course work. Additional electives are required when waiving courses reduces the required credit hours below 30 hours.

A waiver does not prohibit a student from enrolling in a waived course. However, when a student is enrolled in course after the last day to add a course during any semester, the waiver for the course is voided and will not be reinstated.

IV. Thesis Option

Overview
The thesis option in the Master of Science in Computer Science degree program exists for students who wish to explore an area of contemporary computer science or software engineering in depth and conduct original research in that area. A thesis is not required for an MS degree, and it is assumed that students who choose this path have especially strong aptitude and motivation. It is recommended that students who may continue their graduate education at the doctoral level pursue the thesis option.

Content
A master’s thesis will generally involve a) original formulation of research hypotheses supported by computational modeling and simulation and/or mathematical arguments, or b) construction of a software product of significant originality and complexity. In all cases, MS thesis work will require a review of recent pertinent research literature and, if applicable, existing software solutions. Although joint projects may be undertaken for thesis work, the responsibility of each thesis author in the project must be clearly delineated.

Certificate in Secure Software Engineering
(12 hours)

Wei Hao, Ph.D., Program Director

I. Introduction

Purpose
The goal of the Secure Software Engineering (SSE) certificate program is to give software engineers advanced knowledge of principles and best practices in the incorporation of security throughout the software development lifecycle.

Committee
Each student initiates the thesis option by making contact with one graduate faculty member in computer science who will serve as principal thesis advisor and thesis committee chair. The advisor and the student will assemble a thesis committee consisting of at least two additional faculty members. One of these two committee members must come from outside the Department of Computer Science.

Proposal
The student must submit a formal thesis proposal to the prospective thesis committee. This is a document approximately six pages in length describing the work proposed and providing preliminary references to the literature. This proposal must be approved by each member of the thesis committee as well as the MSCS program director. Thesis proposals will not be approved until the student has completed at least six hours of 600-level coursework in computer science with a GPA of at least 3.5. Once the proposal is approved, the student may register for CSC 797 Thesis Direction.

Thesis Credit
The amount of work required for an MS thesis is roughly equivalent to six hours of 600-level coursework in computer science. Accordingly, thesis students are required to register for CSC 797 and CSC 798 for a total of six credit hours over two semesters. A letter grade will be awarded once the thesis is successfully defended (see below). During this period it is expected the student will remain in regular contact with the thesis advisor and consult periodically with the other committee members. All additional graduate credit must be in regular coursework; no credits of CSC 699 may count toward MSCS requirements.

Format
The format for the thesis must conform to the requirements of the NKU Office of Graduate Programs.

Defense
Successful completion of an MS thesis requires a public "defense," a presentation of the results of the thesis to the committee and an audience of faculty and students. The student and the thesis advisor must make arrangements for a place and time that are generally accessible to the University community. Notification of time and place of a public defense must be provided to the MSCS program director at least three weeks in advance of the defense.

Completion
The thesis is regarded as complete when each member of the thesis committee certifies that both the public defense and production of the thesis manuscript are concluded satisfactorily. Submission dates and procedures for the manuscript must follow the timeline given by the NKU Office of Graduate Programs. In particular, there is a time limit of one year from the time a student first registers for CSC 797 to the time the thesis must be completed.

II. Admission

Regular Admission
Applicants are eligible for regular admission if they have completed
1. a bachelor’s degree at a regionally accredited institution.
2. a bachelor’s degree in computer science, software engineering, or at least two years of related experience.
3. an undergraduate grade-point average (GPA) of at least 3.0 on a 4.0 scale in all computer science courses.

Students without the proper background may still be admitted conditionally and required to complete additional computer science courses. Admission questions should be directed to the MSCS program director, Dr. Wei Hao at (859) 572-5468 or haow1@nku.edu.
III. Academic Requirements
Completion of the SSE certificate requires satisfactory completion of the following four courses:

- CSC 582  Computer Security
- CSC 601  Advanced Programming Workshop
- CSC 640  Advanced Software Engineering
- CSC 666  Secure Software Engineering

Depending on your background, you also may need to successfully complete one or more prerequisite courses. Contact Dr. Maureen Doyle, regarding questions about the prerequisite courses.

Students enrolled in the MSCS degree program can obtain the SSE certificate as part of their MSCS academic studies without increasing their total course hours by successfully completing CSC 582 and CSC 666 as two of the required MSCS electives. Students interested in this option must apply to the SSE certificate program, be accepted and successfully complete the four courses listed above.

Certificate in Geographic Information Systems
Hongmei Wang, Ph.D., Coordinator

I. Introduction
A Geographic Information System (GIS) is a computer-based system for capturing, storing, querying, analyzing, and displaying geographically referenced data. It helps manage descriptions of locations and characteristics of spatial features, such as roads, land parcels, and so forth. GIS is a fast-growing area with a broad range of applications. For example, it has been an important tool in natural resource management since its beginning. More recently, it has been used for crime analysis, emergency management, and transportation applications. New applications have resulted from the integration of GIS with other new technologies, such as Global Positioning Systems (GPS) and wireless networks.

The NKU graduate certificate program in GIS is an interdisciplinary program offered through the Computer Science and Public Administration programs. It is designed for individuals who seek careers in the exciting and fast-growing GIS field. It provides students with a solid grounding in GIS, including both theories and relevant applied skills. It also allows students to pursue education specifically oriented to their desired career paths by including a variety of electives. This program may be of particular interest to students intending to pursue Masters’ degrees in Computer Science, Computer Information Technology, or Public Administration. For further information visit our website at gis.nku.edu. You may contact Dr. Wang at (859) 572-7786 or e-mail at wangh1@nku.edu. The office is located in ST 369.

II. Admission
Applications to the graduate certificate program in GIS are accepted for all semesters. Admission to this program requires a four-year baccalaureate degree from a regionally accredited institution with a minimum grade point average of 2.5. See the section on "Admission and Academic Requirements" in this catalog for the full set of NKU graduate admission requirements. Applicants should apply online through at gradschool.nku.edu/admission/apply.php.

III. Academic Requirements
To earn the graduate certificate in GIS, a student must successfully complete five courses (15 credit hours), distributed as follows.

Both of the following two fundamental courses:
- PAD 515  Cartography
- PAD 650  Introduction to Geographic Information Systems

One of the following technical breadth courses:
- PAD 519  Introduction to Remote Sensing
- PAD 651  Advanced Geographic Information Systems

Two of the following electives (not including those selected above):
- PAD 519  Introduction to Remote Sensing
- PAD 520  Advanced Remote Sensing
- PAD 640  Management of Public Information Systems
- PAD 651  Advanced Geographic Information Systems
- PAD 699  Directed Study in Geographic Information Systems

CSC 540  Software Engineering
CSC 550  Database Management Systems
CSC 580  Computer Graphics
CSC 599  Directed Study in Computer Science
CSC 640  Advanced Software Engineering
CSC 650  Advanced Database Management Systems
CIT 572  Database Administration
CIT 672  Advanced Database Administration
MBI 650  Information Technology Project Management

Master of Science in Health Informatics (MHI)
W. Benjamin Martz, Ph.D., Chair

I. Introduction
Purpose
At the highest level, Health Informatics consists of two categories (a) clinical informatics, with a principal focus on patient care, and (b) a more general health information systems informatics, with a principal focus on institutional administration. Thus, Health Informatics addresses issues ranging from storage, retrieval, and interpretation of data for better patient care to the actual implementation and management of the complex information systems used in the administration of health care. The natural environment of Health Informatics includes hospitals, physician networks and practice groups, third-party payers and regulatory agencies, and industry suppliers such as pharmaceutical companies, biotechnology companies, and vendors of hospital equipment and medical supplies.

The Master of Science in Health Informatics (MHI) is designed to help educate and train professionals who use, develop, and maintain technologies in healthcare. The program exposes students to the interaction and interdependencies of technology with other key elements in healthcare, including HIPAA compliance, ICANN accreditation, FDA regulations, evidence-based practices, and other organizational issues. This program addresses both areas of clinical informatics and health information systems, with a focus on the integration and interoperability of technology within this entire environment. Graduates will develop competencies and skills that are required to work with leading edge technologies while implementing process change, system design, and management within the unique constraints, requirements, urgencies, and patient-centered practices associated with the healthcare industry.

One of the key aspects of the MHI program is student access to Electronic Health Record (EHR) technology. Students are able to take on every role inside a health organization in order to learn the software from the user point-of-view, in addition to the role of administrator, acquiring the skills needed for software configuration. Finally, students have the opportunity to delve deeper into using EHRs by developing healthcare analytics, such as dashboards and scorecards, and by using the software as a learning tool to obtain the foundational knowledge to improve the management and delivery of healthcare.

Office of the MHI Program
The MHI program resides in the College of Informatics under the Business Informatics department located in GH 400. For more information call (859) 572-5992, e-mail mhi@nku.edu, or visit the website at mhi.nku.edu.
II. Requirements

Program Admission

The optimum size of the Master's in Health Informatics (MHI) program is conditioned by several resource constraints, particularly faculty availability, physical space, and staff support. The maximum size of each entering class is approximately 20 to 25 students. However, because most students in the MHI program are part-time, it is anticipated that the program enrollment may be larger.

Applications are accepted for all semesters. Admission decisions will be made within two weeks after receipt of all application documents. Applications received after posted deadlines will be considered on a space available basis. Applications are evaluated against the Graduate School criteria and those criteria developed specifically for the MHI program. Applicants who do not qualify for full admission may be admitted on a conditional or provisional basis at the discretion of the MHI Admissions Committee and director of Graduate Programs.

Admission Requirements

Consideration for admission to the MHI program requires the following be submitted in addition to the application:

1. Official transcripts showing an earned baccalaureate degree from a regionally accredited college or university. Applicants who attended a university outside the United States must submit an evaluation of their transcript showing it is equivalent to a U.S four-year degree. As a criterion for full admission, applicants must have no less than a GPA of 3.0 on a 4.0 scale for either the last 60 semester hours of earned undergraduate credit or overall undergraduate credit hours. Applicants completing their undergraduate work at the time the application is submitted may be considered for provisional admission based in part on an official transcript of work completed thus far.

Official transcripts from all post-secondary work.

A standardized test score taken within the last 5 years. Those acceptable are: the Miller Analogies Test (MAT), Graduate Record Exam (GRE), Graduate Management Admission Test (GMAT), or the Law School Admission Test (LSAT) acceptable for current Chase Law School JD/MHI applicants. Minimum acceptable scores vary by test and by version of test. Those holding a master’s, Ph.D., or professional doctoral degree (e.g., M.D., J.D., D.D.S.) from a U.S. regionally accredited school are not required to submit standardized test scores.

A carefully drafted statement about your personal interests, career goals, and relevant background experience.

For students with a degree from outside the US and who are not native English speakers, a TOEFL score (minimum score of 550 paper version, 213 computer based version, 79 iBT version) or IELTS score (minimum 6.5).

A statement addressing your proficiencies in the use of computer technologies.

While not required, reference forms from individuals qualified to comment on your potential success in both a graduate program and in Health Informatics are encouraged. Please follow the submission guidelines on the website http://arts.cnu.edu/content/dam/hisgeo/docs/recommend_form.pdf

Admission to the MHI program is determined by a consensus of the Admissions Committee. The decision is based upon the evaluation of all documents submitted with the application. All correspondence should be sent directly to the Office of Graduate Programs, AC 302, Northern Kentucky University, Highland Heights, KY 41099.

Program Requirements Summary

Title: Master of Science in Health Informatics (MHI)

Credits required: 36

 Requirement Breakdown:

- 18 credits in required Foundation Classes.
- 12 credits in Electives.
- 6 credits in Capstone.
- Students MUST take at least ONE course in each of the three elective areas; the fourth elective course may be any approved graduate level class that fits into one of the three designated elective areas.
- A requirement of creating an electronic portfolio throughout the program.

III. Curriculum

The required core courses provide broad technical skills as well as providing the organizational competencies required for success by MHI graduates. All courses are associated with specific learning outcomes and outcome assessment methodologies. Students without an adequate academic or work background in healthcare may be required to take a clinical class in addition to the 36 credits required for the degree.

Required Core Courses

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
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</tr>
</thead>
<tbody>
<tr>
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<td>Introduction to Healthcare Operations</td>
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</tr>
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<td>MHI 601</td>
<td>Technical Foundations of Health Informatics</td>
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</tr>
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</tr>
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<td>3</td>
</tr>
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<td>MBI 635</td>
<td>Introduction to Database Management Systems</td>
<td>3</td>
</tr>
<tr>
<td>MHI 650</td>
<td>Research Methods for Health Informatics</td>
<td>3</td>
</tr>
</tbody>
</table>

TOTAL 18

NOTE: Students with an academic background in technology or clinical medicine may petition to waive a single foundation course and replace it with an elective.

Electives

Students are required to take a minimum of 12 hours in elective courses. The electives are grouped into 3 areas, and students are required to take one course from each of the areas, and must select an additional course from one of the areas. The following courses are pre-approved; students can submit for approval any graduate level course offered at NKU to which health informatics can be applied.

Health Informatics Policy Electives

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<tr>
<th>Course</th>
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<tr>
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Business Process Management Electives

<table>
<thead>
<tr>
<th>Course</th>
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<tbody>
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<td>Systems Analysis and Design</td>
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</tr>
<tr>
<td>MBI 675</td>
<td>Enterprise Workflow Design and Reengineering</td>
<td>3</td>
</tr>
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<td>COM 604</td>
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<td>3</td>
</tr>
<tr>
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Knowledge Management Electives

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</tr>
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<td>MBI 682</td>
<td>Information Security Control</td>
<td>3</td>
</tr>
<tr>
<td>MBI 684</td>
<td>Business Analytics</td>
<td>3</td>
</tr>
</tbody>
</table>

Capstone

Students will be required to take a two semester sequence of capstone courses (MHI 682 and MHI 684) in their final year. These courses will consist of work and project experience on location within the healthcare industry. This will provide the student the opportunity for experience-based learning. Students who currently work in the healthcare industry will be
allowed to develop a capstone experience in conjunction with their current employer, but must be preapproved by the BIS department.

Students are required to notify the MHI Program Coordinator of their intentions to take a capstone at least 90 days prior to the start of the capstone semester. This requirement will allow time to place the student in an appropriate capstone course.

Electronic Portfolio
Students will be required to maintain a portfolio during the course of the program. The portfolio will reflect a student’s work and development during her/his studies. The portfolio should reflect depth and competence as well as an ability to enter the workforce at a professional level. The portfolio will be reviewed and critiqued during a capstone seminar, where revisions and other improvements may also be required.

Joint JD/MHI (Master of Health Informatics) Degree Program
NKU Chase College of Law and the NKU College of Informatics offer a joint JD/MHI degree.

The following describes the JD/MHI program:
A student entering the joint JD/MHI program is required to complete 108 semester credit-hours, consisting of 78 hours in the College of Law and at least 30 hours in the College of Informatics. If the same student were to complete each degree separately, he or she would be required to take 90 credit-hours in law and at least 36 in Health Informatics. Thus, the joint degree program allows the student to take 12 fewer law credit-hours and 6 fewer Informatics credit-hours. This potentially would allow a student to complete the joint degree program as much as a year earlier.

Students currently enrolled in either the MHI or JD program may elect to pursue the joint degree if they comply with the admission requirements of each program.

Informatics Curriculum
The Master of Science in Health Informatics (MHI) portion of this degree is designed to expose students to the interaction and interdependencies of technology with other key elements in healthcare, including HIPAA compliance, JCAHO accreditation, FDA regulations, clinical decision support, evidence-based practices, and other organizational issues. This program addresses both areas of clinical informatics and health information systems, with a focus on the integration and interoperability of technology within this total environment. The graduates of this program will be able to analyze and understand the effects of the latest technologies on health care organizations, learn various clinical informatics data handling methods, and solve particular problems in the domain.

The required foundation courses provide broad technical skills as well as the organizational competencies required for success by MHI graduates. All courses are associated with specific learning outcomes and outcome assessment methodologies. Students without an adequate academic or work background in health care will be required to take the language and culture of medicine class in addition to the 30 credits required for the joint degree.

Required Core Courses Credits

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<td>Research Methods for Health Informatics</td>
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</table>

TOTAL = 18 Credits

NOTE: Students with an academic background in technology or clinical medicine may petition to waive a single foundation course and replace it with an elective; approval is based upon the assessment of the program director.

Electives
Students are required to take a minimum of 12 hours in elective courses. The electives are grouped into three areas, and students are required to take one course from each of the areas, and must select an additional course from one of the areas. The following courses are pre-approved; students can submit for approval any graduate level course offered at NKU to which health informatics can be applied.

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Knowledge Management Electives

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Note: the MHI electives are updated often with courses from the College of Health Professions, College of Informatics, and College of Business. Students should check with program directors for year- to- year changes.

Admission Requirements
Consideration for admission to the MHI program requires the following be submitted in addition to the application:

1. Official transcripts showing an earned baccalaureate degree from a regionally accredited college or university. Applicants who attended a university outside the United States must submit an evaluation of their transcript showing it is equivalent to a US four-year degree. As a criterion for full admission, applicants must have no less than a GPA of 3.0 on a 4.0 scale for either the last 60 semester hours of earned undergraduate credit or overall undergraduate credit hours.

Applicants completing their undergraduate work at the time the application is submitted may be considered for provisional admission based in part on an official transcript of work completed thus far.

Official transcripts from all post-secondary work.

A standardized test score. Those acceptable are: the Miller Analogies Test (MAT), Graduate Record Exam (GRE), or Graduate Management Admission Test (GMAT). Minimum acceptable scores vary by test and by version of test. Those holding a master’s, Ph.D., or professional
doctrinal degree (e.g., M.D., D.D.S.) from a U.S. regionally accredited school are not required to submit standardized test scores.

A carefully drafted statement about your personal interests, career goals, and relevant background experience.

For students with a degree from outside the US and who are not native English speakers, a TOEFL score (minimum score of 550 paper version, 213 computer-based version, 79 iBT version) or IELTS score (minimum 6.0).

A statement addressing your proficiencies in the use of computer technologies.

Law Curriculum

Required Courses for Joint Degree (63 hours)
Basic Legal Skills I (2)
Basic Legal Skills II (3)
Civil Procedure I (3)
Civil Procedure II (3)
Constitutional Law I (3)
Constitutional Law II (3)
Contracts I (3)
Contracts II (3)
Corporations (3)
Criminal Law (3)
Criminal Procedure (3)
Evidence (3)
Tax-Basic Income Tax Concepts (3)
Legal Analysis and Problem Solving (1)
Professional Responsibility (3)
Property I (3)
Property II (3)
UCC: Sales and Secured Transactions (3) OR
UCC: Payment Systems (3)
Torts I (3)
Torts II (3)
Healthcare Law (3)
Intellectual Property Survey (3)

Elective Courses (15 hours)
The additional 15 hours needed to fulfill the total of 78 law school hours will be taken from other courses offered by the College of Law, all as elective hours in the joint degree program - whether those courses are offered as Core courses or as Elective courses in the regular law curriculum.

Note: The Core Curriculum will not apply to students in the joint degree program. Students receiving credit for MGT 670 may not also receive credit for Law 972: Alternative Dispute Resolution.

Advanced Writing Requirements
Students in the joint degree program shall fulfill both parts of the Advanced Writing Requirement.

Skills Training
Effective with the class entering in fall 2008, every student must pass at least three credit hours of professional skills training beyond the required curriculum. A list of courses that satisfy this requirement is located in the College of Law’s Student Handbook.

Additional Information and Requirements
Students enrolled in the joint program should complete their first year of the JD program before beginning to take courses in the College of Informatics. Thereafter, students are encouraged to blend their classes each semester so that a student can gain a better understanding of the interplay between law and informatics.

Students enrolled in the joint degree program are advised to take these courses, as they are available: Patent Law and Patent Prosecution.

No more than 6 hours of credit from courses listed in the "18 Hour Rule" will apply to the 78 hours needed to fulfill the law hours in the joint degree program.

Minimum Law School Grade Point Average
Students in the joint degree program must maintain at least a 2.500 cumulative grade point average in all courses after their first 30 hours of law study and thereafter. Students who do not achieve this GPA will not be permitted to continue in the joint degree program but will be permitted to complete the law degree consistent with academic policies, standards, and requirements applicable to all other law students. The College of Informatics will determine whether that student may continue to pursue the MHI degree outside of the joint degree program.

Academic Standing
A student who fails to meet academic requirements of the College of Informatics but who satisfies the academic requirements of the College of Law will be permitted to continue to pursue his or her law degree. Such a student will be required to meet all of the academic requirements of students who are not in the joint degree program.

A student who fails to meet the academic requirements of the College of Law will not be permitted to continue pursuing the law portion of the joint degree. The College of Informatics will determine whether that student may continue to pursue the MHI degree.

Certificate in Health Informatics
W. Benjamin Martz, Ph.D., Chair

The Health Informatics Program offers a Certificate in Health Informatics as a graduate-level certificate. Students must have completed a bachelor’s degree to qualify for the program. The certificate program consists of 12 credits (4 courses) taken from within the core courses for the Masters of Science in Health Informatics. Students are required to take MHI 600 Introduction to Healthcare Operations and MHI 601 Technical Foundations of Health Informatics then select two courses from the remaining core courses in order to fulfill the certificate requirements.

Required:
MHI 600 Introduction to Healthcare Operations
MHI 601 Technical Foundations of Health Informatics

Select 2 courses from:
MBI 625 Information Systems in Organizations
MBI 635 Database Management Systems
MBI 650 Information Technology Project Management
MHI 650 Research Methods for Health Informatics

MHI Certificate Admission Requirements
Prospective students must:

1. Hold a bachelor’s degree from a regionally accredited institution and meet at least one of the following admission criteria:
   1. an overall minimum undergraduate GPA of 2.5;
   2. a minimum 2.5 GPA for the last 60 credit hours of the undergraduate degree;
   3. completed a prior graduate degree with at least a 3.0 GPA

A carefully drafted statement about your personal interests, career goals, and relevant background experience.

A statement addressing your proficiencies in the use of computer technologies.

If certificate holders apply to the MHI program, they must meet all MHI admission criteria to be admitted.
College of Health Professions

Department of Advanced Nursing Studies
Jayne Lancaster, DNP, MS, RN, Interim Chair
Julianne Ossege, Ph.D., APRN, MSN Program Director

Master of Science in Health Science (MSHS)

Department of Allied Health
Valerie V. Rowland, M.S., R.T.(R), Chair
Thomas D. Baxter, Ed.D, RRT, Program Director

Master of Science in Health Science
(starts spring 2014)

I. Introduction
The Master of Science in Health Science (MSHS) degree program is an interdisciplinary, post-professional program that will provide an opportunity for health care professionals with a bachelor’s degree to continue their education and prepare them for positions in education, leadership/management or informatics. The curriculum is broad-based, with a common core and three categories of guided electives that students can select based on their career goals. Categories of electives include education, management/leadership, and health informatics, allowing students to tailor their program to meet individual needs. This flexibility will be appealing to mature, self-guided students and could potentially lead to a broader variety of employment opportunities than would a more narrowly focused discipline-specific degree.

Program mission: To provide an innovative and interdisciplinary education that promotes comprehensive healthcare that continually improves the quality of care for the community through leadership, teamwork and standards of excellence.

Program Options
All students applying to this program must complete all core requirements. In addition, students must also identify an area of guided electives, based upon career goals. All classes are offered in the online format to accommodate those who are working a variety of clinical schedules. For more information on distance education, go to dl.nku.edu. See the department of allied health web page for more information: (http://healthprofessions.nku.edu/departments/alliedhealth.html.) When admitted to this program, students will be part of a cohort and enroll in core courses as a unit each semester. Courses in this program may only be offered once each year. Consequently, students who "stop out" for any reason may have to wait a year or more to re-enter the program. According to university policy, students have up to six years to complete a master’s degree program.

According to the University policy, all graduate courses must have a minimum of 10 students enrolled. In the event the minimum requirement is not met for a guided elective, that course will be canceled. If this should happen, students have the option of enrolling in the course during a later semester or changing the selected area for the guided electives. Be advised, however, that the same registration requirements will need to be met and that denying enrollment can disrupt course sequencing for your major.

Student Advising
Upon admission to the program, students will be assigned to an academic advisor and must complete an online orientation for the program. A course registration hold will be placed in the system if the student has not completed the online orientation by the start of the first semester in the graduate program. Students are expected to maintain close contact with their advisor throughout the program.

Application Deadline
Admission to the MSHS program is competitive; the maximum size of each entering class is approximately 20-25 students. To be considered for admission, a completed application and all required accompanying materials must be received by the application deadline. Applications will be objectively evaluated and ranked.

II. Admission

MSHS Program Admission Requirements
A selective admission procedure will be followed to ensure that students have the best possibility for academic success. An admission committee, composed of the program director, faculty, and advisors, will review applications to determine whether the applicants possess the pre-requisites necessary for the success in the program. Admission criteria include the following:

1. Admission to graduate NKU graduate school; Bachelor’s degree; final official transcript from each regionally accredited institution must be sent to the office of graduate programs

Minimum 3.0 GPA on the last 40 hours of undergraduate coursework.

Student letter of intention and career goals -- this is a 1-2 page description, single spaced with 12 point Times New Roman and no more than 1” margins, of how the program will help the student to apply knowledge learned relative to career goals; letter of intent should indicate the category of guided electives.

Professional resume

Undergraduate course in statistical methods with a grade "C" or higher is required (equivalent to STA 205 or STA 212 at NKU).

International students must demonstrate English proficiency by earning an acceptable score on the TOEFL, IELDTS or another assessment approved by the Director of Graduate Programs.

Interview with graduate program faculty may be required; this could be in person or via phone or Skype.

Applicants with transcripts or undergraduate degrees from international institutions must provide an official copy of a third party course by course evaluation.

III. Curriculum

Students must complete all core requirements plus three guided electives:

Core Requirements
- HSC 600 Research Methods in Healthcare (fall)
- HSC 610 Current Trends and Cultural Issues in Healthcare (spring)
- HSC 615 Instructional Design & Media Development for HealthCare Professionals (spring)
- HSC 650 Healthcare Policy & Economics (summer)
- HSC 691 Capstone (fall)
- HSC 696 Internship (spring or summer)
- HSC 614 Statistics for Researchers (spring, pre-req for HSC 650)

Guided Electives
As part of the program application process, students will identify one of the following categories of guided electives:

Health Care Education
- HSC 625 Healthcare Education
I. Introduction
Graduate education at the master's level builds on the foundation of baccalaureate nursing education. Critical thinking, specialized knowledge, professional accountability, leadership, advanced communication skills and caring behaviors are expectations of the masters-prepared nurse and are an integral part of the program. The graduate is able to synthesize theoretical information and research, applying findings to advanced practice. The MSN graduate serves as a change agent using cultural sensitivity, leadership principles, resource management and application of best practice to enhance nursing in the community. Lifelong learning is emphasized in the program; the graduate has the foundation needed for doctoral education. The program prepares the graduate as a health care leader, educator, primary care, or acute care nurse practitioner.
While we appreciate that most students work full time and have family responsibilities the student must acknowledge that these responsibilities may have impact on successful completion of the program. We cannot alter academic standards/expectations of the program due to these responsibilities. The rigor of the Department of Advanced Nursing Studies and successful progression requires one’s full attention. We highly recommend that students consider the number of credits taken in a semester relative to these responsibilities.

Program Outcomes
1. Critically analyze data for practice by integrating knowledge from arts and sciences within the context of nursing’s philosophical framework and scientific foundation.
2. Demonstrate effective communication in order to facilitate nursing practice at an advanced level.
3. Add to the body of knowledge as it relates to nursing by demonstrating advanced levels of clinical judgment, systems thinking, and accountability, as evidenced by identifying or generating evidence, implementing and evaluating change to improve healthcare outcomes.
4. Integrate nursing science, educational frameworks, health policy and principles of business to implement initiatives that facilitate the highest level of advanced nursing practice.
5. Integrate professional values, accountability and responsibility into advanced levels of nursing practice.
6. Demonstrate sensitivity to diverse cultures and populations including patients and providers (to facilitate practice at an advanced level).
7. Analyze one’s own behaviors and institutional practices and policies for coherence with principles of caring.

IV. Graduation Requirements
To be eligible for graduation, students must meet the following requirements:
1. Minimum 3.0 GPA
2. Minimum 35 semester hours
3. Maximum of 9 transfer hours of graduate coursework used toward this degree, with approval of program director
4. No more than 2 grades of "C"; students must repeat additional courses with "C" grades
5. Successful completion of internship
6. Satisfactory completion of a final project as part of HSC 691
7. Completion of online application for graduation
8. Completion of program certification form

Total 35
Program Options

All nursing classes are offered in both online and face to face formats. Face to face sections are required by University regulations to have a minimum of 10 registrants. In the event the minimum requirement is not met, that section will be canceled. If this should happen, you have the option to enroll in the online section of the same course. You could also postpone enrollment until the next face to face section is offered at a later date. Be advised, however, that the same registration requirements will need to be met and that delaying enrollment can disrupt course sequencing for your major. Hybrid classes, which allow for both online and face to face learning, are occasionally offered. This is course and instructor dependent and is not a guaranteed option. Register for the type of section that best suits your individual learning needs, while allowing for flexibility if enrollment criteria are not met. For more information on distance education go to dl.nku.edu.

See the nursing web page for a schedule of when courses are offered (http://healthprofessions.nku.edu/departments/advancednursing.html).

Student Advising

Students, once admitted, are required to meet with the assigned advisor for full program advising prior to beginning courses. Advising holds will be placed if the student has not had full program advising by the end of the first semester of graduate studies. You are expected to maintain close contact with your advisor throughout the program of study. Prior consent of the advisor must be obtained before any deviation is made from full program advising. You are cautioned not to rely on advice of other students regarding applicability of courses.

The APG program committee reserves the right to determine the applicability of graduate transfer credit. A maximum of 40% of your program may consist of transfer work that can be applied toward the program of study. Students must enroll and successfully complete a course during the semester admitted or they must reapply to the program.

The MSN program is a year round program designed to be completed in a particular sequence, lock-step fashion. Please give consideration to managing work and family while completing a rigorous academic program.

Application Deadline

Admission to the MSN program is highly competitive. To be considered for admission, a completed application and all required accompanying materials must be received by the application deadline. Students who meet admission requirements will be admitted as space allows. See the College of Health Professions’ website for these deadlines: http://healthprofessions.nku.edu/departments/advancednursing/programs.html.

Spring semester: October 1st
Summer semester: February 15th (summer admission is only available for NP Advancement students)
Fall semester: February 15th

II. Admission

MSN Program Admission Requirements

In order to be considered for admission to the MSN program, you will need:

1. An application for admission to Northern Kentucky University.
2. A Bachelor of Science in Nursing degree from a regionally accredited institution.
3. A letter from your employer on letterhead indicating a minimum of 1,000 clinical hours of RN practice with satisfactory performance evaluations. Please see form on the website.
4. An up-to-date résumé which includes committee work, community service, additional languages spoken, leadership positions & professional publications and/or presentations.
5. A letter of purpose. This is a 1-2 page statement specific to your chosen track of explaining you intend to use the degree, how it will apply to your career aspirations, and what specific skills you hope to gain in this program.

Official transcripts for all undergraduate and graduate work. Proof of current nursing licensure in the state where your practicum/clinical will be completed. In order for your application to evaluated, you must have a GPA of at least 3.0 in your undergraduate studies. Two letters of reference electronically. Form on nursing website. Suggested sources of letters of reference include supervisors, directors or faculty. At least one reference should come from an individual who has supervised your nursing practice. References from co-workers, friends or family are not appropriate.

Successful completion of a college course in elementary statistics*

* If you have taken an undergraduate statistics course at another college/university you must verify with the Math Department at Northern Kentucky University to insure that it will be accepted in place of our STA 205. Please contact Suzanne Ritchie at ritchies@nku.edu regarding the Math department’s approval (in writing) to accept the course and forward that email to millera5@nku.edu for our files. Include a copy of the email from Suzanne Ritchie approving the undergraduate statistics course with application materials.

III. Curriculum

Core Courses Required

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>NRP 600</td>
<td>Research Methods II</td>
<td>3</td>
</tr>
<tr>
<td>NRP 601</td>
<td>Role Development for Advanced Nursing Practice</td>
<td>1</td>
</tr>
<tr>
<td>NRP 604</td>
<td>Theoretical Foundations of Nursing Practice</td>
<td>3</td>
</tr>
<tr>
<td>NRP 612</td>
<td>Healthcare Policy &amp; Economics</td>
<td>3</td>
</tr>
<tr>
<td>NRP 688</td>
<td>Qualitative Research (optional)</td>
<td>2</td>
</tr>
<tr>
<td>NRP 689</td>
<td>Foundations of Evidenced Based Practice (optional)</td>
<td>2</td>
</tr>
<tr>
<td>NRP 697</td>
<td>Investigative Project (optional)</td>
<td>3</td>
</tr>
<tr>
<td>NRP 691</td>
<td>Thesis Preparation (optional)</td>
<td>0-6</td>
</tr>
<tr>
<td>MHI 601</td>
<td>Technical Foundations of Health Informatics</td>
<td>3</td>
</tr>
<tr>
<td>STA 614</td>
<td>Statistics for Health Researchers</td>
<td>3</td>
</tr>
</tbody>
</table>

Total core semester hours: 20-23

Options for Satisfying Research Requirements:

MSN research requirements can now be satisfied through the traditional Investigative Project/Thesis (NRP 600, NRP 697, NRP 691) or, the alternative option, completion of three research courses (NRP 600, NRP 688 Qualitative Research, and NRP 689 Foundations of Evidenced Based Practice).

The faculty strongly advise that you take the traditional research requirements and complete the IP/Thesis if you plan to enroll in doctoral studies and/or your career plans involve research.

Nursing Informatics Track

MSN Informatics

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
</tr>
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<tbody>
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<td>NRP 650</td>
<td>Semantic Representation</td>
<td>3</td>
</tr>
<tr>
<td>NRP 680L</td>
<td>Capstone I: Advanced Practicum - Health Care Informatics Internship</td>
<td>2</td>
</tr>
<tr>
<td>NRP 681L</td>
<td>Capstone II: Advanced Practicum - Health Care Informatics Internship</td>
<td>2</td>
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</tbody>
</table>

Informatics Core Course

<table>
<thead>
<tr>
<th>Course</th>
<th>Title</th>
<th>Credits</th>
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</thead>
<tbody>
<tr>
<td>MBI 625</td>
<td>Information Systems in Organizations</td>
<td>3</td>
</tr>
<tr>
<td>MBI 630</td>
<td>Systems Analysis and Design</td>
<td>3</td>
</tr>
<tr>
<td>MBI 635</td>
<td>Database Management Systems</td>
<td>3</td>
</tr>
<tr>
<td>MBI 650</td>
<td>Information Technology Project Management</td>
<td>3</td>
</tr>
<tr>
<td>MBI 665</td>
<td>Knowledge Management and Decision Support</td>
<td>3</td>
</tr>
<tr>
<td>MBI 684</td>
<td>Quantitative Analytics</td>
<td>3</td>
</tr>
</tbody>
</table>

Total Informatics & MSN Core: 41
**Nurse Practitioner Tracks**
The curriculum will focus on the theoretical concepts and care standards that support the delivery of healthcare in clinical practice and explore the evolving issues faced by the health care system today. As a nurse practitioner, you will act as an educator and counselor, care provider, make referrals and serve as an advocate for patients. Graduates of the Nurse Practitioner Tracks will be eligible to take the appropriate certification examination for their specialty.

**Advanced Practice Core (Courses to be completed by all NP students at NKU):**
- NRP 606 Diagnostic Reasoning and Advanced Physical Assessment 2
- NRP 608 Clinical Pharmacology and Intervention 2
- NRP 607 Issues in Advanced Practice 1
- BIO 668 Advanced Human Physiology 4

**Primary Care Tracks Clinical Residencies**
A total of 600 residency hours are required.
- NRP 633L Primary Care Residency I 2
- NRP 634L Primary Care Residency II 2
- NRP 635L Primary Care Residency III 2
- NRP 636L Primary Care Residency IV (if needed) 1

**Family Nurse Practitioner Specialty Courses**
- NRP 609 Pediatric Pharmacology 1
- NRP 610 Geriatric Pharmacology 1
- NRP 613 Wellness and Primary Care of Infants and Children 3
- NRP 614 Primary Care of Obstetric Patients 1
- NRP 615 Primary Care of Gynecologic Patients 1
- NRP 616 Primary Care of the Aged 2
- NRP 618 Common Health Problems Across the Lifespan 3
- NRP 620 Primary Care of Adults 2

**Total semester hours: Family and MSN core** 49

**Adult Nurse Practitioner Specialty Courses**
- NRP 610 Geriatric Pharmacology 1
- NRP 615 Primary Care of Gynecologic Patients 1
- NRP 616 Primary Care of the Aged 2
- NRP 618 Common Health Problems Across the Lifespan 3
- NRP 619 Primary Care of Adolescents 2
- NRP 620 Primary Care of Adults 2

**Total semester hours: Adult and MSN core** 46

**Pediatric Nurse Practitioner Specialty Courses**
- NRP 609 Pediatric Pharmacology 1
- NRP 613 Primary Care of Infants and Children 3
- NRP 619 Primary Care of Adolescents 2
- NRP 630 Children with Chronic Illness and Special Needs 3

**Total semester hours: Pediatric and MSN core** 44

**Adult Acute Care Nurse Practitioner**
In response to feedback from community partners about the critical shortage of acute care nurse practitioners, NKU has developed a cutting-edge fully online Master of Science in Nursing (MSN) program to prepare nurses to lead in the acute care setting. A total of 600 residency hours are required.

**Advanced Practice Core Courses (to be completed by all NP students at NKU):**
- BIO 668 Advanced Human Physiology 4
- NRP 606 Diagnostic Reasoning and Advanced Physical Assessment 2
- NRP 608 Clinical Pharmacology & Intervention 2
- NRP 607 Nurse Practitioner Issues 1

**Specialty Courses:**
- NRP 670 Adult Health Promotion 3
- NRP 670L Acute Care Residency I 1
- NRP 671 Acute/Emergent Problems I 3
- NRP 671L Acute Care Residency II 1
- NRP 672 Acute/Emergent Problems II 2
- NRP 672L Acute Care Residency III 2
- NRP 673L Acute Care Residency IV 2
- NRP 675 Seminar For Clinical Decision Making 1
- NRP 676 Advanced Technologies for Acute Care 2
- NRP 605 Clinical Pharmacology in Adult Acute Care 1
- NRP 690 On Campus Residency 0

**Total Hours Required** 46

**Nurse Executive Leadership Track**
The curriculum combines courses offered through the Department of Advanced Nursing Studies with courses from the departments of Business Informatics, Psychological Sciences, Accounting and Finance, and Mathematics and Statistics to prepare nurses for leadership at the executive level of healthcare operations.

**Nurse Executive Leadership Core Courses**
- NRP 621 Management of Human Resources 2
- NRP 623 Nurse Executive Seminar I 1
- NRP 623L Administrative Nursing Capstone Practicum I 3
- NRP 624 Healthcare Strategic Planning and Analysis 3
- NRP 626 Nurse Executive Seminar II 1
- NRP 626L Administrative Nursing Capstone Practicum II 3
- MBI 625 Information Systems in Organizations 3
- PSY 550 Organizational Psychology 3
- FIN 624 Accounting and Finance for Nurse Executives 3

**Total semester hours** 23

**Nursing Education Track**
The nursing education track prepares nurses to teach in schools of nursing, hospital education settings and patient education programs. The curriculum emphasizes the development of expertise in teaching clinical nursing, didactic, online simulation and research-based teaching. Through a variety of experiences in the classroom and in practica, students have an opportunity to apply theories of instruction and to teach content to nursing students, to practicing nurses and to patients.

**Education Core**
- NRP 509 Curriculum Development in Nursing 2
- NRP 510 Educational Foundations in Nursing 3
- NRP 611 Role of Nurse Educator 2
- NRP 642L Practicum I for Nurse Educators 2
- NRP 643L Practicum II for Nurse Educators 2
- EDG 624 Pupil Assessment and Evaluation 3
- EDG 620 Learning and Motivation 3

**Total education focus hours** 17

**Electives (choose 2)**
- EDG 606 Leadership in a Diverse Society 3
- EDG 602 Technology in Education 3
- BIO 668 Advanced Physiology 4

**Total electives** 6 or 7

**Total Nursing Education * MSN Core** 42-43
Post-Master’s of Science in Nursing Certificate Program

I. Introduction
Post-master’s programs are available to students who have an earned MSN and seek specialized knowledge and skills as a nurse practitioner or nurse educator. Graduates of the programs will be qualified to take the certification examination for their specialty.

Online Program
All nursing courses for certificate programs will be offered online. Some may also be offered face to face. See dl.nku.edu for more information and technical requirements.

Students, once admitted, are required to meet with their advisor for full program advising before the end of the first semester. (Advising holds may be placed if the student is not in compliance.) You are expected to maintain close contact with your advisor throughout the program of study. Prior consent of the advisor should be obtained before any deviation from full program advising. You are cautioned not to rely on advice of other students regarding applicability of courses.

A maximum of 40% of your program may consist of transfer work that can be applied to the program of study.

Application Deadline
Admission to the Post-MSN program is highly competitive. To be considered for admission, a completed application and all required accompanying materials must be received by the application deadline. Students who meet admission requirements will be admitted as space allows. See the Department of Advanced Nursing website for these deadlines: http://www.advancednursing.nku.edu

II. Admission

Post-Master’s Admission Requirements
In order to be considered for admission to the Post-Master’s program, you will need:

1. A completed application for graduate admission, including transcripts indicating any undergraduate and graduate coursework. Please note that the transcripts sent with your application should reflect the conferred for BSN, MSN and any additional courses that you plan to transfer.
2. A master’s degree from an accredited school of nursing.
3. GPA in MSN program of at least a 3.0 or higher.
4. Completion of certification and currently licensed as nurse practitioner, if you are a nurse practitioner
5. A current copy of your nursing license.
6. A letter from your employer on letterhead indicating a minimum of 1000 hours clinical experience over the previous year and satisfactory performance evaluations. The letter must include contact information for the person preparing it.
7. An up-to-date résumé.
8. A letter of purpose. This is a 1-2 page statement of how you intend to use the program, how it will apply to your career aspirations, and what specific skills you hope to gain in this program.

Students must enroll and successfully complete a course during the semester admitted or they must reapply to the program.

Submit all documents by deadline for consideration:
Northern Kentucky University
Office of Graduate Programs
302 Administrative Center
Highland Heights, KY 41099

III. Program Curriculum

Post-Master’s Primary Care Nurse Practitioner Courses

Advanced Practice Core
NRP 606 Diagnostic Reasoning and Advanced Physical Assessment 2
NRP 608 Clinical Pharmacology and Intervention 2
NRP 607 NP Issues 1
BIO 668 Advanced Human Physiology 4

Primary Care Clinical Residencies
Residency will consist of clinical experience of 13 clock hours. Each clinical residency course requires 200 clock hours of clinical experience which average 13 hours a week per semester.

A total of 600 residency hours is required.
NRP 633L Primary Care Residency I 2
NRP 634L Primary Care Residency II 2
NRP 635L Primary Care Residency III 2
NRP 636L Primary Care Residency IV (if needed) 1

Family Nurse Practitioner Specialty Courses
NRP 609 Pediatric Pharmacology 1
NRP 610 Geriatric Pharmacology 1
NRP 613 Wellness and Primary Care of Infants and Children 3
NRP 614 Primary Care of Obstetric Patients 1
NRP 615 Primary Care of Gynecologic Patients 1
NRP 616 Primary Care of the Aged 2
NRP 618 Common Health Problem Across the Lifespan 3
NRP 620 Primary Care of Adults 2

Total semester hours: 29

Adult Nurse Practitioner Specialty Courses
NRP 610 Geriatric Pharmacology 1
NRP 615 Primary Care of Gynecologic Patients 1
NRP 616 Primary Care of the Aged 2
NRP 618 Common Health Problems Across the Lifespan 3
NRP 619 Primary Care of Adolescents 2
NRP 620 Primary Care of Adults 2

Total semester hours: 26-29

Pediatric Nurse Practitioner Specialty Courses
NRP 609 Pediatric Pharmacology 1
NRP 613 Wellness and Primary Care of Infants and Children 3
NRP 619 Primary Care of Adolescents 2
NRP 630 Children with Chronic Illness and Special Needs 3

Total semester hours: 24-25

Adult Acute Care Nurse Practitioner Specialty Courses
NRP 670 Adult Health Promotion 3
NRP 605 Clinical Pharmacology in Adult Acute Care 1
NRP 671 Acute and Emergent Problems I 3
NRP 672 Acute and Emergent Problems II 2
NRP 675 Seminar in Clinical Decision Making 1
NRP 676 Advanced Technologies 2
NRP 690 *On Campus Residency 0

*On Campus Residency is a required intensive 3-4 days skills and simulation evaluation conducted locally at NKU.
It will occur once midway through the program for the collective class of students. Additional fees apply.

### Post-MSN Family Psych Nurse Practitioner
- **NRP 660** Psychopharmacology Across the Lifespan 4
- **NRP 662** Assessment and Diagnosis Across the Lifespan 3
- **NRP 661** Non-Pharmacologic (Psychotherapy) Treatment Across the Lifespan 3
- **NRP 664** Management of Acute, Complex, and Chronic Psych Disorders 4
- **NRP 665L** Advanced Family Psych MH Nursing Clinical I 3
- **NRP 667** Professional Issues, Role, Ethics, and Law in Psych Advanced Practice 3
- **NRP 668L** Advanced Family Psych MH Nursing Clinical II 3

**Total hours required: 23**

### Post MSN Nursing Education Certificate
- **NRP 509** Curriculum Development in Nursing 2
- **NRP 510** Educational Foundations in Nursing 3
- **NRP 642L** Practicum for Nurse Educators I 2
- **NRP 643L** Practicum for Nurse Educators II 2
- **EDG 624** Pupil Assessment and Evaluation .3

**Electives (select one)**
- **EDG 606** Leadership in a Diverse Society 3
- **EDG 602** Technology in Education 3

**Total hours 15**

### Doctor of Nursing Practice (DNP)

**Jayne Lancaster, DNP, MS, RN, Program Director**

#### Doctoral Philosophy for DNP

The Doctoral program philosophy in the Department of Advanced Nursing Studies is consistent with the philosophy of the Bachelor and Master programs. They share a conceptual framework that includes the following concepts: communication, critical thinking, caring, professionalism, role competency, cultural competency and research. The doctoral program prepares the graduate to be a steward of the discipline. The doctoral education 1) starts from the student’s experience 2) develops through experiences that are experiential and transformational and 3) culminates in the graduate taking on the role of nursing expert. Components of doctoral learning include opportunities for 1) formation of a deep understanding of the graduate’s place in the history and cultures of nursing, 2) development of skills of inquiry 3) generation of new nursing knowledge and 4) alignment with faculty in strong mentoring relationships. Doctoral education takes place in a nursing framework that intersects with the sciences, arts, technology, health policy and economics. This learning takes place in a scholarly community grounded in standards for rigor, the nursing imperative of caring and a plurality of voices.

#### I. Purpose

The Doctor of Nursing Practice (DNP) program builds upon the Essentials of Doctoral Education for Advanced Nursing Practice (2006) as stated by the American Association of Colleges of Nursing (ACCN) and the National League of Nursing Standards and criteria for the clinical doctorate (2008). This is a practice focused doctoral program. Practice focused doctoral programs are designed to prepare nurses in advanced nursing practice. The focus of the DNP program is on evidence-based practice which reflects application of credible research findings. The Doctor of Nursing Practice (DNP) program includes integrative practice experiences and an intense practice immersion experience (ACCN 2006).

#### II. Contact Information

Department of Advanced Nursing Studies – AHC 206, advancednursing@nku.edu or 859-572-7966

NKUonline@nku.edu or 859.392.2400

#### III. Admission Requirements

To be considered for admission to the DNP program, an applicant must have:

1. A master’s of science in nursing or a master’s of science from a nationally accredited school with a minimum cumulative GPA of 3.25 on a 4.00 scale. The masters of nursing will not be considered.
2. Have successfully completed an upper division level grade level course in Statistics within the last six years, equivalent to STA 614 at NKU with a grade of 'C' or better on a 4.00 scale
3. Have successfully completed an upper division level grade level course in Informatics within the last six years, equivalent to MHI 601 at NKU with a grade of 'C' or better on a 4.00 scale
4. Posses an unencumbered RN license in the United States or the country in which you practice

#### IV. Application Process

The application process has two parts. The first consists of the documents required to be submitted. The second part is the interview.

**A. Documents to be submitted**

The completed application file will contain the following documents.

- No application will be considered until all documents have been received.
- Submit a graduate level paper (maximum 5-8 pages, excluding title page and references) in APA 6th edition format addressing the following:
  a. Discuss your current practice, why you wish to pursue the DNP degree, and what you hope to contribute to the nursing profession after completion of the degree. This may be in the first person narrative.
  b. Describe how the DNP graduate may impact healthcare locally, nationally, and globally.

**B. Admission Interview**

Admission in the program is limited by numbers. Eligible applicants will be invited for an interview with DNP Faculty. This may be done in person, via telephone, or electronic means.

#### V. Dissertation Process

The dissertation committee is comprised of the DNP student, clinical mentor, faculty committee member and faculty committee chair. The faculty committee members must hold terminal degrees. The clinical mentor is the content expert in the DNP student’s field of interest. The committee member can be faculty or also an expert in the field. The committee chair is facilitating the learning within the dissertation.

All dissertations for the DNP program must go through the NKU Institutional Review Board (IRB) process. IRB processes in the facility in which the dissertation s implemented may be required as well. The student needs to discuss these IRB processes with their committee/chair prior to data collection. The IRB process and IRB forms are described and found on the NKU IRB website at http://rcg.nku.edu/irb/IRB.php.

Candidacy for the dissertation is defined as a passage of approval for the evidence based practice change dissertation question. DNP students will
apply for candidacy in the second year of the DNP program. DNP students who are applying for candidacy need the following:

1. Actively enrolled and in good standing in the DNP program and the university.
2. Completion of the written proposal
3. Approval from the Dissertation Committee
4. Successful completion of DNP 800, DNP 801, DNP 802, DNP 820, and STA 814

Dissertation topic and committee members must be approved by dissertation chair. Once the dissertation is completed the student must defend the document and disseminate the findings in a public presentation. The defense is in conjunction with NKU graduate program. Information for this process can be found under general polices for graduate programs at


All dissertations are uploaded to ProQuest by the DNP student.

VI. Curriculum Requirements

All courses are in the online format and must be taken in sequence

Doctor of Nursing Practice (DNP)

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
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</thead>
<tbody>
<tr>
<td>DNP 800</td>
<td>Foundations of Theory and Research</td>
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<tr>
<td>DNP 801</td>
<td>Epidemiology</td>
<td>3</td>
</tr>
<tr>
<td>DNP 802</td>
<td>Leadership and Advanced Practice .</td>
<td>2</td>
</tr>
<tr>
<td>DNP 803</td>
<td>Leadership and Organizations and Systems</td>
<td>3</td>
</tr>
<tr>
<td>DNP 805</td>
<td>Strategic Analysis for Quality Improvement</td>
<td>3</td>
</tr>
<tr>
<td>DNP 806</td>
<td>Program Development, Implementation and Evaluation</td>
<td>2</td>
</tr>
<tr>
<td>DNP 807</td>
<td>Leadership in Educational Activities</td>
<td>2</td>
</tr>
<tr>
<td>DNP 808</td>
<td>Healthcare Policy</td>
<td>3</td>
</tr>
<tr>
<td>DNP 820</td>
<td>Integrative Application of Evidence based Practice</td>
<td>1 (1-2)*</td>
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<tr>
<td>DNP 821</td>
<td>Integrative Application of Evidence Based Practice II</td>
<td>1 (1-2)*</td>
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<tr>
<td>DNP 822</td>
<td>Clinical Residency: Capstone Project/Dissertation</td>
<td>3 (3-4)*</td>
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<td>DNP 897</td>
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<tr>
<td>MHI 815</td>
<td>Informatics for Advanced Practice</td>
<td>3</td>
</tr>
<tr>
<td>STA 814</td>
<td>Applied Statistics for Health Care Research</td>
<td>3</td>
</tr>
</tbody>
</table>

* If your master's program had you complete less than 500 clinical hours, you will be expected to complete additional clinical hours in the DNP program to bring them to a minimum of 1000 hours combined between the two programs. The courses that will have variable credit hours are DNP 820 (1-2 credit hours), DNP 821 (1-2 credit hours) and DNP 822 (3-4 credit hours)

VII. Graduation Requirements

To be eligible for the Doctor of Nursing Practice Degree, the student must:

1. Successfully complete all course requirements, dissertation requirements and achieve a minimum cumulative GPA of 3.0. (The final version of the final scholarly paper must be uploaded on to ProQuest/UMI prior to graduation.)
2. File "Intent to Graduate" form in the Office of the Registrar during the semester prior to the one in which he/she intends to complete all degree requirements. The dates by which this document must be on file are:
   - Summer/Fall graduation: April 15
   - Spring graduation: October 15

3. Satisfy all financial and administrative obligations to the University

Nurse Practitioner Advancement Certificate Program

Nurse practitioner advancement options are offered. This program provides opportunities for nurse practitioners to gain an additional specialty focus such as Adult to Family Nurse Practitioner or Women's Health to Adult Practitioner.

These courses are offered online. Some may be face to face. Please see dl.nku.edu for more information concerning tuition and technical requirements for distance learning. All NP Advancement tracks require 500 clinical residency hours in the new specialty to meet certification exam requirements.

NP Advancement Admission Requirements

1. Submission of a completed application for graduate admission, including transcripts indicating any undergraduate and graduate coursework. Please note that the transcripts sent with your application should reflect the conferral for BSN, MSN and any additional courses that you plan to transfer.
2. A master's degree from an accredited school of nursing.
3. GPA in MSN program of at least a 3.0 or higher.
4. Completion of certification and currently licensed as nurse practitioner.
5. A current copy of your nursing license and current NP certification.
6. An up-to-date résumé.
7. A letter of purpose. This is a 1-2 page statement of how you intend to use the program, how it will apply to your career aspirations, and what specific skills you hope to gain in this program.
8. Students must enroll and successfully complete all required courses during the semester admitted or they must reapply to the program.

Submit all documents by deadline for consideration:

- Northern Kentucky University
- Office of Graduate Programs
- 302 Administrative Center
- Highland Heights, KY 41099

Adult to Family Nurse Practitioner

Required courses for FNP exam eligibility

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
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<tbody>
<tr>
<td>NRP 609</td>
<td>Pediatric Pharmacology</td>
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</tr>
<tr>
<td>NRP 613</td>
<td>Wellness and Primary Care of Infants and Children</td>
<td>3</td>
</tr>
<tr>
<td>NRP 614</td>
<td>Primary Care of Obstetric Patients</td>
<td>1</td>
</tr>
<tr>
<td>NRP 619</td>
<td>Primary Care of Adolescents</td>
<td>2</td>
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<tr>
<td>NRP 630</td>
<td>Children with Chronic Illness and Special Needs</td>
<td>3</td>
</tr>
<tr>
<td>NRP 635L</td>
<td>Primary Care Residency III</td>
<td>2</td>
</tr>
<tr>
<td>NRP 634L</td>
<td>Primary Care Residency II</td>
<td>2</td>
</tr>
<tr>
<td>NRP 635L</td>
<td>Primary Care Residency I</td>
<td>1</td>
</tr>
</tbody>
</table>

Clinical residency requirements: Clinical residency requirements are from 200-500 hours depending upon the students' needs and advisors' requirements.

Total Hours: 15 credit hours

Women's Health or Certified Nurse Midwife to Family Nurse Practitioner

Required Courses for FNP exam eligibility

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>NRP 609</td>
<td>Pediatric Pharmacology</td>
<td>1</td>
</tr>
</tbody>
</table>
Clinical residency requirements: Pediatric clinical = 200 hrs.; Adult clinical = 200 hrs.; Geriatric clinical = 100 hrs.

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>NRP 610</td>
<td>Geriatric Pharmacology</td>
<td>1</td>
</tr>
<tr>
<td>NRP 613</td>
<td>Wellness and Primary Care of Infants and Children</td>
<td>3</td>
</tr>
<tr>
<td>NRP 616</td>
<td>Primary Care of the Aged</td>
<td>2</td>
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<tr>
<td>NRP 618</td>
<td>Common Health Problems Across the Lifespan</td>
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<tr>
<td>NRP 620</td>
<td>Primary Care of Adults</td>
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<tr>
<td>NRP 630</td>
<td>Children with Chronic Illness and Special Needs</td>
<td>3</td>
</tr>
<tr>
<td>NRP 634L</td>
<td>Primary Care Residency II</td>
<td>2</td>
</tr>
<tr>
<td>NRP 635L</td>
<td>Primary Care Residency III</td>
<td>2</td>
</tr>
<tr>
<td>NRP 636L</td>
<td>Primary Care Residency IV</td>
<td>1</td>
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</tbody>
</table>

Clinical residency requirements: Clinical residency requirements are from 300-500 hours depending upon the students’ needs and advisors’ requirements.

<table>
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Salmon P. Chase College of Law

Dennis R. Honabach, Dean
Lawrence Rosenthal, Associate Dean for Academics
Ashley Gray, Director of Admissions

Salmon P. Chase College of Law offers full-time day and part-time evening divisions. The curriculum consists of required courses, core courses, and elective courses. Ninety credit hours are required to graduate. Fifty-eight hours are in required courses. Full-time students may complete the program in three years, while part-time students may complete the program in four years. Chase has a number of academic-support and development programs designed to enhance the law-school experience. Chase also offers a Juris Doctor/Master of Business Administration (JD/MBA) degree program in conjunction with the Haile/US Bank College of Business.

Applicants are required to receive a baccalaureate degree from a regionally accredited college or university prior to enrollment. Applicants are required to take the Law School Admission Test (LSAT). Chase seeks to admit those applicants who have the best prospect of high-quality academic work; thus the Admission Committee relies heavily on the applicant’s undergraduate grades and performance on the LSAT during the application review process. Additional factors considered include upward trend of undergraduate grades; time between college graduation and application to Chase; college grading and course selection patterns; outside work while in college; letters of recommendation; graduate study; cultural, educational, or sociological deprivation; employment background; leadership ability; speaking or linguistic ability; and demonstrated competence in another profession or vocation. Chase seeks diversity in the student body by considering, in no particular order, sex, age, cultural or geographic background, and minority status. The priority deadline for application is April 1. First-year students enter in the fall semester. Students in good academic standing at another law school may apply for admission as transfer students.

Chase is accredited by the American Bar Association and a member of the Association of American Law Schools.

Please contact the Chase Office of Law School Admissions for more information: (859) 572-5490 or (888) 465-7316.
**Course Descriptions**

**ACC 500 Auditing (3 credits)**
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Principles, standards, and procedures in conduct of an audit by CPA; functions and responsibilities; internal control; statistical sampling, audit report; special problems of auditing electronic data processing systems; account verification; ethics. Open only to students certified as majoring in business or by consent of instructor. Assessment test is given.

**ACC 520 Tax Planning (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the MACC program, ACC 200 and ACC 201, or permission of MACC director.
Taught: Fall, spring, and summer
Impact of income tax on business entities, including corporations, S corporations, partnerships, limited liability companies and sole proprietors; gross income deductions, accounting periods, accounting methods and property transactions.

**ACC 530 Accounting for Non-Profit Institutions (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the MACC program, ACC 301 or graduate equivalent, or permission of the MACC director.
Taught: Variable, check with department
Problems of control of funds and other assets; accounting classifications and relationships; planning, performance measurement, reporting and auditing from the viewpoint of the nonprofit (including governmental) organization.

**ACC 600 Accounting Skills (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the Master of Accountancy Program Accounting Practice and Reporting Track.
Taught: Fall only
Preparation of primary financial statements: income statement, balance sheet, and statement of funds Accounting concepts for internal use of management in planning and control of operations.

**ACC 601 Management Control Systems (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 600.
Taught: Variable, check with department
Overall design of control systems and the behavioral and motivational impact on managers and employees of such systems; development of a management information system; design of compensation/incentive schemes, divisional control, work measurement vs. discretionary cost approach to cost control, budgetary control, internal control, and performance reporting.

**ACC 602 Advanced Financial Accounting (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: admission to graduate program; ACC 600 or equivalent.
Taught: Variable, check with department
Financial accounting topics for external reporting; international accounting; financial statement analysis.

**ACC 603 Consolidations and Partnerships (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: admission to graduate program; ACC 600 or equivalent.
Taught: Variable, check with department
Accounting for mergers, consolidations, acquisitions, and partnerships.

**ACC 604 Financial Accounting I (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 600. Admission to the Master of accountancy program Accounting Practice and Reporting Track.
Taught: Fall only
Financial accounting theory and practice in determination of income and valuation of assets and equities for external reporting; official pronouncements on generally accepted accounting principles; alternatives to these principles; accounting cycle, financial assets (cash, and receivables), operating assets (tangible, intangible, and natural resources), current liabilities, inventories, and prepayments.

**ACC 605 Introduction to Financial Accounting (2 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 604
Taught: Spring only
Financial accounting theory and practice in determination of income and valuation of assets and equities for external reporting; official pronouncements on generally accepted accounting principles; alternatives to these principles; marketable securities, long-term investments, long-term debt, owners' equity, and earnings per share.

**ACC 606 Financial Accounting II (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 604
Taught: Spring only
Financial accounting theory and practice in determination of income and valuation of assets and equities for external reporting; official pronouncements on generally accepted accounting principles; alternatives to these principles; marketable securities, long-term investments, long-term debt, owners' equity, and earnings per share.

**ACC 607 Tax Research and Practice (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: completion of undergraduate course(s) in individual and business taxation.
Taught: Variable, check with department
Methodology and sources of tax research; tax analysis research, policy implications, behavioral aspects, and use of quantitative analysis. Open only to students admitted to graduate program.

**ACC 620 Accounting for Management (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 605 or equivalent or permission of MBA director.
Taught: Fall and spring
Communication, interpretation, analysis, and use of accounting information for the benefit of management; financial statement analysis, cost analysis, budgetary control, standard cost systems, and capital budgeting. Open only to students in MBA program.

**ACC 630 Federal Taxation of Corporations (3 credits)**
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 520 or permission of MAAC director.
Taught: Variable, check with department
Corporate taxation and topics concerning organization of the corporation, capital structure, debt vs. equity, stock redemption, liquidations, corporate divisions, corporate reorganization.
ACC 632 Tax Accounting Methods (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 520 or equivalent or permission of the Director of the Master of Accountancy program.
Taught: Variable, check with department

ACC 634 Taxation of Partnerships and Pass Through Entities (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 520 or permission of MAAC program director.
Taught: Variable, check with department
Concepts of partnership taxation including contributions of property and services. Partner basis, partnership liabilities, distributions sales or exchanges of partner’s interest. Election of S corporation status, distribution to shareholders, liquidation, sales of corporation.

ACC 638 Advanced Individual Income Taxation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 520 or equivalent, or permission of MAAC program director.
Taught: Variable, check with department
Executive compensation planning, deferred compensation, fringe benefits, options, alternative minimum tax, passive activities, deductions available to individuals and grantor trusts.

ACC 640 Advanced Auditing (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: admission to graduate program; ACC 500, ACC 600 or equivalent.
Taught: Fall only
Advanced auditing topics, including information technology auditing, statistical sampling, legal responsibilities, audit and attestation reports, ethics.

ACC 689 Professional Certification CPA Review (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: permission of the Director of the Master of Accountancy Program.
Taught: Spring only

ACC 694 Topics: Accounting (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 600.
Taught: Variable, check with department
Specialized topics of faculty and student interest. Topics will vary and may include taxation, financial accounting, auditing, and international accounting. Repeatable for a maximum of 6 semester hours if topic differs. Open only to MBA students.

ACC 697 Advanced Accounting Theory (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: admission to graduate program; ACC 600 or equivalent.
Taught: Spring only
his capstone course is an overview of topics relevant to current accounting theory, ethics, research, standard setting, and practice. This course must be taken in the last semester, or within 9 credit hours of graduation.

ACC 699 Independent Study: Accounting (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 600 or consent of the MACC Director.
Taught: Variable, check with department
Specialized aspect or topic in accounting chosen by student and appropriate faculty member. Repeatable for a maximum of 6 hours. Subject to academic regulations pertaining to independent study as given in MBA catalog. Open only to students in the MACC or MBA program.

ANT 515 Advanced Archaeological Excavation Methods (3 credits)
Hours: 0 classroom + 6 lab/studio
Taught: Summer only
Further experience in excavation, recording, mapping; excavation at an archaeological site. Summer. Three semester hours if taught during intersession; 4 if taught during 5-week session. PREREQ: ANT 215

ANT 585 Advanced Ethnographic Field Methods (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ANT 365.
Taught: Summer only
Cross-cultural field training in advanced ethnographic field methods, qualitative data analysis, and ethnographic report writing.

ANT 594 Topics: Anthropology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
A special topic in any area of anthropology. For graduate students and advanced undergraduates. Repeatable up to 12 semester hours when topics vary.

ANT 599 Independent Study (1-6 credits)
Hours: 1-6 classroom + 0 lab/studio
Taught: Variable, check with department
Specialized topic in anthropology chosen by student and appropriate faculty member for study. Repeatable up to 12 semester hours when topics vary.

ANT 692 Directed Research (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Pre-requisite: Consent of instructor
Taught: Variable, check with department
Individually supervised readings and study of a selected topic. May be repeated.

ANT 694 Topics: Anthropology (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
A special topic in any area of anthropology. Repeatable up to 12 semester hours when topics vary.

ANT 699 Independent Study in Anthropology (1-6 credits)
Hours: 1-6 classroom + 0 lab/studio
Taught: Variable, check with department
Specialized topic in anthropology chosen by student and appropriate faculty member for study. Repeatable up to 12 semester hours when topics vary.

ARI 520 Readings in Arabic (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ARI 380 or equivalent.
Taught: Variable, check with department
Various literary, linguistic, cultural, and pedagogical topics. May be repeated for credit when topic varies.
ART 650 Graduate Study: Art History (3 credits)
Hours: 3-6 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Fall and spring
Advanced study and research in art history. Repeatable to 12 semester hours.

ART 699 Independent Study in Art (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Fall and spring
Projects, directed by members of the faculty, must be selected before registration.

AST 694 Topics: Astronomy (1-4 credits)
Hours: 1-4 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Various topics in astronomy. Specific topics are determined in consultation with the instructor, the student’s advisor and the chair of the Department of Physics and Geology. Repeatable for a maximum of 12 semester hours.

BIO 521 Mammalogy for Teachers (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Certification to teach middle or high school science or consent of instructor.
Taught: Variable, check with department
A content course. Evolution, anatomy, adaptations, ecology, and diversity of world mammals. Applicable for middle and high school. Not open to students who have taken BIO 421.

BIO 600 Field Ecology for Teachers (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: One year of college biology or consent of instructor.
Taught: Variable, check with department
Populations, communities, ecosystems; techniques of collection, identification, and preservation of local organisms. Field trips. Not open to students specializing in biological sciences.

BIO 605 Studies in Biological Sciences (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Certification to teach middle or high school science or permission of instructor.
Taught: Variable, check with department
A content course. Diversity, ecology and evolution of animal orders. For middle and high school science teachers.

BIO 606 General Microbiology for Teachers (4 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: One year of college biology and one year of college chemistry. Co-requisites: BIO 606L.
Taught: Summer only
Microbiological theory and techniques as applicable to precollege-age students; applied microbiology.

BIO 606L General Microbiology for Teachers Laboratory (0 credits)
Hours: 0 classroom + 4 lab/studio
Co-requisites: BIO 606.
Taught: Summer only
Laboratory to accompany BIO 606.

BIO 609 Geography of Life (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: one semester of college biology.
Taught: Spring only-odd yrs
Geographical distribution of plants and animals in the past and present; development of theories explaining distribution patterns.

BIO 610 Amphibians and Reptiles (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Summer only
Evolution, natural history, taxonomy, behavior, and ecology of reptiles and amphibians; herpetofauna of the tri-state area. Field trips. Open only to high school science/biology teachers.

BIO 611 Birds (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Summer only
General biology of birds, particularly classification, life cycles, flight, and behavior; field methods and identification; avifauna of the tri-state area. Field trips. Open only to high school science/biology teachers.

BIO 612 Freshwater Diatoms (2 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Importance, structure, taxonomy, physiology, reproduction, and ecology of common freshwater diatoms; methods of collection; preparation of permanent slides. Field trip. Open only to high school science/biology teachers.

BIO 613 Woody Plants (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Summer only
Recognition of Kentucky’s trees and larger shrubs; use of botanical keys; economic and environmental aspects; dendrological literature. Field trips. Open only to high school science/biology teachers.

BIO 614 Algae (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Summer only
Commonly occurring freshwater algae of the tri-state area; field and laboratory techniques for collecting and preserving specimens; taxonomy, evolution, life cycles, and ecological significance. Field trips. Open only to high school science/biology teachers.

BIO 644 Aquatic Ecology for Teachers (3 credits)
Hours: 1 classroom + 4 lab/studio
Taught: Variable, check with department
Integrated field investigations of water quality. Taught at Center for Ohio River Research and Education. Curriculum and community resources related to water resources. Required field trips.

BIO 660 Biology of Aquatic Life (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: one year of college biology and consent of instructor.
Taught: Variable, check with department
Study of life in the ocean and fresh water environments: observation, identification, distribution, and conservation.

BIO 668 Advanced Human Physiology (4 credits)
Hours: 4 classroom + 0 lab/studio
Prerequisites: BIO 208, BIO 209, and CHE 115, or consent of instructor.
Taught: Fall and summer
Rigorous study of human body function primarily at the organ system level.
BIO 694 Topics in Biological Sciences (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Study of specialized subject matter. May be repeated for credit when topics vary. Open only to graduate students in education.

BIO 699 Independent Study: Techniques of Biology (1-4 credits)
Hours: 1-4 classroom + 0 lab/studio
Prerequisites: Consent of instructor prior to registration.
Taught: Fall, spring, and summer
Individual student experience with selected biological techniques in media preparation; in herbarium, museum, and field techniques; in use of laboratory equipment; and in other practical facets of biology. Topic decided upon in consultation between student and instructor. Up to 4 semester hours may be earned in this course.

BIS 605 Managerial Decision Analysis (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: admission to the MBA program or permission of the MBA director.
Taught: Variable, check with department
An examination of the increasing complexity confronting today’s manager. It covers the role of statistics in the business decision-making process. The use of managerial productivity tools to perform quantitative analysis for resolving operational business issues is emphasized.

BUS 605 Legal Environment (2 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the MBA program or permission of MBA director.
Taught: Variable, check with department
Survey of the legal system requirements and limitations; political process, constitution, torts, criminal law, ethics, environment, product liability, consumer protection, antitrust, employment and negotiable instruments.

BUS 610 Law and Public Policy (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Relationship between law and public policy and its effect on business; administrative agency structure and powers; antitrust law; consumer law; securities law; labor and management law; environmental law and business ethics. Open only to graduate students.

BUS 632 CPA Law (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: admission to graduate program.
Taught: Fall only
Legal topics relevant to professional accounting: contracts, agency, business entities, Uniform Commercial Code, and Securities law.

BUS 699 Independent Study: Business (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor and MBA program director.
Taught: Variable, check with department
Specialized aspect or topic in business chosen by a student and an appropriate faculty member. Repeatable for a maximum of 6 semester hours. Open only to MBA students.

CEP 600 Graduate Cooperative Experience (1-3 credits)
Hours: 0 classroom + variable lab/studio
Taught: Fall, spring, and summer
Supervised work experience relating to a graduate student's degree program; employment planned, supervised, coordinated by employer, faculty coordinator, and a member of the Career Development staff. Open to all graduate students. Does not satisfy any graduation requirements. May be repeated. Graded pass/fail.

CHE 505 The History of Chemistry (2-3 credits)
Hours: 2-3 classroom + 0 lab/studio
Prerequisites: CHE 310.
Taught: Variable, check with department
Survey of chemistry’s significance in ancient and modern times. Investigation of key individuals and concepts in chemistry of the past and present.

CHE 511 Natural and Medicinal Product Synthesis (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: C- or better in CHE 311.
Taught: Variable, check with department
Analysis and design of complex syntheses, including total synthesis of natural products; stereochemical aspects of synthesis; asymmetric synthesis; spectroscopy in structure elucidation.

CHE 512 Physical Organic Chemistry (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CHE 360 and a C- or better in CHE 311.
Taught: Variable, check with department
Current topics in spectroscopy, reaction mechanisms, and structure function correlations.

CHE 550 Quantum Mechanics (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: C- or better in CHE 380 or PHY 361.
Taught: Variable, check with department
Principles of quantum mechanics, the hydrogen atom, variational methods, and simple perturbation theory. Same as PHY 460.

CHE 594 Topics in Chemistry (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Discussion of topics in analytical, environmental, inorganic, nuclear, organic, and physical chemistry; chemistry-related topics: laboratory experience with operation and application of instruments and the computer. May be repeated as topics vary.

CHE 692 Research: Chemical Education (1-3 credits)
Hours: 0 classroom + 1-3 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Research involving procedures, software, instrumentation, and pedagogy to develop chemistry experiments, demonstrations, or activities suitable for use in a science classroom or instructional laboratory. Repeatable for a maximum of 4 semester hours.

CHE 694 Topics: Chemistry (1-4 credits)
Hours: 1-4 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Topics illustrating principles of chemistry and applications of analytical, inorganic, organic, and physical chemistry and biochemistry. Specific topics are determined in consultation with the student’s adviser and the chair of chemistry. May be repeated as topics vary.
CIT 536 Web Server Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 501 or consent of MSCIT director.
Taught: Variable, check with department
Web server administration concepts; installing and configuring a web server; proxy server; name resolution; web server security and maintenance; server-side technologies and tools; monitoring and analyzing the web environment.
PREREQ: CIT 500

CIT 547 Network Design/Troubleshooting (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 500 or consent of MSCIT director.
Taught: Variable, check with department
Network and transport protocols; switch and router configuration; network topologies, network design, and routing; VLANs; capacity planning and redundancy; routing protocols; wide-area networks; layer 2 and layer 3 troubleshooting; IPv4 and IPv6; network management and security.

CIT 551 Advanced Windows System Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: C- or better in CIT 500.
Taught: Variable, check with department
Active directory configuration, network infrastructure configuration, application infrastructure configuration; specific topics include Active Directory and its security, Domain Name System, DHCP infrastructure, routing, remote access, advanced firewall and network access protection, IIS security, FTP, SMTP, Media Server.

CIT 555 Storage Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 547 or consent of MSCIT director.
Taught: Variable, check with department
This course covers information storage and management, storage system environment, disks, RAID, logical volume management, storage networking fundamentals, direct attached storage, storage area networks, network attached storage, content addressed storage, storage virtualization, data backup and recovery.

CIT 570 Advanced Network and System Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 501 and CIT 547 or consent of MSCIT director.
Taught: Variable, check with department
Administering networks of computer systems as a team; user account management and LDAP; network file systems; email servers; automated installs; help desk software and management; and data centers.

CIT 572 Database Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prereq OR Co-req: CIT 501 or consent of MSCIT director.
Taught: Variable, check with department
Database administration concepts; procedural extensions to SQL; installing and configuring a database server; creating and configuring database instances; user management and security; backup and monitoring activities.
PREREQ: CIT 500

CIT 583 Scripting II (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 500 and CIT 501 or consent of the MSCIT director.
Taught: Fall only
Advanced programming in a dynamically typed language, including techniques such as passing blocks, dynamic dispatch, and domain specific languages. The class will apply these techniques to IT applications, including interfacing to network services and parsing complex data formats like HTML and XML.

CIT 584 Network Security (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 547 or consent of MSCIT director.
Taught: Variable, check with department
In-depth study of firewalls and intrusion detection/prevention systems; incident response; security protocols and VPNs; network server security; viruses and worms; wireless security; network security architecture and policy development.
CIT 586 Three Tier Web Applications (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 536 or consent of MSCIT director.
Taught: Variable, check with department
Design and implementation of web applications using a three-tier model; client-side, database server-side, and web server issues associated with such a three-tier implementation will be investigated.

CIT 594 Intermediate Graduate Topics: Computer Information Technology (3 credits)
Hours: 0 classroom + 0 lab/studio
Prerequisites: varies with topic (see Schedule of Classes).
Taught: Variable, check with department
Various intermediate graduate topics in Computer Information Technology.

CIT 599 Intermediate Independent Study (1-3 credits)
Hours: 0 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCIT program and consent of instructor.
Taught: Variable, check with department
Intermediate Independent Study.

CIT 630 Advanced Computer Forensics (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 530 or consent of MSCIT director.
Taught: Variable, check with department
Collecting and analyzing network-based evidence, email tracing, web browsing activity reconstruction, in-depth file system forensics. Hands-on practice of using forensic tools for analyzing computer incidents launched through the Internet.

CIT 637 Wireless Networks (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 547 or consent of MSCIT director.
Taught: Variable, check with department
In order to prepare students to be competent wireless professional within the information technology industry, this course includes in-depth coverage of wireless networks with extensive step-by-step coverage of IEEE 802.11b/a/g/n implementation, design, security, and troubleshooting of wireless networks.

CIT 644 Web Security (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 536 or CIT 584 or consent of MSCIT director.
Taught: Variable, check with department
Secure configuration of web servers and web applications, including authentication, access control, and SSL/TLS. Threat modeling and security assessment. Web application firewalls and IDS.

CIT 662 Switching (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 547 or consent of MSCIT director.
Taught: Variable, check with department
This course provides students with in-depth understanding of LAN switching technologies. It covers configuring switches, virtual LANs, IP Telephony switches, MLS, STP, multicast, etc. In addition, it covers some advanced topics in this field such as load balancing, integrating servers, securing switches.

CIT 668 System Architecture (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 501 and CIT 547 or consent of MSCIT director.
Taught: Variable, check with department
System architecture specification, design, deployment, maintenance, documentation, monitoring, and migrations. Focuses on systems for large scale distributed environments with high reliability requirements.

CIT 672 Advanced Database Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 572 or consent of MSCIT director.
Taught: Variable, check with department
Database recovery and backup, incomplete recovery, user errors recovery, database corruption, database performance tuning, query execution plans, and monitoring/managing storage.

CIT 677 Data Mining Tools and Techniques (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 572 or consent of MSCIT director.
Taught: Variable, check with department
This course provides students with understanding of data mining concepts such as classification, association rules, clustering, visual methods, text mining, web mining, etc. The class focuses on intensive setup and usage of existing data mining tools.

CIT 686 Three Tier Web Applications (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CIT 536 or consent of MSCIT director.
Taught: Variable, check with department
This course examines the fundamentals and complexities in designing, maintaining, and troubleshooting a broad range of network designs and technologies. It covers multi-area open shortest path first (OSPF), integrated intermediate system to intermediate system (IS-IS), border gateway protocol (BGP), advanced route optimization, network architecture design, inter-VLAN routing, spanning tree protocols (STPs) integration with VLANs, and centralized security through remote access, etc.

CIT 694 Advanced Graduate Topics: Computer Information Technology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: varies with topic (see Schedule of Classes).
Taught: Variable, check with department
Various advanced graduate topics in Computer Information Technology.

CIT 699 Advanced Independent Study (1-3 credits)
Hours: 0 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCIT program and consent of instructor.
Taught: Variable, check with department
Advanced Independent Study.

COM 520 Relational Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Relationship-centered understandings of interpersonal communication. The role of communication in developing, sustaining, and terminating social and personal relationships. Class may explore relational theories, concepts, and self-application.
COM 550 Digital Media (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Technical and aesthetic processes in the production of media, including new media and integrated media.

COM 560 Rhetorical Criticism (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Advanced seminar in the history, theory, methods and practice of rhetorical criticism.

COM 571 Critical Ethnography (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Hands-on research seminar examining and practicing ethnographic research methods used to empower communities. Students travel to another culture to enact ethnographic research designs. Digital ethnography, service learning, field study, educational, and interactive research explorations.

COM 575 Intercultural Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Students must have a 3.0+ GPA to enroll in the course.
Taught: Variable, check with department
The examination of advanced cross-cultural, intercultural, multicultural, and international theory and research in relation to communication perceptions and practices.

COM 580 Sexuality and Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Exploration of topics, concepts, and theories related to communication and human sexuality. Relationships, sexual literacy, sexual identities, sexual practices, sex representations, and social control of sexuality.

COM 594 Intermediate Topics in Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Special topics course with readings and writings at the intermediate level. Course varies by instructor and section. Students must have a 3.0 or higher GPA to enroll in this course.

COM 601 Communication Theory (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Introduces graduate students to the philosophical underpinnings of communication research and develops skills in theory construction.

COM 602 Research Methods (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Addresses qualitative approaches to investigating human experience using tools such as ethnography and criticism. Introduces graduate students to principles, and design considerations underlying social scientific methodology. Material is applied to communication research. Final research project is required.

COM 603 Business Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Principles and practices of methods of written and oral communications at the management level. Open only to graduate students. Same as ENG 603.

COM 604 Organizational Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-even years
Seminar that explores the major theoretical perspectives and research findings within formal and informal organizations.

COM 620 Interpersonal Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Investigation of the communicative management of ongoing relationships; examination of how communication both creates and responds to exigencies of friendship.

COM 621 Communication Pedagogy (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Graduate course in pedagogy that addresses philosophical, theoretical and practical issues faced by the beginning college instructor.

COM 622 Family Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Examines theories and research focused on understanding communication in family contexts.

COM 624 Gender and Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This course examines how gender factors into communication processes, theories, and research. Class topics include interpersonal relationships, gender issues in organizations, rhetoric, public relations, media representations, globalized perspectives, and research methods. PREREQ: COM 602

COM 625 Contemplative Pedagogy (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Evaluation of healthy communicative practices for nurturing teaching practice and student-teacher relationships. Understandings of needs for students and instructors in the classroom. Exploration of the student condition from a communicative perspective. Not for general MA in Communication credit.

COM 630 Communication Ethics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-even years
Theoretical and critical approaches to the study of ethics in communication. Examination of professional communication behavior in workplace settings.

COM 631 Communication Law (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-odd yrs
Examines the Constitutional, statutory, and case law affecting the communication profession.

COM 640 Persuasion (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Theory and devices of persuasion; analysis of persuasive discourse.

COM 655 Health Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This course is to introduce students to the wide range of scholarship about health communication. The course begins with an introduction to the field of
health communication, ethical concerns in the health care environment, and
the models that frame theory and empirical research in this area. Through
textbook readings, case studies, and research projects, the following issues
will be addressed: the creation of health meanings, health care

**COM 671 Media Criticism (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Spring only-odd yrs_  
Seminar in the application of rhetorical theory and criticism to television,  
film, and other media.

**COM 672 Documentary Production (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Variable, check with department_  
Theory and practice of documentaries. Rhetorical concerns of  
documentaries, social inquiry. Students will construct a documentary short.

**COM 675 Public Relations (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Spring only-odd yrs_  
Principles of PR management, including development of writing skills  
essential to those directing the PR functions of organizations.

**COM 677 Organizational Culture and Identity (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Fall only-odd yrs_  
This course examines methods and theories regarding the management,  
development, and changing of organizational culture and identity. Students  
will learn tools for conducting cultural analyses for organizations; gain  
understandings of the factors that affect internal organizational identity; and  
develop practical understandings of how to negotiate public perceptions or  
organizations.

**COM 678 Public Relations Account Management (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Fall only-odd yrs_  
Account management expectations for PR and communication consultants.  
Inter-organizational relations, supply chain architectures, integrated  
communication, planning and budgeting, ethics, proposal writing and  
presentation, and cultural-critical interpretations of consultative client-  
practitioner relations.

**COM 679 Public Relations: Project Management (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Variable, check with department_  
This course is designed to develop student ability to apply a project  
management process to research and benchmarking tasks common to the  
field of public relations.

**COM 680 Communication Teaching Practicum (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Fall and spring_  
Guided and hands-on teaching practice in the college communication  
classroom. Students must work with a Northern Kentucky University  
professor to directly engage the teaching process. Not for MA in  
Communication credit. By permission only.

**COM 685 Language and Social Interaction: Theory and Method (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Prerequisites: COM 602_  
_Taught: Fall only-odd years_  
This course offers methods for exploring verbal and non verbal  
communication behaviors in language and social interaction. Transcription  
and analysis of everyday talk allows students to use research methods  
including conversation analysis, ethnomethodology, speech acts, and  
gesture analysis.

**COM 687 Qualitative Research Methods (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Fall only-odd years_  
Methodology and practice of qualitative research. Methods include  
interviews, focus groups, ethnographic field studies, document analysis.  
Topics include research conceptualization, collection techniques, data  
analysis, reporting findings, crystallization.

**COM 692 Directed Research in Communication (3 credits)**
_Hours: 0 classroom + 0 lab/studio_  
_Prerequisites: COM 601 and COM 602._  
_Taught: Fall and spring_  
Specialized aspect or topic in communication chosen by student in  
consultation with an appropriate communication faculty member. Faculty  
member will closely supervise the student’s research project.

**COM 694 Topics: Communications (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Variable, check with department_  
_Special Topics_  

**COM 696 Graduate Internship In Communication (1-6 credits)**
_Hours: 0 classroom + 12 lab/studio_  
_Prerequisites: COM 601 and COM 602._  
_Taught: Fall and spring_  
Students work under supervision in a professional setting in a  
communication field approved by the graduate program director in  
Communication. Student will be assigned additional reading and essays.

**COM 700 Social Informatics (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Variable, check with department_  
The study of communication and information tools in cultural contexts.  
Social understandings of digital and technological approaches to  
communication and information. Topics include philosophies of computer  
and digital technology utilization in cultures; interpersonal and  
organizational computer-mediated communication; ethical and  
professional considerations related to computers and digital technology;  
and research approaches.

**COM 750 Theories and Concepts of Cultural Studies (3 credits)**
_Hours: 3 classroom + 0 lab/studio_  
_Taught: Spring only-odd yrs_  
History, theory, and practice of cultural studies. Provides a repertoire of  
tools for exploring the production of verbal and written cultural discourses  
as well as their valuation and uses.

**COM 791 Comprehensive Examinations (0-1 credits)**
_Hours: 0 classroom + 0 lab/studio_  
_Taught: Fall and spring_  
This course tests communication graduate students on their ability to  
understand, evaluate, synthesize, visualize, and/or apply communication  
thories, research methods, concepts, and/or tools learned from the  
Master’s in Communication program. The comprehensive examination  
experience should constitute a rigorous and serious exploration of the  
student’s abilities as a holder of the Master’s degree. _PREREQ: approval of  
Communication Graduate Program Director_
COM 793 Applied Capstone Project (1-6 credits)
Hours: 0 classroom + 12 lab/studio
Prerequisites: Approval of Communication Graduate Program Director.
Taught: Fall and spring
A graduation capstone experience applying communication theories, methods, concepts, and/or tools to a tangible project. A written report will accompany the project.

COM 797 Thesis (1-6 credits)
Hours: 0 classroom + 12 lab/studio
Prerequisites: permission of Communication Graduate Program Director.
Taught: Fall and spring
The planning, execution, and thorough documentation of a research project as conducted with the assistance of a faculty advisor.

COM 798 Continuing Capstone Project (1 credit)
Hours: 0 classroom + 0 lab/studio
Prerequisites: permission of Communication Graduate Program Director.
Taught: Fall and spring
Continued work for students who are pursuing comprehensive examination, applied capstone, or thesis project completion. Course only for students who have exhausted maximum enrollment in thesis, applied capstone project, or comprehensive examination coursework.

COU 580 Research Tools in Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Research, technology, and communication competencies required for graduate-level coursework in counselor education: use of library resources for researching the counseling literature; written communication using APA style; basic data analysis and interpretation; computer competencies expected for incoming counseling students.

COU 600 Orientation to Clinical Mental Health Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
A survey of the historical, philosophical, societal, cultural, economic and political dimensions of and current trends in the community mental health movement; a historical perspective of the counseling profession, counselor roles and functions, and professional affiliations.

COU 601 Legal and Ethical Issues in Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to program, COU 600 or COU 602.
Taught: Fall and summer
Focus on the skills and competencies critical to dealing effectively with the complex ethical, legal, and social issues of counseling in a multicultural society; focus on decision-making models in response to the major ethical topics and emerging ethical and legal issues; overview of licensure/certification issues.

COU 602 Data-Driven Comprehensive School Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Foundations course designed to increase student’s knowledge base of the professions of school counseling including the history of the profession. This course serves as a basis for the rest of the school counseling program and orients students to using the American School Counselor Association’s National Standards as the basis for the portfolio requirement.

COU 610 Counseling Diverse Populations (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 600 or COU 602, COU 640, COU 641, and admission to counselor education program.
Taught: Fall and summer
Focus on the cultural context of the counseling relationship; examination of issues and concerns related to such factors as culture, ethnicity, age, gender, sexual orientation, religious and spiritual values, socioeconomic status and various unique characteristics

COU 620 Human Development (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Counselor Education Program.
Taught: Spring and summer
Theories of human development; developmental crises, tasks and transitions across one’s lifespan; nature vs. nurture; theories of learning and personality development; strategies for facilitating optimal human development; developmental model of counseling.

COU 621 Counseling Children and Adolescents (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 640, COU 641 and admission to program.
Taught: Fall and summer
Theories and techniques for developmental counseling with children.

COU 630 Career Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 600, COU 640, COU 641 and admission to program.
Taught: Spring and summer
Educational and career planning; career development theories; decision-making models; assessment inventories for career and educational counseling; resources for career and educational planning; computer-assisted career development.

COU 640 Counseling Techniques (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 600 or COU 602 and admission to program.
Taught: Fall and spring
Introduction to the knowledge, techniques, skills, and processes basic to initiating and conducting an effective counseling relationship; discussion and attention to the specific nature and process of helping, as well as the unique attitudes and skills required of the effective helper.

COU 641 Theories in Counseling and Psychotherapy (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 600.
Taught: Fall and spring
Examination of the major models of counseling and psychotherapy; theoretical integration; review of outcome research; common factors model; brief counseling models.

COU 642 Counseling Families and Couples (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 640, COU 641, and admission to program.
Taught: Fall only
A review of issues related to family and couples and various theories of family counseling; theoretical foundations, ethical, and legal concerns will also be addressed.

COU 643 Consultation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of director.
Taught: Variable, check with department
Examination of consultation models; stages of consultation; managing the consultant, consultee and client system; ethical and legal issues unique to
COU 660 Theories and Practice of Group Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the school counseling program.
Taught: Fall and spring
The theoretical and experiential introduction to the nature of group counseling, group dynamics, and group leadership; focus on principles of group dynamics include group process components, developmental stage theories, and group members’ roles and behaviors.

COU 654 School Counseling Services (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: admission to the school counseling program.
Taught: Spring only
The organization, administration and delivery of school counseling services in grades K-12 (elementary, middle, and secondary schools).

COU 660 Assessment and Evaluation in Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Basic statistical Concepts and psychometric principles; examination of the most frequently used assessment procedures in counseling; outcome evaluation; multicultural issues; ethical and legal issues involved in the use of assessment procedures by licensed counselors. PREREQ: COU 680 and admission to program

COU 661 Evaluation of Mental Disorders (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Advanced Assessment. PREREQ: COU 660 and COU 670

COU 670 Diagnosis of Emotional and Mental Disorders (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 660, COU 672 and admission to program.
Taught: Fall only
Examination of the major mental disorders in the current version of the DSM; development of diagnostic and case conceptualization skills; medical model of psychopathology; major theories of etiology & treatment; diagnostic principles; differential diagnosis; diagnostic errors; ethical & legal issues involved in clinical diagnosis.

COU 671 Treatment Planning in Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 670 or consent of instructor and admission to program.
Taught: Spring only
Integration of diagnostic, case conceptualization, and treatment planning skills; review of best practice guidelines; empirically-supported treatments; outcome research; treatment manuals; treatment planning in a managed care context.

COU 672 Psychopathology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Counselor Education Program.
Taught: Summer only
Introduction to the field of psychopathology. Course topics will include historical conceptualizations of mental illness, major categories of mental disorders, and current taxonomic systems.

COU 674 Crisis Intervention and Crisis Counseling (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Community Counseling or School Counseling Program or permission of instructor.
Taught: Variable, check with department
Course introduces students to the current theory and practice models related to trauma and crisis intervention. Emphasis placed on situational and developmental crisis and natural disaster. Differing models of crisis intervention, models of coping with crisis and critical incidents, and the efficacy of crisis intervention will be discussed including assessment and triage and safety and security concerns in various settings.

COU 675 Substance Abuse and Addictions (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Counselor Education Program.
Taught: Summer only
This course thoroughly examines substance abuse and addictions in multiple populations. Students will learn how to recognize the problems of substance abuse and addictions, the effects of drugs and addictions on the client and others, etiology, and counseling and treatment.

COU 680 Research Methods and Program Evaluation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Course in statistics.
Taught: Fall and spring
Development of skills for critically evaluating the professional literature; hypothesis generation and testing; examination of quantitative and qualitative research designs; outcome and program evaluation; basic statistical procedures for analyzing data; professional communication of research results.

COU 690 Clinical Mental Health Practicum (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Psychopathology course, COU 600, COU 601, COU 610, COU 620 or PSY 622, COU 640, COU 641, COU 650, or consent of Program Director.
Taught: Fall and spring
Supervised practice of direct counseling skills and related professional activities in counseling: an opportunity for the integration and application of student’s cumulative developmental and clinical mental health knowledge base in an ethical, reflective, and culturally responsive manner. Students must successfully complete a minimum total of 100 clock hours with 40 hours of direct service to clients including individual and group counseling experiences; students will be required to present audio taped sessions in individual and/ or group supervision; Satisfactory performance at the placement site and during on-campus class meetings must be demonstrated before students can proceed to Internship.

COU 691 Internship I (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 690 or COU 693; matriculation in counseling program or approval of program director or program coordinator.
Taught: Fall, spring, and summer
An intensive counseling field placement in a school or professional, clinically-oriented setting under the direction of an approved on-site clinical supervisor as well as a member of the program faculty on campus.

COU 692 Internship II (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 691 or approval of program director or program coordinator.
Taught: Fall, spring, and summer
An intensive counseling field placement in a school or professional, clinically-oriented setting under the direction of an approved on-site clinical supervisor as well as a member of the program faculty on campus.
may repeat course until they have successfully accrued internship hours necessary to meet their respective state licensure requirements.

**COU 693 School Counseling Practicum (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: COU 601, COU 602, COU 640, COU 641, COU 650, COU 654 or consent of program coordinator.*

Taught: Fall and spring
Supervised field experience in school counseling.

**COU 694 Special Topics in Counseling (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: COU 600, COU 602, COU 640, COU 641.*

Taught: Fall, spring, and summer
In-depth study of contemporary topics in counseling. Topic listed in Schedule of Classes; May be repeated for credit when topics differ. Open only to counseling students.

**COU 699 Independent Study: Counseling (1-3 credits)**

*Hours: 1-3 classroom + 0 lab/studio*

*Prerequisites: Admission to Counselor Education Program and consent of instructor prior to registration.*

Taught: Fall, spring, and summer
Individualized readings, research and/or projects relating to professional counseling and developed by students in consultation with faculty prior to registration. Not intended to substitute for any course offered on a regular basis. Repeatable when topics vary.

**CSC 501 Intermediate Programming Workshop (1-3 credits)**

*Hours: 1-3 classroom + 0 lab/studio*

*Prerequisites: graduate standing; background in computer programming and data structures.*

Taught: Variable, check with department
Intensive review of programming and data structures from an object-oriented perspective using the C++ language. Intended for students whose computer programming skills need refreshing or updating.

**CSC 502 Advanced Programming Methods (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Regular admission to MSCS program or admission to Secure Software Engineering certificate program.*

Taught: Variable, check with department
High-performance OO and generic programming in C++; concurrent and distributed programming; STL; multi-paradigm design patterns; extensive practice with sophisticated programming projects.

**CSC 507 Concepts of Programming Languages (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Regular admission to MSCS program.*

Taught: Variable, check with department
History of high-level languages; grammars and the compilation process; axiomatic semantics; language design and implementation issues; procedural, object-oriented, functional, and logic programming paradigms; case studies in important contemporary languages.

**CSC 515 Android Mobile App Development (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Regular admission to MSCS program.*

Taught: Variable, check with department
This course reinforces Java language and introduces the SDK for Android devices. Course development will focus on GUI-based applications, covering modern Android design principles for both phones and tablets and making use of device hardware capabilities. The SDK’s tools, emulators (AVD), and IDE plugins will also be introduced.

**CSC 516 iOS Mobile App Development (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Regular admission to the MSCS program.*

Taught: Spring only
Introduces, explores and reinforces the iOS app development language for iPhones, environment and software development kit; examination of mobile applications and data sources; leveraging GUIs; examination of iPhone onboard sensors and hardware.

**CSC 525 Artificial Intelligence (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Regular admission to MSCS program.*

Taught: Variable, check with department
Concepts and techniques of artificial intelligence; heuristic search, expert systems, AI languages, natural language processing, and elementary neural networks.

**CSC 533 Computer Networks (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Regular admission to the MSCS program.*

Taught: Variable, check with department

**CSC 535 Machine Learning (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Regular admission to the MSCS program.*

Taught: Variable, check with department
Advanced techniques for developing web applications for business and industry. Focus on the design and development of scalable, robust, and extensible web applications; different frameworks for developing web applications and the software build process. Web component design and programming, data access, product packaging, and application deployment.
CSC 560 Operating Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCS program.
Taught: Spring only
Internal structures and algorithms for file systems, I/O memory management and process scheduling; examples drawn from contemporary operating systems such as Unix and Windows.

CSC 562 Computer Architecture (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCS program.
Taught: Variable, check with department
Implementation of control unit and arithmetic-logic unit, microprocessor organization and design, main memory and cache organizations, 1/0 subsystem; RISC vs. CISC instruction sets, pipelining, parallel processing; mechanisms for evaluating computer architectures and microprocessor performance.

CSC 564 Design and Analysis of Algorithms (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCS program.
Taught: Variable, check with department
Proofs of time and space bounds on important algorithms; advanced algorithms on graphs, sequences and sets; divide-and-conquer and dynamic programming; randomized algorithms; parallel algorithms.

CSC 580 Computer Graphics (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCS program and MAT 234 or equivalent.
Taught: Variable, check with department
Real-time graphics programming using a contemporary 3D API; affine and projective transformations; illumination and shading algorithms; representation and rendering of meshes; 3D picking; clipping and frame-buffer techniques; object-oriented scene graphs.

CSC 582 Computer Security (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Regular admission to the MSCS program or admission to the Secure Software Engineering certificate program.
Taught: Variable, check with department
Theory and algorithms of computer security, including security policies, access control, secure programming, identity and authentication, information flow, and information assurance techniques.

CSC 584 Cryptography (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Cryptography of classical ciphers, DES and AES, public key cryptosystems, authentication and cryptographic hash functions.

CSC 585 Theory of Computation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCS program.
Taught: Fall only
Regular and context-free grammars; Turing machines; recursive and recursively enumerable languages; uncomputability; the Chomsky hierarchy; complexity classes such as P, NP, and NP-complete.

CSC 586 Operating Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Various advanced topics.

CSC 593 Research in Seminar in Computer Science (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: Regular admission into MSCS program.
Taught: Variable, check with department
Examination and presentation of contemporary research work in computer science.

CSC 594 Topics: Computer Science (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCS program and consent of instructor.
Taught: Variable, check with department
Various advanced topics.

CSC 599 Intermediate Independent Study (1-3 credits)
Hours: 0 classroom + 0 lab/studio
Prerequisites: Regular admission to MSCS Program, consent of instructor.
Taught: Variable, check with department
Intermediate Independent Study.

CSC 601 Advanced Programming Workshop (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CSC 502 or placement.
Taught: Variable, check with department
Practitioners’ workshop on creative approaches to challenging, realistic programming problems; use of appropriate tools and critical evaluation of solutions.

CSC 625 Advanced Artificial Intelligence (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CSC 525.
Taught: Variable, check with department
In-depth study of current topics in artificial intelligence such as machine learning, pattern recognition, intelligent agents, data mining, and natural language understanding. Specific topics may vary by semester.

CSC 640 Advanced Software Engineering (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Effective software development methods: software design, quality managing, improving the software process. PREREQ: CSC 540

CSC 645 Software Interface Design and Human Factor (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CSC 540.
Taught: Variable, check with department
Graphical user interfaces for computer applications; usability engineering research and practice; software tools; design and implementation projects.

CSC 650 Advanced Database Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CSC 502 and CSC 550 or equivalent.
Taught: Variable, check with department
Continuation of CSC 550; advanced database programming and data modeling; object-based systems; parallel systems; data warehousing and other advanced topics.

CSC 660 Advanced Operating Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CSC 560 and CSC 502.
Taught: Variable, check with department
Advanced operating system capabilities such as concurrency, networking, distributed file systems, clustering, and multiprocessing; case studies in design and internal organization of contemporary operating systems.
CSC 666 Secure Software Engineering (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CSC 540, CSC 582.
Taught: Variable, check with department
Secure software development processes, threat modeling, security requirements and policies, secure architecture and design, secure coding principles, verification and validation of software security.

CSC 670 Social Implications of Computing (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of MSCS program director and CSC 797.
Taught: Variable, check with department
Social, ethical, and legal issues arising in development and dissemination of computer software and its associated technologies; critical thinking and written expression. Assumes experience in professional software development.

CSC 682 Advanced Computer Security (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CSC 582.
Taught: Variable, check with department
Advanced topics in computer security including selections from the following areas: access control, cryptography of modern ciphers, critical infrastructure protection, information warfare, intrusion detection, language-based security, security protocols, software security, steganography, and usable security.

CSC 685 Logic and Computation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: CSC 585 and CSC 601.
Taught: Variable, check with department
Introduction to formal reasoning applied to computer science; propositional and predicate logic; algebraic specification of abstract data types; program correctness; survey of computability theory.

CSC 694 Advanced Graduate Topics Computer Science (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: regular admission to MSCS program and consent of instructor
Various topics. May be repeated for credit when topics vary. PREREQ: various topics. May be repeated for credit when topics vary.

CSC 699 Independent Study/Directed Readings (1-3 credits)
Hours: 0 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department

CSC 797 Thesis Direction (1-6 credits)
Hours: 0 classroom + 0 lab/studio
Prerequisites: Consent of MSCS program director.
Taught: Variable, check with department
Guided thesis direction for students electing the thesis option for the MS in Computer Science.

CSC 798 Thesis Continuation (1-6 credits)
Hours: 0 classroom + 0 lab/studio
Prerequisites: consent of MSCS program director and CSC 797.
Taught: Variable, check with department
The second semester of the guided thesis for students electing the thesis option for the MS in Computer Science.

CSD 610 Organization and Administration of Higher Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Students examine theories and practices relevant to understanding the organization and administrative activities of institutions of higher education.

CSD 640 Theories of College Student Development (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Examines and explores the major theories of student development. Discussion will be centered on the application of theories to the different types of student groups found on college campuses.

CSD 650 Student Affairs in Higher Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
The primary goal of this course is to provide a comprehensive introduction to the field of student affairs and its role within the context of American higher education.

CSD 689 Capstone Seminar: College Student (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 600, COU 610, COU 640, COU 650, CSD 610, CSD 640, CSD 650.
Taught: Variable, check with department
Professional seminar designed to integrate the core curriculum and practical experiences, and to prepare students for the transition to professional positions.

CSD 691 Internship: College Student Personnel (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COU 600, COU 640, COU 650, CSD 610, CSD 640, CSD 650.
Taught: Variable, check with department
The internship in student personnel is designed to provide students with the opportunity to integrate cognitive learning with practical experiences in the area of student personnel services.

DNP 800 Foundations of Theory and Research (5 credits)
Hours: 5 classroom + 0 lab/studio
Prerequisites: Acceptance in the DNP Program.
Taught: Fall only
Selected models, theories and conceptual frameworks from nursing and other disciplines will be evaluated for their utility in advanced nursing practice. This course serves as a foundation for clinical courses and explores the underpinnings of nursing knowledge relevant to the role of the Doctor of Nursing Practice. Quantitative and qualitative research methods will be critiqued and evaluated related to practice to answer clinical and organizational questions.

DNP 801 Epidemiology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: DNP 800.
Co-requisites: STA 814.
Taught: Spring only
Epidemiology covers descriptive, experimental and case control studies. Application of the epidemiological process, principles of epidemiology including epidemiological models and their evaluation and investigative processes.
DNP 802 Leadership in Advanced Practice (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: STA 814 and DNP 801.
Co-requisites: DNP 820.
Taught: Summer only
This class focuses on leadership theory and the advanced practice nurse leadership role. Topics to be explored include the professional role of the Doctor of Nursing Practice, social justice, collaboration, communication, diversity, as well as other pertinent areas for leaders.

DNP 803 Leadership in Organizations and Systems (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: DNP 802.
Co-requisites: MHI 815.
Taught: Fall only
Examination of selected organizational science theories and selected variables that impact the performance of health care enterprises such as structure, culture, processes, communication, and leadership. Nursing is examined as a subsystem of the healthcare enterprise.

DNP 804 Economics and Financial Aspects of Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MHI 815.
Co-requisites: DNP 821.
Taught: Spring only
This course focuses on application of health care management systems, and health care informatics developing and evaluating health care deliveries. Students will develop skills necessary to improve healthcare outcomes through cost-effective practices. This class covers economic theory, health care management models, and cost-benefits.

DNP 805 Strategic Analysis for Quality Improvement (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: DNP 804 and DNP 821.
Co-requisites: DNP 806.
Taught: Summer only
Strategic Analysis for Quality Improvement (3, 0, 3) Strategic Analysis for Quality Improvement explores the design and implementation processes to evaluate health outcomes for patient populations, communities, and health care systems. Students will assess organizational culture, safety data, analyze data, and translate findings into systems changes through action learning experiences.

DNP 806 Program Development Implementation and Evaluation (2 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: DNP 804 and DNP 821.
Co-requisites: DNP 805.
Taught: Summer only
This course provides the students with the skills to conduct strategic analysis and planning for health care programs and to develop, implement, and evaluate health care programs. Students will evaluate program planning, evaluative models and theories and analyze the implications of implementation, change, and evaluation for a program design.

DNP 807 Leadership in Educational Activities (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: DNP 802 and DNP 803.
Co-requisites: DNP 808.
Taught: Fall only
This class will explore some fundamental concepts and strategies to utilize for effective teaching whether one to one or larger groups of individuals. In this course, an overview of educational measurement and evaluation is provided. Methods of evaluating teaching effectiveness, participant learning, and performance are explored.

DNP 808 Health Care Policy (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: NRP 805 and DNP 806.
Co-requisites: DNP 807.
Taught: Fall only
Students will be able to critically evaluate the relationship between health care legislation and the development of economic, political, social, and ethical issues that impact nursing and patient populations. The goal of this course will be to prepare nurses to be effective in changing policies at the local, state, and national levels.

DNP 820 Integrative Application of EBP I (1-2 credits)
Hours: 1 classroom + 6-12 lab/studio
Prerequisites: STA 814 and DNP 801.
Co-requisites: DNP 802.
Taught: Summer only
This class provides the student with the necessary information to identify, develop, implement, evaluate and disseminate an independent analytic scholarly project focusing on problems of practice within specific populations. This course is centered on the students’ topic of interest. The student must complete 100 hours in the clinical area.

DNP 821 Integrative Application of EBP II (1-2 credits)
Hours: 1-2 classroom + 0 lab/studio
Prerequisites: MHI 815 and DNP 803.
Co-requisites: DNP 804.
Taught: Spring only
This class continues with the students’ portfolio which builds on the necessary information to identify, develop, implement, evaluate and disseminate an independent analytic scholarly project focusing on problems of practice within specific populations. This course is centered on the students’ topic of interest. The student must complete 100 hours in the clinical area.

DNP 822 Clinical Residency Capstone/Dissertation (3 credits)
Hours: 3 classroom + 19-25 lab/studio
Prerequisites: DNP 820 and DNP 821.
Taught: Spring only
This class includes the last 300 of the 500 clinical hours required. The DNP program culminates in the successful completion of a capstone project, which is designed by the student in collaboration with a 3-member committee. The scholarly project must be a significant, evidence-based contribution to existing nursing knowledge and be suitable for publication in a peer-reviewed journal or a book. The evidence-based practice project is a scholarly process to address a clinical or system problem relevant in nursing aimed at improving healthcare practice and outcomes.

DNP 828 Continuing Credit for Capstone/Dissertation Document (1 credit)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: DNP 820, DNP 821 and DNP 822.
Taught: Fall and spring
Continuing enrollment for students needing more than one semester to complete DNP 822-III. There will be four consecutive semesters to complete this document including DNP 822-III. Students will already have completed the clinical requirements to meet the mandated 500 hours of specialty training that is one of the hallmarks of a DNP graduate.

ECO 580 Economics for Teachers (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
A conceptual framework for the study of economics and overview relating to the basic economic problem, economic systems, resource allocation, economic growth and stability, economic institutions, and goals. Foundation course intended for classroom teachers with little or no background in
economics. Open only to students majoring in education. Repeatable for credit when topics vary.

**ECO 594 Topics: Teaching Economics (1-3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: consent of instructor.
Taught: Summer only

Strategies and activities for teaching economics and selected economic topics at the elementary and secondary levels; instructional resources and their effective use in the classroom; sample curriculum guides; curriculum development activities. Repeatable for credit when topics vary. Open only to students majoring in education.

**ECO 610 Business and Changing Global Environment (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: admission to the MBA program or permission of MBA director.
Taught: Fall and spring

Nature of the business organization; broad, integrated view of contemporary issues and environments in which businesses operate; themes to be carried forward throughout the MBA program, including global nature of business, total quality management, and legal and social responsibilities of business.

**ECO 625 Managerial Economics (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: admission to the MBA program or consent of MBA director.
Taught: Fall and spring

Examination of the three key elements of organizational architecture—decision rights, incentive systems, and control systems; application of transaction cost theory to organizational behavior and corporate governance.

**ECO 627 Selected Topics in Economics (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: admission to the MBA program or consent of MBA director.
Taught: Variable, check with department

Study of a selected contemporary area in economics; Topic listed in Schedule of Classes. Repeatable for a maximum of 6 semester hours if topics differ. Open only to MBA students.

**ECO 699 Independent Study: Economics (1-3 credits)**
*Hours: 1-3 classroom + 0 lab/studio*
Prerequisites: ECO 625.
Taught: Variable, check with department

Specialized aspect or topic in economics chosen by student and appropriate faculty member. Subject to academic regulations pertaining to independent study as given in MBA catalog. Open only to MBA students.

**EDA 601 Introduction to School Leadership Administration (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: Admission to program.
Taught: Fall and summer

School leadership and administrative responsibilities; understanding schools as complex organizations; facilitating leadership to create a work climate supportive of excellence in teaching and learning.

**EDA 602 Leadership in Contemporary Schools (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Taught: Fall, spring, and summer

This course is an introduction to school leadership. Students will engage in a thorough investigation of contemporary leadership research, scholarship, theory, and practice. This course will introduce the concept of “transformative” change in schools, classrooms, and in individuals. Participants will create personal and professional growth plans to enhance their effectiveness.

**EDA 610 School Leadership Practicum (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Taught: Spring only

Role of the school principal in practice with emphasis on changes in society and in the schools. This course requires that students spend time interacting with practicing school administrators in schools. PREREQ: EDA 601

**EDA 624 Technology and Best Practices for School Improvement (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: Admission to program.
Taught: Fall, spring, and summer

Identifying the best practices of school improvement documented by research; application of these practices to diverse school contextual setting; practice and application in researching worldwide school improvement activities and research through internet searches and library databases.

**EDA 627 School Finance and Support Services (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Taught: Fall and summer

Concepts in school finance and school business management; national, state, and local issues; school support services including transportation, facility planning and maintenance, food service, and risk management. PREREQ: EDA 601

**EDA 628 School Law and Ethics (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: admission to program.
Taught: Fall and summer

Legal and ethical issues as related to practical problems of school administration; constitutional provisions and court decisions and their impact on education.

**EDA 631 Leadership for School Program Collaboration (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: Admission to program.
Taught: Fall and summer

Preparation of school leaders to administer integrated instructional support programs in schools and districts; leadership requirements needed to facilitate collaboration among school and community-based programs that provide and support student Learning.

**EDA 634 Leadership for Human Resources Development in Schools (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Taught: Fall, spring, and summer

Encouraging participation in an analytic process of examining problems and issues grounded in major conceptual, theoretical, and empirical literature on human resource development/human systems learning; people in school organizations and their learning. PREREQ: EDA 601

**EDA 638 The Supervisor (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Taught: Spring only

Examines concept of school culture, supervision skills and approaches, observation instruments, and action models for Instructional Supervision. This course takes a proactive school success approach to school administration.

**EDA 639 The School Superintendent (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
Prerequisites: admission to program or consent of instructor.
Taught: Summer only

The course will be conducted in a Professional Learning Community environment and format. Class participants will be expected to establish a shared vision, a set of values required to achieve the vision, and two/three
This course requires that students spend time interacting with practicing diagnosis, and solution for the improvement of practice in school settings. Principles and methods of systematic site-based problem solving, diagnosis, and solution for the improvement of practice in school settings. This course requires that students spend time interacting with practicing school administrators in schools. PREREQ: EDA 601

EDA 640 Legal and Parent Issues in Special Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
To participate in the delivery of a free and appropriate public education for children with disabilities and to understand the roles and responsibilities of the school administrator in maximizing educational results for children with and without disabilities.

EDA 648 Leadership for School Community Relations (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and summer
Assisting school personnel communicate effectively with the many publics represented in a school attendance area and/or school district; internal and external communications, program development, and implementation and interpretation of the total school program; assessment and evaluation, professional communities, and diversity. PREREQ: EDA 601

EDA 649 School System Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to superintendent program or consent of instructor.
Taught: Fall only
Study of overall school district management and operations including administration of auxiliary services; federal programs, financial management, and human resources. COREQ: EDA 680

EDA 650 Leadership for School Program Improvement (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and summer
Preparing school leaders to guide, facilitate, and support curriculum, instruction, and assessment and to create a learning environment that promotes student achievement. PREREQ: EDA 601

EDA 659 Strategic Management in Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to superintendent program or consent of instructor.
Taught: Spring only
Designed to assist those desiring to be certified as a school superintendent to understand, appreciate and acquire strategic planning skills. The ability to plan, acquiring the skills needed in formulating plans and demonstrating the ability to conduct plans that are critical skills and tools individuals must possess to successfully perform in the role of a public school superintendent. COREQ: EDA 681

EDA 669 Leadership for School Problem Solving (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Principles and methods of systematic site-based problem identification, diagnosis, and solution for the improvement of practice in school settings. This course requires that students spend time interacting with practicing school administrators in schools. PREREQ: EDA 601

EDA 679 School Superintendent Practicum I (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: Admission to superintendent program or consent of instructor.
Taught: Summer only
Study and observation of the role and responsibilities of the superintendent are the key components of the practicum experience. Students are required to spend time in field settings. COREQ: EDA 639

EDA 680 School Superintendent Practicum II (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: Admission to school superintendent certificate program or consent of instructor.
Taught: Fall only
Study and observation of the role and responsibilities of the school superintendent in practice. Students are required to spend time in field settings. COREQ: EDA 649

EDA 681 School Superintendent Practicum III (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: Admission to superintendent program or consent of instructor.
Taught: Spring only
Study and observation of the role and responsibilities of the school superintendent in practice. Students are required to spend time in field settings. COREQ: EDA 659

EDA 704 Principal as Culture Builder: Roles and Responsibilities in a PLC (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Fall and summer
In this course, candidates assess school culture and its impact on student learning and school performance to determine areas of assistance needed. Candidates study ways to engage stakeholders to determine impact of student performance and what is needed for improvement.

EDA 705 Principal as Culture Builder: Fieldwork (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Fall and summer
This course focuses on field experiences in educational administration and leadership at the early elementary, middle school, secondary or district level. Emphasis is upon organization, administration and leadership of schools.

EDA 706 Principal as Educational Leader: Designing Curriculum (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to EdS.
Taught: Fall and spring
In this course, candidates will focus on increasing student learning through effective leadership strategies. Candidates collect and analyze authentic student work and use current research and practices to identify effective and diverse strategies and develop intervention plans.

EDA 707 Principal as Educational Leader: Fieldwork (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: Admission to EdS.
Taught: Fall and spring
In this course, candidates will focus on increasing student learning through the application of effective leadership strategies. Under the supervision of a school principal and an N.K.U. faculty member, Candidates will engage in Fieldwork related to the following course objectives.
EDA 708 Principal as Assessor: Data Informed Decision Making (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to EdS.
Taught: Fall and spring
In this course, candidates will develop an understanding of Kentucky's various curriculum and instruction documents. Candidates will identify and use appropriate research based intervention strategies for addressing student needs. Candidates will also use a variety of protocols to promote teacher collaboration in analyzing student work.

EDA 709 Principal as Assessor: Fieldwork (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: Admission to EdS.
Taught: Fall and spring
In this course, candidates will develop an understanding of Kentucky's various curriculum and instruction documents. Candidates will identify and use appropriate research based intervention strategies for addressing student needs. Candidates will also use a variety of protocols to promote teacher collaboration in analyzing student work. Under the supervision of a school principal and an N.K.U. faculty member.

EDA 711 Principal as Supervisor (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Fall, winter, spring and summer
Candidates will develop relationships with families and develop partnerships with community stakeholders to leverage resources to support shared goals and objectives. Candidates will identify stakeholders who are representative of the community served by the school. Candidates will study how to work collaboratively to assess the concerns, needs, and issues of families served by the school; and know how to monitor resource allocation and program implementation to assess and adjust if necessary.

EDA 712 Principal as Supervisor: Fieldwork (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Fall, winter, spring and summer
In this course, candidates will study staff selection, personnel evaluation, work conditions and environment, and professional development. These are interrelated processes that influence the culture of the learning environment. Principals should know and use the characteristics of effective teachers to successfully conduct staff selection, evaluation, and professional development processes.

EDA 713 Principal as Manager (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Fall, winter, spring and summer
The focus of this course is instructional leadership—the delivery of an effective instructional program that results in high levels of student achievement. Candidates will study the organizational vision and mission, school improvement planning and implementation. Candidates will also study basic management skills that foster student safety, learning and achievement.

EDA 714 Principal as Manager: Fieldwork (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Fall and spring
Candidates will study the organizational vision and mission, school improvement planning and implementation by successfully completing field projects.

EDA 715 Principal as Facilitator (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Leveraging Community Systems and Resources (3) Candidates will develop relationships with families and develop partnerships with community stakeholders to leverage resources to support shared goals and objectives. Candidates will identify stakeholders who are representative of the community served by the school. Candidates will study how to work collaboratively to assess the concerns, needs, and issues of families served by the school; and know how to monitor resource allocation and program implementation to assess and adjust if necessary.

EDA 716 Principal as Ethical Leader: Legal Perspectives through Case Studies (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Summer only
In this course, candidates will assess school culture and its impact on student learning and school performance to determine areas of assistance needed. Candidates will study ways to engage stakeholders to determine impact of student performance and what is needed for improvement.

EDA 717 Principal as Practitioner I (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Completion of Ed.S. degree in Educational Leadership.
Taught: Fall only
This is the first of two classes for candidates who have completed the thirty hour Education Specialist degree program. This class will provide support for first year principals and assistant principals. For graduates who do not move into principal jobs, this class will keep their knowledge current. Candidates will study the newest education laws, finance, curriculum, teacher evaluation, and learn the many resources that are available to schools. This class will be set up in modules including work on Blackboard, research, webinars.

EDA 718 Principal as Practitioner II (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Completion of Ed.S. degree in Educational Leadership.
Taught: Spring only
This is the second of two classes for candidates who have completed the thirty hour Education Specialist degree program. This class will provide support for first year principals and assistant principals. For graduates who do not move into principal jobs, this class will keep their knowledge current. This class will be in the spring semester for new principals and assistant principals. This class will be set up in modules including work on Blackboard, research, webinars and face to face.

EDA 792 Principal as Researcher: Theory (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Fall, winter, spring and summer
The two semester Capstone experience allows candidates to explore an independent project under the close supervision of a local school administrator and NKU faculty member. The project may take many forms, from a substantial research paper to a significant creative project. The Capstone Project should reflect intellectual rigor and a pursuit of excellence. Candidates will be required to present the highlights of their Capstone Project to University faculty, Site Based Councils, and/or district level administrators.
EDA 791 Principal as Researcher: Designing Collaborative Action Research (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: Admission to Education Specialist.
Taught: Fall and summer
In this course, candidates will learn to conduct action research that will be used throughout coursework and in the development of the capstone project.

EDD 801 Leadership: Personal and Professional Perspectives (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
This course introduces learning associates to the educational leadership doctoral program and the multiple facets of leadership from an interdisciplinary perspective. The seminar provides a framework for the learning associate to further develop the knowledge, skills, and dispositions required of leaders for 21st century educational organizations. It is designed to encourage the investigation of the learning associate’s leadership assumptions, behaviors, and goals and to begin planning to improve leadership effectiveness.

EDD 802 Contemporary Issues in Regional Stewardship (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Explore contemporary issues in education as they impact regional stewardship and civic engagement. The course is designed to examine the existing and emerging knowledge base for stewardship and service learning within community organizations. Special emphasis is given to the impact of the interaction among organizational culture, leadership styles and change, and how they affect the community. Learning Associates will select and design and implement a project as a cohort and design a strategic plan including program evaluation.

EDD 803 Transformational Leadership (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
This course is designed for learning associates with knowledge and strategies to foster "transformative" change in schools, organizations, and in individuals. It will focus on the human or dispositional elements that allow educational leaders to foster higher levels of performance with clearly above average results. Participants will explore their own dispositions as well as those of great leaders and will create personal Dispositional Growth Plans to enhance their effectiveness.

EDD 810 Introduction to Action Research, Academic Writing and the Dissertation Process (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Learning associates will be introduced to the process of dissertation action research including the development of their proposal that will become the focus of their research. Learning associates will develop academic writing skills and skills in critiquing their research literature as well as strategies for developing research ideas.

EDD 811 Qualitative Research (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Learning associates will be introduced to qualitative research related to the development of an action research dissertation study. Topics will include research paradigms for qualitative designs; developing survey questionnaires; developing questions for and analyzing interviews; and interpreting qualitative research studies. Learning associates will analyze readings that focus on qualitative research designs.

EDD 812 Understanding Statistics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Learning associates will understand how to use, apply, and interpret t-tests, correlation and regression, one-factor ANOVA, and Chi-Square. Learning associates will also examine and be able to interpret multi-factor ANOVA, regression and ANCOVA. Learning associates will analyze readings that focus on inferential statistics as well as those which focus on mixed methods (qualitative and quantitative research designs).

EDD 821 Organizations as Social Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
This course examines contemporary theories, practices and research in planning, managing and assessing change in organizations as social systems. Particular emphasis will be placed on assessing the utility of theories based on previous and emerging research and deriving implications for professional practice.

EDD 822 Legal and Ethical Issues for Educational Leaders (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This course provides a case study approach to understand current legal and ethical issues for leaders in educational environments.

EDD 825 Performance Appraisal: Evaluating People and Programs (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
This course addresses the theories, professional approaches, and understandings from various psychological perspectives as they relate to developing, leading, and managing people and programs. Emphasis will be on best practices from the educational, social sciences and management professions for sustaining an organization’s capacity for continuous growth.

EDD 829 Regional Stewardship: A Collaborative Project (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
This course is experiential in nature and focuses on leadership and group processes through collaboration on a regional educational leadership project. Learning associates will acquire and apply knowledge, skills, and dispositions in an immediate and relevant setting. Topics include examining core values in the leadership process, group problem solving, leadership styles, decision making, power and influence, conflict management, ethical dilemmas, and community building.

EDD 830 Transformative Curriculum Design (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
This course focuses on an in-depth study of current theory and research about curriculum design and its relationship to developing and sustaining professional learning communities. Through a process of discussion, reflection, reading, discovery, designing, and sharing of experiences, learning associates will develop a platform of beliefs about curriculum design. They will develop an authentic curriculum for their workplace and engage in the analysis of data to determine learning needs and outcomes of their clients. They will design a substantive, ongoing professional development plan for their workplace.

EDD 832 Leading Through Technology (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
This course explores theories, models, research, practical applications, current issues, and current approaches to educational technology leadership. By focusing on the integration of technology into curriculum,
pedagogy, school organization management, and school organization leadership the course exposes leaders to a wide variety of 21st century technology issues. The course covers current topics and research in educational technology as well as practical applications of technology skills essential for all school organization leaders in the digital age.

EDG 606 Leadership in a Diverse Society (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall, spring, and summer
Research, theory, policy, and practice in multicultural and diversity education; recognizing race, class, gender, learning, and linguistic diversity within home, schools, and community settings; developing and demonstrating culturally relevant and responsive approaches to meeting the needs of students.

EDG 607 Orientation to MAED Teacher as Leader (0 credits)
Hours: 0 classroom + 0 lab/studio
Co-requisites: EDA 602.
Taught: Fall, spring, and summer
Orientation to the Master of Arts in Education Teacher as Leader program including graduate policies and procedures, selection of a specialization/endorsement, advising services, certification, educator dispositions, professional behaviors, online learning, and the action research sequence.

EDG 613 Comparative Education Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Introduction to selected educational systems from an international and comparative perspective. Students will identify common themes in Western and non-western education systems and will compare these systems with that of American education.

EDG 615 Instructional Design and Curriculum for School Leaders (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 607 and EDA 602.
Taught: Fall, spring, and summer
Research-based best practices and models of instructional design to meet the needs of all learners in a school setting.

EDG 618 Advanced Curriculum Studies (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Basic elements of educational policy development and analysis; concepts regarding curriculum theory, design, and instructional systems; influence of social forces on curriculum. COREQ: EDG 619

EDG 619 Advanced Curriculum Field Experience (1 credit)
Hours: 0 classroom + 1 lab/studio
Co-requisites: EDG 618.
Taught: Variable, check with department
Examines the relationship between the theory of curriculum development and its implementation in the classroom settings.

EDG 620 Learning and Motivation (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
This course addresses principles of cognitive psychology and brain research for the purpose of improving P-12 student learning and motivation with applications to curricula, learning environments and instructional strategies.

EDG 621 Introduction to Gifted Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Historical, philosophical, and psychological foundations of special educational provisions for high-ability students; characteristics, identification, and typical school programs.

EDG 623 Teaching Creative Higher-Level Thinking (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Theories of creativity and problem solving; identifying creative potential; classroom strategies and curriculum materials related to creativity and higher-level thinking.
EDG 624 Pupil Assessment and Evaluation (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and summer
Various types of pupil assessment and the use and interpretation of each; mastery learning; criterion referenced tests; competency based instruction and evaluation; selection and use of standardized tests; construction of classroom tests.

EDG 625 School Programs for Gifted Students (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Theoretical bases and model school programs for high-ability students; procedures for planning and implementing special educational provisions for gifted students; curriculum design and teaching strategies. PREREQ: EDG 621 and EDG 623

EDG 626 Classroom Management and Discipline (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Practical and theoretical problems associated with classroom discipline; application of alternative strategies for preventive and remedial discipline.

EDG 627 Seminar and Field Experiences in Gifted Education (3 credits)
Hours: 2 classroom + 2 lab/studio
Taught: Summer only
Research and discussion of critical problems in gifted education; application of knowledge and skills in gifted education in one or more settings with gifted students; planning, supervised teaching, and advocacy techniques. PREREQ: EDG 621, EDG 623 and EDG 625

EDG 629 Special Topics in Gifted Education (1-6 credits)
Hours: 3-6 classroom + 0 lab/studio
Taught: Variable, check with department
In-depth study of one dimension of recent research, theory, and curriculum design, or teaching strategies in gifted education.

EDG 630 Language and Learning Across the Curriculum (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall, spring, and summer
Current views of literacy; theories of literacy; approaches, methods, and materials of reading assessment, planning, and instruction. Required for standard elementary certification.

EDG 632 Classroom-Based Literacy Assessment (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 630 or equivalent.
Taught: Spring only-odd yrs
Theories of language acquisition; application of linguistic theories to the teaching of literacy.

EDG 634 Reading Instruction In Primary Grades (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 630.
Taught: Fall only-odd years
Principles underlying the teaching of beginning reading; approaches and materials.

EDG 636 Reading Instruction In Middle Grades (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 630.
Taught: Variable, check with department
Principles underlying the teaching of reading in the middle grades; approaches and materials applicable to the teaching of developmental, content, recreational, and corrective reading.

EDG 637 Literacy Clinic I (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-even years
Principles and practices for diagnosing reading problems and other communication disorders. PREREQ: EDG 632

EDG 639 Literacy Clinic II (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Principles and practices for remediation of reading and other communication disorders. PREREQ: EDG 637

EDG 641 Applying Innovative Tech in Ed Prac (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 602.
Taught: Variable, check with department
This course will prepare technology leaders to advocate for effective technology integration by modeling its use in teaching and professional practice.

EDG 642 Designing Online Instruction (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 602.
Taught: Variable, check with department
Principles of effective design of online instruction; research-based models for online delivery, including hybrid and blended instruction; development of media-rich, web-based materials; emphasis on designing learning environments that promote engagement and interaction.

EDG 643 Technology Systems in Schools (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 602.
Taught: Variable, check with department
Elements of effective technology planning including needs analysis; implementation monitoring and evaluation; maintaining and supporting technology infrastructure; decision-making criteria for hardware and software selection; technology funding and budgeting.

EDG 644 Aquatic Ecology for Teachers (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
The sciences of biology, geology, meteorology, chemistry, and physical sciences are integrated to teach about water quality through field-based investigation of the Ohio River and streams. The course is taught during the summer at the Thomas More Ohio River Field Station and includes a follow-up day during September. Students apply the content and skills learned during the course to the State/ School District Science Standards and a lesson plan

EDG 645 Fundamentals of Environmental Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
A web-based course that provides and introduction to the field of environmental education, including the basic history and philosophy, methodologies, state initiatives, national standards, and current trends in the field. Required for Kentucky Environmental Education Endorsement.

EDG 646 Research In Educational Technology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 602.
Taught: Variable, check with department
Students will design, conduct, interpret, and apply action research to address an educational technology issue in classrooms and schools through data driven decision making. Students will develop a research proposal related to a specific K-12 educational issue, secure permission from a local
EDG 648 Developing Writing Programs for Elementary and Secondary Schools I (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Theories of writing and planning of developmental writing programs for specific grade levels and for school-wide programs across disciplines. May be taken concurrently with EDG 649. Same as ENG 648.

EDG 649 Developing Writing Programs for Elementary and Secondary Schools II (3 credits)
Hours: 3 classroom + 0 lab/studio
Prereq OR Co-req: EDG 648.
Taught: Summer only
Includes workshop experience in peer teaching and preparation of manuscripts. May be taken concurrently with EDG 648. Same as ENG 649.

EDG 653 Language Development of Students with Disabilities (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-odd years
Theories of language development; teaching functional communication skills; skills necessary for pre-interactions; assistive technology and communication; teaching conversational skills.

EDG 654 IECE Proficiency Evaluation (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Evaluation of experienced early childhood educators seeking Kentucky Interdisciplinary Early Childhood Education (IECE) certification under the alternative certification option.

EDG 658 Assessment Techniques for P-12 Mathematics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Learning hierarchies in mathematics, cognitive processes, assessment and instructional techniques; concepts of the elementary school mathematics curriculum.

EDG 659 Selected Topics in Math Education (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Current trends, topics, and issues in mathematics education. May be repeated for credit when topics vary.

EDG 660 Learning and Behavior Disorders (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Definitions, etiological factors, assessment, and remedial approaches for learning and behavior disorders.

EDG 662 Educational Assessment of Learning and Behavior Disorders (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDG 364 or EDG 660.
Taught: Summer only
Principles, instruments, and procedures to place and plan instruction for students with learning or behavior disorders.

EDG 663 Behavior Analysis Procedures for Students with Exceptionalities (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Principles of behavior analysis applied to curriculum, methodology, and management of students with disabilities; behavioral teaching methods contrasted with alternative management techniques.

EDG 664 Procedures and Methods for Remedial Learning and Behavior Disorders (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Instructional methods and techniques for designing and implementing effective teaching to meet the needs of students with mild disabilities.

EDG 665 Transdisciplinary Collaboration (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Knowledge of and skills in coordinating agencies and community services that provide opportunities for students with multiple disabilities.

EDG 666 Introduction to Education of Students with Exceptionalities (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Nature and needs of students with exceptionalities; overview of legal requirements and educational approaches.

EDG 667 Collaboration and Inclusive Practices (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Legislation and instructional practices relating to the education of students with exceptionalities. Course covers various methods of co-teaching as well as locating, adapting, and developing materials and methods for including students with disabilities in general elementary, middle, and secondary classrooms.

EDG 668 Advanced Principles of Behavior Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-even years
Theoretical perspectives, measurement systems, ecological inventories, functional behavior assessment, and positive and proactive behavior intervention plans.

EDG 669 Diagnostic/Prescriptive Teaching (4 credits)
Hours: 4 classroom + 0 lab/studio
Taught: Variable, check with department
Assessing functional skills; formal and informal assessment; portfolio assessment; adaptive approaches; teaching self care and independent living skills, language skills, motor skills, social skills, and career skills; community-based instruction, transportation and mobility; encouraging student self-determination; and teaching for skill generalization.

EDG 680 Issues in Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Major contemporary issues in education; evaluation of attempted solutions; development of a personal position.

EDG 691 Applied Education Research I (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: EDG 605 and permission of the program director.
Taught: Fall, spring, and summer
Methods and skills needed to design, conduct, interpret and apply actic research to address issues in classrooms and schools through data driven
EDMT 544 Method and Pedagogy in Middle School/Secondary Math (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Taught:** Fall only
Theories, methods/techniques and technologies in designing, delivering and evaluating instruction in middle school and high school mathematics.

EDMT 610 Foundation of American Schooling (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Summer only
Examination of teaching as a profession and of schooling as it currently functions in the U.S.; inquiry into contemporary educational theory and practice.

EDMT 611 Studies of the Learners (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Fall only
Recent research and theory related to planning, organizing and managing student learning and behavior in the classroom.

EDMT 612 Classroom Management (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Fall only
Principles and strategies for effective middle/secondary teaching; teaming for faculty and students, curriculum planning, general teaching methods, assessment strategies, and classroom management.

EDMT 621 Students with Exceptionalities in Middle/Secondary Classrooms (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Taught:** Fall only
Characteristics of students with exceptional learning needs and legal issues; adaptations to the general curriculum, adaptive teaching strategies, behavior management and collaboration skills.

EDMT 622 Cultural Identity in Schooling (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Spring only
Role cultural identity plays in students' experiences in schools; how theories of prejudice assimilation, feminism and cultural reproduction explain patterns of behavior in schools; curricular changes to address the inclusion of all students in today's schools.

EDMT 632 Curriculum Design and Assessment (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Taught:** Spring only
Principles and strategies for effective middle/secondary teaching; teaming for faculty and students, curriculum planning, general teaching methods, assessment strategies, and classroom management.

EDMT 641 Technology in Middle/Secondary Classrooms (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Summer only
Introduce students to the utilization of computers in the educational process; focus on technological solutions necessary for a professional career as a teacher.

EDMT 545 Method and Pedagogy in Middle School/Secondary Social Studies (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Co-requisites:** EDMT 696
**Taught:** Fall only
Theories, methods/techniques and technologies in designing, delivering and evaluating instruction in middle school and high school social studies.

EDMT 594 Topics in Education (3 credits)
**Hours:** 1-3 classroom + 0 lab/studio
**Taught:** Variable, check with department
Individual or group in depth study.

EDMT 610 Foundation of American Schooling (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Summer only
Examination of teaching as a profession and of schooling as it currently functions in the U.S.; inquiry into contemporary educational theory and practice.

EDMT 611 Studies of the Learners (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Fall only
Recent research and theory related to planning, organizing and managing student learning and behavior in the classroom.

EDMT 621 Students with Exceptionalities in Middle/Secondary Classrooms (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Taught:** Fall only
Characteristics of students with exceptional learning needs and legal issues; adaptations to the general curriculum, adaptive teaching strategies, behavior management and collaboration skills.

EDMT 622 Cultural Identity in Schooling (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Spring only
Role cultural identity plays in students' experiences in schools; how theories of prejudice assimilation, feminism and cultural reproduction explain patterns of behavior in schools; curricular changes to address the inclusion of all students in today's schools.

EDMT 632 Curriculum Design and Assessment (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Taught:** Spring only
Principles and strategies for effective middle/secondary teaching; teaming for faculty and students, curriculum planning, general teaching methods, assessment strategies, and classroom management.

EDMT 641 Technology in Middle/Secondary Classrooms (2 credits)
**Hours:** 2 classroom + 0 lab/studio
**Taught:** Summer only
Introduce students to the utilization of computers in the educational process; focus on technological solutions necessary for a professional career as a teacher.

EDG 699 Selected Problems in Education (1 credit)
**Hours:** 1 classroom + 0 lab/studio
**Taught:** Variable, check with department
Individual or group in depth study.

EDG 694 Graduate Seminar (2 credits)
**Hours:** 1 classroom + 2 lab/studio
**Taught:** Variable, check with department
The purpose of this seminar is to provide a forum in which students can synthesize and share the knowledge, skills, experiences, and attitudes gained through the graduate program.

EDG 696 Topics in Special Education (1-6 credits)
**Hours:** 3-6 classroom + 0 lab/studio
**Prerequisites:** EDG 660 or equivalent.
**Taught:** Variable, check with department
In-depth study of a current topic in special education. May be repeated for credit when topics vary.

EDG 693 Selected Topics In Education (1-3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Taught:** Variable, check with department
Specific topics in education based on the Kentucky Teacher Standards as well as current trends and issues. May be repeated for credit when topic varies.

EDG 692 Applied Education Research II (1 credit)
**Hours:** 1 classroom + 0 lab/studio
**Taught:** Fall, spring, and summer
In this course students will conduct and report their action research project related to a specific P-12 educational issue, including data analysis, written summary of research findings, and oral presentation in a professional, public forum.

EDMT 542 Method and Pedagogy in Middle School/Secondary Business/Marketing (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Taught:** Fall only
Theories, methods/techniques and technologies in designing, delivering and evaluating instruction in middle school and high school business/marketing.

EDMT 543 Method and Pedagogy in Middle School/Secondary Science (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Taught:** Fall only
Theories, methods, techniques and technologies in designing, delivering and evaluating instruction in middle school and high school science.

EDMT 544 Method and Pedagogy in Middle School/Secondary Social Studies (3 credits)
**Hours:** 3 classroom + 0 lab/studio
**Co-requisites:** EDMT 696.
**Taught:** Fall only
Theories, methods/techniques and technologies in designing, delivering and evaluating instruction in middle school and high school mathematics.
EDMT 692 Field Experience I (1 credit)
Hours: 0 classroom + 1 lab/studio
Taught: Fall only
Application of instructional theory to middle/secondary grade classroom settings.

EDMT 693 Field Experience II (2 credits)
Hours: 0 classroom + 2 lab/studio
Taught: Spring only
Practice in planning and implementing instructional strategies with middle/secondary grade school students.

EDMT 694 Field Experience III (2 credits)
Hours: 0 classroom + 2 lab/studio
Taught: Fall only
Practice in planning and implementing instructional strategies with middle/secondary grade students.

EDMT 696 Clinical Experience (1-9 credits)
Hours: 0 classroom + 9 lab/studio
Taught: Fall and spring
Classroom experiences through observation, planning, teaching, and assessing under supervision of an experienced teacher.

EDS 551 Assistive Technology in the Classroom (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Evaluating for assistive technology; approaches and devices for communication, mobility, and sensory impairments; distances learning technology for transition to the community and post school careers.

EDS 561 Intellectual and Orthopedic Disabilities (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Undergraduates must be admitted to Teacher Education.
Taught: Fall and spring
Characteristics and educational programs for students who have intellectual disabilities or orthopedic and/or health impairments.

EDS 562 Early Childhood Special Education Programs (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDS 360 or equivalent.
Taught: Spring and summer
Building on knowledge of child development, students will learn to adapt curricula and intervention approaches to support children with special needs.

EDS 570 Working with Families of Students with Disabilities (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Undergraduates must be admitted to Teacher Education.
Taught: Fall and spring
Information, skills, and resources for effective interaction with parents and families of children with disabilities.

EDS 572 Secondary Special Education Programs (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Undergraduates must be admitted to Teacher Education.
Taught: Fall and spring
Characteristics of adolescents with learning and behavior disorders; educational programming for secondary students with mild disabilities.

EDS 558 Professional Laboratory Experiences (3-6 credits)
Hours: 0 classroom + 3-6 lab/studio
Prerequisites: completed coursework for certification; valid teaching certificate.
Taught: Fall and spring
Classroom field experience in added area of certification; individual project.

EDS 599 Independent Study: Special Education (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: departmental permission.
Taught: Variable, check with department
Individualized study of a special topic under supervision of a faculty member. May be repeated for credit when topic varies.

EDU 530 Reading in Junior and Senior High School (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Principles and procedures related to reading in grades 8-12; basic reading skills, study skills, content fields, and reading programs. For teachers of all subjects. Required of students seeking certification to teach English.

EDU 540 Teaching the Underground Railroad (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Research about the Underground Railroad, with an emphasis on local history, to assist teachers in classroom instruction.

EDU 544 Aquatic Ecology for Teachers (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Integration of biology, geology, meteorology, chemistry, and physical sciences to examine water quality through field-based investigation of the Ohio River and streams. Students apply the content and skills learned during the course to the State/School District Science Standards and a lesson plan.

EDU 546 Teaching Environmental Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Principles and goals, curriculum models, teaching strategies, classroom and community resources, outdoor education, and research.

EDU 550 Current Trends in Early Childhood Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Examination of current issues, trends, public policy, and research in early childhood education.

EDU 551 Preschool Education and Programming (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the teacher education program; EDS 360.
Taught: Variable, check with department
Overview of preschool curricula, history of early childhood education, and study of developmentally appropriate activities across subject areas.
EDU 552 Infant Toddler Education and Programming (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
The relationship of child development theory and developmentally
appropriate practice in group settings for infants and toddlers.

EDU 554 Language Development and Emergent Literacy (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Overview of historical and theoretical concepts, assessment of early literacy
development, and strategies for facilitating reading, writing, and language
instruction across various early childhood settings.

EDU 559 Assistive Technology for Early Childhood Classrooms (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to teacher education program and EDU 313.
Taught: Variable, check with department
Survey of assistive/adaptive technology for supporting children with a
variety of needs.

EDU 565 Early Childhood Assessments for Screening (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Overview of the purpose of assessment and critical components of an on-
going assessment system, especially for screening young children. Course
content includes analysis of recommended practices in assessment;
definition of attributes that fit the purpose of assessment; and study of
factors related to assessment tool rigor.

EDU 566 Ongoing Assessment in Early Childhood Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDS 562 or equivalent.
Taught: Variable, check with department
Overview of on-going curriculum-based assessment systems for observing
and documenting young children’s growth, development and learning.

EDU 568 Administration and Supervision in Early Childhood Education (3
credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to teacher education program and EDS 360.
Taught: Variable, check with department
The study of strategies and dispositions needed for managing effective early
childhood programs.

EDU 575 Language Arts Methods Middle Grades (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: COEHS Advising Center permission.
Taught: Variable, check with department
Advanced objectives, curricula, and instructional strategies to teach state
and national language arts standards in the middle grades.

EDU 576 Science Methods Middle Grades (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Teacher Education Department Permission.
Taught: Variable, check with department
Advanced objectives, curricula, and instructional strategies to teach state
and national science standards in the middle grades.

EDU 577 Mathematics Methods Middle Grades (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Teacher Education Department Permission.
Taught: Fall and spring
Advanced objectives, curricula, and instructional strategies to teach state
and national math standards in the middle grades.

EDU 578 Social Studies Methods Middle Grades (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Teacher Education Department Permission.
Taught: Variable, check with department
Advanced objectives, curricula, and instructional strategies to teach state
and national social studies standards in the middle grades.

EDU 599 Independent Study: Education (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Individual supervised readings and study of a selected topic in education.
May be repeated as topics vary.

ELOC 610 Leadership Assessment and Development (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
The course provides a framework for students to assess and develop their
own leadership competencies and prepares them to assess and develop the
competencies of others in organizations. The course addresses career
development, leadership coaching, self-leadership, lifelong learning, and
the development of emotional intelligence and global leadership
competencies.

ELOC 615 Teams and Conflict Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
The course prepares students to work in and to lead teams and to manage
conflict in appropriate ways. The course emphasizes the development of
positive interpersonal behaviors for teams, team building, effective
decision-making and other team processes, and managing the sources of
conflict behaviors in order to resolve organizational problems.

ELOC 620 Action Research Methods (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
The course prepares students to engage in their first action research
projects between the first and second year of the program. The course
focuses on developing skills necessary to conduct an organizational
diagnosis including data collection, data analysis, and data reporting.

ELOC 625 Creating High Performing Organizations (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
The course focuses on how managers promote a high-performing workforce
of employees who are competent, committed, and who are involved in
meaningful decision-making in the organization. This course will address the
components of performance management, various forms of employee
involvement, and employee motivation.

ELOC 630 Organization Strategy Development and Systems Thinking (3
credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
This course focuses on the process of formulating strategy and the
importance of strategy implementation. The course will examine the
relationship between strategy, structure, and organization design. Specific
topics include: organization theory, open systems analysis, and socio-
technical systems analysis as well as specific interventions such as
downsizing, and re-engineering.
**ELOC 635 Managing Organizational Change (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Fall only*
This course examines theories of planned organizational change and their application to organizations. Students will learn how to lead, plan, and implement successful organizational change. The course focuses on issues of organizational culture, organizational learning and knowledge management, and other forms of transformational change.

**ELOC 640 Organizational Consultation (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Spring only*
This course will address the study of the consultation process from both consultant and client perspectives. From the consultant perspective, the course will focus on entry, contracting, organizational scanning, preliminary diagnosis, and large system interventions. From the client's perspective, the course will focus on selection, collaborative working relationship, sustainability, and closure. Specific interventions discussed might include appreciative inquiry, future search, open spaces, and large-scale change. Ethical and legal issues associated with consulting will also be examined.

**ELOC 645 Integrating Organizational Change/Leadership (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Spring only*
This course focuses on leadership and sustainable change in the global environment. The course will examine the issues such as behavioral integrity, innovation, sustainability, organizational learning, and global leadership competencies. The course also requires students to apply and integrate their learning in the program via a graduating class project.

**ELOC 660 First Year Public Engagement Practicum (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Summer only*
Students will work in groups on a leadership and organizational change project in a non-profit organization under the close guidance of a faculty member. The public engagement practicum provides students with the opportunity to develop their field practice skills, collaborate in applying learning from the first year in the program, and engage with a community client.

**ELOC 665 Graduation Action Research Project (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Summer only*
Each student will work individually on designing and conducting an organizational change or leadership project that will allow them to apply their competencies in an active organization under guidance of a faculty advisor. Each student will submit a thesis-quality report at the end of their project.

**ENG 500 Poetry (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semesters of literature at the undergraduate level or graduate standing. Taught: Variable, check with department*
Advanced study of poetry. May be repeated for credit when topics vary. GENRES.

**ENG 501 Drama (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semesters of literature at the undergraduate level or graduate standing. Taught: Variable, check with department*
Advanced study of dramatic literature. May be repeated for credit when topics vary. GENRES.

**ENG 505 Medieval Literature (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semesters of literature at the undergraduate level or graduate standing. Taught: Variable, check with department*
Advanced study of literature from the Medieval period. May be repeated once for credit when topics vary. TRADITIONS (PRE-1800, PRE-1900)

**ENG 515 Readings in Western Literature (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semesters of literature at the undergraduate level or graduate standing. Taught: Variable, check with department*
Advanced study of literature from the Renaissance. May be repeated once for credit when topics vary. TRADITIONS (PRE-1800, PRE-1900)

**ENG 525 Restoration and 18th-Century Literature (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semesters of literature at the undergraduate level or graduate standing. Taught: Variable, check with department*
Advanced study of Restoration and 18th-century literature. May be repeated once for credit when topics vary. TRADITIONS (PRE-1800, PRE-1900)

**ENG 530 Readings in the English Language (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semester hours of literature at the undergraduate level. Taught: Variable, check with department*
Topics about the language and its use: specialized readerships, applications, and theories. May be repeated for credit when topics vary.

**ENG 531 English Grammar for Teachers of ESOL (2 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semester units of literature and consent of instructor. Taught: Variable, check with department*
Review of English grammar from pedagogical point of view. Does not count toward English major.

**ENG 540 Problems in English (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semester hours of literature at the undergraduate level. Taught: Variable, check with department*
Pedagogical topics such as rhetoric, literary analysis, and evaluation of student work; topics suitable for elementary and secondary teachers. May be repeated for credit when topics vary.

**ENG 541 Linguistics for Teachers of ESOL (2 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: 6 semester units of literature and consent of instructor. Taught: Variable, check with department*
Overview of linguistics for teachers of ESOL. Does not count toward English major.

**ENG 542 Teaching and Practice/Creative Writing (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: graduate standing or consent of instructor. Taught: Variable, check with department*
Activities, materials, objectives, theory, practice, and curricula for teaching writing at the middle and secondary school levels. Does not satisfy methods course requirements for any Kentucky teaching certificate program.
ENG 544 Research/Methods in Professional Writing (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Graduate standing or consent of instructor.
Taught: Variable, check with department
Introduction to key theories and research methods in professional writing.
WRITING STUDIES.

ENG 546 Grant Writing (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Theory and practice of preparing and analyzing grant applications. Special focus on the grant process in academic settings. WRITING STUDIES. Open to graduate students and, with permission of instructor, advanced undergraduate students.

ENG 556 Composition Theories (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: six semesters of literature at the undergraduate level or graduate standing.
Taught: Variable, check with department
Advanced study in composition/rhetoric. May be repeated for credit when topics vary.

ENG 560 American Literature Before 1865 (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: six semesters of literature at the undergraduate level or graduate standing.
Taught: Variable, check with department
Advanced study of American literature written before 1865. May be repeated once for credit when topics vary. TRADITIONS (PRE-1900)

ENG 565 American Literature After 1865 (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: six semesters of literature at the undergraduate level or graduate standing.
Taught: Variable, check with department
Advanced study of American literature written after 1865. May be repeated once for credit when topics vary. TRADITIONS.

ENG 575 20th Century British Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: six semesters of literature at the undergraduate level or graduate standing.
Taught: Variable, check with department
Advanced study of British literature written in the twentieth century. May be repeated once for credit when topics vary. TRADITIONS (POST-1900)

ENG 580 Studies in Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: 6 semester hours of literature at the undergraduate level.
Taught: Variable, check with department
Special topics in literature; genres, interdisciplinary subjects, individual authors. May be repeated for credit when topics vary. TRADITIONS.

ENG 581 Major Authors (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: six semesters of literature at the undergraduate level or graduate standing.
Taught: Variable, check with department
Advanced study of one or more major literary authors. May be repeated for credit when topics vary. TRADITIONS.

ENG 582 Special Topics in Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: six semesters of literature at the undergraduate level or graduate standing.
Taught: Variable, check with department
Advanced study of special topics in literary studies. May be repeated once for credit when topics vary.

ENG 600 Introduction to Graduate Studies (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Introduction to graduate level writing, research, and careers in English Studies. Required of all Master of Arts in English candidates.

ENG 620 The Teaching of Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Activities, materials, objectives, and curricula for secondary literature instruction. May be repeated to a maximum of 6 semester hours as topics vary.

ENG 622 Poetry Writing Workshop (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
In-depth techniques for the writing of poetry, with emphasis on the development of style, voice, and language for poetry; intensive written analysis and in-class critique of student work.

ENG 624 Fiction Writing Workshop (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-even years
In-depth techniques for fiction writing, with emphasis on revision, development of voice, and preparation for publication; intensive written analysis and in-class critique of student work. May be repeated for credit.

ENG 626 Novel Writing Workshop (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-odd years
In depth techniques for the writing of novels. Intensive written and in-class analysis of published and student-generated work. May be repeated once for credit.

ENG 628 Creative Non-Fiction Workshop (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
In depth techniques for the writing of creative nonfiction. Intensive written and in-class analysis of published and student-generated work. May be repeated for credit.

ENG 630 The Teaching of Composition (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Activities, materials, objectives, and curricula for secondary school writing instruction. May be repeated to a maximum of six semester hours as topics vary.

ENG 632 Histories of Writing Technologies (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Theoretical examination of technology and its implications for the practices of academic and professional writing and writers. Examines the historical impact of phenomena from the printing press through new media and other emerging technologies.
ENG 636 Issues in Professional Writing (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Study of selected contemporary professional writing topics shaping the construction, reception, and delivery of professional documents. May be repeated once when topics vary.

ENG 638 Theories of Community Literacy (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Introduction to theories of community literacy and public engagement. Explores scholarly research applied to community-driven literacy initiatives.

ENG 639 Fieldwork in Community Literacy (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Spring only-odd yrs
Fieldwork in community literacy and public engagement. Students engage in at least 20 hours of supervised service-learning work and research on-site within a community organization.

ENG 642 Online Literary Research (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Location, analysis, use, and creation of digitized primary and secondary resources for literary study. Exploration of online collaborative environments.

ENG 644 Digital Humanities (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Use and application of technology to the study of the humanities, including information retrieval, multimedia technologies, digitization technologies, and text encoding and test quality. May be repeated once when topics vary.

ENG 645 Topics in Contemporary Rhetoric (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Study of contemporary rhetoric emphasizing current issues, theories, and practice. May be repeated once when topics vary.

ENG 646 Composition and Rhetoric Practicum (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Permission of the graduate director.
Taught: Spring only
Introduction to history, theory, and practice of college-level writing instruction.

ENG 647 History of Rhetoric (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Seminar in the history and theory of written rhetoric from the Classical Period to the present.

ENG 655 Studies in British Literature before 1750 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Authors, genres, themes, and traditions from earlier periods of British literature (Anglo-Saxon through 18th century) May be repeated once for credit with different topic.

ENG 657 Studies in British Literature since 1800 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Authors, genres, themes, and traditions related to British literature from the late 18th century to recent times. May be repeated once for credit with different topic.

ENG 665 Studies in American Literature before 1865 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Authors, genres, themes, and traditions related to American literature from colonial period to end of Civil War. May be repeated once for credit with different topic.

ENG 666 Studies in American Literature since 1865 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Authors, genres, themes, and traditions related to American literature since end of Civil War. May be repeated once for credit with different topic.

ENG 667 Studies in American Literature since 1865 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Authors, genres, themes, and traditions related to American literature since end of Civil War. May be repeated once for credit with different topic.

ENG 671 World Literature in English (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Seminar in literature written in English outside major American and British traditions. May cover materials in a transnational context. May be repeated once for credit when topics vary.

ENG 672 African American Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Seminar in authors, genres, themes, and traditions from African American literature. May be repeated once for credit when topics vary.

ENG 674 Multicultural Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Seminar in works by writers in one or more ethnic literatures. May be repeated once when topics vary.

ENG 676 Post-Colonial Theory and Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Seminar in theoretical, cultural, and critical contexts of post-colonial literature.

ENG 678 Folklore and Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Seminar examining the use of folklore in literature. May be repeated once for credit when topics change.

ENG 679 Regional Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Seminar in theoretical, cultural contexts of regional literatures. May be repeated once for credit when topics change.

ENG 680 Studies in Literature and Criticism and Theory (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Issues in the history of literary criticism and recent literary theory. May be repeated once for credit with different topic.
ENG 685 Studies in Comparative Literary Forms and Themes (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Issues in form and meaning of literatures from various cultures and languages. May be repeated once for credit with different topic.

ENG 687 Gender and Literature (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Seminar considering written materials from the perspective of women's gender studies. May be repeated once when topics change.

ENG 689 Major Authors (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Seminar in the works of one or more major authors in their theoretical, cultural, and critical contexts. May be repeated once for credit when topics vary.

ENG 696 Internship: Portfolio Development (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Permission of graduate director.
Taught: Variable, check with department
On- or off-campus internship in a variety of writing or literacy related settings, and creation/supervised revision of work.

ENG 699 Independent Study: Directed Readings (1-6 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Permission of graduate director.
Taught: Variable, check with department
Individualized reading, research, and/or projects.

ENG 722 Prose Writing Workshop (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Intensive workshop for participants working in a variety of prose forms. Emphasis on preparation for publication, intensive written analysis, and in-class critique of student work. May be repeated for credit.

ENG 724 Emerging Genres in Creative Writing (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Exploration of one or more emerging genres in creative writing in a workshop setting, with emphasis on writing, revision, and publishing venues. May be repeated for credit when topics change.

ENG 750 Theories and Concepts of Cultural Studies (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
History, theory, and practice of cultural studies. Provides a repertoire of tools for exploring the production of verbal and written cultural discourses as well as their valuation and uses.

ENG 786 Prospectus Readings (2 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Permission of the Graduate Director.
Taught: Fall and spring
Independent reading and writing in preparation for writing the prospectus. May not be repeated. Does not count toward the MA in English.

ENG 788 Examination Readings (2 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Independent reading and writing in preparation for writing the comprehensive exams. May not be repeated. Does not count toward the MA in English.

ENG 791 Master's Thesis or Project (1-6 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Master's Thesis or Project

ENG 792 Comprehensive Exam (1-6 credits)
Hours: 0 classroom + 0 lab/studio
Taught: Fall and spring
Preparation for and completion of exams in two areas. Enrollment by permission of the graduate program director.

ENG 793 Master's Project (1-6 credits)
Hours: 0 classroom + 0 lab/studio
Taught: Fall and spring
Supervised development, creation, and defense of the project. Enrollment by permission of the graduate program director.

ENG 794 Master's Portfolio (1-6 credits)
Hours: 0 classroom + 0 lab/studio
Taught: Fall and spring
Supervised development, writing, revision, and defense of the portfolio. Enrollment by permission of the graduate program director.

ENG 796 Master's Thesis (1-6 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Supervised development, writing, and defense of an original research-based, scholarly work in one or more areas of English Studies. Enrollment by permission of the graduate program director.

ENG 798 Continuing Capstone Project (1 credit)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Permission of the English graduate program director.
Taught: Fall and spring
Continued work for students who have exhausted maximum allowed enrollment in ENG 792, ENG 793, ENG 794 or ENG 796.

ENTP 640 Entrepreneurship and Innovation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 605, FIN 605, and MKT 625 or consent of MBA director.
Taught: Variable, check with department
Creating value through innovation; understanding Entrepreneurs; seeking and evaluating opportunities; gathering resources to convert these opportunities into valuable outcomes; and writing a business plan.

ENTP 670 Managing Growth and Entrepreneurship in Organizations (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ENTP 640 or consent of MBA director.
Taught: Variable, check with department
Managing growing firms and innovation within organizations; advanced study of factors making an organization effective at each stage of growth and the key management systems that are primary tools in managing an entrepreneurial organization: strategic planning, organizational design, organizational development, control systems, and leadership.
ENTP 680 Corporate Entrepreneurship (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 605, FIN 605, and MKT 625 or consent of MBA director.
Taught: Variable, check with department
Concepts of change, innovation, and corporate venturing; entrepreneurial behavior and the development and implementation of programs to encourage entrepreneurship (creating value through innovation in midsize and large firms).

ENTP 696 Field Studies: Entrepreneurship (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ENTP 640 or consent of MBA director.
Taught: Variable, check with department
Practicum course offering insight into the entrepreneurial process of managing and growing a business where students, with a faculty member, work in large or small entrepreneurial organizations with problems related to entrepreneurial management issues. Guest speakers from regional business community. Students may seek to obtain approval to repeat this course for 3 additional hours credit.

ENTP 699 Independent Study: Entrepreneurship (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ENTP 640.
Taught: Variable, check with department
Students pursue a topic or project of interest to them. Meeting times arranged with instructor.

ENV 578 Environmental Issues for Educators (3 credits)
Hours: 1 classroom + 4 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Information and application of environmental issues for classroom use. Interrelationship of local issues and global issues. Required field trips.

ESL 601 Advocacy and Leadership in TESOL (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This class will focus on strategies to advocate and provide social, emotional, and academic support to English Language Learners (ELLs), students for whom language and society interact. This course includes a field experience component to further students' understanding of the challenges and experiences of immigrant students and language acquisition.

ESL 602 Testing and Evaluation In Second Language Teaching (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Variable, check with department
This course will allow the ESL teacher to develop knowledge of the principles and issues involving tests and evaluation in the second language.

ESL 603 Methods and Materials: Reading, Writing and Grammar (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: admission to graduate program.
Taught: Variable, check with department
This course provides you with opportunities and strategies to review and evaluate materials (textbooks and supplementary materials) used in teaching ESL. We consider practical ways of adapting texts and materials for different purposes and different kinds of learners.

ESL 604 Methods and Materials: Listening Speaking Pronunciation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the program.
Taught: Variable, check with department
This course is designed so that each student examines content, methodology and materials in teaching listening, speaking, and pronunciation to diverse groups of English learning students. This course will expose you to a wide range of classroom practices that have been used to assist ESL/EFL students in the development of reading, writing, and grammar.

ESL 605 Second Language Acquisition Classroom for Teachers (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This course will prepare qualified ESL teachers who must demonstrate knowledge of the language acquisition process in the first and second language learning, age differentials in language learning, and individual learning styles. ESL teachers must apply knowledge of the nature of learning in second language simultaneously with, or subsequent to, one's first language. Teachers should recognize linguistic, cognitive, and affective.

ESL 606 Methods/Materials for Teachers of TESOL (4 credits)
Hours: 4 classroom + 0 lab/studio
Taught: Spring only
This course provides the student with opportunities and strategies to review and evaluate materials, content and methodology. Practical ways of adapting texts and materials for different purposes and kinds of learners. Content based instructional strategies will be studied. This course will included a field based component.

FIN 605 Fundamentals of Finance (2 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to MBA program or permission of MBA director.
Taught: Variable, check with department
Analytic techniques for decision making; basic financial analysis for managing corporate finances.

FIN 625 Financial Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ACC 605 and FIN 605 or consent of MBA director.
Taught: Fall and spring
Financial management and decision making for the corporate financial manager; valuation principles, financing and investment policies, cost of capital, capital structure, and dividend issues. Open only to students in MBA program.

FIN 630 Investments and Security Analysis (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Capital and securities market theory; structure and regulation; analysis and valuation of fixed and variable return securities including basic derivatives; portfolio selection and management; empirical studies of portfolios and individual stock price movements. Open only to MBA students. PREREQ: FIN 625

FIN 640 Derivative Securities (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: FIN 625.
Taught: Variable, check with department
Study, analysis, and valuation of various forms of derivatives markets; use of derivatives and strategies for hedging risk or for speculation. Open only to MBA students.

FIN 650 Financial Markets and Institutions (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: FIN 625.
Taught: Variable, check with department
A survey of financial markets and institutions. Coverage includes financial market history, derivatives, duration, interest rate theory and current topics in the field.
FIN 660 International Finance (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: FIN 625.
Taught: Variable, check with department
Financial decision-making and analysis in a multinational environment; currency valuation and exchange rates; effects of expectations and economic variables such as interest rates and inflation on exchange rates; types of risks and use of derivatives to hedge international exposure. Open only to MBA students.

FIN 694 Topics: Finance (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: FIN 625.
Taught: Variable, check with department
Study of a selected contemporary area in finance; topics listed in Schedule of Classes. Repeatable for a maximum of 6 semester hours if topics differ. Open only to MBA students.

FIN 699 Independent Study: Finance (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: FIN 625.
Taught: Variable, check with department
Specialized aspect or topic in finance chosen by student and appropriate faculty member. Subject to academic regulations pertaining to independent study as given in MBA catalog. Open only to MBA students.

FRE 520 Readings: French (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: 300-level French course.
Taught: Variable, check with department
Various literary, linguistic, cultural, and pedagogical topics. May be repeated for credit when topics vary.

GEO 502 Geography of Kentucky (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-even years
Cultural, physical, economic, and population characteristics of Kentucky; Kentucky's regional and national importance.

GEO 507 Local Community: Geography Analysis (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Sophomore standing or consent of instructor.
Taught: Spring only-odd yrs
A site-based examination of specific regional features, including cultural heritage infrastructure, tourist infrastructure, or a range of other urban and regional planning issues. May include a service learning component.

GEO 518 Geographic Information Analysis (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: GEO 418.
Taught: Variable, check with department
Theories, principles, and applications of geographic information analysis; employment of a GIS software package and other computer software packages to manipulate Geographic Information analysis methods.

GEO 519 Advanced Remote Sensing (3 credits)
Hours: 3 classroom + 1 lab/studio
Prerequisites: GEO 419.
Taught: Variable, check with department
Introduction to digital remote sensing data processing theories and techniques; employment of a digital remote sensing data processing software package to manipulate digital remote sensing data processing techniques.

GEO 520 Environmental Resources for Teachers (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: 3 semester hours of geography.
Taught: Variable, check with department
Study of environmental problem areas such as energy use, population growth, deforestation, toxic wastes, landscape conservation, and sustainable practices; may include a service learning component.

GEO 522 Introduction to Historic Preservation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Sophomore standing or consent of instructor.
Taught: Spring only-even yrs
An examination of the growing field of historic preservation including such topics as philosophy, recognition and assessments, survey techniques, preservation planning, conservation, advocacy, federal compliance, and protection of significant resources.

GEO 540 Cultural Geography of Asia (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Sophomore standing or consent of instructor.
Taught: Spring only-even yrs
Selective consideration from among broad range of themes in the cultural geography of Asia, such as environmental sustainability, political processes, urbanization, religion, nationalism, recreation, and domestic habitation. May be repeated once for credit when topics vary.

GEO 552 Spatial Data Bases (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Introduction to fundamental spatial data organizing theories and principles, and spatial data modeling techniques underlying various spatial information systems; employment of a GIS software package to manipulate spatial databases.

GEO 592 Directed Research in Geography (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Individual research in an area of geography under supervision of a faculty member. May be repeated once for credit.

GEO 594 Special Topics Geography (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Study of selected topics. Subfields will be chosen in keeping with interest of the instructor and will be listed in Schedule of Classes. May be repeated for credit when topics vary.

GER 520 Readings: German (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Various literary, linguistic, cultural, and pedagogical topics. May be repeated for credit when topics vary.

GLY 616 Geology of the National Parks of Colorado and Utah (3 credits)
Hours: 1 classroom + 2 lab/studio
Taught: Summer only
Principles of physical and historical geology presented using the geologic features and geologic history of the national parks for teaching and field experiences. PREREQ: Graduate standing
GLY 694 Topics: Geology (Graduate) (1-4 credits)
Hours: 1-4 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
May include topics illustrating the principles of geology forms, fossils, and geologic processes. Specific topics are determined in consultation with the student's advisor. May be repeated for a maximum of 12 semester hours.

HEA 525 Methods and Materials in Health Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Principles, methods, and techniques for developing, implementing, and evaluating health education in P-12 and other appropriate settings; theoretical foundations, teaching methodology and strategies, curriculum designs, and resource materials. PREREQ (undergraduates): admission to teacher education and 9 semester hours in health education or consent of instructor.

HEA 599 Topics: Health Education (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Individual or group study of a topic of current interest in health education. Topic selected by student with approval of instructor.

HEA 620 Teaching Sexuality Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Methods of teaching sexuality education; current issues; curriculum, creating an appropriate classroom atmosphere.

HEA 699 Topics in Health Education (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: consent of adviser.
Taught: Variable, check with department
Independent study of topics selected from current issues in health education.

HIS 513 The French Revolution (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Political, economic, and cultural background of the French Revolution, emphasizing the changing character of the Revolution as it moved in phases from moderate and middle class to radical and violent.

HIS 515 Exploring Public History (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: HIS 102 and HIS 103 or consent of instructor.
Taught: Fall only
Exploration of different non-academic career fields open to history and humanities majors; coursework includes reading current scholarship by different public history practitioners and active, experiential, service, and problem based learning projects.

HIS 522 Introduction to Historic Preservation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Sophomore Standing or consent of instructor.
Taught: Spring only-even yrs
An examination of the growing field of historic preservation including such topics as philosophy, recognition and assessments, survey techniques, preservation planning, conservation, advocacy, federal compliance, and protection of significant resources.

HIS 533 Causes of the Civil War (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Conflicts from 1828 to 1861 regarding slavery, territorial expansion, and other issues that led to the Civil War.

HIS 535 Civil War and Reconstruction (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Causes of the U.S. Civil War; the war itself; slavery, emancipation, reconstruction; economic, military, and social aspects.

HIS 538 Modern United States History, 1900-1939 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-odd yrs
Rise of the U.S. to the status of a major world power; the “Progressive Era” and World War I; the 1920s and the 1930s.

HIS 539 Modern United States History since 1939 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-even yrs
Social and political developments from 1939 to contemporary society including the Civil Rights Movement.

HIS 541 History of Kentucky (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
History of Kentucky from 1750 to the present; political, economic, and social issues; how developments in the Commonwealth related to trends in U.S. history.

HIS 543 History of the American Frontier (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-even yrs
The westward movement and its effect on national character; expansionism; Indian and land policies; cattle and mining frontiers.

HIS 546 History of American Family (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
This discussion-oriented course is a history of the American family from the colonial era to the present. We will examine how and why courtship, marriage, sexuality, divorce, and parent/child relationships have changed over time while paying particular attention to racial, class, and gender differences.

HIS 548 Diplomacy and Foreign Policy of the United States (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Historical evolution of U.S. foreign policy from the Revolutionary War to the present; growth of the U.S. from a minor state to a global power.

HIS 550 History of Appalachia to 1877 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-even yrs
History of the Appalachian region from prehistory to 1877; political, economic, and social issues; developments in the region related to trends in U.S. History.
HIS 551 History of Appalachia since 1877 (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: 3 hours of history or consent of instructor.
Taught: Spring only-odd yrs
History of the Appalachian region from 1877 to the present; political, economic, and social issues; developments in the region related to trends in modern U.S. History.

HIS 552 History of the Old South (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
The southern U.S. to 1865; cultural, political economic, and literary trends; African American experience in the South.

HIS 553 History of the New South (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
The southern U.S. since 1865; cultural, political, economic, and literary trends; roles of blacks from Reconstruction to present, including the rise of Jim Crowism, legal segregation in the 20th century, desegregation, and Civil Rights movements in the 1950s, 60s, and 70s.

HIS 555 Researching the Local History of Underground Railroad (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: HIS 102 or HIS 106.
Taught: Fall only
This course explores the various activities of enslaved African Americans as they attempted to abscond from human bondage by crossing the Ohio River, which legally separated slave states from free states. Special attention will be placed on the Abolition Movement as well as the development of various African American communities in parts of Cincinnati and Northern Kentucky.

HIS 556 African Americans in U.S. Culture, Education, and Politics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
African Americans and their interactions within and their contributions to cultural, educational, and political development of the U.S.

HIS 557 History of Indians in the United States (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Native cultural and historical experiences from the 15th to 20th century.

HIS 565 The Vietnam War (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only-even years
Roots of Indo-Chinese war in traditional Vietnamese culture as affected by colonialism, nationalism, and Marxism; causes of U. S. military intervention, stalemate, and consequent American political crisis; impact of war on Vietnamese and American societies; debate over lessons of the war.

HIS 570 The Cold War (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: 3 hours of 100-level history courses.
Taught: Fall only-odd yrs
International perspective on the causes and evolution of the conflict between the United States and the Soviet Union and their allies; effects on world affairs to the fall of the Berlin Wall and demise of the Soviet Union.

HIS 571 Internet Research: American History (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This is a topical survey of American History from a multicultural perspective using the internet.

HIS 589 Anglo-American Legal History (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Origin and development of the Common Law from Norman beginnings to the present; emphasis on the U.S.

HIS 592 Directed Research in History (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Individual research in an area of history under supervision of faculty member. May be repeated once for credit.

HIS 594 Special Topics in History (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Lecture class in topic not included in regular history curriculum. May be repeated for credit when topics vary.

HIS 596 Internship: History (3 credits)
Hours: 0 classroom + 3 lab/studio
Prerequisites: HIS 515 or consent and instructor.
Taught: Fall and spring
Supervised work experience in a community history agency or institution or experiential learning in an aspect of public history under the direction of a faculty member. May be repeated once for credit.

HIS 599 Independent Study: History (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Individualized study of a special topic under supervision of faculty member. May be repeated for credit when topics vary.

HIS 605 Museum Education and Interpretation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Acceptance into the MAPH program.
Taught: Spring only-odd yrs
Basic stewardship obligations for museum collections and fundamental principles and practices of collection management in modern museums.

HIS 606 Museum Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Acceptance into the MAPH program.
Taught: Spring only-odd yrs
Overview of museum management history and the theoretical and practical issues involved in managing a non-profit organization.
HIS 616 Theory and Practice of Oral History (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Acceptance into the MAPH program.
Taught: Fall only-odd years
Historiographical, theoretical and methodological approaches that inform the conducting of oral histories.

HIS 618 Local and Regional Research Methods (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Acceptance into the MAPH program.
Taught: Fall only-odd years
Origin and development of the study of local history and the processes of identifying, locating and using primary and secondary sources on local history topics.

HIS 620 Historic Preservation (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: HIS 401 or permission of Public History program coordinator, Acceptance into the MAPH
Taught: Spring only-odd yrs
Historical survey of architectural preservation techniques; professional standards for site evaluations; discussion of architectural and planning theories that impact preservation policy and application.

HIS 622 Cultural Heritage Tourism (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Acceptance into the MAPH program.
Taught: Spring only-odd yrs
Resources and theories employed in development and management of historical, cultural and heritage tourist sites; analysis of best practices in fulfilling both public expectations and professional standards.

HIS 624 Historical Editing (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Acceptance into the MAPH program.
Taught: Spring only-odd yrs
Theories, practices, and issues involved in editing and publishing historical documents, including prefatory material, transcriptions and annotations.

HIS 628 Contract History (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Acceptance into the MAPH program.
Taught: Spring only-even yrs
Creation and management of a historical consulting business, including: grant-writing, budgets, contracts, and marketing.

HIS 636 Industrial America, 1865-1900 (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only-odd yrs
Pre-World War I America; economic, social, and political problems caused by the accelerating industrial and urban changes that marked the country in the transformation from a rural to an urban society.

HIS 644 History of Women in the United States to 1900 (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: HIS 102.
Taught: Variable, check with department
Women’s role in U.S. economic, social, political, and cultural development until 1900; participation of women in historical eras from earliest societies through industrialization as experienced in diverse ways depending on racial, ethnic, class, and regional differences.

HIS 645 History of Women in the United States since 1900 (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: HIS 103.
Taught: Summer only
Women’s role in U.S. economic, social, political, and cultural development since 1900; participation of women in recent history as experienced in diverse ways depending on racial, ethnic, class, and regional differences.

HIS 654 Early American Frontier (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Westward movement and its effects on national character to 1840; colonial wars, war for independence, land policy, Indian relations, exploration, fur trade, war of 1812.

HIS 655 Later American Frontier (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Westward movement and its effects on national character since 1840; manifest destiny, great plains, Mormons, mining boom, cattle industry, civil war, relations with Indians, conservation, end of the frontier.

HIS 656 New Viewpoints in American History (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Comparative and revisionist viewpoints of the individual and collective problems of the modern era.

HIS 686 The Second World War (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Origins and prosecution of World War II; its military and diplomatic aspects from an international perspective.

HIS 692 Graduate Research in History (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Individualized graduate research projects directed by members of the faculty, must be selected before registration.

HIS 694 Topics: History (3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Detailed and comprehensive readings on an aspect or era determined by instructor.

HIS 696 Public History Practicum (3-9 credits)
Hours: 3-9 classroom + 0 lab/studio
Prerequisites: HIS 515 and permission of the Public History program coordinator.
Taught: Fall and spring
Individualized research, study, and professional development experience. Each student will complete a combination of primary research, secondary source study and practicum in the field work. May be repeated for up to 9 credit hours.

HIS 697 Public History Project (3 credits)
Prerequisites: HIS 515 or permission and Public History program coordinator.
Taught: Variable, check with department
In conjunction with HIS 696 (the Public History Practicum), Public History students undertake a written project involving major scholarship to accompany their final practicum product.
HIS 699 Independent Study: Directed Readings (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Individually supervised study of a special topic under supervision of faculty member. May be repeated for credit when topics vary.

HSC 580 Applied HealthCare Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: HSC 410 or consent of instructor.
Taught: Variable, check with department
Demonstrate and apply skills in healthcare management and operations. Topics to include, but are not limited to: human resources, department finances and billing/coding, data analysis, policy development, regulatory agencies, risk management, customer service, and organizational effectiveness.

HSR 500 Multicultural Family Work (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: HSR 105 or EDU 570, or equivalent.
Taught: Summer only
Best practices of in service delivery to families of young children at risk; importance of parent worker partnerships and shared decision making in assessment, communication/intervention, and evaluation; participation in collaborative supervised assessment of one family; family centered services plan.

IST 594 Interdisciplinary Seminar (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This seminar provides graduate students and advanced undergraduate students with opportunities for in-depth study of important interdisciplinary topics or issues. Topics vary.

IST 601 Introduction to Integrative Studies (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission into the Master of Art in Integrative Studies program.
Taught: Fall and spring
This course provides a comprehensive introduction to graduate studies in liberal arts, multi- and inter-disciplinary research and developing integrative insights. It prepares students for defining their research interests, planning their individualized curriculum and initiating active learning strategies. It also provides opportunity to develop one’s writing skills, to gain knowledge of professional writing styles, and practice integrative writing.

IST 692 Research Assistantship (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Candidates conduct interdisciplinary research under the supervision of a faculty member. May be repeated for credit once.

IST 694 Interdisciplinary Seminar (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This seminar provides graduate students with opportunities for in-depth study of important interdisciplinary topics or issues. May be repeated when topics vary.

IST 699 Independent Study: Directed Readings (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Individually supervised readings and study of selected topic. May be repeated as topics vary.

IST 793 Integrative Studies: Capstone (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
This is the culminating experience for the Master of Arts in Integrative Studies. It includes reviewing the disciplinary work you have completed throughout your multidisciplinary graduate program, analyzing that work, updating and organizing work performed and identify integrative insights. Students produce a portfolio of their multidisciplinary graduate work. Based on the integrative insights identified in the portfolio building process, each student will develop or revise a piece of their graduate-level writing with the goal of submitting it for publication.

IST 797 Applied Research: Capstone Thesis (3-6 credits)
Hours: 1-6 classroom + 0 lab/studio
Prerequisites: consent of Instructor.
Taught: Variable, check with department
Student will work closely with a faculty advisor on a culminating thesis that integrates methods and approaches from two or more of the academic disciplines explored through the MAIS program’s coursework.

IST 798 Continued Thesis/Project Enrollment (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: 6 hours of IST 793, 795, or 797 and consent of instructor.
Taught: Variable, check with department
Continued enrollment for candidates needing more than two semesters to complete the capstone experience (IST 793, IST 795, or IST 797). Graded pass/fail, this course may be repeated for two semesters until the project or thesis is complete. NOTE: all coursework that is applied to the degree must be no older than six years by the time the program is completed.

IST 799 MAIS Program Certification (0 credits)
Hours: 3 classroom + 0 lab/studio
Co-requisites: IST 793, IST 795, or IST 797.
Taught: Variable, check with department
This is a required course for completion of the MAIS degree. PREREQ OR JPN 520 Readings in Japanese (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: JPN 380 or equivalent.
Taught: Variable, check with department
Various literary, linguistic, cultural, and pedagogical topics. May be repeated for credit when topic varies.

MAT 584 Cryptography (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Cryptography of classical ciphers, DES and AES, public key cryptosystems, authentication and cryptographic hash functions.

MAT 594 Topics: Mathematics (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: varies with topic (see Schedule of Classes).
Taught: Variable, check with department
Topics in mathematics and mathematics education. Topics vary.
MAT 694 Topics: Mathematics (Graduate) (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Various topics. May be repeated for credit when topics vary.

MAT 699 Directed Readings/Independent Study (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Directed Readings/Independent Study.

MBI 615 Analytical Tools in Business Informatics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
This course exposes students to an integrated set of computer-based analytical tools in business. These tools are foundational for an Informatics professional’s ability to assess business operations and more effectively manage projects, departments, and organizations. The course emphasizes the analysis and understanding of business data.

MBI 620 Strategic Leadership for Informatics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
This course exposes students to an integrated set of skills needed in the areas of organizational leadership, communication, marketing and strategy. These skills are foundational to an Informatics professional’s understanding of and ability to formulate and communicate business needs and thereby more effectively manage projects, departments and organizations. Subject matter will include, but not be limited to, leadership skills, managing teams and groups of professionals, market segmentation, product positioning, external and internal analysis of the firm, long-range planning, and managing by objectives.

MBI 625 Information Systems in Organizations (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall, spring, and summer
Introduction to the core concepts and fundamental principles of information systems in the context of business decision making. This will include a survey of the information systems discipline and an explanation of its importance in modern organizations. The key objective of the course is to give the student a good understanding of how managers can manage and exploit the potential of information technology for their own career and for the organization.

MBI 630 Systems Analysis and Design (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Develops an understanding of tools, techniques and methods for analysis, design and implementation of information systems. Uses theory and applied projects to build effective interpersonal and communication skills that are essential to interact with clients, users and other team members involved with development, operation and maintenance of information systems. Approaches to systems development such as Rapid Application Development (RAD), Joint Application Development (JAD) and other techniques to create quality systems are explored.

MBI 635 Database Management Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
In depth investigation of intelligent database management systems in support of business decision making. Investigation of all aspects of data modeling, database design and implementation of relational, object-oriented and semantic databases.

MBI 640 Data Communication (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
To provide students with an understanding of the key technical and managerial issues of the effective development and use of telecommunications by organizations. Discussion of technology will be set in the context of applications, particularly those emphasizing inter-organizational coordination and service delivery.

MBI 645 E-Business (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Commercial transactions in an electronic age, technology underpinnings, transactions marketing and exchange, business, managerial and technical implementations of electronic commerce.

MBI 647 ERP Business Process Analysis (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 625 or permission of the program director.
Taught: Variable, check with department
This course provides an introduction to Enterprise Resource Planning (ERP) systems, and addresses how integrated information systems improve business operations. This is a comprehensive course that teaches “the fundamentals needed to understand data integration across different departments” in every organization.

MBI 650 Information Technology Project Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
An overview of software development project management practices, context and processes of software development projects, project risks and failures, managing technical personnel, and issues relating to project outsourcing.

MBI 655 Advanced Business Application Programming (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 605, MBI 625.
Taught: Variable, check with department
Modem techniques for business application design, object-orientation in business application systems, interfacing with web-enabled technologies and databases, introduction to component programming and transaction servers.

MBI 657 ERP Business Process Integration (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 625 and permission of program director.
Taught: Variable, check with department
Business Process Integration (BPI) is defined as the controlled sharing of data and business processes among any connected applications and data sources within an enterprise and between trading partners. This course uses SAP R-3 environments to illustrate how various business processes of an enterprise relate to each other.

MBI 660 Data Warehousing and Mining (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 625.
Taught: Variable, check with department
Introduction to data warehousing multidimensional database; and survey of data mining methods that extract useful information from data warehousing, e.g., visualization and decision tree. business applications of data warehouses.
MBI 665 Knowledge Management and Decision Support (3 credits)

Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Course introduces students to knowledge management practices and the technologies collectively called decision support systems. To cover the most current topics affecting how individuals and organizations use computerized support in making decisions. Business applications of data warehouses, online analytical processing, group support systems, knowledge acquisition and representation, knowledge management, knowledge-based decision support and intelligent systems will be explored. PREREQ: MBI 625

MBI 667 ERP Business Intelligence Using SAP (3 credits)

Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 625 or permission of instructor.
Taught: Variable, check with department
Business intelligence includes applications and technologies which are used to gather, access, and analyze data. Business intelligence systems help companies have a more comprehensive knowledge of the factors affecting their business, allow companies to make better business decisions. This course will give students a basic understanding of the role of business intelligence in managerial decision making.

MBI 675 Enterprise Workflow Design and Reengineering (3 credits)

Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Internet, mobile, global-positioning and other technologies and applications are transforming the manner in which business transactions and workflow processes are carried out. Much of the innovation and value-added has come not from the technologies per se but from the way in which newer business process and supply chains have been conceptualized, designed and implemented to take advantage of the newer technological functionality. PREREQ: MBI 635

MBI 677 ERP Programming for SAP (3 credits)

Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 625 or permission of the program director.
Taught: Variable, check with department
The objective of this class is to provide students a basic understanding of the concepts surrounding Enterprise Resource Planning Systems (ERPs) and the basic understanding of accessing data across the ERP for reporting purposes. This is done through the various programming languages of SAP including NetWeaver.

MBI 680 Global Information Technology and Systems (3 credits)

Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 625 or permission of MBI director.
Taught: Variable, check with department
Issues relating to information systems that will serve global markets and facilitate expansion and entry of business into global markets; using IS resources across national boundaries as in offshore development of IS and outsourcing IS across countries.

MBI 682 Information Security and Controls (3 credits)

Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Course provides an overview of the field of Information Security and Assurance in various technical and administrative aspects including audit and controls. Students will be exposed to a spectrum of security activities, methods, methodologies, and procedures. PREREQ: MBI 625

MBI 684 Business Analytics (3 credits)

Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 625 or Permission of the Department.
Taught: Fall only
Business decisions require the basic skills of analyzing data to understand the problem more completely and to produce better answers. Information systems automate these tools and techniques allowing decision makers to get better information quicker. These “systems” range from simple Excel spreadsheets to very complex systems such as enterprise resource planning (ERP) systems. This course will introduce students to some of these tools and techniques and how they can be applied. The course is geared to learning the tools and techniques and applying them to case study problems.

MBI 685 Corporate IS Management (3 credits)

Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 630, MBI 635, MBI 640, MBI 645, MBI 650, MBI 655.
Taught: Spring only
An overview of contemporary information technology (IT)-computer, telecommunications, and office systems-management issues and principles with specific emphasis on setting the direction of IT resources and managing IT policy and strategy.

MBI 692 Information Systems Research (3 credits)

Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
The course focuses on the investigation of contemporary research in information systems. It provides exposure to a diverse set of research methodologies used in information systems research and explores both competing and complementary research paradigms. PREREQ: MBI 625, MBI 630, MBI 635 and MBI 645 or with the permission of the Director of the MBI program

MBI 694 Topics in Information Systems (3 credits)

Hours: 3 classroom + 0 lab/studio
Prerequisites: MBI 625 or permission of MBI director.
Taught: Variable, check with department
Topics may vary and may included advanced and evolving technologies in information systems and methodologies for information systems development. Repeatable for a maximum of 6 semester hours when topics vary.

MBI 699 Independent Study: Information Systems (1-3 credits)

Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Independent Study.

MGT 612 Managing People and Organizations (3 credits)

Hours: 3 classroom + 0 lab/studio
Prerequisites: admission to MBA program or permission of MBA director.
Taught: Fall and spring
Organizational, situational, and human factors defining the context of managerial work in complex organizations; interactive business cases and readings from organizational and human behavior literatures are used to facilitate student interaction and group development for future MBA coursework.

MGT 620 Leadership and Ethics (3 credits)

Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Introduction to elements of leadership, ethical decision making and social responsibility which are critical influences for organizational success.
MGT 625 Operations Management and Decision Analysis (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MGT 612 or consent of MBA director.
Taught: Fall and spring
Structure and behavior of productive systems in organizations that produce goods and services; managerial viewpoint, using quantitative analysis to enhance quality of decisions; operations planning, productivity, quality improvement, production information systems, use of computer programs, and case simulations. Open only to students in the MBA program.

MGT 630 Essentials of Project Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Qualitative and quantitative approaches to structuring projects in multi-functional organizational settings; planning, team development, software, quality improvement, completion; case analysis, internships, and/or term projects to blend theory with practice. PREREQ: MGT 612 or consent of MBA director.

MGT 640 Total Quality Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MGT 612 or consent of MBA director.
Taught: Variable, check with department
Managerial focus on quality in diverse organizations, encompassing customer focus, employee involvement, measurement, continuous improvement, and performance management within a Baldrige Award framework. Case analysis and/or term projects blend theory with practice.

MGT 650 Project Management Implementation (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Approaches to applying project management; behavioral/organizational management, cost analysis, or project control techniques. Repeatable for a maximum of 6 semester hours if topics differ. Case analysis and/or term projects possible. PREREQ: MBA 612 or consent of MBA director.

MGT 660 International Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: ECO 610, MGT 612, or consent of MBA director.
Taught: Variable, check with department
Management concepts in international settings; strategic and operational planning, organization design, motivation, leadership, quality, management systems, and control; case analysis, projects, and/or study tours abroad to blend theory with practice.

MGT 670 Negotiation and Conflict Resolution (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
The primary purpose of this course is to provide the student with a conceptual and practical understanding of the concepts, legal framework, theory and practices of negotiation and conflict resolution. Core subjects in the course include the research and framing of issues, bargaining strategies, successful tactics, and methods of reaching a settlement.

MGT 675 Mediation and Conflict Resolution (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Effective problem solving and conflict resolution skills are essential for today's managers and administrators. In line with the trend toward cooperative problem solving, students study the use of interest based problem-solving to facilitate business disputes and to their preparation and participation as a party in a mediation and/or arbitration process. Classes will include lectures, active discussion and application of reading assignments, and role-plays.

MGT 685 Business Strategy, Implementation, and Control (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Strategic planning in the business environment; social, political, economic, and ethical forces to which managers must respond; implementation of strategy and control process; use of cases and computers to develop and analyze strategic decisions. May not be waived, transferred from another school, or substituted. PREREQ: ACC 625, ECO 625, FIN 625, MBA 610, MGT 612, MKT 625, CMST/ENG 603; students must either be within 12 graduate semester hours of

MGT 694 Topics: Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MGT 612 or consent of MBA director.
Taught: Variable, check with department
Topics and issues in entrepreneurship, organization behavior, organization theory, operations, or international management. Repeatable for a maximum of 6 semester hours if topics differ. Open only to students in the MBA program.

MGT 699 Independent Study: Management (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: MBA 612 or consent of MBA director.
Taught: Variable, check with department
Specialized aspect or topic in management chosen by student and appropriate faculty member. Subject to academic regulations pertaining to independent study as given in the MBA catalog. Open only to students in the MBA program.

MHI 600 Introduction to Healthcare Operations (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
In order to prepare students to be competent informatics practitioners within the healthcare industry, this course introduces students to the fundamental terminology, practices, and procedures found in the interaction of clinical and business operations.

MHI 601 Technical Foundations of Health Informatics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
This core course provides an introduction to concepts and trends in the Health Informatics field both locally and nationally. The course provides an overview of networks, software, and computers in healthcare with a particular focus on their use in interoperable systems. Applications include electronic health records, computerized physician order entry, and digital imaging.

MHI 650 Research Methods for Health Informatics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
This course introduces students to quantitative and qualitative research methodologies within the health industry with an emphasis on evidence based practices. Students will learn the basics of empirical health informatics research and will be provided with the conceptual framework to develop their own research projects. Topics include: research design, data collection, data analysis, data mining, and issues concerning privacy and the treatment of

MHI 682 Health Informatics Capstone 1 (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: successful completion of 18 credits toward MHI Degree.
Taught: Fall, spring, and summer
This class is the first of two consecutive semester classes. Students are assigned to a local healthcare institution or business to work on assigned projects with consultation by a faculty advisor and allow students to
integrate academic experience into real world situations while developing skills and knowledge required in the field.

**MHI 684 Health Informatics Capstone 2 (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Variable, check with department*
This class must be completed over the second of two consecutive semesters. Students continue their assignments with a local healthcare institution or business to work on the assigned projects. This allows students to maintain the integration of academic experience with real world situations and develop skills and knowledge required in the field. PREREQ: MHI 682

**MHI 694 Topics in Health Informatics (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: MBI 625 or consent of MHI director. Taught: Variable, check with department*
Topics may vary and may include MIS, database management systems, artificial intelligence, expert systems, decision support systems, office automation, simulation modeling, fourth-generation languages, application generators, and others. Repeatable for a maximum of six semester hours when topics vary.

**MHI 815 Informatics for Advanced Practice (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: MHI 601 and STA 814. Taught: Variable, check with department*
This course builds from an overview of informatics and statistics to provide the student practical skills for the transformation of data needed into information, knowledge, clinical decision making, and improve outcomes. Students will be exposed to critical skills to support evidence-based practice such as knowledge management, process analysis, clinical workflow, data analysis, database usage, specialized healthcare information systems and available technology tools to extract, organize, analyze, interpret, and present information.

**MKT 625 Marketing Management (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Fall and spring*
Problems faced by mid- and top-level marketing decision makers and the consequences of their decisions; case study and/or simulation. A variety of marketing areas will be considered in depth. Open only to MBA students or consent of MBA director.

**MKT 630 Customer Behavior and Marketing Communication (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: MKT 625. Taught: Variable, check with department*
Household and business customers; customer decision-making processes and the cultural, socio-economic, environmental, and inter- and intra-personal factors that influence it; principles of marketing communications planning and of conventional and emerging media and their interface with diverse customer response behaviors.

**MKT 640 Services Marketing (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: MKT 625. Taught: Variable, check with department*
Service marketing processes and service delivery systems; managing the seven P’s of services — product, price, place, promotion, people, processes, and physical facilities; role of technology in service delivery; managing service quality and recovery from service failures.

**MKT 650 Marketing Strategy and Planning (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Variable, check with department*
Factors and concepts in decisions about a firm’s long-term strategy to build, maintain, and grow its market position; skills and hands-on experience (through project work) in developing a long-term strategy, and a five-year annualized marketing plan implementing that strategy. PREREQ: MKT 625

**MKT 660 International Marketing (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: MKT 625. Taught: Variable, check with department*
Concepts, perspectives, and analytical tools to assess opportunity and prepare marketing plans for a firm’s multi-country operations; researching cultures and customer behaviors in markets around the world; market analysis and planning in mature, growth, and emerging markets of the world; global marketing strategy and programs.

**MKT 694 Selected Topics in Marketing (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Prerequisites: MKT 625. Taught: Variable, check with department*
Specialized topics of faculty and student interest. Topics vary and may include entrepreneurial marketing, services marketing, product planning and development, behavioral sciences in marketing, and marketing research. Repeatable for a maximum of 6 semester hours if topics differ.

**MKT 699 Independent Study: Marketing (1-3 credits)**
*Hours: 1-3 classroom + 0 lab/studio*
*Prerequisites: MKT 625. Taught: Variable, check with department*
Specialized aspect or topic in marketing chosen by student and appropriate faculty member. Subject to academic regulations pertaining to independent study as given in the MBA catalog.

**MUS 613 Seminar in Music Technology (3 credits)**
*Hours: 3 classroom + 0 lab/studio*
*Taught: Variable, check with department*
Computer applications unique to musicians and their art; basic concepts of electronic music, computer music publishing and part writing, and desktop publishing for musical programs; basics of MIDI (musical instrument digital interface); realization of music through computer playback of digitized sampled sound.

**MUS 668 Applied Harp (3 credits)**
*Hours: 0 classroom + .5-1 lab/studio*
*Prerequisites: auditions. Taught: Fall and spring*
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

**MUS 669 Applied Harpsichord (3 credits)**
*Hours: 0 classroom + .5-1 lab/studio*
*Prerequisites: auditions. Taught: Fall and spring*
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.
MUS 670 Piano Accompanying (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 671 Applied Voice (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 672 Major Applied: Viola (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 673 Applied Organ (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 674 Applied String Bass (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Prerequisites: audition.
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 675 Applied Flute (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Prerequisites: audition.
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 676 Applied Oboe (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 677 Applied Bassoon (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 678 Applied Clarinet (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 679 Applied Saxophone (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 680 Applied Trumpet (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 681 Applied Music French Horn (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 682 Applied Trombone (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 683 Applied Euphonium (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Prerequisites: audition.
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.
MUS 684 Applied Tuba (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Prerequisites: audition.
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 685 Applied Piano (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 686 Applied Organ (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 687 Applied Voice (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 688 Applied Guitar (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Prerequisites: audition.
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 689 Applied Percussion (3 credits)
Hours: 0 classroom + .5-1 lab/studio
Taught: Fall and spring
Private instruction in harpsichord, harp, voice, piano, organ, guitar, and band and orchestral instruments. May be repeated for credit. Applied credits are available only to students working for the Master of Education, as follows: 1 hr. contact = 3 semester hours. Fees assessed according to contact hours.

MUS 699 Independent Study: Music (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Individual creative or research projects: projects, directed by members of the faculty, must be approved before registration.

NRP 509 Curriculum Development in Nursing (2 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to RN-MSN or MSN program.
Taught: Fall only
Overview of the process of curriculum development and evaluation; principles of assessment, design, planning, implementation, and evaluation; program development and outcome evaluation in various nursing education settings; differences in patient, community, continuing, and professional education. Open to Registered Nurses only.

NRP 510 Educational Foundations in Nursing (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: NRP 509.
Taught: Spring only
Principles of teaching, learning and adult education discussed. The various nursing education settings-classroom, clinical, staff development and community-and teaching methods associated with those settings presented and analyzed. Both small and large group techniques described. Open to Registered Nurses only.

NRP 514 Issues in Gerontology (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Variable, check with department
Issues of significance to nurses and health professionals responsible for care of older adults; aging theories; legal/ethical issues, administration, evaluating learning theories, care and service delivery, environment, and common health problems of older adults. Open to Registered Nurses only.

NRP 600 Nursing Research Methods (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: STA 614 and admitted to program.
Taught: Fall and spring
Advanced knowledge in design and analysis of qualitative and quantitative research; strategies for appropriate data analysis of various research designs; development of a research proposal for a clinically based nursing research problem; strategies for appropriate data analysis of various research designs.

NRP 601 Nurse Practitioner Role Development (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Summer
History and overview of advanced nursing practice roles including but not limited to: direct care provider, consultant, educator, researcher, collaborator, leader, and administrator. Selected legal, practice and ethical issues affecting advanced nursing practice will be explored.

NRP 604 Theoretical Foundations of Nursing Practice (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring and Fall
Understanding the current health care system from a change theory viewpoint; issues and principles of leading and managing change from a theoretical, cost containment, and cultural view; issues related to quality management, care management, and the decision-making process.

NRP 606 Diagnostic Reasoning and Advanced Physical Assessment (2 credits)
Hours: 2 classroom + 1 lab/studio
Prerequisites: BIO 668.
Taught: Spring only
Development of advanced skills in assessment of physical, cognitive, nutritional, and functional domains; integration of appropriate test data and diagnostic reasoning. COREQ: NRP 608
NRP 607 Issues in Advanced Practice (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: MSN and post-MSN NP students.
Taught: Spring only
Discuss the history and continued evolution of Nurse Practitioners. Selected legal/practice issues affecting nurse practitioners will be explored; including education, certification, credentialing, scope of practice, standards of care, prescriptive privileges, documentation of patient care, ethical issues, and reimbursement.

NRP 608 Clinical Pharmacology and Intervention (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: BIO 668.
Taught: Spring only
Review of pharmacological physiology of selected therapeutic agents; pharmacological management of clients, including drug selection, client/family education, and monitoring and evaluating pharmacological interventions. COREQ: NRP 606

NRP 609 Pediatric Pharmacology (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Summer only
Major categories of pharmacological agents used in primary and acute care environments for care of infants and children; physiological action of selected OTC and prescription drugs, unexpected client responses, and major untoward effects encountered in infants and pediatric diseases. Clinical judgment in management and evaluation of therapeutic strategies for individual children. PREREQ: NRP 608

NRP 610 Geriatric Pharmacology (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Spring only
Major categories of pharmacological agents used in primary and acute care environments with the elderly; physiological action of selected OTC and prescription drugs, unexpected client responses, and major untoward effects encountered in geriatric therapeutic strategies for individual elderly. PREREQ: NRP 608

NRP 612 Health Care Policy and Economics (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Summer only
Explore health care issues, policies and economic factors influenced by technological, social, economic, and political factors; availability of and access to health care; social distribution of health care; actions for dealing with health care dilemmas. Federal and state regulatory programs, and health care financing will be examined.

NRP 614 Primary Care of Obstetric Patient (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Summer only
Changes experienced by women during pregnancy and childbearing; assessment of the obstetric patient and fetus; interpretation of laboratory findings; development and evaluation of the plan of care for the obstetric patient. PREREQ: NRP 606

NRP 615 Primary Care of Gynecologic Patient (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Summer only
Gynecologic conditions experienced by women across the life span approached through integration of physiological and pathophysiological concepts and the humanities. PREREQ: NRP 606 and NRP 608

NRP 616 Primary Care of Aged (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Spring only
Role of nurse practitioner in management of acute and chronic illnesses commonly affecting the elderly; health promotion, disease prevention, pathophysiology, assessment, and therapeutic management of common health problems of elderly. PREREQ: NRP 618 COREQ: NRP 620

NRP 618 Common Health Problems Across the Lifespan (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Information necessary for the practice of primary care; pathophysiology, assessment, diagnosis, and therapeutic management of common health problems across the life span; lecture, case study analysis, and focused seminar. PREREQ: BIO 668, NRP 606, NRP 608

NRP 619 Primary Care of Adolescents (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Fall only
Role of the nurse practitioner in management of unique needs of adolescents; principles of health promotion, disease prevention, and management of common health problems in adolescents.

NRP 620 Primary Care of Adults (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Spring only
Information necessary for the practice of primary care of adults; pathophysiology; principles of health promotion, disease prevention, and assessment, diagnosis, and therapeutic management of common health problems in adults; lecture, case study analysis, and focused seminar. PREREQ: NRP 618

NRP 621 Management of Human Resources (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: Must be admitted to the program or consent of instructor prior to registration.
Taught: Fall only
Theoretical and practical knowledge needed to manage human resources in the health care setting; development and implementation of personnel policies and practices that assist staff to work effectively toward individual and organizational goals; leadership skills, employee motivation, and evaluation strategies.

NRP 623 Nurse Executive Seminar (1 credit)
Hours: 1 classroom + 0 lab/studio
Co-requisites: NRP 623L.
Taught: Fall only
Integration of research from nursing and management science relative to the inquiry and practice of nurse executives in today’s health care setting; analysis of nursing models and theoretical perspectives in management science; analysis of perspectives in public and business administration for their usefulness to nursing administration.

NRP 623L Administrative Nursing Capstone Practicum (3 credits)
Hours: 3 classroom + 9 lab/studio
Co-requisites: NRP 623.
Taught: Fall only
Integration of concepts and theories presented in NRP 621 and NRP 623; advanced nursing administration skills in the management of human resources; analysis of models for organization of nursing services. Students will be assigned to work with a practicing nursing administrator.
NRP 624 Health Care Strategic Planning and Analysis (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: FIN 624 and NRP 621.
Taught: Spring only
This course provides an overview of the nurse executive's role in strategic leadership and project administration in healthcare organizations. The course includes theory and research on strategic management, areas of strategy formulation and implementation in healthcare organizations, and project administration to achieve projected outcomes. Principles of project administration and process, specifically addressing the project administration responsibilities of the nurse executive leader are explored.

NRP 626 Nurse Executive Seminar II (1 credit)
Hours: 2 classroom + 0 lab/studio
Prerequisites: NRP 601, NRP 602, NRP 604, NRP 623, and NRP 623L.
Taught: Spring only
Mission, organizational growth, strategy development, and change processes needed to implement factors influencing strategic planning and considerations of the past, present, and future. COREQ: NRP 626L

NRP 626L Administrative Nursing Capstone Practicum (3 credits)
Hours: 0 classroom + 9 lab/studio
Prereq OR Co-req: NRP 624. COREQ: NRP 626.
Taught: Spring only
Practicum synthesizing content from all previous courses in the nursing administration major; incorporation of nursing and organizational theories; quality assurance; development of a strategic plan for a selected clinical site.

NRP 630 Children with Chronic Illnesses and Special Needs (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: NRP 606, NRP 608 and NRP 613.
Taught: Fall only
Pathophysiology and advanced management of pediatric chronic health conditions; focus on appropriate age and developmental assessment, diagnosis, management and evaluation; family impact, genetic issues of relevance to chronic illness.

NRP 633L Primary Care Residency I (2 credits)
Hours: 0 classroom + 2 lab/studio
Prerequisites: B or better in NRP 606 and NRP 608.
Prereq OR Co-req: NRP 613 or NRP 618 or NRP 630.
Taught: Fall, spring, and summer
Supervised residency as a primary care practitioner; problem identification and management of common acute illnesses; integrating advanced assessment skills and pharmacological management; clinical residency in a variety of settings.

NRP 634L Primary Care Residency II (2 credits)
Hours: 0 classroom + 2 lab/studio
Taught: Fall, spring, and summer
A clinical residency providing concentrated clinical opportunities in primary care; management of chronic illnesses; health promotion; client and family counseling; clinical residency in a variety of settings. PREREQ: NRP 633L

NRP 635L Primary Care Residency III (2 credits)
Hours: 0 classroom + 2 lab/studio
Prerequisites: NRP 634L.
Taught: Fall, spring, and summer
Culminating clinical residency as primary care practitioner; independent clinical decision making, monitoring quality care, interdisciplinary collaboration, and organizational and role competencies; clinical residency in a variety of settings.

NRP 636L Clinical Residency (1 credit)
Hours: 0 classroom + 1 lab/studio
Prerequisites: NP Advancement students or permission of instructor.
Taught: Fall, spring, and summer
A clinical residency providing concentrated clinical opportunities in primary care; clinical residency in a variety of settings.

NRP 642L Practicum for Nurse Educators I (2 credits)
Hours: 0 classroom + 2 lab/studio
Prerequisites: NRP 600, NRP 510, NRP 620
Taught: Fall only
Conceptualize and operationalize elements of patient education and staff development instruction in a variety of nursing education settings. Guided preceptorship experience in areas of staff development and patient education. PREREQ or COREQ: EDG 624

NRP 643L Practicum for Nurse Educators II (2 credits)
Hours: 0 classroom + 2 lab/studio
Prerequisites: NRP 509, NRP 510, NRP 641, NRP 642L
Taught: Spring only
This is the capstone clinical course which synthesizes and applies principles and theories of advanced nursing education practice presented in academic nursing education settings. Students will engage in guided preceptorship in didactic classroom and clinical settings. PREREQ or COREQ: EDG 624

NRP 660 Psychopharmacology Across the Lifespan (4 credits)
Hours: 4 classroom + 0 lab/studio
Prerequisites: Graduate Level adult Pharmacology course.
Taught: Variable, check with department
This didactic course will cover advanced psychopharmacology concepts, theories and issues building on the knowledge of general pharmacology, with an emphasis on the neurophysiological basis of psychiatric/mental health problems of individuals, ranging from childhood to geriatrics. Emphasis will be placed on the application of neuroscientific, neurobiological and genetic contemporary knowledge to psychopharmacological treatment strategies and their modification to improve patient care. The role of neurotransmitters, receptors, brain circuits and their activity in the formation of symptoms will be incorporated, along with neuroanatomical, neurophysiological and neuropharmacological concepts. The effects and side effects of psychotropic medications used in the treatment of common psychiatric and mental illnesses across the life span will be discussed. Issues of prescribing and coordinating multiple medications and potential interactions will also be considered.

NRP 661 Non-Pharmacological Treatments (Psychotherapy) Across the Life Span (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: NRP 660
Co-requisites: NRP 662
Taught: Fall only
This didactic course will deal with non-pharmacological methodologies and interventions. (The course) will encompass individual therapies, group therapies, reminiscence therapy, play therapy, family therapies and complementary and alternative approaches. Appropriate clinical application of each therapeutic approach will be explored. The use of self, the therapist-patient relationship, phases of the therapeutic relationship, teaching-coaching functions will be covered.
NRP 662 Assessment and Diagnosis of Psychiatric Mental Health Problems Across the Life Span (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Graduate Level Physical Assessment.
Co-requisites: NRP 661
Taught: Spring only
This didactic course will present the process of history taking and assessment of psychiatric mental health problems in the diagnosis of children through older adults. The advanced comprehensive assessment will be presented as the pivotal source leading to a correct diagnosis of an individual. Cultural, genetic, religious, and behavioral and laboratory data will be utilized in the formulation of differential diagnoses. Neuroscientific principles, DSMIV-TR and data from the comprehensive assessment will be applied in reaching a final diagnosis of a major psychiatric disorders and the possible differential diagnosis. The student will use various assessment tools and guides appropriate for individuals of different ages. Case studies , and video will be utilized to allow the student to implement the gained advanced practice skills.

NRP 663 Science of Psychiatric Mental Health Nursing II (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: NRP 660, 661, 662, 664 and 665L.
Co-requisites: NRP 667 and NRP 668.
Taught: Summer only
Further development of assessment, diagnosis, biological and behavioral interventions utilizing standardized taxonomy systems for complex psychiatric disorders across the life span. Family theoretical concepts and methods related to mental health and illness will be integrated.

NRP 664 Management of Acute, Complex and Chronic Psychiatric Disorders Across the Life Span (4 credits)
Hours: 4 classroom + 0 lab/studio
Prerequisites: NRP 660 and NRP 662.
Co-requisites: NRP 665L
Taught: Spring only
This didactic course will integrate comprehensive assessment, neurophysiological theory, diagnosis and its application in the process of pharmacological and non-pharmacological treatment of individuals with psychiatric mental health problems. The role of the advanced practice FPMH nurse in risk assessment, counseling, and education of the diagnosed individual and their family will be highlighted. The variables of lifestyle, culture, religion, socio-economic and genetics will be incorporated. Risk assessment will be explored in light of the variables of life and phases of the illness (acute, relapse and recurrence). Case studies presented will allow the student to synthesize and implement the skills and knowledge gained from pharmacology, assessment /diagnosis, and non-pharmacological treatments.

NRP 665 Advanced Psychiatric Mental Health Nursing Clinical Residency I (3 credits)
Hours: 3 classroom + 20 lab/studio
Prerequisites: NRP 664.
Co-requisites: NRP 667.
Taught: Variable, check with department
This clinical course promotes the beginning development of the role of the advanced PMHNP on the psychiatric treatment team. It will provide for application, in the clinical area, of the essentials of advanced psychiatric nurse practitioner through clinical teaching and supervision. The integration and synthesis of pharmacology, assessment, diagnosis, treatment and management of the psychiatric mental health patient of all age groups is the focus of this course. Ethical and legal implications in treatment will be incorporated. Active involvement in skill practice will be facilitated through the preceptor and faculty member. Application of evidenced based knowledge and critical thinking skills will take place in a variety of clinical settings and with all age groups. Time spent with populations will be divided between patients from children, adolescent, adult and geriatric age groups.

NRP 665L Clinical Residency in Psychiatric Mental Health Nursing (2 credits)
Hours: 0 classroom + 2 lab/studio
Prerequisites: NRP 660 and NRP 661.
Co-requisites: NRP 664.
Taught: Spring only
Clinical course promoting development of the roles of the advanced practice psychiatric nurse through direct client contact and therapeutic interaction with staff, families, and systems. Application of evidence- based knowledge and critical thinking skills within a variety of clinical settings.

NRP 667 Professional Issues, Role, Ethics and Law in Psychiatric Advanced Practice (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: NRP 664.
Co-requisites: NRP 668L
Taught: Summer only
This didactic course will build on the general knowledge obtained in previous Nurse Practitioner programs (role, ethics and law). An interdisciplinary focus of essential topics in role, ethics and law specific for the Family Psychiatric Nurse Practitioner will be the emphasized. Professional role responsibilities, informed consent, ethics in psychiatry, risk assessment and legal considerations in the advanced role in psychiatry will be covered. Client advocacy, case management along with health promotion and disease prevention education will be incorporated. Appropriate cases studies will be utilized to apply concepts introduced in this course.

NRP 668 Advanced Psychiatric Mental Health Nursing Clinical Residency II (3 credits)
Hours: 3 classroom + 20 lab/studio
Prerequisites: NRP 665.
Taught: Variable, check with department
This culminating clinical course is designed to advance the student’s synthesis of clinical practice, treatment, critical thinking skills, communication, decision making with patients and treatment team interaction in a variety of clinical settings which deal with child, adult, adolescent, and the geriatric populations. This practicum is the second of two consecutive courses. Expectations of this clinical experience are direct patient contact, therapeutic interaction with staff, families, and systems, as well as medication management. The student will function in the role of the advanced practice psychiatric nurse practitioner under the guidance of a preceptor and a faculty member. Details of the practicum will be coordinated with the student, agency and faculty based upon course objectives, clinical objectives and student educational goals. Independent clinical decision making, planning of care, monitoring of care and interdisciplinary collaboration along with organizational and role competencies in a variety of settings and patients of all age groups will be the foci of this course.

NRP 668L Clinical Residency in Psychiatric Mental Health Nursing II (2 credits)
Hours: 2 classroom + 2 lab/studio
Prerequisites: NRP 665L.
Co-requisites: NRP 667
Taught: Summer only
Culminating clinical residency designed to advance the student’s clinical practice with clients in a variety of psychiatric mental health settings. Independent clinical decision-making, monitoring quality care, interdisciplinary collaboration, and organizational and role competencies in a variety of settings.
NRP 670 Adult Health Promotion and Disease Prevention (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: NRP 606 and NRP 608.
Co-requisites: NRP 605
Taught: Summer only
This didactic course will introduce current theories, issues and research related to health promotion and disease prevention in the adult population as it relates to individuals, families, communities and populations. Emphasis will be placed on the role of the advanced practice nurse in risk assessment, screening, counseling and education from adolescence through old age. Lifestyle, cultural, environmental, socio-economic, and genetic variables will be incorporated. Recognition of vulnerability across the adult lifespan and in the diverse settings of primary, chronic and acute care will be emphasized. Risk assessment and management will be grounded in evidence based practice principles and guidelines.

NRP 671 Common Acute/Emergent Problems I (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: NRP 670, NRP 670L and NRP 605.
Co-requisites: NRP 671L, NRP 676 and NRP 690.
Taught: Fall only
This didactic course will address diagnostic and management issues related to the care of acutely ill adult clients. Pathophysiology as well as psychosocial, cultural, geriatric and genetic influences impacting the assessment, diagnosis and management of common acute illness states resulting in hospitalization will be incorporated. Ethical-legal considerations will also be addressed. Illness states that will be covered include but are not limited to: cardiovascular, pulmonary, renal, endocrine, hematologic, oncologic, and immunologic.

NRP 672 Common Acute/Emergent Problems II (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: NRP 671, NRP 671L, and NRP 676
Co-requisites: NRP 672L.
Taught: Spring only
This didactic course, a continuation of NRP 671, will further address diagnostic and management issues related to the care of acutely ill adult clients. Pathophysiology as well as psychosocial, cultural, geriatric and genetic influences impacting the assessment, diagnosis and management of the most common acute illness states resulting in hospitalization will be incorporated. Ethical-legal considerations will also be addressed. Illness states that will be covered include (but are not limited to): gastrointestinal, urologic/gynecologic, neurologic, musculoskeletal, and HEENT.

NRP 672L Acute Care Residency II (2 credits)
Hours: 0 classroom + 2 lab/studio
Prerequisites: NRP 671, NRP 671L and NRP 676
Co-requisites:NRP 672.
Taught: Variable, check with department
Supervised clinical practicum in acute care designed to provide the intermediate Acute Care Nurse Practitioner student with practice experience to expand the skills introduced in NRP 670L/671L and to integrate management of acutely ill adults with complex conditions in high acuity and specialty areas. The student will have the opportunity to refine the integration and synthesis of theory, clinical research, advanced therapeutics, decision making, and outcome evaluation as it relates to both acute and chronic illness states. A total of 200 hours (~12-16 hrs/wk) will be completed.

NRP 673L Acute Care Residency III (2 credits)
Hours: 0 classroom + 2 lab/studio
Prerequisites: NRP 672 and NRP 672L.
Co-requisites: NRP 675.
Taught: Spring only
Supervised clinical practicum in acute care designed to provide the advanced Acute Care Nurse Practitioner student with practice experience to refine the skills developed in NRP 670L/671L/672L and further emphasize the comprehensive management of acutely ill adults with complex conditions in high acuity and specialty areas. This final practicum course requires the synthesis of theory and clinical experience / application to facilitate transition to the novice ACNP role. A total of 200 hours (~12-16 hrs/wk) will be completed.

NRP 674 Common Acute/Emergent Problems II (2 credits)
Hours: 2 classroom + 0 lab/studio
Prerequisites: NRP 672.
Co-requisites: NRP 675 for NP Advancement students.
Taught: Fall, spring, and summer
This didactic course will address diagnostic and management issues related to the care of acutely ill adult clients. Pathophysiology as well as psychosocial, cultural, geriatric and genetic influences impacting the assessment, diagnosis and management of the most common acute illness states resulting in hospitalization will be incorporated. Ethical-legal considerations will also be addressed. Illness states that will be covered include but are not limited to: cardiovascular, pulmonary, renal, endocrine, hematologic, oncologic, and immunologic.

NRP 673L Acute Care Residency III (2 credits)
Hours: 0 classroom + 2 lab/studio
Prerequisites: NRP 672 and NRP 672L.
Co-requisites: NRP 675.
Taught: Spring only
Supervised clinical practicum in acute care designed to provide the advanced Acute Care Nurse Practitioner student with practice experience to refine the skills developed in NRP 670L/671L/672L and further emphasize the comprehensive management of acutely ill adults. This course requires the synthesis of theory and clinical experience / application to further develop skills in areas of identified need from prior clinical courses and to facilitate transition to the novice ACNP role. A total of 100 hours (~8-10 hours per week) will be completed. Target student groups: NP Advancement Students as their final clinical course in lieu of NRP 673L and as an optional supplement course for MSN/Post MSN students who are in good standing in the program but are deemed to need additional experiential learning to meet the clinical competencies of the program. For the latter, this course may be taken only once with all hours completed within a single term which is to be no later than the second term following NRP 673L.

NRP 674L Acute Care IV (1 credit)
Hours: 0 classroom + 1 lab/studio
Prerequisites: NRP 673L.
Co-requisites: NRP 675 for NP Advancement students.
Taught: Summer only
Supervised clinical practicum in acute care designed to provide the advanced Acute Care Nurse Practitioner student with additional practice experience to refine the skills developed in the prior clinical courses and to facilitate transition to the novice ACNP role. A total of 100 hours (~8-10 hours per week) will be completed. Target student groups: NP Advancement Students as their final clinical course in lieu of NRP 673L and as an optional supplement course for MSN/Post MSN students who are in good standing in the program but are deemed to need additional experiential learning to meet the clinical competencies of the program. For the latter, this course may be taken only once with all hours completed within a single term which is to be no later than the second term following NRP 673L.

NRP 675 Seminar for Clinical Decision Making (1 credit)
Hours: 1 classroom + 0 lab/studio
Prerequisites: NRP 672 and NRP 672L.
Co-requisites: NRP 673L.
Taught: Summer only
This final didactic course serves as the culminating capstone in which the student will demonstrate the integration of theory, research, critical thinking, diagnostic reasoning, complex case analysis, and outcome evaluation in a seminar format. Emphasis will be placed on the application
of evidence based research / practice guidelines within the context of the individual client condition.

NRP 676 Advanced Technologies for Acute Care (2 credits)
Hours: 2 classroom + 2 lab/studio
Prerequisites: NRP 606 and NRP 608.
Co-requisites: NRP 670
Taught: Summer only
This course will integrate assessment, implementation, and evaluation of advanced technologies in the diagnosis and management of acutely ill adults. Identification of appropriate client conditions requiring technology using evidence based criteria and the impact of the technology on the on the client, family and health care system will be addressed. Ethical, legal and psychological aspects will be incorporated. An introduction to invasive interventions and diagnostic device application and interpretation within the ACNP scope of practice will be provided. Hands-on skills practice will be facilitated through NRP 690 (On-campus residency).

NRP 688 Qualitative Research (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Fall only
Basic design, principles, methods, and analysis using varied qualitative methods. Each graduate student will propose a study, collect and organize data, begin data analysis. PREREQ: NRP 600

NRP 689 Applied Research (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Spring only
Identification, critique, analysis, synthesis, application and evaluation of evidence to support clinical and organizational practices. This course will provide students with knowledge to promote and implement evidence in nursing and healthcare systems. PREREQ: NRP 600

NRP 691 Thesis Preparation (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Fall and spring
Continuing enrollment for students needing more than one semester to complete NRP 697 Investigative Project. Graded pass/fail. This course must be repeated each semester until the project or thesis is completed. Limit of six semesters (exclusive of summers).

NRP 694 Topics: Nursing (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: current enrollment in MSN program; consent of instructor and program director.
Taught: Variable, check with department
Group in depth study; use of theory and research to examine selected topics and issues in nursing. Written agreement describing activity to be pursued, and evaluation thereof, between supervising faculty member and students.

NRP 697 Investigative Project (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: NRP 600, STA 614, and consent of instructor prior to registration.
Taught: Variable, check with department
Research project related to a specific Clinical nursing problem culminating with a publishable paper. Required for degree candidates electing the non-thesis option.

NRP 699 Independent Study: Nursing (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: current enrollment in MSN program; consent of instructor and program director.
Taught: Variable, check with department
Individual readings, research, and/or projects relating to professional nursing practice and developed by students in consultation with faculty prior to registration; written agreement to include purpose, objectives, instructional activities, time frame, and evaluation method. Not intended to substitute for any course offered on a regular basis.

NRP 860 Theoretical Perspectives in Nursing Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDD 801, EDD 810, EDD 811 and EDD 812.
Taught: Variable, check with department
Explores nursing theory, its development and history. In depth analysis of selected theorists in nursing and nursing education, their contributions to nursing education’s body of knowledge, and theory utilization in nursing education will be the focus.

NRP 861 Educational Psychology of Nursing Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDD 801 and EDD 810.
Taught: Variable, check with department
Critical appraisal of classical and current research in educational psychology and nursing education. Development and implementation, using learning theories and technologies, of designs to improve instruction in various nursing education settings: classroom, clinical, staff development, and community.

NRP 862 Research in Nursing Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDD 801, EDD 810, EDD 811 and EDD 812.
Taught: Variable, check with department
Critical appraisal of classical and current research literature in nursing education. Analysis of the current research needs identified in various nursing education settings. Critical examination of research methodologies that have been used in existing nursing education research and applicability to current nursing education research needs. Development of bibliographies (comprehensive, annotated) and bibliographic essays leading toward a metasynthesis of nursing educational research.

NRP 863 Teaching/Learning in Nursing Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDD 801 and EDD 810.
Taught: Variable, check with department
Provides overview of college teaching/learning as it pertains to nursing education. The focus is on the development of knowledge and skills selected from various areas of college teaching with an emphasis on nursing education.

NRP 864 Technology in Nursing Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: EDD 801 and EDD 810.
Taught: Variable, check with department
Introduction to basic programs and technological methods/media used in higher education. Course will provide nurse ‘practitioner scholars’ an overview of information systems used in higher education. This course provides the opportunity for students to engage with current technological practices using a tactile approach grounded in adult learning theory.
PAD 515 Cartography (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Introduction to principles and concepts of cartography; hands-on experience in cartographic map design using computer software through developing maps, charts, graphics, and design materials for presentation through digital mediums. Emphasizes understanding and implementation of the principles and theories and research into relevant topics. PREREQ: Admission to MPA Program, or consent of MPA Director

PAD 519 Introduction to Remote Sensing (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Introduction to principles and concepts of remote sensing technologies; hands-on experience in manipulation of remote sensing techniques using remote sensing software. Emphasizes understanding and implementation of remote sensing theories and research into relevant topics. PREREQ: Admission to MPA Program or consent of MPA Director

PAD 520 Advanced Remote Sensing (4 credits)
Hours: 3 classroom + 1 lab/studio
Taught: Variable, check with department
Introduction to principles and concepts of digital remote sensing data processing technologies; hands-on experience in manipulation of digital remote sensing data processing techniques using remote sensing software. Emphasizes understanding and implementation of digital remote sensing data processing theories and research into relevant topics. PREREQ: PAD 519

PAD 600 Foundations of Public Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Overview of key theories and concepts in the discipline of public administration; introduction to economic theories and concepts relevant to public administration and public policy; and review of research design and basic statistics. Open only to students in the MPA program.

PAD 601 Human Resource Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Principles and problems of recruitment, examination procedures, rating, classification, and assignment to the job; philosophies of pay, promotion, employee motivation, and discipline analyzed; formulating and administering public personnel policies, concepts, and principles utilized in selecting governmental personnel systems; focus on American national, state, and local personnel systems as well as on non-profit agencies. Open only to students in the MPA program.

PAD 602 Organizational Behavior and Theory (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Principal conceptual and theoretical bases for understanding the structure, environment, and internal processes or organizations; human behavior, attitudes, and performance within organizational settings. Open only to students in the MPA program.

PAD 603 Public Policy Analysis (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: PAD 615.
Taught: Fall only
This course focuses on different theories, processes and analytical techniques related to public policy in federal, state and local governments. It examines the various stages of the public policy process, including formulation, implementation and evaluation. It provides knowledge and skills to define, analyze and recommend public policy choices.

PAD 611 Budgeting Techniques and Applications (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: PAD 615.
Taught: Fall only
Advanced treatment of budgetary techniques and applications, such as program budgeting and zero-base budgeting; financial planning and revenue estimation techniques; tax and expenditure types; debt financing; financial reporting. Open only to students in the MPA program.

PAD 612 Administrative Law (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Nature of the powers vested in administrative procedure; methods and extent of judicial control over administrative actions. Open only to students on the MPA program.

PAD 615 Research Methods Public Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall and spring
Foundation to the theory & practice of social science research. Concepts and techniques to conduct research. Includes both the quantitative and the qualitative research methodologies. Open only to students in the MPA program. PREREQ: PAD 600

PAD 616 Data Analysis (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: PAD 615.
Taught: Fall and spring
Quantitative and qualitative data analysis with emphasis on the former. Univariate, bivariate analysis, probability, hypothesis testing, regression. Content analysis, discourse analysis, coding.

PAD 620 Managing the Non-Profit Organizations (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Development and characteristics of non-profit organizations; scope and growth; application of relevant theories to the non-profit organization; human resource management; board-staff relations; nonprofit law; managing volunteers; NGOs; issues of ethics, accountability and impact. Open only to MPA & NFP students.

PAD 621 Resource Acquisition and Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Concepts and practices of fundraising (direct mailing, annual, capital campaign, special events, planned giving, major gifts and resource management (budgeting, financial reporting).

PAD 622 Volunteer Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
History and philosophical underpinnings of volunteerism; role of volunteers in nonprofit organizations; volunteer development program including volunteer recruitment, training, performance appraisal, motivation and reward; risk management; and trends in volunteering.

PAD 623 Grants Writing (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Fall only
Practical hands-on approach to grant writing and knowledge of the grant systems. Topics include identifying potential funding sources; applications for funding assistance; requests for proposals from government agencies, application for funding from corporate and foundation sources.
PAD 624 Nonprofit Strategic Planning (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Fall only
Practice of strategic planning in the nonprofit sector including policy direction, internal and external assessments, identifying stakeholders and key issues, development of strategies, decision making, implementation, and monitoring.

PAD 626 Nonprofit Program Evaluation (2 credits)
Hours: 2 classroom + 0 lab/studio
Taught: Spring only
Introduction to the concepts and practices of program evaluation in the nonprofit sector, evaluation and planning, program evaluation design and implementation.

PAD 627 Nonprofit Information Management (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Summer only
Practical tools for adopting and implementing information technology in nonprofit organizations. Topics include: web page development and maintenance, fundraising and mailing list management, network and database integration and maintenance.

PAD 628 Nonprofit Laws (1 credit)
Hours: 1 classroom + 0 lab/studio
Taught: Spring only
Advanced level of understanding of laws pertaining to the nonprofit sector. In depth overview of laws pertaining to nonprofit tax exempt status, corporate governance, conflicts of interest, staff and financial operations.

PAD 630 Administrative Ethics (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to MPA program or consent of MPA Director.
Taught: Fall only
This course is designed to help establish and develop an ethical foundation for those preparing for or working in public sector and related careers. It provides students with an understanding of the ethical dimensions of public service with particular attention to the role, duties and responsibilities of the professional administrator.

PAD 632 Executive Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
The theoretical and practical development of executive and leadership skills including but not limited to visioning, planning, strategic decisional, organizational change, accountability, ethics, communications, delegation, external environments, and new concepts in management. PREREQ: admission to MPA program or consent of MPA director

PAD 635 Criminal Justice Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Management of criminal justice organizations; development and characteristics of corrections and police agencies; problems of administration of justice; management trends and innovation. Open only to students in the MPA program.

PAD 640 Management of Public Information Systems (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: departmental consent after admission to MPA program.
Taught: Variable, check with department
Issues and techniques of managing information in the public sector, e.g., procurement, document processing, quantitative analysis, public data bases, connectivity, and technology planning.

PAD 650 Geographical Information Systems (4 credits)
Hours: 3 classroom + 1 lab/studio
Prerequisites: PAD 615 or consent of MPA director.
Taught: Fall only
Fundamental GIS Concepts such as creating, editing, and georeferencing spatial data; Basic GIS applications including manipulating tabular data, querying a GIS database, and presenting data using maps and graphs.

PAD 651 Advanced GIS (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: PAD 650.
Taught: Variable, check with department
The use of GIS as an administrative or decisional tool in the public and related sector activities. GIS applications include but are not limited to planning and community development, safety, health, environment, public finance, education and not-for-profit organizations.

PAD 660 Planning and Community Development (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Statutory and structural framework for urban planning and development; technical, social, political, and economic elements in the governmental planning process; planning theories and regulatory techniques; growth management; urban redevelopment. PREREQ: admission to MPA program

PAD 661 Urban Revitalization and Development (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Investigate how small cities attempt to preserve and revitalize their community. Develop community profiles, evaluate local development strategies and identify best management practices.

PAD 675 Local Government Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Seminar on politics and administration of local government, especially in Kentucky and Ohio. Topics include but are not limited to urban government, urban administration, executive management, public works, personnel, finance, planning, and community development. Open only to students in the MPA program.

PAD 680 Comparative Government Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Seminar in politics and administration of national governments. Topics include but are not limited to American national politics, national budgetary processes, national public policies, comparative public administration, and international organizations. Open only to students in the MPA program.

PAD 681 Homeland Security Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Graduate course to acquaint students with the best practices for local government to meet the possible threat to our homeland security. Focus on preemptive and preventative measures that can be undertaken to assure domestic security.

PAD 682 Emergency Management (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
This course will provide an overview of disaster preparedness, response and recovery. Students will learn how to evaluate governmental and non-governmental agencies involved in managing a disaster, communications, best practices, basic budgeting and funding issues, as well as operations coordination.
PAD 683 Terrorism (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This course exposes students to the foundations of global terrorism, terrorist organizations, networks, and counter terrorism. Students will be exposed to the relevant geography, history, religion, philosophy, political, and criminal aspects of terrorism worldwide.

PAD 694 Topics: Public Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Specialized topics in public administration; intensive reading, cases, and simulation. May be repeated once as topic varies. May be used in any area of concentration. Open only to students in the MPA program.

PAD 696 Internship: Public Administration (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall, spring, and summer
Students work under supervision in an office or with an official of a public or not-for-profit agency; reading and written assignments. Open only to students in the MPA program.

PAD 699 Readings: Public Administration (1-3 credits)
Hours: 0 classroom + 0 lab/studio
Prerequisites: department consent after admission to MPA program.
Taught: Variable, check with department
Specialized topics in public administration covered through intensive readings and/or field projects; at the direction of a specific instructor. May be repeated once as projects vary. May be used in any area of concentration.

PAD 793 Public Administration Capstone (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Students can take this class only during the last nine credit hours of their completion of the MPA curriculum and must obtain the instructor’s approval of their research paper or project proposals by the end of the previous semester.
Taught: Fall and spring
This course provides a holistic approach to help graduating students have a richer understanding of public administration. It provides students with opportunities to re-examine their knowledge and skills through a portfolio and to apply their learning by developing and implementing a major research paper or project.

PHE 500 Adapted Physical Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: KIN 330.
Taught: Fall only
Adaptation of physical education programs for temporarily or permanently handicapped persons.

PHE 545 Sport in Modern America (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Trends and problems in organized athletic competition in the context of contemporary society. Summer

PHE 595 Scientific Foundations of Coaching (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Scientifically based principles applied to effective athletic coaching: exercise physiology, biomechanics, kinesiology, and sport psychology. Summer

PHE 599 Selected Problems in Physical Education (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Individual or group study of a topic of current interest in physical education. Topic selected by student with approval of instructor.

PHE 699 Selected Topics in Physical Education (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: consent of advisor.
Taught: Variable, check with department
Independent study of topics selected from current issues in physical education.

PHI 511 Philosophy of Woman (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
In-depth examination of historical and contemporary conceptions of woman’s nature and the impact of those views on woman’s current status in society.

PHI 560 Topics: Environmental Philosophy (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of advisor.
Taught: Variable, check with department
Individual or group study of a topic of current interest in physical education. May be repeated as topics vary.

PHI 594 Topics: Philosophy (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: 6 semester hours in philosophy or consent of instructor.
Taught: Variable, check with department
In-depth examination of a selected topic in philosophy, such as environmental feminism, animal rights, technology and human nature, environmental justice, or religion and ecology. Topic will be announced in the Schedule of Classes. May be repeated as topics vary.

PHI 599 Independent Study: Philosophy (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Individually supervised readings and study of a selected study in philosophy. May be repeated as topics vary.

PHI 692 Directed Research (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Individualized research project. May be repeated for credit.

PHI 699 Independent Study: Philosophy (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Individually supervised readings and study of a selected topic. May be repeated as topics vary. PREREQ: consent of instructor.

PHY 694 Topics: Physics (Graduate) (1-4 credits)
Hours: 1-4 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
May include topics illustrating the principles of physics and their applications to astronomy, mechanics, heat, sound, light, electricity, magnetism, and modern physics. Specific topics are determined in consultation with the student’s advisor and the chair of physics and geology. Repeatable for a maximum of 12 semester hours.
PSY 501 I-O Discussion Forum (2 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of the I-O director.
Taught: Fall only
Introduction to I-O program, development of community and support; survey of I-O psychology; discussion of historical, ethical, legal and current newsworthy issues; clarification and elaboration of program requirements, intentions and philosophy.

PSY 550 Organizational Psychology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of MSIO director.
Taught: Fall only
Introductory graduate level study in organizational psychology; commitment, involvement, satisfaction, motivation, leadership, power, quality of worklife, and groups/teams.

PSY 570 Work Environments (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of MSIO director.
Taught: Spring only
Introduction to human factors psychology; ergonomics; occupational health and safety; physical and psychological factors influencing the workplace.

PSY 580 Cognition in the Workplace (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of MSIO director.
Taught: Spring only
Judgment and decision-making, heuristics, biases, persuasion, prejudice, diversity, values, and attitude measurement.

PSY 594 Topics: Psychology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Advanced seminar course; topic listed in Schedule of Classes each semester. Intended for graduate students and advanced undergraduates.

PSY 615 Research Design, Methods, and Statistics I (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to I-O program.
Taught: Fall only
Basic principles and techniques of scientific research design; control, and analysis; descriptive statistics, hypothesis testing, simple correlations and linear regression, emphasis on univariate and bivariate designs and analyses in applied settings.

PSY 616 Research Design, Methods, and Statistics II (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: PSY 615.
Taught: Spring only
Advanced coverage of scientific research design, control and analysis, repeated measures, factorial designs, multiple correlation, multiple regression, interactions and covariances, emphasis on multivariate designs and analyses in applied settings.

PSY 620 Job Analysis and Staffing (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of I-O director.
Taught: Spring only
Methods and techniques of job analysis/competency modeling on both individual and team levels; job analysis/competency modeling outcomes; compensation, selection, training, development and performance appraisal.

PSY 622 Development Across the Lifespan (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of director of Masters in Community Counseling.
Taught: Variable, check with department
Theories and research findings related to human development; developmental crises, tasks & transitions across one’s lifespan; nature vs. nurture; theories of learning and personality development; strategies for facilitating optimal human development.

PSY 625 Psychological Tests and Measures (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of I-O director.
Taught: Fall only
Psychological test development, evaluation, and utilization in applied settings; professional guidelines for ethical use and practice; principles of validity, reliability, item development and analysis, test construction, and biases.

PSY 630 Occupational Health Psychology (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Introduction to the interdisciplinary field of health psychology. The course focuses on the basic theories and research findings that have emerged in the field, application of those theories and research, and developing a problem solving orientation to diagnosing occupational safety and health problems.

PSY 635 Selection and Performance Appraisal (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: PSY 615; 620.
Taught: Fall only
Advanced treatment of selection and performance appraisal in organizations; legal and ethical issues, recruitment, selection systems and methods, criterion theory and development; and appraisal systems and methods.

PSY 640 Training and Development (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: PSY 620.
Taught: Fall only
Models of instructional design, psychological theory and principles relevant to learning; transfer of training; program evaluation; common types of training in organizations, computer and web-based training.

PSY 645 Organizational Consulting (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Presents a comprehensive overview of organizational consulting, including its history, specializations, and contexts. Fundamental principles, effective practices, and emerging issues are studied.

PSY 652 Epidemiology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: STA 614 or PSY 615 or other graduate level statistics course.
Taught: Variable, check with department
Survey basic concepts and principles of epidemiology, including epidemiologic models, the epidemiology process, epidemiologic investigation, and application of these concepts and principles.
PSY 660 Organizational Change and Development (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: PSY 550.
Taught: Variable, check with department
Change processes, situational assessment, planning, implementation and evaluation; organizational structure, values, culture, leadership, roles of consultants, and external environments.

PSY 670 Organizational Leadership (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This course offers an overview of leadership in organizational settings. The first half of the course is devoted to building a foundational understanding of leadership by working through some of the major theoretical approaches using textbook and selected readings. In the second half, that foundation is used in further exploring lines of related inquiry. Working in teams, students will also design and conduct a study on leadership using various

PSY 675 Motivation (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This course introduces the graduate student to fundamental concepts, theories, contemporary research findings and emerging issues in workplace motivation and behavior. Complementary and sometimes contradictory perspectives on motivation and its impact on organizational behavior will be discussed.

PSY 685 Applied Research Study Capstone (4 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Organization and completion of applied research portfolio; updating, revising and improving research projects; conducting additional research; formatting portfolio. Open only to 1-0 masters’ students in the final semester of the program.

PSY 694 Graduate Psychology Special Topics (1-3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Permission of the program director.
Taught: Variable, check with department
Seminar course; topics listed in Schedule of Classes each semester, in the Master of Science in Industrial-Organizational Psychology Program (MSIO).

PSY 695 Topics: Psychology (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Special Topics in Psychology.

PSY 699 Independent Study in Psychology (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Prerequisites: consent of instructor and psychology chair prior to registration.
Taught: Variable, check with department
Individually supervised readings and study of a selected topic in psychology. May be repeated as topics vary.

PSY 795 Practicum (1-3 credits)
Hours: 1-6 classroom + 0 lab/studio
Prerequisites: PSY 615, PSY 616 and consent of instructor.
Taught: Variable, check with department
Supervised development and conduct of a project in an employment setting; synthesis and application of knowledge acquired in prior coursework.

PSY 797 Thesis (1-6 credits)
Hours: 1-6 classroom + 0 lab/studio
Prerequisites: PSY 615, PSY 616 and consent of instructor.
Taught: Variable, check with department
Supervised development and implementation of research study.

REL 594 Topics In Religious Studies (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Selected topics in religious studies. May be repeated as topics vary.

REL 599 Independent Study (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Individually supervised readings and study of a selected topic in religious studies. May be repeated as topics vary.

REL 692 Directed Research (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Individually supervised readings and study of a selected topic. May be repeated. PREREQ: consent of instructor

REL 699 Independent Study (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
Individually supervised readings and study of a selected topic. May be repeated. PREREQ: consent of instructor

SOC 594 Topics: Sociology (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Selected topics in sociology. May be repeated as topics vary.

SOC 599 Independent Study (3 credits)
Hours: 3-6 classroom + 0 lab/studio
Prerequisites: consent of instructor.
Taught: Variable, check with department
Individually supervised readings and study of a selected topic in sociology. May be repeated as topics vary.

SOC 692 Directed Research (1-3 credits)
Hours: 3-6 classroom + 0 lab/studio
Taught: Variable, check with department
Individually supervised readings and study of a selected topic. May be repeated. PREREQ: consent of instructor

SOC 699 Independent Study (1-3 credits)
Hours: 3-6 classroom + 0 lab/studio
Taught: Variable, check with department
Individually supervised readings and study of a selected topic. May be repeated. PREREQ: consent of instructor

SPI 520 Readings in Spanish (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: 300-level Spanish course.
Taught: Variable, check with department
Various literary, linguistic, cultural, and pedagogical topics. May be repeated for credit as topics vary.
developing and implementing drug education programs.

Various categories of drugs; treatment and rehabilitation programs; ways of developing and implementing drug education programs.

STA 594 Topics: Statistics (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: varies with topic (see Schedule of Classes).
Taught: Variable, check with department
Topics in statistics. Topics vary.

STA 614 Statistics for Health Care Research (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: C or better in MAT 205.
Taught: Fall and spring
Review of descriptive statistics and hypothesis testing; analysis of variance; experimental design; factorial experiments; regression and correlation; nonparametric statistics; use of programmed routines; critique of published research.

STA 814 Advanced Statistics for Health Care Research (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: C or better in STA 614.
Taught: Spring only
Advanced statistical techniques including multivariate analysis of variance, multiple regression, log-linear modeling, factor analysis, discriminant analysis, and structural equation modeling; analysis of large datasets using high-level statistical software; emphasis on application and interpretation.

SWK 510 Child Abuse (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Historical and contemporary perspectives; etiology, assessment, and intervention; differential and complementary roles of professions; approaches to prevention and treatment.

SWK 515 Introduction to Child Maltreatment (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Course designed to provide a comprehensive introduction to child abuse and neglect from a social work perspective. This course is the first of two specific course requirements for the child welfare certification available through Northern Kentucky University and the Department for Community Bases Services (DCBS).

SWK 516 Child Welfare 2: Interventions (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Course is second requirement for the Public Welfare Certification. Students will learn about various practice skills and treatment interventions related to social work with abused/neglected children and their families. Students will have several opportunities to develop their own skills through a variety of teaching methods. PREREQ: Acceptance into social work program and PCWCP project

SWK 520 Services to Women (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Impact of the feminist movement on the delivery of services and the development of assertiveness training, peer counseling, and self-help.

SWK 525 Substance Use and Abuse (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Various categories of drugs; treatment and rehabilitation programs; ways of developing and implementing drug education programs.

SWK 565 Compassion, Empathy and Forgiveness (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
This is an upper-level undergraduate or graduate on-line course focusing on the meanings of compassion, empathy and forgiveness and the relationship of these concepts to social justice issues.

SWK 594 Topics: Issues in Social Welfare (1-3 credits)
Hours: 1-3 classroom + 0 lab/studio
Taught: Variable, check with department
A specific aspect of social welfare practice or social welfare concern. See Schedule of Classes for current offerings and prerequisites.

SWK 600 Social Work Ethics (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Master of Social Work program or Instructor permission.
Taught: Fall only
The value and ethical dimensions of social work practice, and the responsibilities of individual professional practitioners must be viewed within the context of society’s responsibility for the well-being of all its members. This course pays particular attention to situations in which social workers face ethical dilemmas in promoting client and family well-being, and decision-making. Through the activities and assignments of this course, students are prepared to take a leadership role with peers and colleagues, in professional organizations and in contributing to the development of public policy.

SWK 601 Multiculturalism (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Master of Social Work program or Instructor permission.
Taught: Fall only
A multiculturalism model is presented that advocates culturally sensitive social work practice based on the premise of a social and cultural subsystem of the larger American experience. This multi-system approach to family and children practice, and social policy enables the social work practitioner and policy maker to systematize and implement treatment plans at the nuclear and extended families level and policies at the family and systems levels.

SWK 610 Social Work Practice I (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Master of Social Work program or Instructor permission.
Taught: Fall only
The Social Work Practice I course prepares social work students for generalist work in the profession. The course allows students to become familiar with the mission and knowledge base of social work. The course familiarizes students with major theories, skills and the phases of the helping process including assessment, intervention, and evaluation. The course also addresses the use of research evidence to inform practice, facilitation of appropriate professional working relationships, identification of client resources and assets, the collection and assessment of information, and planning for service delivery.

SWK 611 Practice II Communities and Organizations (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Students will learn to respond to the contexts that shape our practice. Social workers are informed, resourceful, and proactive in responding to evolving organizational, community, and societal contexts at all levels of practice. Social workers recognize the context of practice is dynamic, and use knowledge, skill, and evidence-based practices to respond proactively.
SWK 612 Addiction and Family Violence (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to MSW program.
Taught: Variable, check with department
This social work course introduces students to the characteristics and consequences of addictions and family violence. The subject matter allows students to become familiar with the negative effects of addictions on macro and micro systems. Students will be introduced to theories, models, myths, and misconceptions of family violence. For example, students will explore the social-psychological model of family violence. Students will examine the issues of matricide, patricide, filicide and fratricide. Also, the impact of emergent evidence from neuroscience on addictions and integration of neurobiology into social work practice will be examined. Finally, social work ethics, legal, medical and social perspectives involved in addictions and family violence are woven throughout the conversation.

SWK 613 Practice III Children and Adolescents (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to MSW program.
Taught: Variable, check with department
Social Work Practice with Children and Families is an advanced practice course. It is expected that students will have a foundation in human development; interviewing and communication skills, and basic skills in planning, implementing and evaluating social work interventions. The overarching goal is to prepare students for effective and responsible practice with children, adolescents and families. Given the fluid interplay between childhood, adolescence and family, the course will also explore key concepts related to the family life-stage of adolescence and clinical collaboration with parents and families. This course will take a biopsychosocial perspective to explore more specific knowledge and clinical practice with children, adolescents, and families. Special attention will be given to clinical interventions and treatment modalities related to treating children, adolescents, and families.

SWK 614 Social Work Practice with Groups (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the MSW program.
Taught: Fall only
Social Work Practice with Groups builds upon the knowledge, skills and values learned in SWK 610, SWK 611, and SWK 613. A major focus of is the development of groups, use of relationships in group work, and group membership skills. Students will become familiar with planning a group, clarifying group purpose, and assessing process and outcome. This course emphasizes a “real-life” approach to learning which will provide students an opportunity to observe a group in the community, as well as facilitating a group in respective student practicum placements. The concepts, theories, principles, methods and skills relevant to group work with diverse populations will be explored in this course. This course incorporates content on types of groups, group development, problem-solving and decision making in groups. It also explores the interaction between groups and systems with their external environment.

SWK 620 Contemporary Social Welfare Policy (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to MSW program.
Taught: Variable, check with department
This course covers social welfare policy and services content that includes the history, mission, and philosophy of the social work profession. This content covers the role of social policy in helping people in maintaining or achieving optimal health and well-being; and the effect of policy on social work practice. This course will help students understand how policy affects human rights and social and economic justice; and global connectedness of oppression and marginalization of people of color and other vulnerable populations. Students will analyze current social policy within the contemporary factors like globalization that shape policy.

SWK 621 Family Public Policy (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to Master of Social Work program or Instructor permission.
Taught: Spring only
The impact of government policies on families will be the focus of this course. The course will examine the current state of the family, family trends, and the implications for family policy. The varied effects that policies and programs can have on different types of families and different aspects of family functioning will be explored. The process of policy formation, implementation, evaluation and advocacy will be reviewed. Finally, emphasis will be placed on understanding a family perspective in policy-making and conducting family impact studies.

SWK 630 Human Behavior and the Social Environment (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
The dynamics of human behavior and its relationship with the social environment prepares a foundation of knowledge on which to build clinical practice skills. Through a study of systems theory and the identification of the biological, psychological, and sociological variable influencing development, students gain a theoretical base for application to the assessment in client systems. Special emphasis in this course is on the important factors of human diversity as they affect the dynamics of human behavior. PREREQ: Admission to the MSW program

SWK 640 Social Work Research (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the MSW program.
Taught: Variable, check with department
This course introduces students to concepts and skills underlying a scientific and systematic approach to social work practice. These include critical thinking, empirical evidence, and the use of research in one’s own practice. Emphasis is placed on understanding the reciprocal relationship between research and practice. Students are taught to become critical consumers of research and are provided with the foundational knowledge to move toward becoming researchers themselves. Also considered are the value and ethical issues in the scientific approach to social work practice with special attention to issues related to race, ethnicity, culture, class, gender, sexual orientation, religion, physical or mental ability, age, and national origin. This course covers the use of both quantitative and qualitative data and lays the foundation for concentration-level evaluation courses.

SWK 641 Applied Research I (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Admission to the MSW program.
Taught: Variable, check with department
Students design a research proposal to implement in Applied Research II. Students’ research studies, which are focused on children & families, may involve program evaluation or a needs assessment. Developing the research proposal will help students move toward a critical appreciation and use of research. A major focus is to develop the knowledge and skills for the student to be an objective evaluator as well as to be an active participant in adding to the knowledge base of social work practice.

SWK 642 Applied Research II (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: SWK 641.
Taught: Variable, check with department
Students conduct original research in social work practice in a social work setting. This course enables students to demonstrate a high level of specialized knowledge and practice expertise within the area of children and families. Faculty and students work jointly to critique and assist each other in the areas of research design, research instrumentation, data analysis, and interpretations and conclusions from the analysis. Students then
prepare a written research paper, and communicate findings in a public forum.

**SWK 650 Field Experience I (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Taught: Spring only*

This introductory field–based course under faculty direction requires that students apply and integrate generalist social work knowledge from the foundation curriculum. Students will continue to apply knowledge from prerequisite and concurrent courses in experiences, which utilize social work practice skills with individuals, families, small groups, and with organizations and communities, toward the goals of prevention, restoration, and enhancement of social functioning. Students will examine many social work roles in the delivery of social services with specific attention paid to the NASW Code of Ethics. Experiential learning of 300 hours includes weekly two-hour seminar. **PREREQ:** Admission to the MSW program and SWK 610

**SWK 651 Field Experience II (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Admission to the MSW program.*

*Taught: Variable, check with department*

This advanced field–based course under faculty direction provides opportunities for students to apply evidence-informed practice skills and theoretical knowledge learned through the advanced curriculum in a field placement with family and children. Advanced field experience is conducted in a community social service agency under supervision of a CSWE-accredited MSW social worker with two-years post-MSW practice experience. Social work students complete 300 clock hours within the semester to increase their ability to demonstrate advanced competencies in social work practice. A three-hour class seminar taken concurrently with the student’s field placement, builds on the student’s advanced social work practice behaviors. It is designed to provide the opportunity for integration of the advanced curriculum learning competencies, with emphasis on addressing those specific advanced content areas of competence and accompanying practice behaviors.

**SWK 652 Field Experience III (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: SWK 651.*

*Taught: Variable, check with department*

This advanced field–based course under faculty direction provides opportunities for students to apply evidence-informed practice skills and theoretical knowledge learned through the advanced curriculum in a field placement with children and families. Advanced field experience is conducted in a community social service agency under supervision of a CSWE-accredited MSW with two-years post-MSW practice experience. Social work students complete 300 clock hours within the semester to increase their ability to demonstrate advanced competencies in social work practice. A three-hour class seminar taken concurrently with the student’s field placement, builds on the student’s advanced social work practice behaviors. It is designed to provide the opportunity for integration of the advanced curriculum learning competencies, with emphasis on addressing those specific advanced content areas of competence and accompanying practice behaviors.

**SWK 660 Administration and Leadership (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Taught: Spring only*

Leadership theories and strategies help students develop the capacity to apply these theories and strategies adaptively in leadership situations within organizational and community contexts. Students explore project management and how leadership styles impact organizational and community change. Focus is on the role of social workers in program development and evaluation, supervision and training, and research in workplace settings. **PREREQ:** Admission to the MSW program and SWK 621

**SWK 680 Integrative Seminar (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Prerequisites: Admission to Master of Social Work program or Instructor permission.*

*Taught: Spring only*

The MSW Integrative Seminar takes place during the final semester of MSW study. It focuses on integration and synthesis of the major themes and objectives of the MSW program and on collegial consultation in preparation of a professional poster presentation delivered to Social Work faculty and members of the larger NKU community. The course will be taught in a team-teaching format, with faculty members reviewing material specific to their areas of expertise. Individual quizzes will follow the review of each substantive area. Finally, students will create and present a professional poster during the annual NKU Celebration of Student Research and Creativity based on their substantive area of research interest or service learning project.

**TAR 610 Coaching of Acting For Teachers (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Taught: Variable, check with department*

Teaching, coaching, and directing of classroom activities in drama, public performance, and forensic competitions.

**TAR 662 Technical Theatre For Teachers (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Taught: Variable, check with department*

Stagecraft and costuming (including makeup) for the teacher; elements of construction, design, and history.

**TAR 670 Directing For Teachers (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Taught: Variable, check with department*

Techniques involved in the preparation of dramatic, productions in schools; play selection, script sources, production problems, and rehearsal techniques.

**TAR 673 Creative Dramatics For Teachers (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Taught: Variable, check with department*

Process-centered, improvisational form of theatre used by teachers to guide students to explore, develop, and express ideas, concepts, and feelings through dramatic activities and enactments. Emphasis is on integration of theatre techniques in all content areas for teachers at levels K-12. No prior theatre performance experience necessary.

**TAR 699 Individual Studies in Theatre (3-6 credits)**

*Hours: 3-6 classroom + 0 lab/studio*

*Taught: Fall, spring, and summer*

Advanced individual creative projects or research in one or more of these areas: playwriting, directing, acting, stagecraft, dance, lighting, and scene design. Criticism and theory projects may also be approved. Projects, directed by member of the TAR faculty, must be selected before registration. A maximum of 6 semester hours permitted.

**TTE 620 Instructional Technology (3 credits)**

*Hours: 3 classroom + 0 lab/studio*

*Taught: Summer only*

Development and application of advanced techniques and strategies for technical teachers and trainers; development of technology and materials for classroom, laboratory, and seminar settings; development of computer based and televised instructional materials and learning systems. Repeatable for a maximum of 6 semester hours.
TTE 630 Improvement of Instruction in Technology (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Fall only
Critical appraisal of current research concerning instruction in technology; refinement of development, delivery, and assessment of designs for improving instruction in technology.

TTE 641 Distance Learning Design and Methodology (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Spring only
Critical appraisal of current research concerning distance learning. Design, development, and methodology for delivery of distance learning courses, including web-enhanced, web-based, and other e-learning designs. Course taught in a web-based format.

TTE 650 Contemporary Training and Technical Education (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Selected contemporary topics in training and technical education. Topics vary; see listing in Schedule of Classes. Repeatable for a maximum of 6 semester hours.

TTE 692 Independent Research: Technology Teaching (3 credits)
Hours: 3 classroom + 0 lab/studio
Prerequisites: Consent of instructor.
Taught: Variable, check with department
Directed readings or independent research. Written agreement between member of graduate faculty and student must be submitted to department chair prior to registration for course.

WGS 594 Topics: Women’s and Gender Studies (3 credits)
Hours: 3 classroom + 0 lab/studio
Taught: Variable, check with department
Advanced interdisciplinary study of a specific topic or issue of particular significance to women. May be repeated for credit when subjects differ.
Acosta, Charles A., Associate Professor, Biology, (2001); Ph.D., Old Dominion University, 1997; MS, University of New Orleans, 1992; BS, University of New Orleans, 1989.

Agard, David B., Associate Professor, Statistics, (1990); Ph.D., Virginia Polytechnic Institute & State University, 1990; MS, Virginia Polytechnic Institute & State University, 1985; BA, University of Virginia, 1982.


Akers, Wesley R., Lecturer II, Electronic Media, (2004); MA, Florida Atlantic University, 2005; BA, Northern Kentucky University, 1996.


Allen-Kattus, Kimberly F., Associate Professor, Art, (1988); Ph.D., Union Institute & University, 1996; MA, University of Cincinnati, 1983; BA, Indiana University of Pennsylvania, 1976.

Almquist, Ame J., Associate Professor, Library Informatics, (2001); Ph.D., University of North Texas, 2006; MS, University Of North Texas, 1992; MFA, State University of NY-Buffalo, 1982; BA, State University of NY-Buffalo, 1980; BFA, State University of NY-Buffalo, 1980.


Antes Schuelke, Allison, Assistant Professor, Organizational Leadership, (2010); Ph.D., University of Oklahoma, 2010; MS, University of Oklahoma, 2007.

Arrighi, Barbara A., Professor, Sociology, (1989); Ph.D., University of Cincinnati, 1991; MS, University of Cincinnati, 1986; BS, University of Cincinnati, 1982.

Asare, Matthew, Assistant Professor, Kinesiology, (2010); Ph.D., University of Cincinnati, 2011; MA, Ohio University, 2001; MBA, Ohio University, 2000.

Atkinson, Pamela S., Lecturer, Business Informatics, (2011); MS, Northern Kentucky University, 2001.

Attenweiler, William J., Associate Professor, Psychology, (2002); Ph.D., Clemson University, 2002; MS, Clemson University, 2000; BA, University of Maine, 1975.

Bailey, Rebecca J., Associate Professor, History, (2006); Ph.D., West Virginia University, 2001; MA, West Virginia University, 1990; BA, College of William and Mary, 1988.

Baldridge, Hildegard A., Lecturer, Biology, (1996); Ph.D., University of Kentucky, 1983; BS, Eastern Kentucky University, 1978.

Ball, Pamilla J., Lecturer II, Chemistry, (2005); Ph.D., University of Cincinnati, 2005; BS, University of Cincinnati, 2001; BS, University of Cincinnati, 2000.

Baran, Benjamin E., Assistant Professor, Management, (2011); Ph.D., University of North Carolina, 2011; MA, University of North Carolina, 2009; BA, Villanova University, 2002.

Baranowski, Michael K., Associate Professor, Political Science, (2001); Ph.D., University of Kentucky, 1997; MA, University of Kentucky, 1996; BA, Baldwin-Wallace College, 1992.

Bardgett, Mark E., Regents Professor, Psychology, (2000); Ph.D., University of Missouri-St Louis, 1991; MA, University of Missouri-St Louis, 1989; BA, University of Missouri-St Louis, 1986.

Barlett, Robin M., Associate Professor, Psychology, (2000); Ph.D., West Virginia University, 2000; MA, West Virginia University, 1997; BA, West Virginia University, 1993.

Belland, Diana D., Professor, Music, (1981); DMA, Ohio State University, 1978; MM, Ohio State University, 1972; BS, The Juilliard School, 1968.

Bennett, Donna S., Professor, Library Informatics, (1979); MA, University of Tennessee, 1974; MLS, University of Kentucky, 1970.


Bertog, Janet L., Associate Professor, Geology, (2003); Ph.D., University of Cincinnati, 2002; MS, South Dakota School of Mines, 1997; BS, South Dakota School of Mines, 1995.

Billings JR, Roger D., Professor, Law and Legal Studies, (2006); LLM, Georgetown University, 2003; LLM, Judge Advocate General’s School (Army), 1999; JD, University of Michigan Law School, 1991.

Bills, Patricia, Assistant Professor, Education, (2013); MAED, University of Michigan-Ann Arbor.

Bishop, Paul D., Associate Professor, Psychology, (1975); Ph.D., Ohio University, 1972; MS, Ohio University, 1968; BA, Lewis & Clark College, 1965.

Bloch, Janel M., Assistant Professor, English, (2008); Ph.D., Iowa State University, 2000; MA, Miami University - Oxford - Main, 1997; MBA, Indiana University, 1987; BBA, University of Wisconsin-Eau Claire, 1985.

Boering, Janis R., University, 2007; BA, Capital University, 2003.


Cincinnati, 1986; MS, University of Cincinnati, 1980; BA, University of Science & Tech, 1983.


Bonner, Nicholas S., Lecturer, Art, (1999); MFA, Ohio University, 1981; BFA, Alfred University, 1978.

Bowers, Thomas J., Associate Professor, English, (2005); Ph.D., Iowa State University, 2005; MA, University of South Carolina-Columbia, 1999; BA, Cleveland State University, 1997.

Bowling, Bethany V., Associate Professor, Biology, (2007); Ph.D., University of Cincinnati, 2007; MS, University of Cincinnati, 2004; BA, Thomas More College, 2002.

Boyce, Richard L., Professor, Biology, (2002); Ph.D., Yale University, 1990; MS, Yale University, 1985; BA, Williams College, 1981.

Brackman, Thomas B., Lecturer, Geology, (2005); MS, University of Memphis, 2005; BS, University of Kentucky, 1999.

Bradtmueller, James P., Assistant Professor, Construction Management, (2009); Ph.D., Purdue University, 1992; MS, Purdue University, 1987; BS, Purdue University, 1984.

Bratcher, Perry R., Professor, Library Informatics, (1983); MBA, Northern Kentucky University, 2002; MLS, University of Kentucky, 1983; BM, University of Kentucky, 1980.


Braun, Frank C., Assistant Professor, Business Informatics, (2000); Ph.D., Case Western Reserve University, 2007; MBA, Xavier University, 1986; BS, Miami University Oxford - Main, 1981.

Bredenmeyer, Carol A., Professor, Library Informatics, (1978); MLS, University of Kentucky, 1981; BA, Morehead State University, 1978.

Breitenbecher, Kimberly A., Associate Professor, Psychology, (2001); Ph.D., Ohio University, 1995; MS, Ohio University, 1992; BA, Miami University Oxford - Main, 1990.

Bresser, Wayne J., Associate Professor, Physics, (1992); Ph.D., University of Cincinnati, 1986; MS, University of Cincinnati, 1980; BA, Thomas More College, 1977.


Brooks, Andrea W., Lecturer, Library Informatics, (2010); MLS, Kent State University, 2009.

Buckley, Brooke E., Associate Professor, Statistics, (2006); Ph.D., University of South Carolina-Columbia of South Carolina), 2006; BS, Eastern Kentucky University, 2001.

Bucklin, Mary L., Lecturer, Women and Gender Studies, (1996); Ed.D., University of Cincinnati, 2010; MA, University of Iowa, 1995; MS, Indiana University, 1984; BS, Iowa State University, 1975.

Burchell, Justine, Lecturer, Library Informatics, (2012); MLS, University of Wisconsin, 2012.

Burr, Isobel L., Senior Lecturer, Psychology, (1997); Ph.D., University of Cincinnati, 1994; M.Ed., College of William and Mary, 1988.


Campan, Alina, Assistant Professor, Computer Science, (2007); Ph.D., Babes-Bolyai University, 2006; MS, Babes-Bolyai University, 2000; BS, Babes-Bolyai University, 1999.

Campbell, Nancy F., Associate Professor, Library Informatics, (1981); MS, University of Kentucky, 1977.

Cangioni, Carole L., Assistant Professor, Entrepreneurship, (2011); Ph.D., University of Texas at El Paso, 2011; MBA, University of Richmond, 1996; BBA, American Business School in Paris, 1993.

Carmen, John, Assistant Professor, Biology, (2013); Ph.D., University of Kentucky, 2007.

Carnes, Kathleen A., Lecturer, Accounting, (2011); JD, University of Cincinnati, 2001; BA, University of Louisville, 1998.

Carrell, Michael R., Professor, Management, (1998); DBA, University of Kentucky, 1976; MBA, University of Louisville, 1972; BA, University of Louisville, 1970.


Cata, Teuta, Assistant Professor, Business Informatics, (2003); Ph.D., University of Nebraska at Lincoln, 2003; MBA, University of Nebraska at Lincoln, 1998; BS, University of Tirana, 1990.

Celio, Jennifer, Assistant Professor, English, (2009); Ph.D., Miami University Oxford - Main, 2008; MA, University of Idaho, 2000; BA, Miami University Oxford - Main, 1997.

Chamberlain, Ronnie, Assistant Professor, Theatre, (2013); MFA, University of Alabama, 2007; BA, Colorado State University, 2004.

Champion-Hughes, Ruth, Associate Professor, Business Law, (1994); JD, Southern University, 1985; BS, University of Cincinnati, 1980.

Chavez, Anthony, Assistant Professor, Law and Legal Studies, (2009); JD, Yale University, 1986; BS, Loyola Marymount University, 1982.

Chesnut, Mary T., Associate Professor, Library Informatics, (1988); MLS, University of Kentucky, 2002; BA, Centre College of Kentucky, 1985.

Christensen, Chris, Professor, Mathematics, (1983); Ph.D., Purdue University, 1977; MS, Purdue University, 1972; BS, Michigan Technological University, 1968.


Clarkin, John E., Associate Professor, Entrepreneurship, (2010); Ph.D., University of Stirling, 2002; MBA, Citadel Military College-SC, 1997; BS, University of Wisconsin, 1993.

Clayton, Gary E., Professor, Economics, (1980); Ph.D., University of Utah, 1974; MA, University of New Hampshire, 1968; BA, Nasson College, 1966.

Clayton-Code, Kimberly P., Professor, Education, (2001); Ph.D., University of Louisville, 2002; MA, Northern Kentucky University, 1995; BS, Purdue University, 1994.

Cline, Jennifer A., Assistant Professor, Nursing, (2009); MSN, Northern Kentucky University, 1996; BSN, Murray State University, 1985.

Cobb, Joe, Assistant Professor, Sports Business, (2010); Ph.D., University of Massachusetts, 2010; MA, Ohio State University, 2000; BS, Miami University Oxford - Main, 1999.

Connelly, Caryn C., Associate Professor, Spanish, (2007); Ph.D., University of Minnesota, 2006; MA, Arizona State University, 1992; BA, Albright College, 1989.

Conrad Redden, Aprile D., Lecturer, Political Science, (1994); MPA, Northern Kentucky University, 1996; BS, Northern Kentucky University, 1990.

Cook, Christopher M., Associate Professor, Education, (2004); Ph.D., University of North Carolina-Greensboro, 2004; MA, Appalachian State University, 2001; BS, Appalachian State University, 1995.

Comuelle, Andrea J., Professor, Radiological Technology, (1982); MS, University of Kentucky, 1982; BS, University of Kentucky, 1981.


Crites, Steve, Associate Professor, Education, (2007); Ph.D., Auburn University, 2001; M.Ed., University of New Orleans, 1997; BA, Manchester College, 1981.

Cullick, Jonathan S., Professor, English, (2001); Ph.D., University of Kentucky, 1997; MA, Marquette University, 1990; BA, University of Houston, 1986.

Cunningham, Scott, Lecturer, Computer Science, (2009); MSCS, Northern Kentucky University, 2007.

Cupito, Mary C., Associate Professor, Journalism, (1997); MA, New York University, 1981; BA, Rutgers University, 1976.

Curran, Christine A., Assistant Professor, Biology, (2008); Ph.D., University of Cincinnati, 2007; MS, University of Cincinnati, 1992; BS, Ohio University, 1978.


Curtis, R., Professor, Organizational Leadership, (1970); Ed.D., University of Cincinnati, 1976; MA, Xavier University, 1966.

D’Souza, Rodney, Assistant Professor, Management, (2008); Ph.D., University of Louisville, 2009; MBA, Northern Kentucky University, 2003; MS, University of Pune, 2001; BA, University of Pune, 1999.

Dahlem, Gregory A., Lecturer, Biology, (1990); Ph.D., Michigan State University, 1989; MS, Ohio State University, 1984; BS, Ohio State University, 1981.

Dallmer, Denise, Professor, Education, (1999); Ph.D., Ohio State University, 1992; MA, Ohio State University, 1989; BA, Miami University Oxford - Main, 1978.


Davis, Pamela E., Assistant Professor, Nursing, (2008); MSN, University of Kentucky, 2008; BSN, College of Mount St. Joseph, 1979; BS, Ohio State University, 1976.

Day, Michele W., Lecturer, Journalism, (2001); MA, Northern Kentucky University, 2008; BA, Western Kentucky University, 1982.

De Biasio, Gregory G., Associate Professor, Public Relations, (2004); Ph.D., Wayne State University, 2005; MA, Pennsylvania State University-Penn State Main, 1978; BA, William Paterson University, 1976.

Dean, Adele, Associate Professor, Nursing, (2000); MSN, Case Western Reserve University, 2000; BS, University of Bridgeport, 1980; BS, Southern Connecticut State University, 1974.

Dela, Suzanne K., Senior Lecturer, History, (1994); MA, University of Cincinnati, 1987; BS, Auburn University, 1971.

Dempsey, Deborah, Lecturer, Biology, (1975); MS, University of Cincinnati, 1981; BS, University of Kentucky, 1974.

Desai, Tripta, Professor, History, (1970); Ph.D., University of Indore, 1979; Ph.D., Washington State University, 1965; MA, University of Delhi, 1959; BA, University of Delhi, 1957.

Detmer-Goebel, Emily A., Associate Professor, English, (2003); Ph.D., Miami University Oxford - Main, 1997; MA, Miami University Oxford - Main, 1992; MA, Miami University Oxford - Main, 1985; BA, Wright State University, 1983.

Dinsley-Read, Kimberly A., Assistant Professor, Nursing, (2005); MSN, Northern Kentucky University, 2006; BSN, Northern Kentucky University, 2004.

Dollins, Ann M., Associate Professor, Nursing, (1996); Ph.D., University of Cincinnati, 1997; MSN, University of Cincinnati, 1992; MPH, Johns Hopkins University, 1980; BSN, American University, 1976.

Downing, Megan S., Lecturer, Organizational Leadership, (2006); Ed.D., Northern Kentucky University, 2012; MS, Northern Kentucky University, 2006; BS, Northern Kentucky University, 2002.
Doyle, Maureen, Associate Professor, Computer Science, (2006); Ph.D., Stanford University, 2004; MS, Stanford University, 2001; MS, Northeastern University, 1990; BS, University of Massachusetts at Lowell, 1982.

Doyle, Ursula, Assistant Professor, Law and Legal Studies, (2011); JD, Indiana University, 1997; MA, Columbia University-New York, 1990.

Dreese, Donelle N., Associate Professor, English, (2004); Ph.D., Indiana University of Pennsylvania, 1999; MA, Indiana University of Pennsylvania, 1995; BA, Susquehanna University, 1992.

Duggal, Sudesh, Professor, Computer Science, (1979); Ed.D., University of Cincinnati, 1986; MS, University of Tennessee, 1975; MS, Michigan State University, 1969.


Edwards, Grant A., Lecturer II, Chemistry, (2006); Ph.D., Iowa State University, 2006; BS, Truman State University, 2000.

Edwards, Tom, Assistant Professor, Organizational Leadership, (1976); M.Ed., University of Cincinnati, 1978; BS, University of Cincinnati, 1976.

Eippert, Gary, Senior Lecturer, Kinesiology, (1996); Ph.D., University of Toledo-Main, 1994; M.Ed., University of Toledo-Main, 1989; BS, Miami University Oxford - Main, 1986.

Eisenhardt, Sara, Assistant Professor, Education, (2007); Ed.D., University of Cincinnati, 1999; M.Ed., Xavier University, 1977; BA, University of Nebraska at Lincoln, 1976.


Elliott, Teresa L., Associate Professor, Business Law, (2003); JD, University of Kentucky, 1990; BA, Northern Kentucky University, 1987.

Elliott, Willie L., Associate Professor, Social Work, (1989); D.Min., Ashland University, 1989; MSW, University of Kentucky, 1973; BA, Kentucky State University, 1971.

Ellis, Allen W., Professor, Library Informatics, (1985); MLS, Indiana University, 1984; BA, Wright State University, 1978.

Ellis, Paul G., Senior Lecturer, English, (1982); MA, University of Cincinnati, 1976.

Encarnacion, Irene, Senior Lecturer, Spanish, (1991); MA, University of California-Berkeley, 1986; BA, University of Puerto Rico, 1983.

Engel, Deborah R., Lecturer, Nursing, (2008); MSN, Northern Kentucky University, 2008; BSN, College of Mount St. Joseph, 1990; BA, University of Central Florida, 1976.

England, Deborah, Professor, Art, (1986); MFA, San Jose State University, 1984; MA, San Jose State University, 1983; BA, New College of Florida, 1975.

Ewen, Julianne Z., Lecturer, Nursing, (2011); DNP, Vanderbilt University, 2011; MSN, University of Kentucky, 1986; BS, Rush University, 1981.

Farrar, John, Associate Professor, Mathematics, (2013); Ph.D., Vanderbilt University, 2001.

Fatani, Darus J., Assistant Professor, Accounting, (2010); Ph.D., Indiana University, 2007; MBA, Indiana University, 2005; Ph.D., University of Virginia, 1995; BA, University of Virginia, 1990.

Faulkner, Shawn A., Associate Professor, Education, (2004); Ph.D., University of Toledo-Main, 2003; M.Ed., Wright State University, 1991; BS, Temple University, 1988.


Fernando, Shanmuthi M., Professor, Physics, (1998); Ph.D., University of Cincinnati, 1999; MS, University of Cincinnati, 1997; MS, University of Cincinnati, 1993; BS, University of Moratuwa, 1991.

Femer, Jodi P., Senior Lecturer, English, (1998); MA, University of California-Santa Barbara, 1983; BA, University of California-Santa Barbara, 1981.

Ferrante, Joan, Professor, Sociology, (1984); Ph.D., University of Cincinnati, 1984; MA, University of Cincinnati, 1978; BS, Northern Kentucky University, 1977.

Fields, Gwen M., Senior Lecturer, Chemistry, (1993); MS, University of Cincinnati, 1993; BS, Thomas More College, 1991.

Filasek, John E., Associate Professor, Physics, (1986); Ph.D., University of Illinois, 1987; MS, University of Illinois, 1980; BS, University of Arizona, 1979.

Finke, Steven, Associate Professor, Art, (1992); MFA, University of Miami, 1982; BFA, Ohio University, 1980.

Finseth, Eric J., Assistant Professor, Law and Legal Studies, (2011); JD, Columbia University-New York, 1994.

Fink, Nancy L., Professor, Law and Legal Studies, (1984); LLM, Harvard University, 1983; JD, Cleveland State University, 1979; BS, Ohio University, 1970.

Fisk, Patricia A., Lecturer, Education, (2004); MA, Northern Kentucky University, 1981; BA, University of Kentucky, 1972.

Fletcher, Pamela K., Lecturer, Nursing, (2011); DNP, Case Western Reserve University, 2011; MSN, Saint Louis University, 1989.

Foley, Sean P., Associate Professor, Construction Management, (2000); Ph.D., Miami University Oxford - Main, 2006; MST, Northern Kentucky University, 2000; BS, Northern Kentucky University, 1993.
Ford, Matthew W., Professor, Management, (2001); Ph.D., University of Cincinnati, 2000; BS, Miami University Oxford - Main, 1983.

Forman, Sandra K., Professor, Theatre, (1990); MFA, University of North Carolina, 1971; BA, University of North Carolina-Greensboro, 1966.

Foster, Cindy L., Assistant Professor, Nursing, (2006); MS, University of Minnesota, 1995; BSN, Wright State University, 1980.

Fox, Richard K., Professor, Computer Science, (2001); Ph.D., Ohio State University, 1992; MS, Ohio State University, 1988; BS, University of Missouri-Rolla, 1986.

Frank, Charles, Professor, Computer Science, (1979); MS, Carnegie Mellon University, 1979; Ph.D., University of Virginia, 1975; MA, University of Virginia, 1970; BA, Valparaiso University, 1969.

Freeman, Traci C., Lecturer, Nursing, (2004); MSN, Northern Kentucky University, 2011; BSN, Salem State College, 1990.

Frimpong-Mansoh, Augustine Y., Associate Professor, Philosophy, (2007); Ph.D., University of Alberta, 2001; MA, University of Windsor, 1995; BA, University of Ghana, 1992.

Fuegen, Kathleen A., Associate Professor, Psychology, (2006); Ph.D., University of Kansas, 2002; MA, University of Kansas, 1998; BA, University of Northern Iowa, 1994.

Furnish, Carol, Professor, Library Informatics, (1990); MLS, Indiana University, 1980.

Gallagher, Kevin P., Assistant Professor, Business Informatics, (2007); Ph.D., Case Western Reserve University, 2002; MS, Case Western Reserve University, 1998; BBA, Cleveland State University, 1993.

Gallegos, Monica, Assistant Professor, Communication, (2013); MA, University of New Mexico, 2009.


Gams, Rudy L., Associate Professor, Philosophy, (1989); Ph.D., Syracuse University, 1989; MA, Northern Illinois University, 1983; BA, Western Maryland College (McDaniel College), 1979.


Gazzaniga, Andrea, Assistant Professor, English, (2010); Ph.D., Cornell University, 2004; MA, Cornell University, 2001; BA, Wellesley College, 1999.

Gemene, Kebede L., Assistant Professor, Chemistry, (2011); Ph.D., Purdue University, 2008; MS, Addis Ababa University, 1997.

Gibson, John P., Lecturer, Electronic Media, (2008); MA, Murray State University, 2006; BA, Murray State University, 2003.

Gilbert, Jaeeook L., Associate Professor, Education, (2007); Ph.D., University of Illinois, 1996; MAT, Washington University, 1990.

Gilson, Richarl L., Associate Professor, Management, (2001); Ph.D., University of Nebraska at Lincoln, 2002; MS, Utah State University, 1995; BS, Weber State University, 1987.

Goddard, Perilou, Professor, Psychology, (1989); Ph.D., Indiana University, 1987; BS, Texas A&M University, 1981.

Gonnella, Jerome P., Lecturer, Business Informatics, (1993); MBA, University of Cincinnati, 1985; BS, University of Cincinnati, 1977.


Graves, Richard, Assistant Professor, Law and Legal Studies, (2009); LLM, Stetson University, 2002; LLM, University of Houston, 2000; JD, Tulane University, 1991; BA, Washington and Lee University, 1987.

Green, Barclay E., Associate Professor, English, (2002); Ph.D., University of Massachusetts, 2000; MA, University of Massachusetts, 1995; BA, Washington College, 1990.

Greer, Bertie M., Professor, Management, (2001); Ph.D., Kent State University, 1997; MBA, University of Toledo-Main, 1989.

Grinnell, Sandra M., Associate Professor, Nursing, (2006); MSN, University of Pennsylvania, 1992; BS, Jamestown College, 1974.

Gronfeld, Diane H., Associate Professor, Radiological Technology, (1989); M.Ed., Xavier University, 1992; BS, Northern Kentucky University, 1989.

Gulinello, Christopher J., Associate Professor, Law and Legal Studies, (2003); LLM, Columbia University-New York, 2003; JD, University of Iowa, 1997; BA, Cuny Queens College, 1992.

Hackett, Brian L., Assistant Professor, History, (2010); Ph.D., Middle Tennessee State University, 2009; MA, Eastern Illinois University, 1986.

Halik, Kristi L., Associate Professor, Biology, (2002); Ph.D., Central Michigan University, 2000; MS, Central Michigan University, 1998; BS, Central Michigan University, 1994.

Halbrook, Amy E., Assistant Professor, Law and Legal Studies, (2011); JD, Northwestern University, 2005; BA, University of California-Berkeley, 1998.

Hammann, Leslie E., Lecturer II, Library Informatics, (2009); MS, University of Kentucky, 2006; BS, Miami University Oxford - Main, 1983.

Hancock, Nancy S., Associate Professor, Philosophy, (2000); MA, University of Louisville, 2004; Ph.D., University of Nebraska at Lincoln, 1993; MA, University of Nebraska at Lincoln, 1988; BA, Illinois State University, 1986.

Hao, Wei, Assistant Professor, Computer Science, (2008); Ph.D., University of Texas at Dallas, 2007; MS, University of Texas at Dallas, 2001.

Hare, Patrick M., Assistant Professor, Chemistry, (2008); Ph.D., Ohio State University, 2007; BA, Case Western Reserve University, 2001.

Harley, Dana M., Assistant Professor, Social Work, (2011); Ph.D., Ohio State University, 2011.

Harts, Daryl L., Associate Professor, Theatre, (2003); Ph.D., University of Alabama, 2006; MFA, University of Southern Mississippi, 1991; BA, University of Southern Mississippi, 1988.
Harrison, Jack B., Assistant Professor, Law and Legal Studies, (2011); JD, University of Cincinnati, 1993; MA, St Mary’s University, 1985; BA, University of Tennessee, 1978.


Hart, Reeda L., Lecturer, Education, (2003); MA, Xavier University, 1982; BA, Northern Kentucky University, 1976.

Hart, Zachary P., Associate Professor, Public Relations, (2003); Ph.D., Michigan State University, 2000; MS, University of Illinois, 1989; BA, Western Illinois University, 1988.

Hartley, Kimberly, Lecturer, Nursing, (2012); MSN, Northern Kentucky University, 2012; BSN, University of Cincinnati, 1997.

Hastings, Jon M., Professor, Biology, (1987); Ph.D., University of New Mexico, 1985; MS, University of New Mexico, 1975; BA, Kent State University, 1971.

Hatchett, Gregory T., Associate Professor, Counseling & Human Services, (2003); Ph.D., University of Mississippi, 2001; MS, Freed-Hardeman University, 1996; BS, Lipscomb University, 1994.

Hatton, Michael W., Assistant Professor, Theatre, (2000); MFA, Virginia Commonwealth University, 2005; BFA, Northern Kentucky University, 2003.

Hausbeck, Kimberly, Assistant Professor, Law and Legal Studies, (2009); JD, Washington and Lee University, 1994.

Hauser, James W., Computer Science, (2000); MS, University of Cincinnati, 1996; BA, University of Cincinnati, 1983.

Heard, Thomas, Associate Professor, Library Informatics, (1986); JD, Salmon P. Chase College of Law, 1990; MLS, Indiana University, 1984; BA, Taylor University-Fort Wayne, 1983.

Henry, Deborah I., Lecturer, Social Work, (2000); MSW, University of Kentucky, 2005; BS, Northern Kentucky University, 2002.

Hillard, Jan W., Professor, Political Science, (2005); Ph.D., University of Cincinnati, 1984.

Hodgson, Theodore R., Professor, Mathematics, (2007); Ph.D., Indiana University, 1992; MS, University of California-San Diego, 1985; BS, Indiana University, 1983.

Hogan, David E., Associate Professor, Psychology, (1979); Ph.D., University of Kentucky, 1979; MS, University of Pittsburgh, 1975; BS, University of Pittsburgh, 1972.

Hogg, William B., Assistant Professor, Music, (2008); MM, University of Cincinnati, 2003; BS, Austin Peay State University, 1996.

Holden, Lisa J., Associate Professor, Mathematics, (2002); Ph.D., Northwestern University, 1990; MS, Northwestern University, 1987.

Honabach, Dennis R., Professor, Law and Legal Studies, (2006); JD, Yale University, 1973; AB, Bucknell University, 1970.

Hopfensperger, Kristine N., Assistant Professor, Ecology, (2009); Ph.D., University of Maryland, 2007; MS, Washington State University, 2003; BS, University of Wisconsin, 1999.

Houghton, Barbara J., Professor, Art, (1992); MFA, School of the Art Institute of Chicago, 1973; BA, University of Illinois, 1971.

Hu, Yi, Associate Professor, Computer Science, (2007); Ph.D., University of Arkansas, 2006; MS, University of Arkansas, 2002; BS, Southwest Jiaotong University, 1994.

Hughes, James E., Lecturer, Business Informatics, (2000); MS, Northern Kentucky University, 2003; MBA, Northern Kentucky University, 2002; BS, Indiana State University, 1972.

Hughes, Stephanie F., Associate Professor, Management, (2002); Ph.D., Temple University, 1999; MBA, Saint Joseph’s University, 1992; BS, Saint Joseph’s University, 1988.

Human, Renee, Assistant Professor, Media Informatics, (2010); MA, University of Kentucky, 2005; BA, Wheaton College, 1989.

Hume, Douglas W., Associate Professor, Anthropology, (2007); Ph.D., University of Connecticut, 2005; MA, California State University, 1999; BA, California State University, 1994.

Hunn, Vanessa, Assistant Professor, Social Work, (2010); Ph.D., University of Kentucky, 2006; MSW, University of Kentucky, 1990.

Huss, John A., Associate Professor, Education, (1999); Ed.D., University of Cincinnati, 2000; MA, Northern Kentucky University, 1997; BA, Northern Kentucky University, 1995; BS, Northern Kentucky University, 1993.

Jackson, Edward, Lecturer, Management, (2012); MBA, University of Tampa, 1982; BS, University of South Florida, 1973.

Jackson, Eric R., Associate Professor, History, (1992); Ed.D., University of Cincinnati, 2000; MA, University of Cincinnati, 1992; BS, Ball State University, 1988.


Jasani, Hetalkumar, Assistant Professor, Computer Science, (2008); Ph.D., Florida International University, 2006; MS, Florida International University, 2001.

Jenkins Smith, Karen M., Senior Lecturer, English, (1998); MA, Xavier University, 1997; BA, Miami University Oxford - Main, 1993.


Johnson, Sarah E., Lecturer, Geology, (2002); MS, Purdue University, 1997; BS, CUNY, 1993.

Jolly-Ryan, Jennifer J., Professor, Law and Legal Studies, (1991); JD, Salmon P. Chase College of Law, 1984.


Kannan, Miriam, Regents Professor, Biology, (1979); Ph.D., Ohio State University, 1979; MS, Ohio State University, 1977; BA, Rider University, 1973.

Kapadia, Pamela, Associate Professor, English, (2002); Ph.D., University of Massachusetts, 1997; MA, University of Massachusetts, 1993; BA, Rutgers University, 1989.

Karim, Bavand, Lecturer, Communication, (2011); MFA, Southern Methodist University, 2010.

Karrick, Brant G., Professor, Music, (2003); Ph.D., Louisiana State University, 1994; MA, Western Kentucky University, 1984; BA, University of Louisville, 1982.

Kasel, Debra K., Associate Professor, Respiratory Care, (1996); Ed.D., Northern Kentucky University, 2012; M.Ed., University of Cincinnati, 1994; BS, SUNY Health Science Center-Syracuse, 1992.

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